

CHAMPAIGN COUNTY NURSING HOME BOARD OF DIRECTORS

AGENDA

County of Champaign, Urbana, Illinois

Monday, June 12, 2017 - 6:00 p.m.

In-Service Training Room

Champaign County Nursing Home, 500 S. Art Bartell Road, Urbana

Committee Members:

Jack Anderson – Chair

Sam Banks

Deb Busey

Catherine Emanuel

Josh Hartke

Mary Hodson

Edmund Sutton

- I. Call to Order
- II. Roll Call
- III. Approval of Agenda/Addenda
- IV. Approval of Minutes
 - A. May 8, 2017 1 - 3
- V. Public Participation
- VI. Communications
- VII. Management Update
 - A. MPA Action Plan (staffing, quality, food service) 4 - 35
 - B. MPA April 2017 Financial Report 36 - 66
- VIII. For Information Only
 - A. RFI 2017-004 Property Brokerage and Consulting Services
 - B. RFP 2017-005 Management and Consulting Services
- IX. Other Business
 - A. Approval of CLOSED session minutes of May 8, 2017
- X. Next Meeting Date & Time
 - A. Determination to Cancel July Nursing Home Board of Directors Meeting
- XI. CLOSED SESSION
 - A. Pursuant to 5 ILCS 120/2 (c)(11) to discuss litigation that is pending or imminent against Champaign County and pursuant to 5 ILCS 120/2(c)(17) to discuss the recruitment, credentialing, discipline or formal peer review of physicians or other health care professionals, or for the discussion of matters protected under the federal Patient Safety and Quality Improvement Act of 2005, and the regulations promulgated thereunder, including 42 C.F.R. Part 3 (73 FR 70732), or the federal Health Insurance Portability and Accountability Act of 1996, and the regulations promulgated thereunder, including 45 C.F.R. Parts 160, 162, and 164, by a hospital, or other institution providing medical care, that is operated by the public body
- XII. Adjournment

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**Board of Directors
Champaign County Nursing Home (CCNH) –Minutes
Urbana, Illinois
May 8, 2017**

Directors Present: Anderson, Busey, Emanuel, Hartke, Hodson, Sutton

Directors Absent/Excused: Banks

Also Present: Asplund, Bloomfield, Drake, Gima, Noffke, Petrie, Snider, Weibel, Winschel

1. Call to Order

Chair Anderson called the meeting to order at 6:00 p.m.

2. Roll Call

Asplund called the roll of Directors. A quorum was established.

3. Approval of Agenda

The board approved the agenda as distributed (motion by Hartke, second by Busey, unanimous).

4. Approval of Minutes

The board approved the open session minutes of April 10, 2017 as distributed (motion by Hartke, second by Busey, unanimous).

5. Public Participation

David Laker expressed his appreciation for the time the board spends attending these meetings. He stated he is frustrated to be talking about the same problems he complained about 37 months ago, when his wife first came to the Nursing Home. Mr. Laker commented there are many new employees recently. He called the dining room a "zoo". Mr. Laker listed several issues in the dining area, including napkins, food temperature, and excessive wait times for food service.

Richard Kruidenier stated he believes the consolidation has been good for management and use of resources. He stated the problem is that it is too crowded. Mr. Kruidenier said the dining room is chaotic and too loud. He asked whether the County is still considering the sale of Brookens. Mr. Kruidenier expressed concern over the number of separations in the previous month. He commented that residents are worried about the future of the home. He echoes Mr. Laker's comments regarding turnover and all the new employees recently.

6. Communications

Catherine Emanuel announced Friends of Champaign County has launched the Above and Beyond recognition program. She encouraged board members to participate in the Nursing Home Week program on May 19 at 2:30 p.m. Ms. Bloomfield commented this will be held in the Courtyard at the Nursing Home. Ms. Emanuel will email the board with details.

Josh Hartke stated if the Nursing Home becomes a private institution, meetings like this would no longer be public.

Mary Hodson thanked Champaign and CU Sunrise Rotary chapters who volunteered recently.

7. Management Update

Scott Gima stated there are now 47 open Medicaid applications, with 14 approved and awaiting payment. Mr. Gima provided updates on the activity at the DHS hubs and a meeting he had with Senator Bennett. According to Mr. Gima, there are 32 current residents with open applications; representing approximately \$100,000 in cash receipts on a monthly basis.

Mr. Snider commented the Nursing Home will have to draw on the County's line of credit to cover the next payroll.

8. For Information Only

Mr. Snider stated the entities of interest have agreed to meet to explore the potential for a not-for-profit consortium.

Mr. Snider reviewed the RFI encompassing all the options for the Nursing Home. He noted the scope of services includes language so the chosen entity is mandated to work with the County Board to develop strategies and timelines, from an operational perspective in order to continue to offer services to the residents of the home.

The board discussed the statutes relating to the potential lease of the home. Mr. Snider indicated there is no a clear path forward to pursue this as an option. Mr. Gima noted he is unfamiliar with any nursing home in Illinois that is currently leased out.

9. New Business

Mr. Snider reviewed the two temporary job descriptions of Nursing Home Administrator and Operations Manager. He commented that the Operations Manager position would take over the duties currently being performed by MPA. Ms. Busey noted that the definition of a temporary position is less than 1000 hours in a fiscal year. Ms. Busey raised some technical issues with both the descriptions. She requested language to reflect the responsibility in terms of the Nursing Home Board of Directors. Mr. Snider asked the board members to provide feedback and requests for changes directly to him.

Mr. Snider provided the board with the draft of RFP 2017-005 for Management and Consulting Services for Champaign County Nursing Home. He noted it is his intention to get approval for the RFP at tomorrow's County Board meeting. Ms. Emanuel asked the wording with regard to the transfer or sale of the home be changed to reflect that it is only a possibility; not a certainty.

Mr. Snider talked about a meeting with the Nursing Home employee group regarding morale. He suggested an event to invite community and potential employees to see the Nursing Home. Mr. Snider commented there might be a need to offer incentives to retain key staff members. Mr. Snider stressed the purpose is to provide continuity of service for the Nursing Home residents. He asked the board for ideas to assist with public relations. Mr. Hartke suggested exploring recruiting high school volunteers to help at the Nursing Home. Mr. Anderson and Ms. Emanuel suggested this board volunteer to coordinate and hold this type of activity or event.

10. CLOSED Session

Motion by Ms. Busey to enter into Closed Session pursuant to 5 ILCS 120/2(c)1 to consider the employment, compensation, discipline, performance or dismissal of specific employees of Champaign County and that the following parties remain present: County Administrator, MPA VP,

MPA CFO, Director, HR Director, Compliance Director and recording secretary; seconded by Mr. Sutton.

Roll call vote:

Aye: 6 –Sutton, Busey, Emanuel, Hartke, Hodson, Anderson

Nay: 0

Motion carried with unanimous support.

The Nursing Home Board of Directors entered into Closed Session at 7:47 p.m.

The Nursing Home Board of Directors resumed Open Session at 8:09 p.m.

11. Other Business

a. Approval of closed session minutes of April 10, 2017

The board approved the closed session minutes of April 10, 2017 as distributed (motion by Sutton, second by Hodson, unanimous).

12. Next Meeting Time & Date

The next meeting is scheduled for Monday, June 12, 2017 at 6:00 pm.

13. Adjournment

MOTION by Hodson to adjourn the meeting; seconded by Emanuel. Upon vote, **MOTION CARRIED**. Meeting adjourned at 8:11 p.m.

Respectfully submitted:
Tammy Asplund
Recording Secretary

Action Plan Update

Issue 1

Current Open Positions

The table below summarizes the current open positions.

Number of Open Positions			
	5/1/2017	6/1/2017	Change
Accounts Receivable Clerk	1.0	1.0	0.0
Director of Nursing	1.0	1.0	0.0
Assistant Director of Nursing	1.0	1.0	0.0
Unit Manager for Rehabilitation (RN)	1.0	1.0	0.0
RN Shift Supervisor	3.0	3.0	0.0
Care Plan Coordinator (RN preferred)	1.0	1.0	0.0
CNA Team Leader - Long Term Care	5.0	5.0	0.0
Restorative CNA	1.0	1.0	0.0
CNA	0.0	5.6	6.0
Activities Assistant	2.5	3.0	1.0
Cook/Assist Cook	0.0	0.0	0.0
Food Service Worker PRN	1.0	1.0	0.0
Transporation Assistant	0.5	0.5	0.0
Total	18.0	24.1	6.5

The CNA staffing is at 56.4 FTEs, which is 5.6 FTEs under the target of 62.0. In May, there were 8 CNA separations and 1 hire.

Issue 1 HR Dashboard 2017

Retention Rate	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	(2013) New Benchmark
All	57.6%	58.7%	56.3%	59.9%	64.4%								73.1%
All Nursing	56.3%	57.3%	55.5%	58.7%	66.1%								70.0%
CNAS	55.6%	56.3%	53.8%	56.0%	60.8%								69.6%

Turnover Rate (12 month rolling average)	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	(2013) New Benchmark
All	71.5%	77.1%	87.1%	87.6%	96.6%								40.6%
All Nursing	67.4%	77.1%	71.5%	85.7%	98.3%								44.4%
CNAS	78.9%	88.9%	83.5%	101.2%	120.3%								45.8%

Benchmark - American Healthcare Association Quality Report 2013

Separation Statistics (12 month rolling average)	Total	< 6 mos	6-11 mos	12 or less	1 year	2 years	3 years	4+ years
Jan 16 to Jan 17	All	163	92	20	112	19	11	6
	CNAS	71	45	10	35	4	6	3
	Dietary	29	18	5	23	1	2	2
Feb 16 to Feb 17	All	173	94	23	117	23	11	6
	CNAS	80	47	13	60	7	6	4
	Dietary	29	18	5	23	1	2	2
Mar 16 to Mar 17	All	175	91	22	113	24	12	6
	CNAS	76	43	12	55	7	6	3
	Dietary	29	17	4	21	2	3	2
Apr 16 to Apr 17	All	189	93	31	124	27	12	6
	CNAS	85	46	15	61	10	6	3
	Dietary	33	19	5	24	3	3	1
May 16 to May 17	All	198	94	36	130	30	13	6
	CNAS	89	45	17	62	12	6	3
	Dietary	33	19	5	24	3	3	1
Jun 16 to Jun 17	All				0			
	CNAS				0			
	Dietary				0			
Jul 16 to Jul 17	All				0			
	CNAS				0			
	Dietary				0			
Aug 16 to Aug 17	All				0			
	CNAS				0			
	Dietary				0			
Sep 16 to Sep 17	All				0			
	CNAS				0			
	Dietary				0			
Oct 16 to Oct 17	All				0			
	CNAS				0			
	Dietary				0			
Nov 16 to Nov 17	All				0			
	CNAS				0			
	Dietary				0			
Dec 16 to Dec 17	All				0			
	CNAS				0			
	Dietary				0			

**Issue 1
HR Dashboard 2017
(Continued)**

Open Positions by Month	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Target FTEs 165 census
CNAs Hired (FTEs)	73.8	73.0	64.2	69.3	61.4	56.4							62
CNAs Open Positions (FTEs)	-11.8	-11.0	-2.2	-7.3	0.6	5.6							
Dietary Hired (FTEs)	20.5	20	21.0	19.8	15.8	16							19.65
Dietary Open Positions (FTEs)	-0.9	-0.4	-1.4	-0.2	3.9	3.7							
Applications/Hires/Separations													
CNAs													
Applications	17	17	10	7	9								
Hires	7	9	7	4	1								
Separations	2	5	3	13	8								
Dietary													
Applications	26	18	15	16	18								
Hires	2	1	2	2	2								
Separations	0	1	3	5	2								

Issue 1

CNA Staffing

The retention rate increased as the number of CNAs decreased from 91 in March to 84 in April. The number of employed CNAs for a year or more decreased by two, from 49 to 47.

The CNA turnover rate increased due to the combination of a lower number of employed CNAs and a sharp increase in separations in April.

Monthly CNA Retention

	Dec	Jan 17	Feb	Mar	Apr	May
Employed <1 Year	42	40	38	42	37	29
Employed for 1 Year or More	44	50	49	49	47	45
Total # of CNAs	86	90	87	91	84	74
Retention Rate	51.2%	55.6%	56.3%	53.8%	56.0%	60.8%

Monthly CNA Turnover

	Dec	Jan 17	Feb	Mar	Apr	May
Rolling 12 month separations	70	71	80	76	85	89
Total # of CNAs	86	90	87	91	84	74
Turnover Rate	81.4%	78.9%	92.0%	83.5%	101.2%	120.3%

Dietary Staffing

Dietary staffing is stable at 16.0 FTEs in May compared to 15.8 FTEs in April.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 1
Updated May 31, 2017**

1. <i>Annual Turnover Rate</i>	
2. Annual turnover rate – Data from American Healthcare Association Quality Report 2014 3. 40.6% 2013 4. 45.2% 2012 5. 45.0% 2011 6. 37.0% 2010 7. 42.0% 2009 8. 45.1% 2008	FY 2017 – 96.6% (May 2017) FY2016 – 71.1% FY2015 – 68.2% FY2014 – 52.0% FY2013 – 63% FY2012 – 52% FY2011 – 68% FY2010 – 53%

**Issue 2
Supervision Improvement**

CMS Direct Care Staffing Levels (CMS data file update – May 24, 2017)

Provider Name	CITY	This first group of values include values derived from those reported by the nursing home on the CMS 671 and 672 reporting forms.										This second group of values presents CMS's calculation of expected staffing time based on the RUGS 53 staff time values for residents in the nursing home at the time of the survey.										This third group of values represents the adjusted time, which is calculated by this formula: Hours Adjusted - (Hours Reported/(Hours Expected)) * Hours National Average									
		Reported Hours Per Resident Per Day					Expected Hours Per Resident Per Day					Adjusted Hours Per Resident Per Day																			
		Aides	LPNs	RNs	License	Total	exp_eide	exp_LPN	exp_RN	exp_nurse	exp_all	adj_eide	adj_LPN	adj_RN	adj_nurse	adj_total															
CHAMPAIGN COUNTY NURSING HOME	URBANA	2.57	0.90	0.56	1.46	4.03	2.39	0.57	0.84	1.41	3.81	2.64	1.30	0.49	1.79	4.26															
CHAMPAIGN URBANA NRSG & REHAB	SAVOY	1.66	0.39	0.80	1.20	2.85	2.50	0.70	1.14	1.84	4.34	1.62	0.47	0.53	1.00	2.65															
HELIA HEALTHCARE OF CHAMPAIGN	CHAMPAIGN	1.53	0.50	0.58	1.08	2.61	2.18	0.59	0.98	1.57	3.74	1.74	0.69	0.44	1.13	2.81															
HEARTLAND OF PAXTON	PAXTON	1.85	0.67	0.91	1.58	3.43	2.53	0.69	1.16	1.85	4.37	1.80	0.81	0.59	1.40	3.17															
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	2.53	0.79	0.82	1.60	4.13	2.39	0.88	1.22	1.90	4.29	2.60	0.95	0.50	1.45	3.88															
ILLINI HERITAGE REHAB & HC	CHAMPAIGN	2.21	0.61	0.62	1.23	3.44	2.41	0.84	1.06	1.70	4.11	2.25	0.79	0.44	1.23	3.37															
COUNTRY HEALTH	GIFFORD	2.12	0.66	0.71	1.37	3.49	2.32	0.56	0.96	1.52	3.84	2.24	0.97	0.55	1.52	3.66															
Area Average		2.07	0.65	0.71	1.36	3.43	2.39	0.63	1.05	1.68	4.07	2.13	0.85	0.51	1.36	3.40															
Illinois State Average		2.26	0.62	0.94	1.56	3.82	2.44	0.64	1.06	1.70	4.14	2.27	0.81	0.65	1.46	3.71															
Previous Data																															
CHAMPAIGN COUNTY NURSING HOME	URBANA	1.72	0.90	0.56	1.46	3.18	2.44	0.60	0.85	1.45	3.90	1.73	1.24	0.49	1.73	3.29															

As was reported over the last few months, the previous reported hours for CCNH was not accurate due to a data entry error. The above May report does reflect the corrected CNA hours.

Reported staffing hours were updated for Champaign County Nursing Home. The new numbers reflect the corrected CNA reported hours which increased from 1.72 to 2.57 hours per day. LPN and RN reported hours were unchanged which was expected because the data entry error was isolated to CNA hours.

Champaign's adjusted CNA hours increased from 1.73 to 2.64. The adjusted total hours increased from 3.29 to 4.26.

The five star staffing rating has increased from 3 to 4 stars. The overall rating has increased from one to two stars.

Agency Usage Trends - Expenses

No agency expenses since May of 2016

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 2
Updated May 31, 2017**

Nursing Management	Status
<i>Fill Director of Nursing Position in 2015</i>	Opened 3/11/2016. Caroline Podvin has returned as the interim DON on February 13. Medical issues that occurred in March have prevented her return. Alternative options are being investigated.
<i>Nurse Education</i>	
Carle Clinic Emergency Department Collaborative Training for nurses and CNAs. The goal is to train 90% of nurses and CNAs.	Added to orientation going forward
IV training through pharmacy. The goal is 90% of nurses trained by end of 2015.	Current IV training: 6% (3/49) Last training occurred on 4/10/17 Next training scheduled for 6/5/17
Trach education. 90% of all nurses will be trained by the end of 2015.	54% The next training is 6/12/17 and 6/20/17.
Skills training opportunities – collaborative effort with Carle Clinic or teaching programs. 90% of all nurses will be trained by the end of 2014.	<p>See above Carle Clinic ER collaborative training.</p> <p>Other related ongoing training that has occurred. Updates to the training are forthcoming with the return of Caroline as the interim DON.</p> <ul style="list-style-type: none"> • Documentation training by IPMG conducted in June and October 2016 and Jan and March 2017. Administration and nursing management have been and will continue meetings with Matrix (software vendor) to improve nursing documentation workflow and forms used in EHR documentation process • IPMG Risk assessment updated 3/17 and will be working with staff to make improvements. • RPH trained on MD orders and transcription in January 2017. • EHR training on order processing • CPR training – completed in Jan 2017 next class 6/6/17. • Infection control – CUPHD planned for June 2017 • Body mechanics, – completed in Jan 2017 • Dementia – monthly and on schedule • COPD training arranged by Dr. Sheik for 3/20/17 and 4/11/17

Nursing Management	Status
	<ul style="list-style-type: none"> • HIPAA June • Fire Safety/Extinguishers April • Abuse/Dignity recognition June • Narcotic drug counts and reporting of discrepancies as theft. • Suicidal ideations
<p>Staff education from Carle Clinic Nurse Practitioners. Quarterly training is ongoing will see about whether monthly is feasible. Education topics and schedule still to be determined.</p>	<p>Carle Clinic has agreed to partner with CCNH on training and the use of the Carle Clinic speaker's bureau. Administration recently met with Carle Clinic's Director of Primary Care and Geriatrics. Topics and schedule to be developed.</p>

Issue 3 Quality of Care

Champaign County Area Homes – CMS Nursing Home Compare Summary

The Nursing Home Compare data reflects the May 24, 2017 data update. The following changes occurred:

Champaign County Nursing Home

- Staffing rating increased from 3 stars to 4 stars
- Overall rating increased from 1 star to 2 stars

Champaign Urbana Nursing & Rehab

- Quality measures rating increased from 3 to 4 stars
- No other changes

Helia Healthcare

- Health inspection rating fell from 3 stars to 1 star
- Quality measures rating decreased from 5 stars to 4 stars
- Overall rating dropped from 3 stars to 1 star

Heartland of Paxton

- Health inspection rating increased from 1 star to 3 stars
- Staffing rating fell from 3 stars to 2 stars
- Quality measures rating increased from 2 stars to 3 stars
- Overall rating jumped from 1 star to 3 stars

Heartland of Champaign

- Quality measures rating increased from 3 to 4 stars
- No other changes

Country Health

- Quality measures rating increased from 2 stars to 3 stars
- No other changes

Illini Heritage

- Quality measures rating increased from 1 star to 3 stars
- Overall rating increased from 2 stars to 3 stars

Issue 3 - Champaign County Area Homes – CMS Nursing Home Compare Summary – CMS Data Updated May 24, 2017

NURSING HOME GENERAL INFORMATION	CHAMPAIGN COUNTY NURSING HOME	CHAMPAIGN URBANA NRSG & REHAB	HELIA HEALTHCARE OF CHAMPAIGN	HEARTLAND OF PAXTON	HEARTLAND OF CHAMPAIGN	COUNTRY HEALTH	ILLINI HERITAGE REHAB & HC	CLARK-LINDSEY VILLAGE
	500 SOUTH ART BARTSELL DRIVE URBANA, IL 61802 (217) 384-3784 Distance : 1.0 miles	302 WEST BURWASH SAVOY, IL 61874 (217) 402-9700 Distance : 4.9 miles	1915 SOUTH MATTIS STREET CHAMPAIGN, IL 61821 (217) 352-0516 Distance : 3.9 miles	1001 EAST PELLIS STREET PAXTON, IL 60957 (217) 379-4361 Distance : 31.9 miles	309 EAST SPRINGFIELD CHAMPAIGN, IL 61820 (217) 352-5135 Distance : 1.0 miles	RURAL ROUTE 1 BOX 14 GIFFORD, IL 61847 (217) 588-7362 Distance : 21.8 miles	1315B CURT DRIVE CHAMPAIGN, IL 61820 (217) 352-5707 Distance : 4.2 miles	101 WEST WINDSOR ROAD URBANA, IL 61801 (217) 344-2144 Distance : 2.1 miles
Overall Rating	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 3 out of 5 Average	Rating: 1 out of 5 Much Below Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Health Inspection	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 3 out of 5 Average	Rating: 1 out of 5 Much Below Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Staffing	Rating: 4 out of 5 Above Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Quality Measures	Rating: 3 out of 5 Average	Rating: 4 out of 5 Above Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 4 out of 5 Above Average
Number of Certified Beds	243	213	118	106	102	89	60	25
Participation: (Medicare/Medicaid)	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare
Automatic Sprinkler Systems: in All Required Areas	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Retirement Community (CCRC)	No	No	No	No	No	No	No	Yes
Within a Hospital	No	No	No	No	No	No	No	No
With a Resident and Family Council	BOTH	RESIDENT	RESIDENT	NONE	RESIDENT	RESIDENT	RESIDENT	RESIDENT
Ownership	Government - County	For profit - Partnership	For profit - Corporation	For profit - Individual	For profit - Corporation	Non profit - Other	For profit - Corporation	Non profit - Corporation

Issue 3
Quality of Care (Continued)

Twelve of the sixteen Pinnacle scores showed a positive change between March and April. Double digit increases were seen in the following areas: communication, response to problems and admission process. Three scores fell, dignity and respect, professional therapy and safety and security. Response to problems showed no change.

Seven measures scored above the national average – individual needs, communication, response to problems, recommend to others, activities, admission process, and safety and security. Last month, two scores were above the national average – laundry service and safety/security.

Monthly Pinnacle Scores
March and April 2017

	Mar	Apr	Change	% Change	National Avg	Diff From National Avg.	% Diff From National Avg.
Overall Satisfaction	3.92	4.08	0.16	4.1%	4.12	(0.04)	(1.0%)
Nursing Care	4.08	4.04	(0.04)	(1.0%)	4.29	(0.25)	(5.8%)
Dining Service	3.81	3.81	0.00	0.0%	3.99	(0.18)	(4.5%)
Quality of Food	3.00	2.89	(0.11)	(3.7%)	3.64	(0.75)	(20.6%)
Cleanliness	4.33	4.09	(0.24)	(5.5%)	4.39	(0.30)	(6.8%)
Individual Needs	4.08	4.28	0.20	4.9%	4.27	0.01	0.2%
Laundry Service	4.20	3.64	(0.56)	(13.3%)	4.14	(0.50)	(12.1%)
Communication	4.08	4.67	0.59	14.5%	4.20	0.47	11.2%
Response to Problems	3.91	4.42	0.51	13.0%	4.27	0.15	3.5%
Dignity and Respect	4.33	4.50	0.17	3.9%	4.58	(0.08)	(1.7%)
Recommend to Others	4.18	4.33	0.15	3.6%	4.29	0.04	0.9%
Activities	4.30	4.44	0.14	3.3%	4.35	0.09	2.1%
Professional Therapy	4.29	4.43	0.14	3.3%	4.52	(0.09)	(2.0%)
Admission Process	4.33	4.89	0.56	12.9%	4.52	0.37	8.2%
Safety and Security	4.55	4.83	0.28	6.2%	4.50	0.33	7.3%
Combined Average	4.10	4.24	0.14	3.4%	4.28	(0.04)	(0.9%)

Issue 3
Quality of Care (Continued)

Quarterly Pinnacle Scores

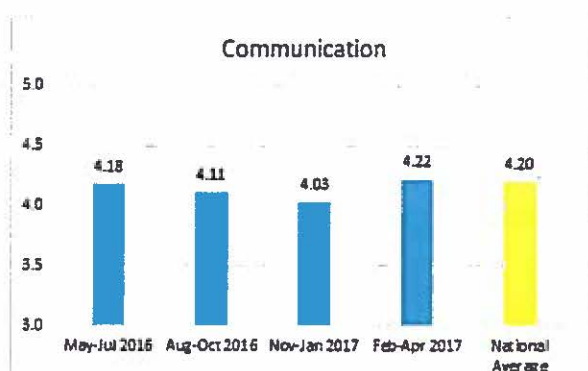
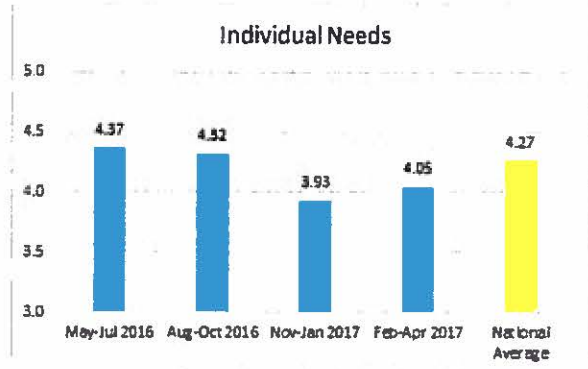
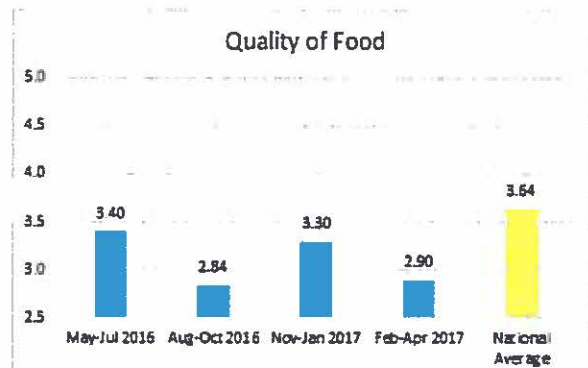
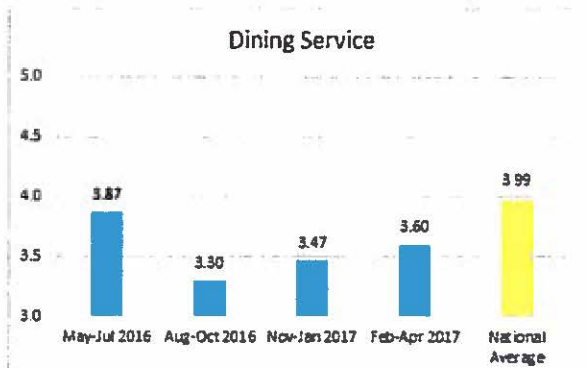
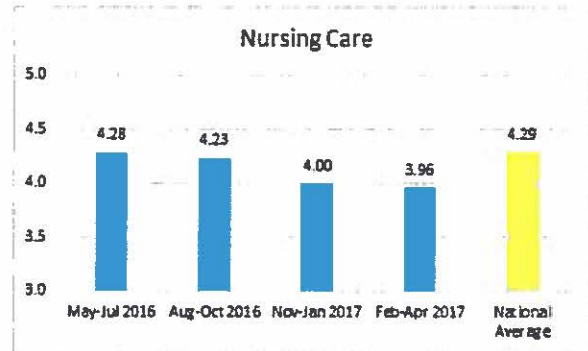
While 12 of the monthly scores showed improvement in April, the quarterly scores show a declining trend in all but one category, communication. Additional improvements in the monthly scores will be needed to show quarterly score improvement.

Double digit changes were seen with quality of food. Two measures, communication and safety/security had a quarterly score above their respective national averages.

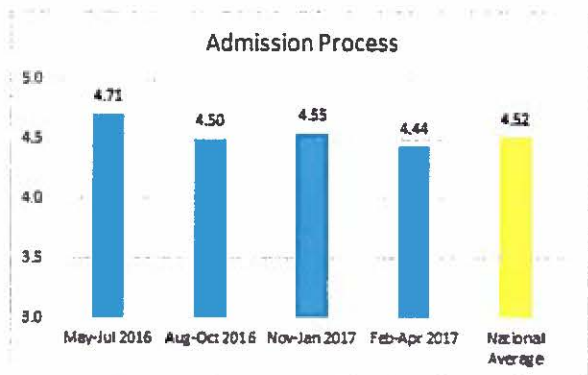
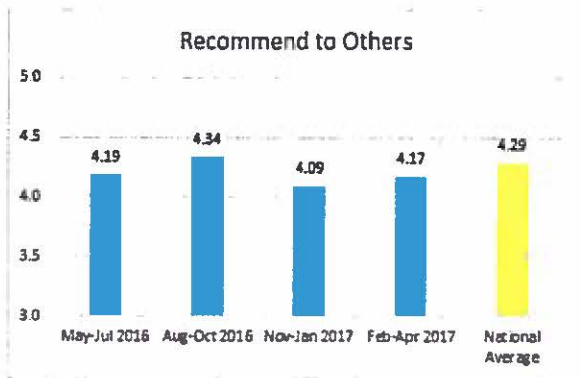
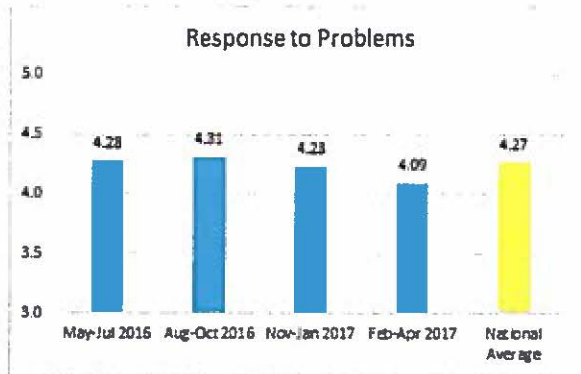
Quarterly Pinnacle Scores
March 2016 to April 2017

	May-Jul 2016	Aug-Oct 2016	Nov-Jan 2017	Feb-Apr 2017	Change	% Change	National Average	Diff From National Avg.	% Diff From National Avg.
Overall Satisfaction	4.15	4.26	3.91	3.81	(0.34)	(8.2%)	4.12	(0.31)	(7.5%)
Nursing Care	4.28	4.23	4.00	3.96	(0.32)	(7.5%)	4.29	(0.33)	(7.7%)
Dining Service	3.87	3.30	3.47	3.60	(0.27)	(7.0%)	3.99	(0.39)	(9.8%)
Quality of Food	3.40	2.84	3.30	2.90	(0.50)	(14.7%)	3.64	(0.74)	(20.3%)
Cleanliness	4.53	4.29	4.14	4.13	(0.40)	(8.8%)	4.39	(0.26)	(5.9%)
Individual Needs	4.37	4.32	3.93	4.05	(0.32)	(7.3%)	4.27	(0.22)	(5.2%)
Laundry Service	4.12	3.59	3.78	3.73	(0.39)	(9.5%)	4.14	(0.41)	(9.9%)
Communication	4.18	4.11	4.03	4.22	0.04	1.0%	4.20	0.02	0.5%
Response to Problems	4.28	4.31	4.23	4.09	(0.19)	(4.4%)	4.27	(0.18)	(4.2%)
Dignity and Respect	4.69	4.50	4.33	4.42	(0.27)	(5.8%)	4.58	(0.16)	(3.5%)
Recommend to Others	4.19	4.34	4.09	4.17	(0.02)	(0.5%)	4.29	(0.12)	(2.8%)
Activities	4.45	4.47	4.07	4.27	(0.18)	(4.0%)	4.35	(0.08)	(1.8%)
Professional Therapy	4.61	4.45	4.29	4.45	(0.16)	(3.5%)	4.52	(0.07)	(1.5%)
Admission Process	4.71	4.50	4.55	4.44	(0.27)	(5.7%)	4.52	(0.08)	(1.8%)
Safety and Security	4.69	4.66	4.42	4.66	(0.03)	(0.6%)	4.50	0.16	3.6%
Combined Average	4.30	4.16	4.03	4.07	(0.23)	(5.3%)	4.28	(0.21)	(4.9%)

**Pinnacle Survey – Quarterly Scores
May 2016 through April 2017**

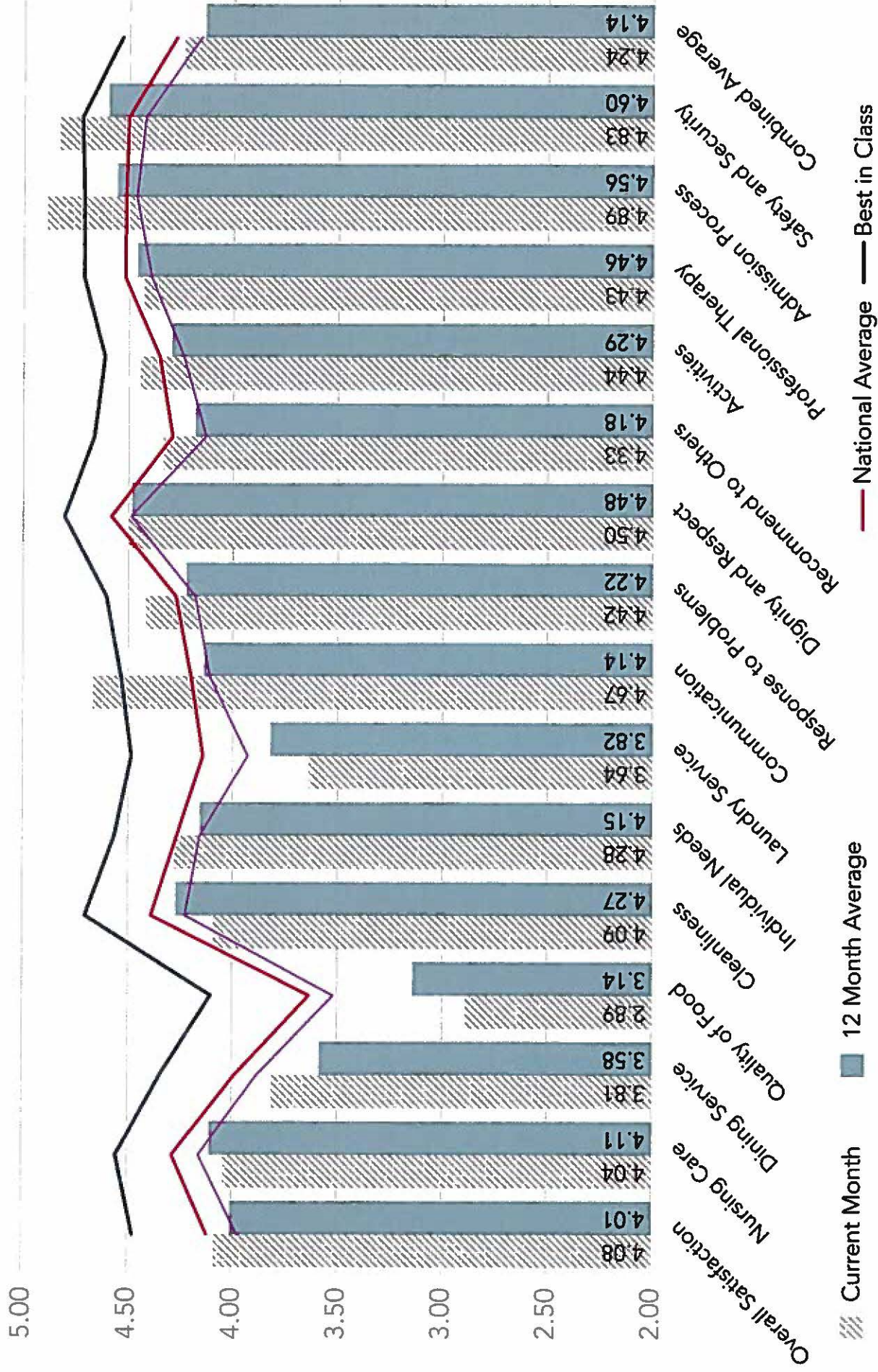


Pinnacle Survey – Quarterly Scores
May 2016 through April 2017





— Illinois State Comparison





DASHBOARD - CHAMPAIGN COUNTY NURSING HOME

The following report displays the average score for the last month, last 3 months, and last 12 months. The variance shows the difference from the National Average. The National Average, Best in Class Level and Company Average (if applicable) are listed for comparative purposes. Quarterly averages are rolling quarters. The arrows indicate if the recent quarter is above or below the average of the previous three quarters. The report also shows the percentages of positive responses (4s and 5s) and negative responses (1s and 2s).

	AVERAGES			BENCHMARKS			QUARTERLY AVERAGES							RESPONSE PERCENTAGES			
	Apr 17	Last 3 Months	Last 12 Months	National AVG	Best in Class	Corp. AVG	Feb-Apr	Mar-May	Jun-Aug	Sep-Nov	Dec-Feb	Month	QTR	Year	Month	QTR	Year
Overall Satisfaction	4.08	3.81	4.01	4.12	4.48	-	3.81	3.91	4.26	4.15	4.15	67%	69%	79%	8%	11%	8%
Nursing Care	4.04	3.96	4.11	4.29	4.56	-	3.96	4.00	4.23	4.28	4.28	58%	71%	77%	0%	3%	4%
Dining Service	3.81	3.60	3.58	3.99	4.35	-	3.60	3.47	3.30	3.87	3.87	63%	54%	52%	0%	13%	17%
Quality of Food	2.89	2.90	3.14	3.64	4.11	-	2.90	3.30	2.84	3.40	3.40	33%	38%	41%	33%	38%	32%
Cleanliness	4.09	4.13	4.27	4.39	4.71	-	4.13	4.14	4.29	4.53	4.53	91%	80%	83%	9%	6%	3%
Individual Needs	4.28	4.05	4.15	4.27	4.57	-	4.05	3.93	4.32	4.37	4.37	78%	77%	80%	11%	10%	6%
Laundry Service	3.64	3.73	3.82	4.14	4.49	-	3.73	3.78	3.59	4.12	4.12	64%	70%	69%	9%	17%	11%
Communication	4.67	4.22	4.14	4.20	4.54	-	4.22	4.03	4.11	4.18	4.18	92%	86%	76%	0%	6%	8%
Response to Problems	4.42	4.09	4.22	4.27	4.61	-	4.09	4.23	4.31	4.28	4.28	83%	76%	81%	0%	9%	5%
Dignity and Respect	4.50	4.42	4.48	4.58	4.81	-	4.42	4.33	4.50	4.69	4.69	92%	92%	92%	0%	3%	3%
Recommend to Others	4.33	4.17	4.18	4.29	4.67	-	4.17	4.09	4.34	4.19	4.19	83%	83%	81%	8%	11%	9%
Activities	4.44	4.27	4.29	4.35	4.62	-	4.27	4.07	4.47	4.45	4.45	100%	92%	86%	0%	4%	5%
Professional Therapy	4.43	4.45	4.46	4.52	4.72	-	4.45	4.29	4.45	4.61	4.61	100%	95%	94%	0%	0%	3%
Admission Process	4.89	4.44	4.56	4.52	4.72	-	4.44	4.55	4.50	4.71	4.71	100%	85%	93%	0%	0%	0%
Safety and Security	4.83	4.66	4.60	4.50	4.73	-	4.66	4.42	4.66	4.69	4.69	100%	97%	94%	0%	0%	0%
Combined Average	4.24	4.07	4.14	4.28	4.54	-	4.07	4.03	4.16	4.30	4.30	80%	78%	79%	5%	9%	7%



KEY DRIVERS & IMPROVEMENT BENCHMARKS

The following Key Drivers are the areas that directly impact your Recommend to Others score. The drivers are listed in order of importance, 'Dignity and Respect' is the strongest driver.

Reaching or surpassing the Improvement Benchmarks in each of the five areas will give you the best chance of achieving the targeted recommendation rate. **All numbers showing are percentages of respondents who gave a 4 or 5.**

For a full explanation, please visit: pinnacleqi.com/reports/keydrivers

90% RECOMMENDATION RATE

This target is based off a nationwide goal to reach a 90% recommendation rating

Key Driver	Actual	Benchmark
Dignity and Respect	91.5%	96.2%
Nursing Care	77.3%	90.1%
Individual Needs	80.5%	90.1%
Response to Problems	81.4%	89.9%
Communication	76.3%	87.9%
Recommend to Others	81.1%	90.0%

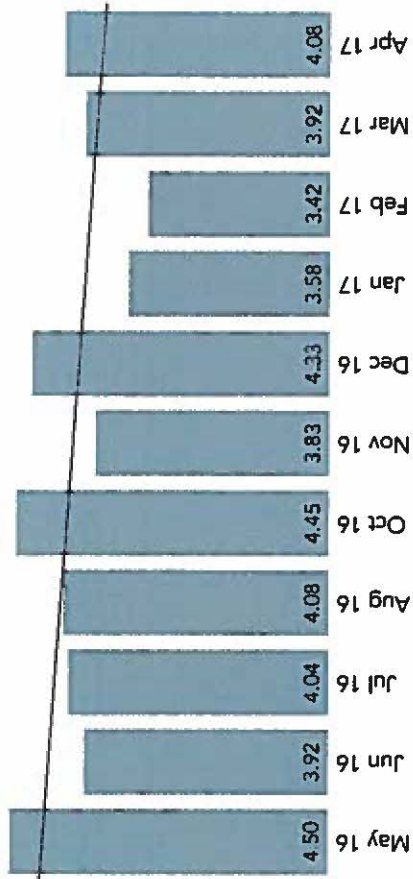
85% RECOMMENDATION RATE

This additional target is based off your current 'Recommend to Others' score

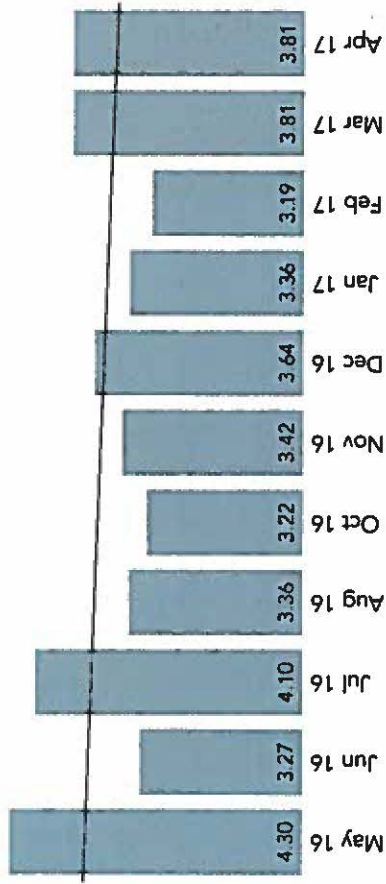
Key Driver	Actual	Benchmark
Dignity and Respect	91.5%	94.3%
Nursing Care	77.3%	87.1%
Individual Needs	80.5%	86.0%
Response to Problems	81.4%	85.4%
Communication	76.3%	84.2%
Recommend to Others	81.1%	85.0%



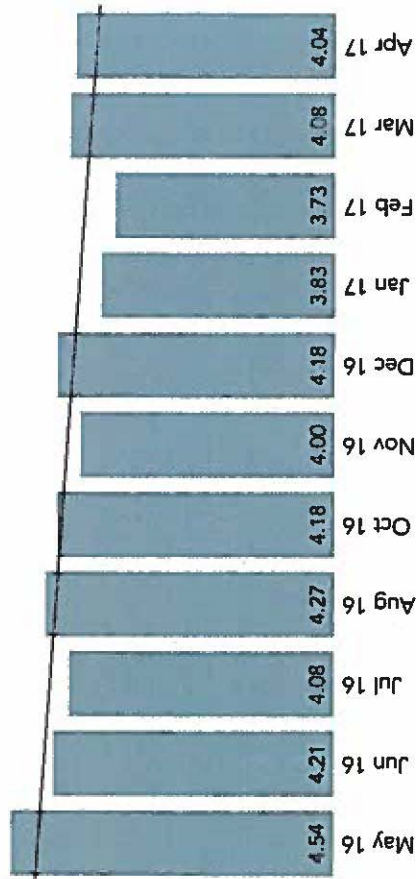
Overall Satisfaction



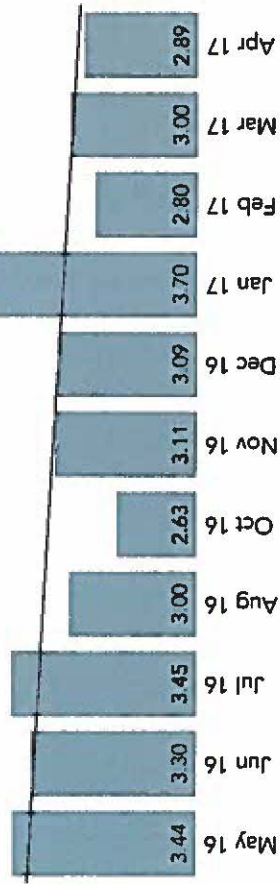
Dining Service



Nursing Care

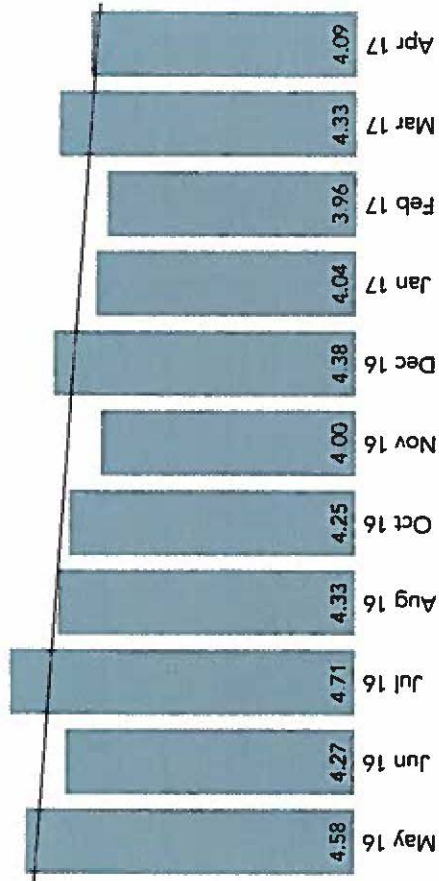


Quality of Food

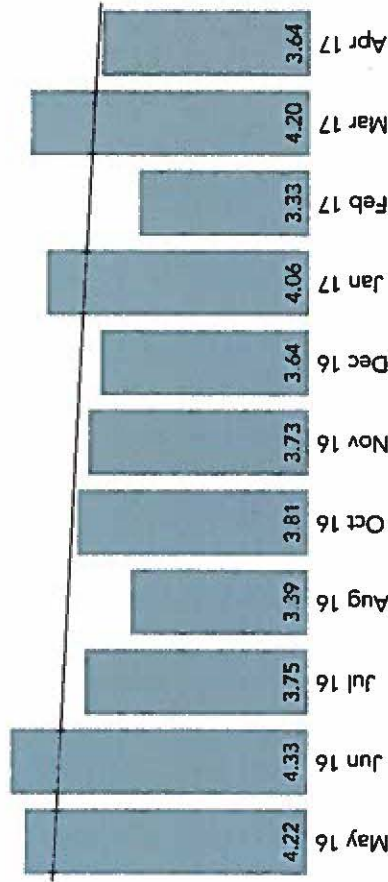




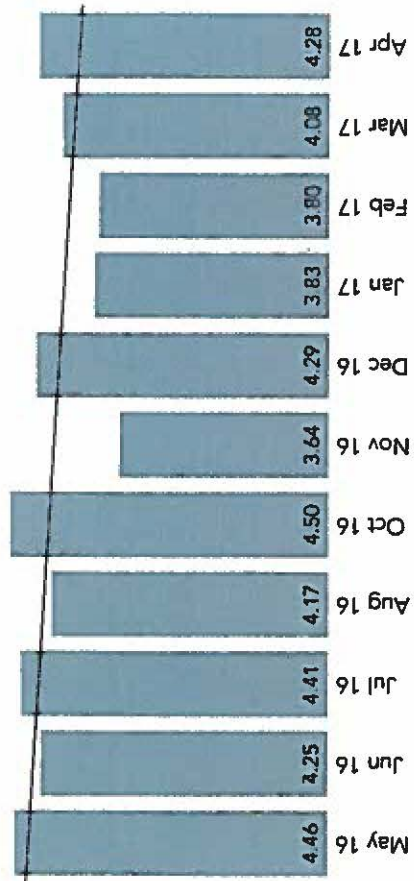
Cleanliness



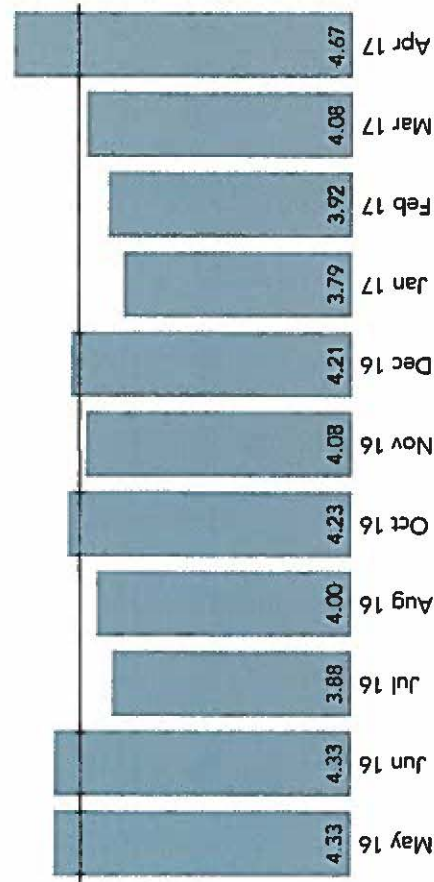
Laundry Service



Individual Needs

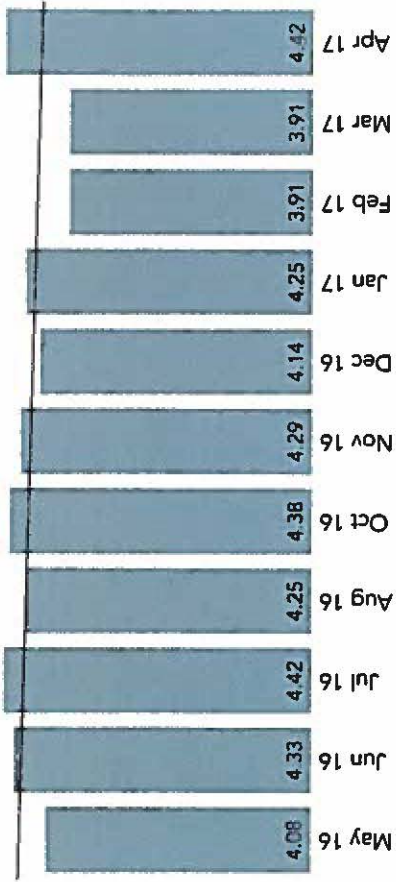


Communication

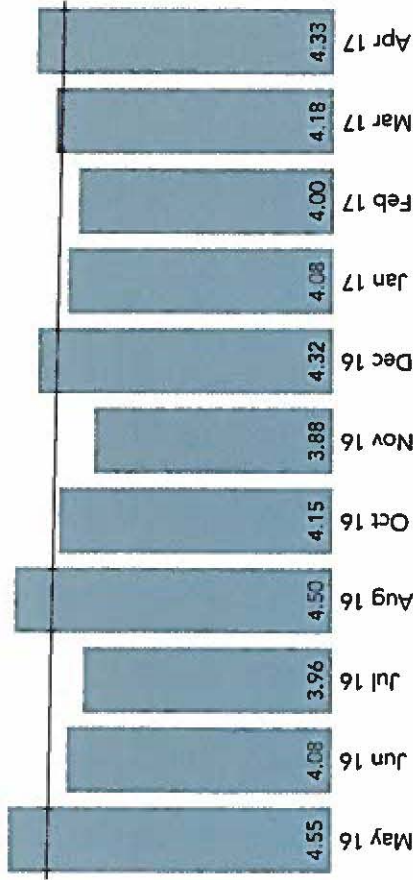




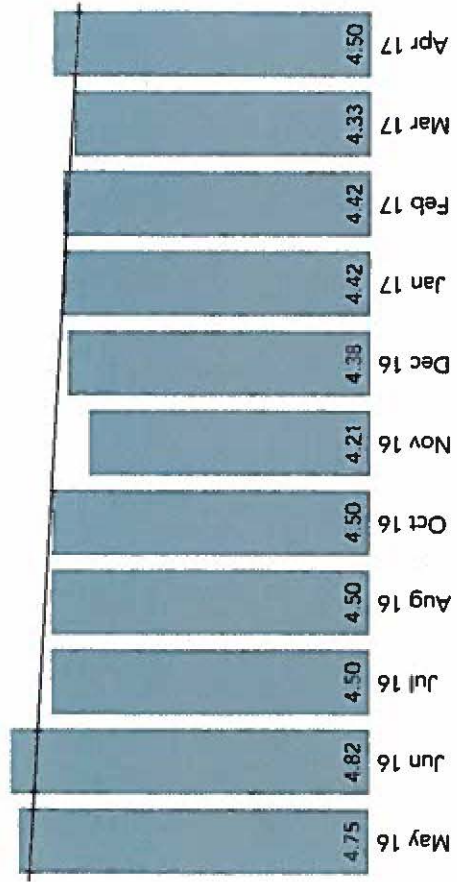
Response to Problems



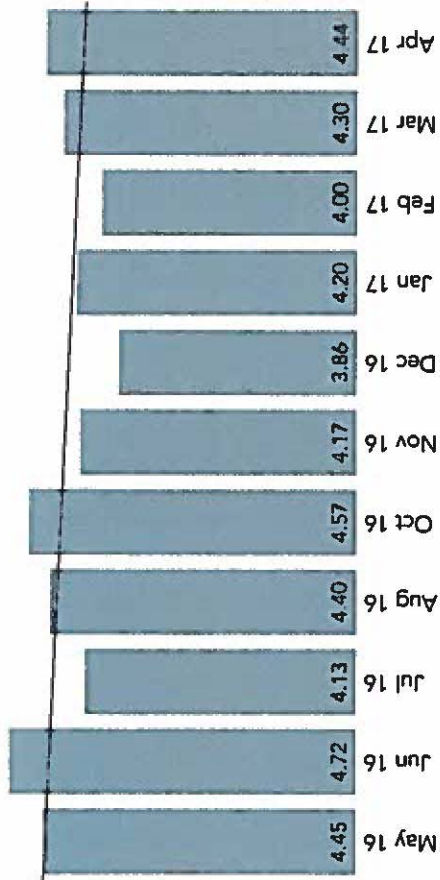
Recommend to Others



Dignity and Respect

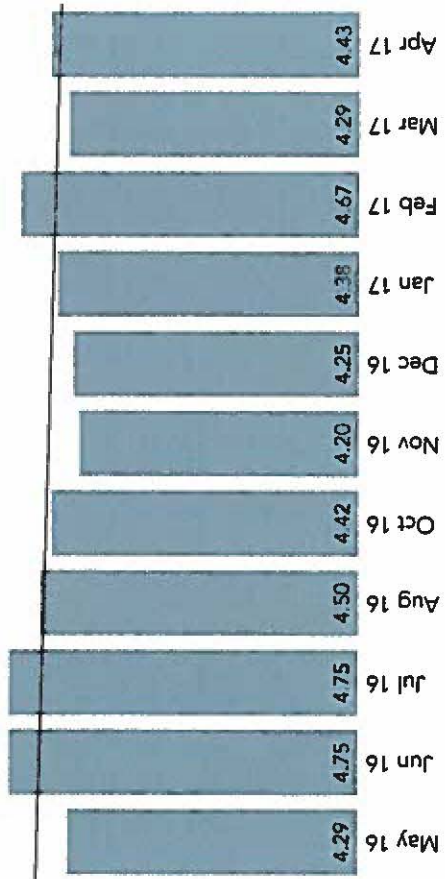


Activities

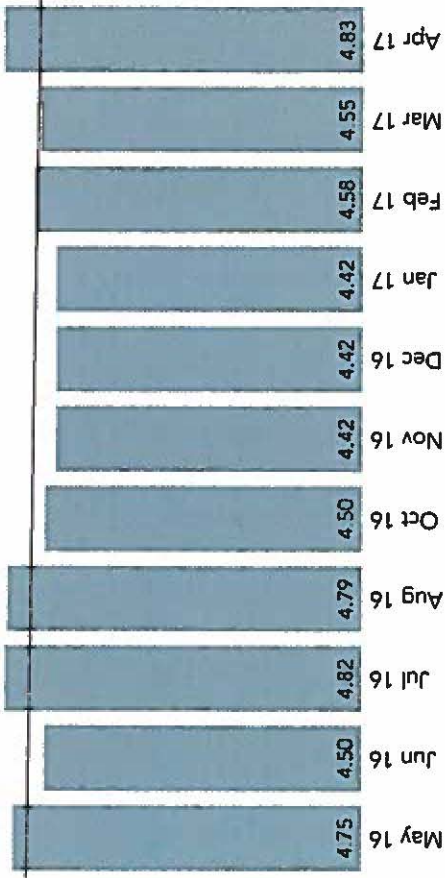




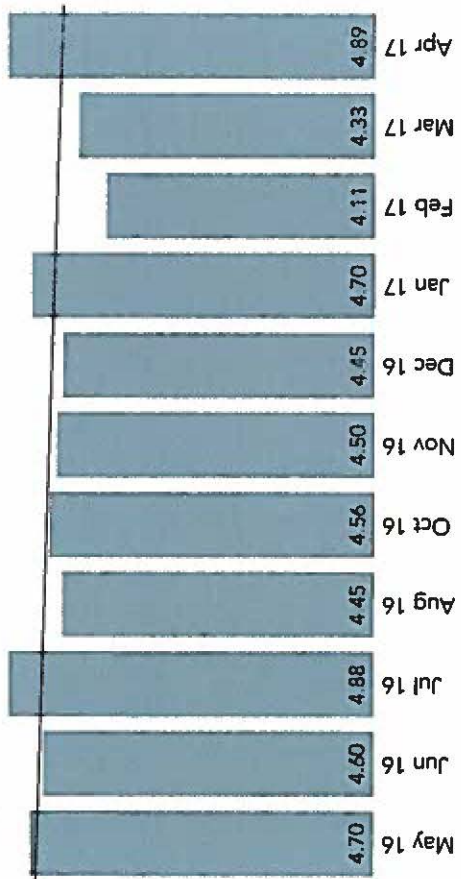
Professional Therapy



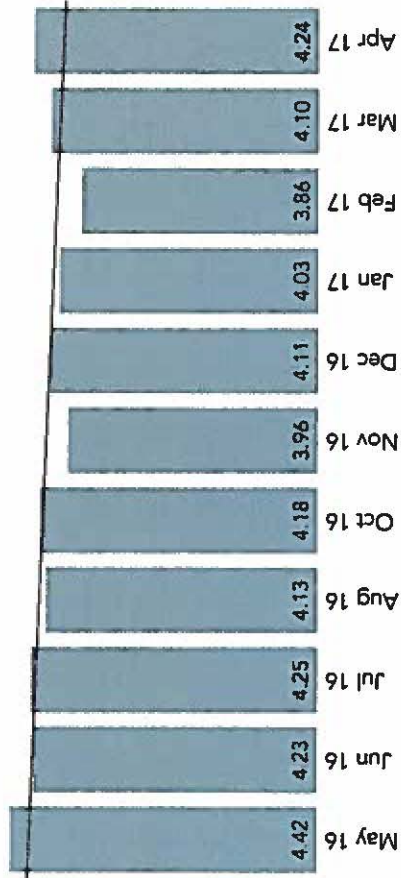
Safety and Security



Admission Process

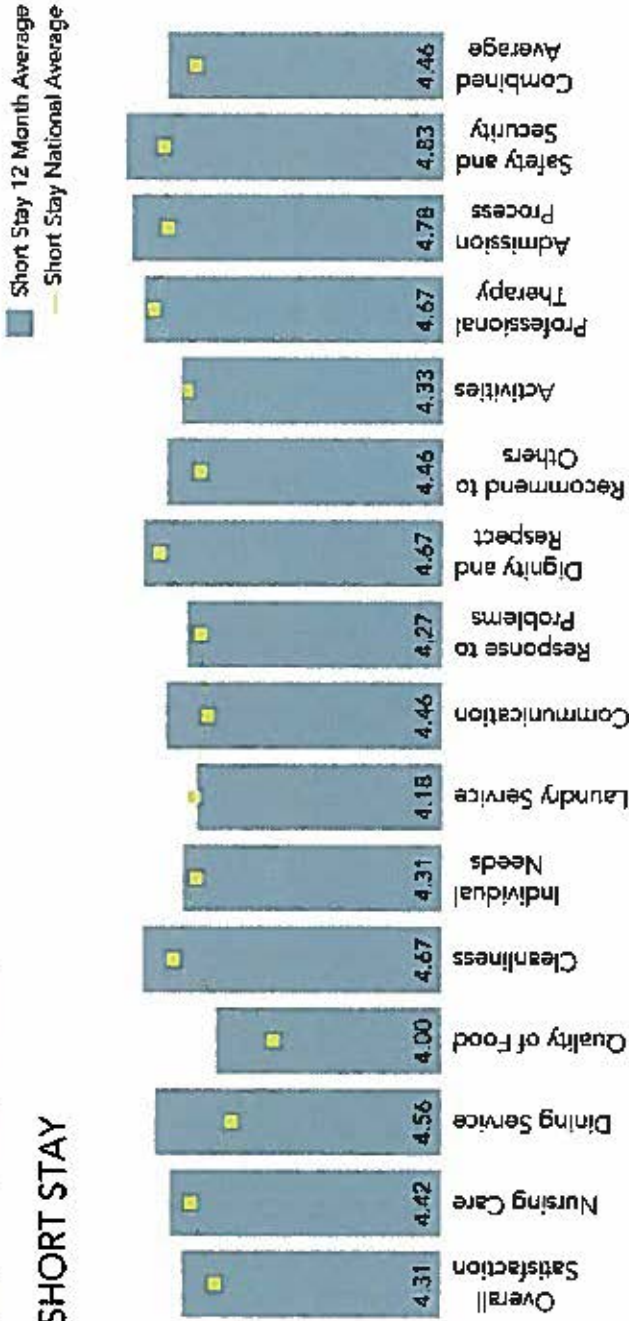


Combined Average





SHORT STAY

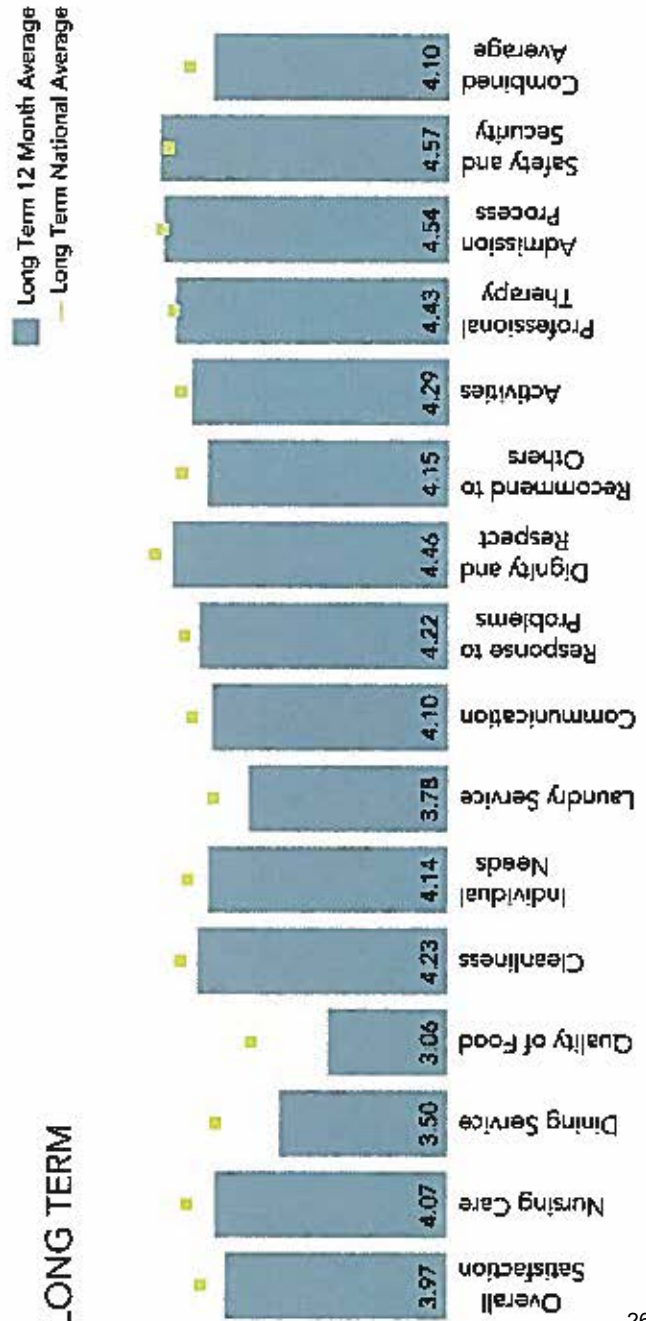


SHORT STAY SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

92.3%

78.7% National Average

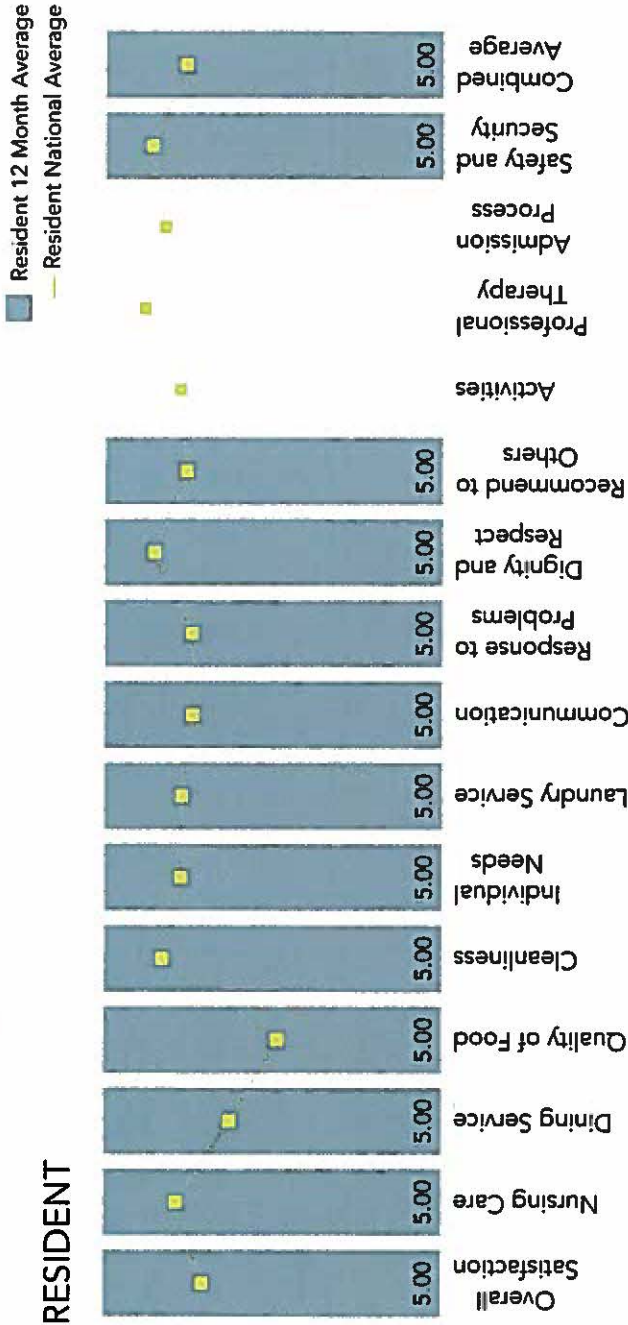
LONG TERM



LONG TERM SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

79.8%

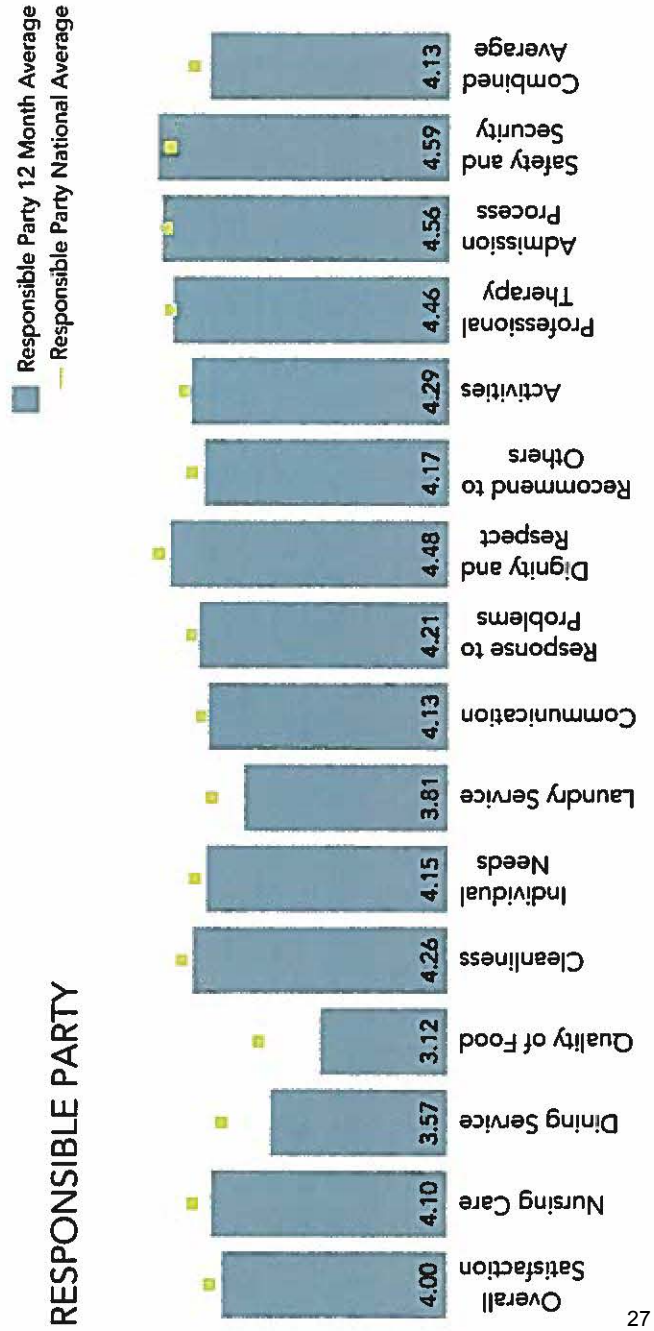
86.8% National Average



RESIDENT SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

100.0%

76.1% National Average



RESPONSIBLE PARTY SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

81.0%

86.0% National Average



The following are your CoreQ Measures. The measure is calculated by dividing the number of positive responses by the total responses. A response is considered positive when the respondent's average response for each question equals 3 (Good) or better. In order for the results to be considered valid, there must be at least 20 total responses.

	COREQ MEASURE	TOTAL RESPONSES	POSITIVE RESPONSES	The CoreQ questions are:
Long-Stay Family				
12 Month	62.1%	29	18	1. In recommending this facility to your friends and family, how would you rate it overall? 1 - Poor 2 - Average 3 - Good 4 - Very Good 5 - Excellent
3 Month	62.1%	29	18	
Current Month	66.7%	12	8	2. Overall, how would you rate the staff? 1 - Poor 2 - Average 3 - Good 4 - Very Good 5 - Excellent
Short-Stay Discharge				
12 Month	75.0%	4	3	3. How would you rate the care you receive? 1 - Poor 2 - Average 3 - Good 4 - Very Good 5 - Excellent
3 Month	75.0%	4	3	*4. How would you rate how well your discharge needs were met?*
				1 - Poor 2 - Average 3 - Good 4 - Very Good 5 - Excellent

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated May 31, 2017**

Medical Management Metric	Status
<i>Carle Clinic and Christie Clinic</i>	
Carle Clinic – maintain 3 physicians and 2 full-time nurse practitioners	Carle is providing 2.5 FTE nurse practitioners Losing 1 FT NP 6/14/17
Christie Clinic – maintain current level of care (one physician and one nurse practitioner)	Maintained
<i>Expanded Specialized Services</i>	
Establish pulmonary clinic by July 1, 2015	Dr. Sheik’s caseload continues to fluctuate between 8-12 residents with bi-weekly visits to CCNH.
Current wound/pain caseload is 3 residents.	3 currently on caseload. 3 skin/wound/0 pain. 84 residents have healed and have been taken of the caseload. Tracy Rhone LPN was wound care certified in June and is managing caseload and rounds with Dr. Li Dr. Li is currently seeing residents
Establish outpatient rehab program by July 1, 2015.	Case load of 1. One referral next week

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated May 31, 2017**

Non-Financial Metrics	Status																												
<i>Medicare 30-Day Readmission Rate</i>																													
<p>The national average rate is 19.8 percent. The 25th percentile is 14.8 percent The 75th percentile is 23.4 percent.</p> <p>Source: MedPac Report to Congress: Medicare Payment Policy, March 2013. (Data is from 2011).</p> <p>CCNH will have a current baseline readmission rate by January 1, 2014.</p>	<p>Interact Data</p> <table border="0"> <tr><td>May (3/5)</td><td>60%</td></tr> <tr><td>June (0/3)</td><td>0%</td></tr> <tr><td>July (3/6)</td><td>50%</td></tr> <tr><td>August (0/3)</td><td>0%</td></tr> <tr><td>September (0/2)</td><td>0%</td></tr> <tr><td>October (4/8)</td><td>50%</td></tr> <tr><td>November (2/5)</td><td>40%</td></tr> <tr><td>December (0/4)</td><td>0%</td></tr> <tr><td>January 2017(1/2)</td><td>50%</td></tr> <tr><td>Feb</td><td>9%</td></tr> <tr><td>March (1/2)</td><td>50%</td></tr> <tr><td>April (2/8)</td><td>25%</td></tr> </table>	May (3/5)	60%	June (0/3)	0%	July (3/6)	50%	August (0/3)	0%	September (0/2)	0%	October (4/8)	50%	November (2/5)	40%	December (0/4)	0%	January 2017(1/2)	50%	Feb	9%	March (1/2)	50%	April (2/8)	25%				
May (3/5)	60%																												
June (0/3)	0%																												
July (3/6)	50%																												
August (0/3)	0%																												
September (0/2)	0%																												
October (4/8)	50%																												
November (2/5)	40%																												
December (0/4)	0%																												
January 2017(1/2)	50%																												
Feb	9%																												
March (1/2)	50%																												
April (2/8)	25%																												
<i>Pinnacle Survey Scores</i>																													
<p>Meet or exceed national average scores, which are shown below. There are 16 separate survey scores. The summation of all surveys conducted in 2012 resulted in two out of 16 scores exceeded the national average. The metric goal is to have four score exceeding the national average for 2013 and six scores for 2014.</p>	<p># of measures that met or exceeded the national average.</p> <table border="0"> <tr><td>Mar</td><td>1 out of 16</td></tr> <tr><td>April</td><td>no data</td></tr> <tr><td>May</td><td>14 out of 16</td></tr> <tr><td>June</td><td>8 out of 16</td></tr> <tr><td>July</td><td>11 out of 16</td></tr> <tr><td>Aug</td><td>11 out of 16</td></tr> <tr><td>Sept</td><td>no data</td></tr> <tr><td>Oct</td><td>7 out of 16</td></tr> <tr><td>Nov</td><td>1 out of 16</td></tr> <tr><td>Dec</td><td>3 out of 16</td></tr> <tr><td>Jan 17</td><td>2 out of 16</td></tr> <tr><td>Feb</td><td>2 out of 16</td></tr> <tr><td>March</td><td>2 out of 16</td></tr> <tr><td>April</td><td>7 out of 16</td></tr> </table>	Mar	1 out of 16	April	no data	May	14 out of 16	June	8 out of 16	July	11 out of 16	Aug	11 out of 16	Sept	no data	Oct	7 out of 16	Nov	1 out of 16	Dec	3 out of 16	Jan 17	2 out of 16	Feb	2 out of 16	March	2 out of 16	April	7 out of 16
Mar	1 out of 16																												
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Sept	no data																												
Oct	7 out of 16																												
Nov	1 out of 16																												
Dec	3 out of 16																												
Jan 17	2 out of 16																												
Feb	2 out of 16																												
March	2 out of 16																												
April	7 out of 16																												
<i>CMS 5 Star Rating</i>																													
<p>Increase overall rating from one star to two star by the end of 2014</p>	<p>Two stars</p>																												

Champaign County Nursing Home CMS Quality Measures - Issue 3

The CMS quality measures were not updated in April. The data summarized below is the data that was updated in March. The total points increased from 815 to 915. Improvements were seen with the following measures:

- Percentage of residents with a catheter inserted and left in their bladder
- Percentage of residents who made improvements in function
- Residents who were successfully discharged to the community
- Residents who were re-hospitalized after a nursing home admission
- Residents who had an outpatient emergency department visit

Declines were seen with the following measures:

- Residents who were physically restrained. This may be a reporting error that is currently being reviewed. Internal data shows that the data for 2nd quarter of 2016 should be zero.
- Residents who self-report pain
- Residents with new antipsychotic medication

Quality Measures that are included in the QM Rating

	Provider 145364					State	National
	2015Q4	2016Q1	2016Q2	2016Q3	4Q avg	Rating Points ¹	4Q avg
MD5 3.0 Long-Stay Measures							
<i>Lower percentages are better.</i>							
Percentage of residents experiencing one or more falls with major injury	7.3%	7.5%	5.9%	6.7%	6.9%	20.00	3.4%
Percentage of residents who self-report moderate to severe pain ²	3.5%	2.7%	1.0%	2.4%	2.5%	80.00	5.8%
Percentage of high-risk residents with pressure ulcers	1.6%	3.4%	2.9%	2.7%	2.6%	100.00	6.1%
Percentage of residents with a urinary tract infection	3.1%	3.8%	2.0%	3.7%	3.2%	80.00	4.4%
Percentage of residents with a catheter inserted and left in their bladder ²	0.0%	1.8%	0.5%	0.5%	0.7%	100.00	3.2%
Percentage of residents who were physically restrained	0.0%	0.0%	1.3%	0.0%	0.3%	60.00	0.6%
Percentage of residents whose need for help with daily activities has increased	42.7%	34.1%	12.4%	19.1%	27.0%	20.00	15.0%
Percentage of residents who received an antipsychotic medication	13.0%	12.7%	13.5%	15.0%	13.6%	60.00	19.7%
Percentage of residents whose ability to move independently worsened ^{2,3}	34.9%	29.2%	23.2%	23.1%	27.5%	20.00	17.1%
MD5 3.0 Short-Stay Measures							
<i>Higher percentages are better.</i>							
Percentage of residents who made improvements in function ^{2,3}	68.7%	92.2%	81.7%	79.4%	81.0%	80.00	60.3%
<i>Lower percentages are better.</i>							
Percentage of residents who self-report moderate to severe pain	10.9%	20.8%	15.8%	13.8%	15.5%	60.00	14.1%
Percentage of residents with pressure ulcers that are new or worsened ²	0.0%	0.0%	1.0%	0.0%	0.3%	75.00	1.3%
Percentage of residents who newly received an antipsychotic medication	0.0%	2.1%	3.2%	3.7%	2.5%	40.00	2.4%

Time period for data used in reporting is 1/1/2015 through 12/31/2015	Provider 145364				State	National
	Observed Rate ⁴	Expected Rate ⁵	Risk-Adjusted Rate ⁶	Rating Points ¹	Risk-Adjusted Rate	Risk-Adjusted Rate
Claims-Based Measure						
<i>A higher percentage is better.</i>						
Percentage of residents who were successfully discharged to the community ^{2,3}	46.2%	47.3%	56.7%	60.00	53.5%	56.2%
<i>Lower percentages are better.</i>						
Percentage of residents who were re-hospitalized after a nursing home admission ^{2,3}	36.2%	25.0%	33.0%	20.00	24.3%	22.6%
Percentage of residents who had an outpatient emergency department visit ^{2,3}	13.8%	12.7%	12.5%	40.00	12.3%	12.1%

Total Quality Measure Points

Total QM points with new quality measures fully weighted for Provider 145364	915.00
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Issue 4

Food Service Improvement

The following items are currently being addressed with HCSG:

- Continuing to work with HCSG management team to improve work flow and staff responsibilities
- Kitchenette stocking continue to be an issue, including items like divided plates, red plates are consistently available in kitchenettes
- Consistent availability of napkins in the dining rooms procedures are being evaluated. Substituting cloth napkins with higher quality paper napkins. Unable to get staff to reduce loss of cloth napkins.
- Food consistency issues has been addressed with cooks. Continuing to monitor.
- Food temperature issues include procedures for adequate warming of plate warmers, timely plating of stay back trays and on demand plating.
- Meal ticket table order system continues to be tweaked to expedite ordering and serving
- Improving the cleanliness of dining rooms
- Consistent availability of liquids, juices and thickened liquids on the nursing units
- Dispensing menus for residents who can order are given the opportunity to do so
- The software interface problem has been addressed with Matrix. New dietary orders are now flowing into Matrix in a timely manner.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 4
Updated May 31, 2017**

Dietary	Status																												
Meals will be delivered within 15 minutes of scheduled meal times.	With the rollout of the induction tables, this metric is no longer needed.																												
The Pinnacle food quality score will meet or exceed Pinnacle national average of 3.67.	<p>2016 annual average was 3.43. The rolling 12 month average is 3.15 April 17)</p> <table border="0"> <tr><td>Mar 16</td><td>3.25 (based on 2 surveys)</td></tr> <tr><td>Apr</td><td>no data</td></tr> <tr><td>May</td><td>3.44</td></tr> <tr><td>June</td><td>3.30</td></tr> <tr><td>July</td><td>3.45</td></tr> <tr><td>Aug</td><td>3.20</td></tr> <tr><td>Sept</td><td>no data</td></tr> <tr><td>Oct</td><td>2.63</td></tr> <tr><td>Nov</td><td>3.11</td></tr> <tr><td>Dec</td><td>3.09</td></tr> <tr><td>Jan</td><td>3.70</td></tr> <tr><td>Feb</td><td>2.80</td></tr> <tr><td>March</td><td>3.00</td></tr> <tr><td>April</td><td>2.89</td></tr> </table>	Mar 16	3.25 (based on 2 surveys)	Apr	no data	May	3.44	June	3.30	July	3.45	Aug	3.20	Sept	no data	Oct	2.63	Nov	3.11	Dec	3.09	Jan	3.70	Feb	2.80	March	3.00	April	2.89
Mar 16	3.25 (based on 2 surveys)																												
Apr	no data																												
May	3.44																												
June	3.30																												
July	3.45																												
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Dec	3.09																												
Jan	3.70																												
Feb	2.80																												
March	3.00																												
April	2.89																												
The Pinnacle dining service score will meet or exceed national average of 4.19	<p>The 2016 annual average was 3.43. The rolling 12 month average is 3.6 (April 17)</p> <table border="0"> <tr><td>Mar 16</td><td>3.50 (based on 2 surveys)</td></tr> <tr><td>Apr</td><td>no data</td></tr> <tr><td>May</td><td>4.30</td></tr> <tr><td>June</td><td>3.27</td></tr> <tr><td>July</td><td>4.10</td></tr> <tr><td>August</td><td>3.36</td></tr> <tr><td>Sept</td><td>no data</td></tr> <tr><td>Oct</td><td>3.32</td></tr> <tr><td>Nov</td><td>3.42</td></tr> <tr><td>Dec</td><td>3.64</td></tr> <tr><td>Jan 17</td><td>3.36</td></tr> <tr><td>Feb</td><td>3.19</td></tr> <tr><td>March</td><td>3.81</td></tr> <tr><td>April</td><td>3.81</td></tr> </table>	Mar 16	3.50 (based on 2 surveys)	Apr	no data	May	4.30	June	3.27	July	4.10	August	3.36	Sept	no data	Oct	3.32	Nov	3.42	Dec	3.64	Jan 17	3.36	Feb	3.19	March	3.81	April	3.81
Mar 16	3.50 (based on 2 surveys)																												
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Feb	3.19																												
March	3.81																												
April	3.81																												

Issue 5
Resident Services Programming

No updates

Issue 6
Contract Management

No updates

To: Nursing Home Board of Directors
Champaign County Nursing Home

From: Scott Gima
Manager

Date: June 8, 2017

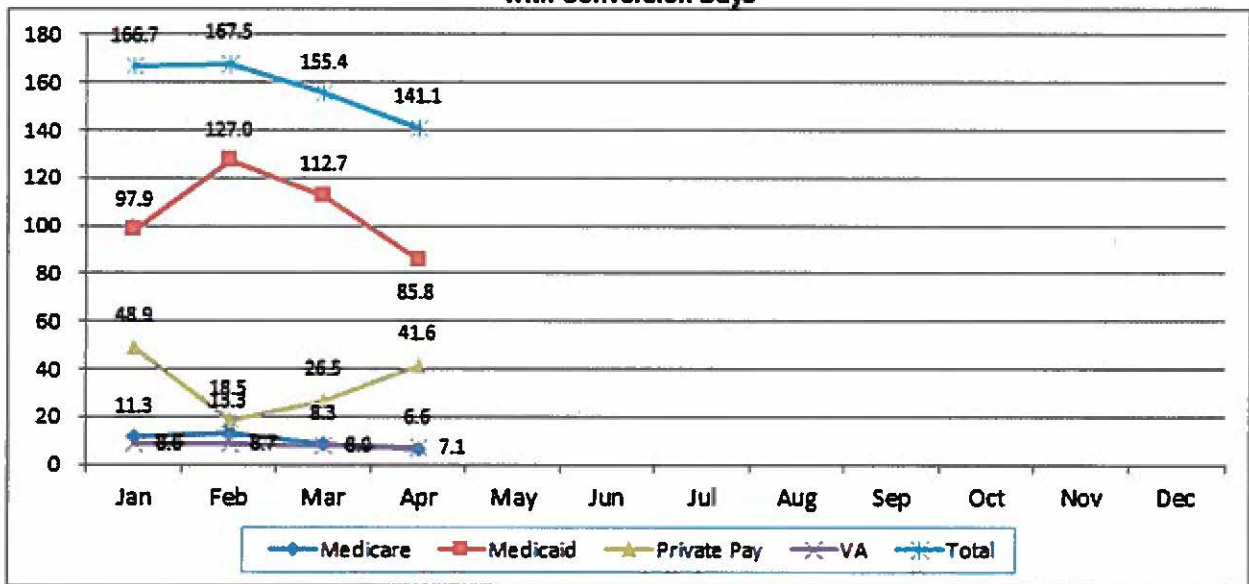
Re: April 2017 Financial Management Report

The April financials are reviewed below.

Statistics

The census fell from 155.4 to 141.1 between March and April. The chart below shows a significant decrease in Medicaid with a large increase in private pay. This is seen due to a decrease in conversion days from 489 in March to almost zero in April. And the conversion days for May will also be very low.

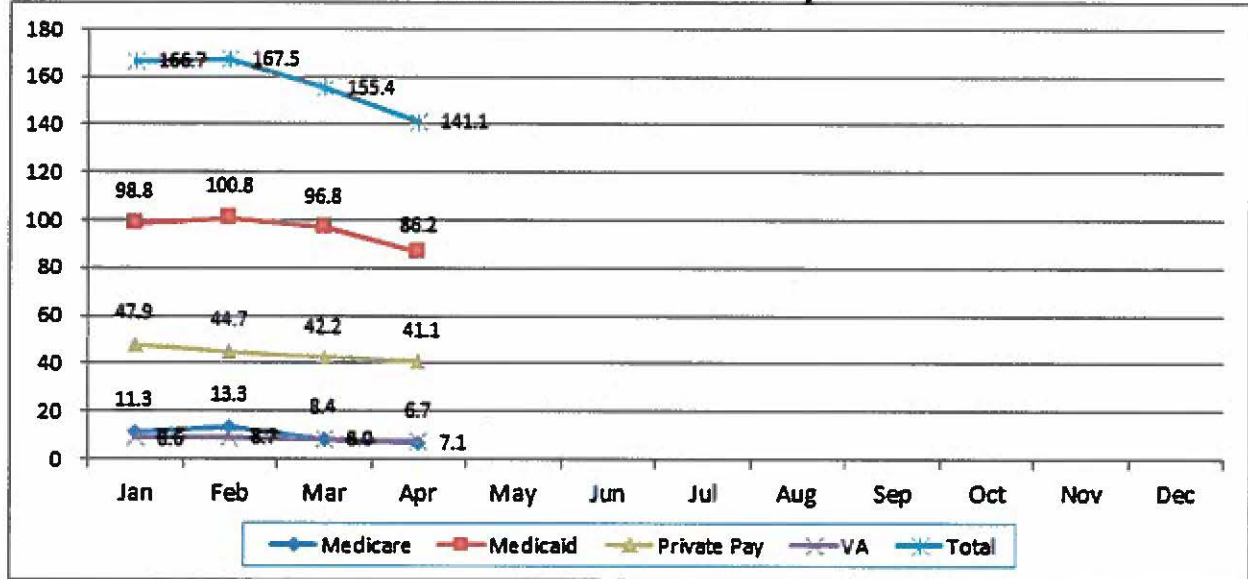
**Average Daily Census by Payor – FY2017
With Conversion Days**



The census in May shows a slowing of the decline in census with an average of 138.2 with 6.8 Medicare and 6.8 VA.

The table below summarizes the census without the Medicaid conversion days. Due to the absence of conversion days, there is no significant difference in the April payor census when compared to the previous chart.

**Average Daily Census by Payor – FY2017
Without Medicaid Conversion Days**

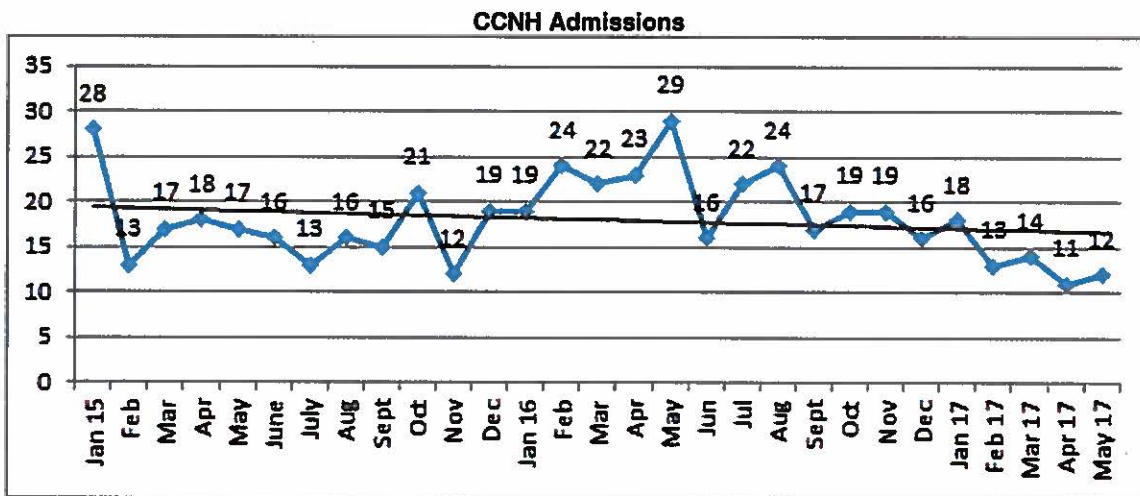


The patterns seen over the past three months is a high number of separations (more than 20) with a decline in non-Medicare admissions. May show a small yet important reversal of this trend with 12 admissions, of which 6, were Medicare and 10 separations, all discharges.

**Admissions and Discharges
January 2016 to May 2017**

	Medicare Admits	Non-Medicare Admits	Total Admits	Discharges	Expirations	Total Discharges/Expirations
Jan 16	12	7	19	15	7	22
Feb	18	6	24	13	6	19
Mar	10	12	22	18	8	26
Apr	12	11	23	20	4	24
May	19	10	29	11	8	19
June	8	8	16	15	5	20
July	7	15	22	17	6	23
Aug	13	11	24	10	7	17
Sept	5	12	17	12	7	19
Oct	9	10	19	18	6	24
Nov	11	8	19	14	5	19
Dec	10	6	16	11	10	21
Jan	9	9	18	15	6	21
Feb	8	5	13	12	6	18
Mar	5	9	14	15	10	25
April	9	2	11	9	15	24
May	6	6	12	10	0	10

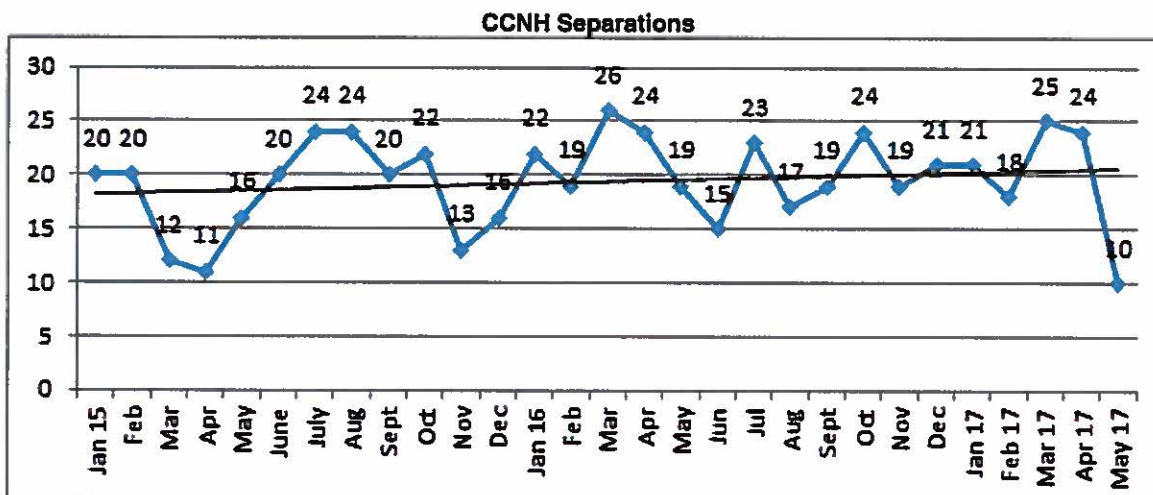
The chart below summarizes the monthly admissions. 2016 admissions improved over 2015. The 2015 average is 16.4. The 2016 average is 20.8. In 2017 so far, the average is 13.6 admission per month.



The table below summarizes the average number of admissions per month since 2012.

Admissions per Month	
Year	Average Monthly Admissions
2012	22.2
2013	25.5
2014	22.9
2015	16.4
2016	20.8
2017 YTD	13.6

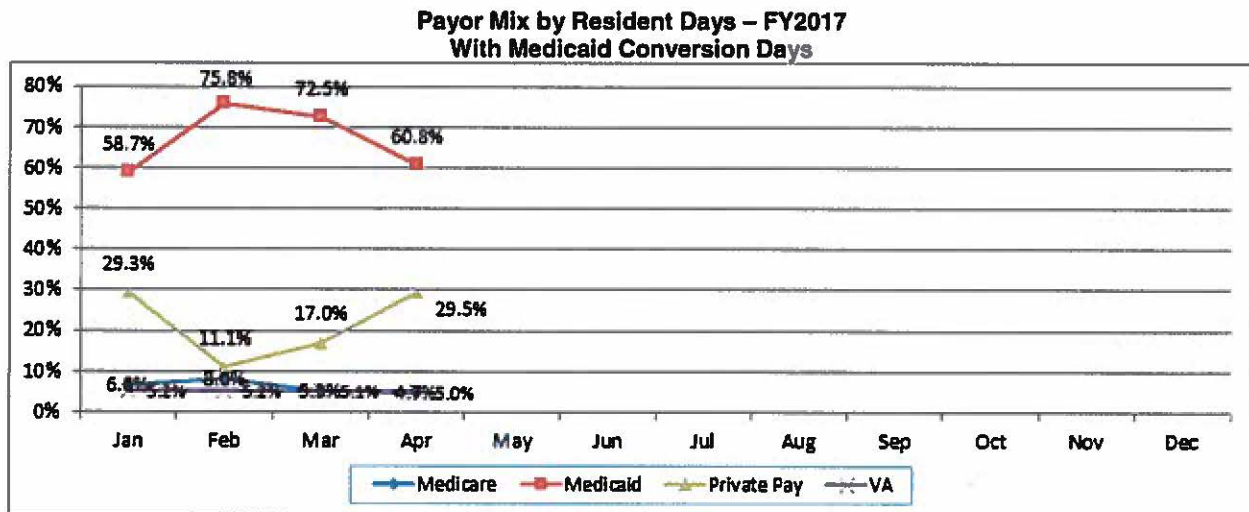
The next chart summarizes separations. The 2015 average was 17.6. For 2016, the annual average is 19.8. In 2017, the monthly average is 19.6 separations a month through April.



The table below summarizes the average number of discharges per month since 2012. The 2017 YTD average is now below the 2016 average after three months of averaging higher than the 2016 monthly average.

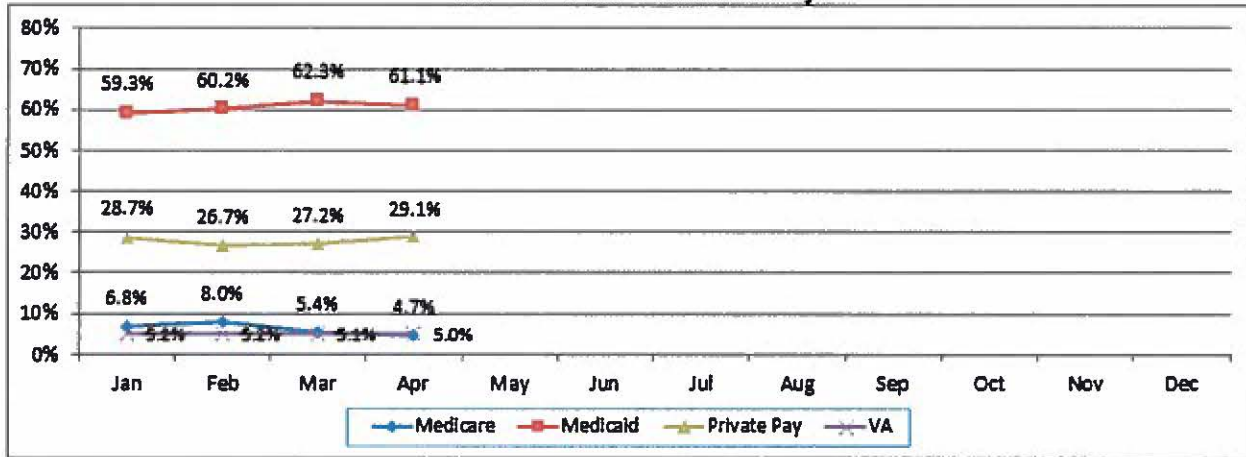
Year	Average Monthly Admissions
2012	23.5
2013	28.1
2014	23.4
2015	17.6
2016	20.7
2017 YTD	19.6

The FY2013 payor mix was Medicare – 8.7%, Medicaid – 56.3% and Private pay 35.0%. The 2014 payor mix for the year was Medicare – 7.5%, Medicaid – 58.3%, Private pay – 32.8%, and VA – 1.3%. For 2015, the 12 month payor mix is Medicare – 6.1%, Medicaid – 70.1%, Private pay – 22.8%, and VA – 1.0%. The 2016 payor mix is Medicare – 7.1%, Medicaid – 65.8%, Private pay – 23.7%, and VA – 3.4%.



The 2015 payor mix without conversion days is Medicare – 6.1%, Medicaid – 57.2%, Private pay – 35.8% and VA – 1.0%. The 2016 payor mix is Medicare – 7.2%, Medicaid – 57.4%, Private pay – 32.0% and VA – 3.4%.

**Payor Mix by Resident Days – FY2017
Without Medicaid Conversion Days**



Net Income/(Loss) & Cash from Operations

The April income statement shows a net loss of -\$96,616 and a cash loss of -\$31,938. On a year-to-date basis, there is a net loss of -\$325,355 and a cash loss of -\$71,710.

Revenues

- Operating revenues decreased from \$960,115 to \$882,898 between March and April. Medicare revenue dropped from \$145,345 to \$115,410.

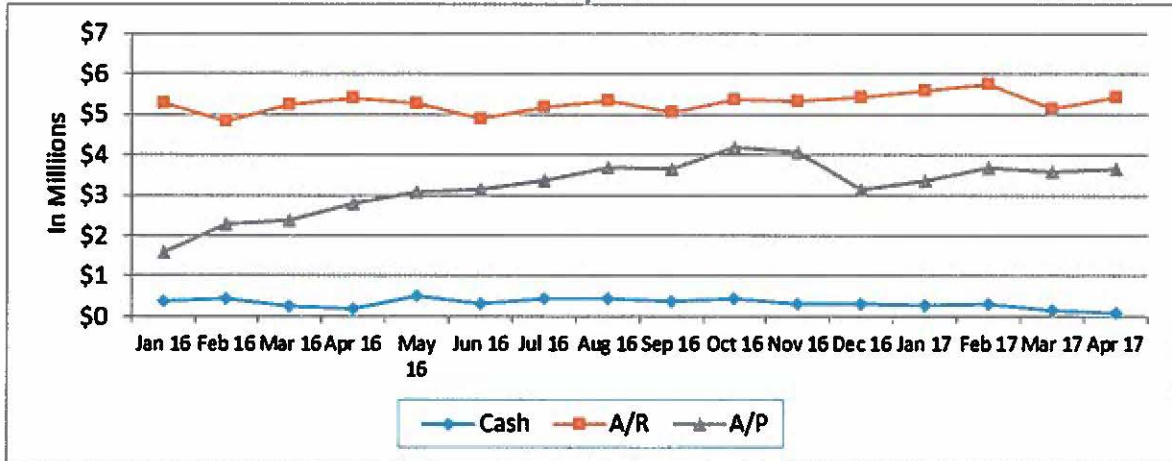
Expenses

- Expenses dropped from \$1,115,871 in March to \$1,045,605 in April.
- Wages fell from \$505,145 in March to \$476,659 in April. Wages per day increased from \$104.87 to \$112.61.
- Non-labor expenses decreased from \$463,107 in March to \$415,22 in April. Non-labor costs per day increased slightly from \$96.14 to \$98.10.

Cash Position

The month ending cash balance in April was \$80,587. Accounts receivable increased from \$5,149,002 in March to \$5,435,114 in April. Accounts payable increased slightly from \$3,584,774 in March to \$3,663,785 in April.

**Cash, Accounts Receivable & Accounts Payable
As of April 2017**



Cash Projection

The following is a cash summary for March and April, plus projected cash summaries for the months of May and June.

The following are approximate or average figures: payroll - \$225,000 per payroll, adjusted in March; payables - \$555,000 per month, adjusting to \$480,000 in June; Cash in - \$955,000 per month, adjusting to \$830,000 in April to reflecting drop in census - 26 residents between February and April.

Though these projections do not include IGT payments or payments on Medicaid Pending accounts, approval of the Pending Accounts would add \$103,000 per month to the Homes cash flow. Full payment on Pending Accounts would bring in over \$950,000 in cash. As more cash comes in, the more can be used to pay vendors. However, the monthly cash used for vendor payments changes based on payroll and other needs.

Projected cash receipts do not include any assumptions for any increases due to approval of Medicaid application. In other words, the Medicaid receipts estimate is based on current payments only.

March reflects an IGT receipt of \$181,753. In addition to three payrolls during the month, funds totaling \$123,693 were used to pay invoices held in February, taking our \$550,000 estimate to \$673,693.

March

Beginning Cash				\$335,525
January	Cash In		\$1,178,676	
	Cash Out			
	Payroll	\$683,748		
	Accounts payable	\$673,693		
			(\$1,357,441)	(\$178,765)
Ending Cash				\$156,760

April's cash in includes a \$150,000 advance on taxes due. Several April receivables due were paid in the first part of May including \$75,000 in payments from Medicare and the VA. An additional \$100,000 was received from VA, Private Pay and Molina Medicaid.

April

Beginning Cash				\$156,760
February	Cash In		\$814,815	
	Cash Out			
	Payroll	\$451,501		
	Accounts payable	\$440,301		
			(\$891,802)	(\$76,987)
Ending Cash				\$79,773

The projected cash activity for May includes the Home transferring back the \$150,000 advance it received from County in April on property taxes due to CCNH after property tax receipts are collected. Despite the loss of the cash, CCNH was able to cover all cash needs with internal cash receipts.

May (projected)

Beginning Cash				\$79,773
December	Cash In		\$1,077,774	
	Cash Out			
	Payroll	\$437,647		
	Accounts payable	\$622,917		
			(\$1,060,564)	\$17,210
Ending Cash				\$96,983

June's cash includes a \$120,000 IGT payment received June 5th. Right now, projections indicate that CCNH will not need to tap into the \$250,000 loan that is available to the Home. The projections are based on expected payroll and payables and the \$150,000 transfer.

June (Projected)

Beginning Cash				\$96,983
December	Cash In		\$950,000	
	Cash Out			
	Payroll	\$450,000		
	Accounts payable	\$480,000		
			(\$930,000)	\$20,000
Ending Cash				\$116,983

ASSETS**Current Assets****Cash**

Cash	\$80,286.81
Petty Cash	\$300.00
Total Cash	<u>\$80,586.81</u>

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Private Pay	\$1,965,402.68
Accts Rec-Nursing Home Med Adv/ HMO/ Ins	\$996,406.72
Total Rec., Net of Uncollectible Amounts	<u>\$2,961,809.40</u>

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Hospice	\$154,006.76
Allowance for Uncollectible Accts-Private Pay	(\$309,979.60)
Allowance for Uncollectible Accts-Patient Care P	(\$459,639.65)
Allowance for Uncollectible Accts-Patient Care H	\$11,807.46
Total Rec., Net of Uncollectible Amounts	<u>(\$603,805.03)</u>

Accrued Interest

Property Tax Revenue Receivable	\$438,211.32
Total Accrued Interest	<u>\$438,211.32</u>

Intergvt. Rec., Net of Uncollectibl

Due From Collector Funds	\$586.42
Due from Other Governmental Units	\$1,292,608.52
Due from IL Public Aid	\$524,395.47
Due from IL Department of Aging-Title XX	\$96,794.60
Due from US Treasury-Medicare	\$451,162.93
Due From VA-Adult Daycare	\$72,058.23
Due From VA-Nursing Home Care	\$282,674.10
Allowance for Uncollectible Accts-IPA	(\$80,981.16)
Allowance for Uncollectible Accts-Medicare	\$955.54
Allowance For Uncollectible Accts-VA Adult Day C	(\$1,355.84)
Total Intergvt. Rec., Net of Uncollectibl	<u>\$2,638,898.81</u>

Prepaid Expenses

Prepaid Expenses	\$201,135.72
Stores Inventory	\$0.00
Total Prepaid Expenses	<u>\$201,135.72</u>

Long-Term Investments

Patient Trust Cash, Invested	\$18,207.95
Total Long-Term Investments	<u>\$18,207.95</u>
Total Current Assets	<u>\$5,735,044.98</u>

Champaign County Nursing Home
Balance Sheet

04/30/17

2

Fixed Assets

Nursing Home Buildings	\$23,473,119.72
Improvements not Buildings	\$1,113,487.49
Equipment, Furniture & Autos	\$1,654,610.55
Construction in Progress	\$0.00
Accumulated Depreciation-Land Improvements	(\$342,342.27)
Accumulated Depreciation-Equipment, Furniture, &	(\$1,276,119.03)
Accumulated Depreciation-Buildings	(\$6,030,305.49)
Total Fixed Assets	<u>\$18,592,450.97</u>
Total ASSETS	<u>\$24,327,495.95</u>

LIABILITIES & EQUITY**Current Liabilities**

A/R Refunds	\$7,973.70
Accounts Payable	\$3,663,785.36
Salaries & Wages Payable	\$161,065.67
Interest Payable - Bonds	\$37,399.93
Due To Accounts Payable Fund	(\$216.40)
Due to General Corporate Fund	\$282,802.00
Due to Other Funds	\$163,000.00
Tax Anticipation Notes Payable	\$1,021,757.00
Notes Payable	\$279.66
Total Current Liabilities	\$5,337,846.92

Non-Current Liabilities

Nursing Home Patient Trust Fund	\$18,207.95
Bonds Payable	\$2,505,000.00
Accrued Compensated Absences	\$270,257.71
Total Non-Current Liabilities	\$2,793,465.66
Total Current Liabilities	\$8,131,312.58

Equity

Revenues	(\$21.60)
Retained Earnings-Unreserved	\$16,521,560.26
Year To Date Earnings	\$0.00
Contributed Capital	\$0.00
Year To Date Earnings	(\$325,355.29)
Total Equity	\$16,196,183.37
Total LIABILITIES & EQUITY	\$24,327,495.95

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

04/30/17

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue	57.48	1,084.00	(1,026.52)	120.51	4,336.00	(4,215.49)
Medicare A Revenue	115,410.11	225,845.00	(110,434.89)	638,215.44	903,380.00	(265,164.56)
Medicare B Revenue	17,972.20	17,917.00	55.20	75,395.36	71,888.00	3,727.36
Medicaid Revenue	456,810.92	547,765.00	(90,954.08)	1,954,937.65	2,191,060.00	(236,122.35)
Private Pay Revenue	277,659.28	293,757.00	(16,097.72)	1,032,782.50	1,175,028.00	(142,245.50)
Adult Day Care Revenue	14,988.38	19,584.00	(4,595.62)	77,899.23	78,336.00	(436.77)
Total Income	882,898.37	1,105,952.00	(223,053.63)	3,779,350.69	4,423,808.00	(844,457.31)
Operating Expenses						
Administration	285,368.00	291,243.00	5,875.00	1,044,983.27	1,164,972.00	120,008.73
Environmental Services	67,155.88	95,164.00	28,008.14	340,290.54	380,656.00	40,365.46
Laundry	13,592.10	17,577.00	3,984.90	50,888.57	70,308.00	19,439.43
Maintenance	21,335.60	22,535.00	1,199.40	63,088.26	90,140.00	27,051.74
Nursing Services	465,524.68	490,901.00	25,376.34	1,996,569.43	1,963,604.00	(32,985.43)
Activities	20,916.02	26,368.00	5,452.98	82,958.69	105,476.00	22,517.31
Social Services	14,016.35	23,868.00	9,851.65	79,965.64	94,672.00	14,706.36
Physical Therapy	29,848.51	30,539.00	690.49	124,200.89	122,156.00	(2,044.89)
Occupational Therapy	15,350.99	33,578.00	18,227.01	83,570.88	134,312.00	50,741.12
Speech Therapy	6,619.33	8,969.00	2,349.67	29,496.55	35,876.00	6,379.45
Respiratory Therapy	1,245.75	4,577.00	3,331.25	7,082.35	18,308.00	11,245.65
Total This Department	7,865.08	13,546.00	5,680.92	36,558.90	54,184.00	17,625.10
Food Services	92,094.87	118,437.00	26,342.13	413,120.57	473,748.00	60,627.43
Barber & Beauty	6,808.09	7,751.00	1,144.91	27,860.37	31,004.00	3,143.63
Adult Day Care	15,514.32	18,331.00	2,816.68	59,733.37	73,324.00	13,590.63
Alzheimers and Related Disorders	24,834.47	59,943.00	35,308.53	103,732.98	239,772.00	136,039.02
Total Expenses	1,079,822.92	1,249,582.00	169,759.08	4,507,482.36	4,998,328.00	490,845.64
Net Operating Income	(196,924.55)	(143,630.00)	(53,294.55)	(728,131.67)	(574,520.00)	(153,611.67)
NonOperating Income						
Local Taxes	100,172.26	98,805.00	1,367.26	400,689.04	395,220.00	5,469.04
Miscellaneous NI Revenue	135.98	359.00	(223.02)	2,087.34	1,436.00	651.34
Total NonOperating Income	100,308.24	99,164.00	1,144.24	402,776.38	396,656.00	6,120.38
Net Income (Loss)	(96,616.31)	(44,466.00)	(52,150.31)	(325,355.29)	(177,864.00)	(147,491.29)

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

04/30/17

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue						
Lunch Reimbursement	36.00	167.00	(131.00)	135.00	668.00	(533.00)
Late Charge, NSF Check Charge	1.48	417.00	(415.52)	(253.49)	1,668.00	(1,921.49)
Other Miscellaneous Revenue	20.00	500.00	(480.00)	239.00	2,000.00	(1,761.00)
Total Miscellaneous Revenue	57.48	1,084.00	(1,026.52)	120.51	4,336.00	(4,215.49)
Medicare A Revenue						
Medicare A	68,145.96	75,282.00	(7,136.04)	370,097.47	301,128.00	68,969.47
NH Pt_Care - Medicare Advantage/ Hmo	47,264.15	150,563.00	(103,298.85)	263,735.97	602,252.00	(338,516.03)
ARD_Pt Care - Medicare Advantage/ HMO				4,382.00		4,382.00
Total Medicare A Revenue	115,410.11	225,845.00	(110,434.89)	638,215.44	903,380.00	(265,164.56)
Medicare B Revenue						
Medicare B	17,972.20	17,917.00	55.20	75,395.36	71,668.00	3,727.36
Total Medicare B Revenue	17,972.20	17,917.00	55.20	75,395.36	71,668.00	3,727.36
Medicaid Revenue						
Medicaid Title XIX (IDHFS)	339,565.34	444,737.00	(105,171.66)	1,487,676.79	1,778,948.00	(291,271.21)
ARD - Medicaid Title XIX (IDHFS)	75,827.95	69,734.00	6,093.95	276,832.69	278,936.00	(2,103.31)
Patient Care-Hospice	41,417.63	33,215.00	8,202.63	185,769.36	132,860.00	52,929.36
ARD Patient Care - Hospice		79.00	(79.00)	4,838.81	318.00	4,322.81
Total Medicaid Revenue	456,810.92	547,765.00	(90,954.08)	1,954,937.65	2,191,060.00	(236,122.35)
Private Pay Revenue						
VA-Veterans Nursing Home Care	87,938.88	30,946.00	56,992.88	237,173.88	123,784.00	113,389.88
ARD - VA - Veterans Care	6,600.00		6,600.00	26,840.00		26,840.00
Nursing Home Patient Care - Private Pay	159,811.47	232,127.00	(72,315.53)	668,024.54	928,508.00	(260,483.46)
Nursing Home Beauty Shop Revenue	2,080.50	2,917.00	(836.50)	8,879.50	11,668.00	(2,788.50)
Medical Supplies Revenue	178.51	5,000.00	(4,821.49)	5,808.86	20,000.00	(14,391.14)
Patient Transportation Charges	236.92	1,867.00	(1,430.08)	4,680.72	8,668.00	(1,987.28)
ARD Patient Care- Private Pay	20,833.00	21,100.00	(267.00)	81,575.00	84,400.00	(2,825.00)
Total Private Pay Revenue	277,659.28	293,757.00	(16,097.72)	1,032,782.50	1,175,028.00	(142,245.50)
Adult Day Care Revenue						
VA-Veterans Adult Daycare	3,369.91	8,334.00	(4,964.09)	25,494.41	33,336.00	(7,841.59)
IL Department Of Aging-Day Care Grant (Title XX)	8,362.47	8,750.00	(387.53)	40,026.82	35,000.00	5,026.82
Adult Day Care Charges-Private Pay	3,256.00	2,500.00	756.00	12,378.00	10,000.00	2,378.00
Total Adult Day Care Revenue	14,988.38	19,584.00	(4,595.62)	77,899.23	78,336.00	(436.77)
Total Income	882,898.37	1,105,952.00	(223,053.63)	3,779,350.89	4,423,808.00	(644,457.11)
Operating Expenses						
Administration						
Reg. Full-Time Employees	21,897.22	33,731.00	11,833.78	90,420.95	134,924.00	44,503.05
Reg. Part-Time Employees		616.00	616.00		2,464.00	2,464.00
Temp. Salaries & Wages	836.27	833.00	(3.27)	4,170.57	3,332.00	(838.57)
Per Diem	225.00	250.00	25.00	720.00	1,000.00	280.00
Overtime	428.34		(428.34)	1,690.49		(1,690.49)
TOPS - Balances	1,301.87	370.00	(931.87)	4,370.35	1,480.00	(2,890.35)
TOPS - FICA	99.59	47.00	(52.59)	334.33	188.00	(146.33)
Social Security - Employer	1,746.59	2,672.00	925.41	7,165.57	10,668.00	3,522.43
IMRF - Employer Cost	1,924.85	2,952.00	1,027.15	7,579.32	11,808.00	4,228.68
Workers' Compensation Insurance	699.46	1,044.00	344.54	2,832.25	4,176.00	1,343.75
Unemployment Insurance	452.78	1,358.00	905.22	1,860.11	5,432.00	3,551.89

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Employee Health/Life Insurance	5,142.48	6,219.00	1,076.52	20,465.02	24,876.00	4,410.98
Employee Development/Recognition	24.99	208.00	183.01	109.12	832.00	722.88
Employee Physicals/Lab	2,609.00	3,750.00	1,141.00	12,252.70	15,000.00	2,747.30
Stationary & Printing		250.00	250.00		1,000.00	1,000.00
Books, Periodicals & Manuals		16.00	16.00	69.00	64.00	(5.00)
Copier Supplies		500.00	500.00		2,000.00	2,000.00
Postage, UPS, Federal Express	559.63	333.00	(226.63)	1,476.10	1,332.00	(144.10)
Equipment < \$2,500	42.00	25.00	(17.00)	65.88	100.00	34.12
Operational Supplies	780.25	541.00	(239.25)	5,754.84	2,164.00	(3,590.84)
Audit & Accounting Fees	3,141.00	4,583.00	1,442.00	12,564.00	18,332.00	5,768.00
Attorney Fees	2,995.00	5,000.00	2,005.00	20,934.71	20,000.00	(934.71)
Engineering Fees		1,250.00	1,250.00	162.91	5,000.00	4,837.09
Professional Services	54,893.88	41,794.00	(13,099.88)	220,358.13	167,176.00	(53,182.13)
Job Required Travel Expense	66.77	166.00	99.23	231.74	664.00	432.26
Insurance	22,841.42	24,166.00	1,324.58	91,365.68	96,664.00	5,298.32
Property Loss & Liability Claims		166.00	166.00		664.00	664.00
Computer Services	8,523.36	8,333.00	(190.36)	38,480.01	33,332.00	(5,148.01)
Telephone Services	2,848.94	1,666.00	(1,182.94)	6,522.14	6,664.00	141.86
Equipment Maintenance		83.00	83.00		332.00	332.00
Legal Notices, Advertising	1,764.24	3,333.00	1,568.76	5,731.49	13,332.00	7,600.51
Photocopy Services	(85.18)	894.00	979.18	2,948.71	3,576.00	627.29
Public Relations		166.00	166.00	(311.03)	664.00	975.03
Dues & Licenses	1,625.08	1,708.00	82.92	(491.54)	6,832.00	7,323.54
Conferences & Training		833.00	833.00		3,332.00	3,332.00
Finance Charges, Bank Fees	5,781.78	833.00	(4,948.78)	11,865.30	3,332.00	(8,533.30)
Cable/Satellite TV Expense	2,639.77	2,500.00	(139.77)	10,772.03	10,000.00	(772.03)
IPA Licensing Fee	35,086.00	45,565.00	10,477.00	152,224.00	182,260.00	30,036.00
Fines & Penalties	36,242.00	2,500.00	(33,742.00)	42,117.00	10,000.00	(32,117.00)
General Liability Claims		2,500.00	2,500.00		10,000.00	10,000.00
Furnishings, Office Equipment		1,750.00	1,750.00		7,000.00	7,000.00
Depreciation Expense	64,677.83	65,227.00	549.17	253,645.02	260,908.00	7,262.98
Bad Debt Expense	(0.04)	16,666.00	16,666.04	(0.04)	66,664.00	66,664.04
Interest-Tax Anticipation Notes Payable		291.00	291.00		1,164.00	1,164.00
Interest- Bonds Payable	3,555.83	3,555.00	(0.83)	14,486.41	14,220.00	(266.41)
Total Administration	285,368.00	291,243.00	5,875.00	1,044,963.27	1,164,972.00	120,008.73
Environmental Services						
Reg. Full-Time Employees	27,256.14	27,174.00	(82.14)	113,914.55	108,698.00	(5,216.55)
Reg. Part-Time Employees	764.56	834.00	69.44	3,219.20	3,336.00	116.80
Overtime	192.72	305.00	112.28	2,737.33	1,220.00	(1,517.33)
TOPS - Balances	517.41	250.00	(267.41)	366.77	1,000.00	633.23
TOPS- FICA	39.58	83.00	43.42	28.05	332.00	303.95
Social Security - Employer	2,173.00	2,166.00	(7.00)	9,080.90	8,664.00	(426.90)
IMRF - Employer Cost	2,521.46	2,392.00	(129.46)	10,182.81	9,568.00	(594.81)
Workers' Compensation Insurance	823.59	846.00	22.41	3,502.35	3,384.00	(118.35)
Unemployment Insurance	872.43	1,529.00	656.57	2,671.02	6,116.00	3,444.98
Employee Health/Life Insurance	2,888.43	7,110.00	4,121.57	11,953.42	28,440.00	16,486.58
Equipment < \$2,500				48.82		(48.82)
Operational Supplies	1,382.76	4,583.00	3,220.24	12,900.41	18,332.00	5,431.59
Gas Service	10,911.77	14,583.00	3,671.23	52,466.16	58,332.00	5,865.84
Electric Service	8,390.83	25,000.00	16,609.37	84,127.38	100,000.00	15,872.62
Water Service	3,172.86	2,916.00	(256.86)	13,061.07	11,664.00	(1,397.07)
Pest Control Service	511.35	520.00	8.65	1,534.05	2,080.00	545.95
Waste Disposal & Recycling	2,719.79	2,916.00	196.21	11,342.44	11,664.00	321.56
Equipment Rentals	258.00	291.00	33.00	1,032.00	1,164.00	132.00
Sewer Service & Tax	1,679.28	1,666.00	(13.28)	6,131.81	6,664.00	532.19

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Total Environmental Services	67,155.88	95,184.00	28,008.14	340,290.54	380,658.00	40,365.46
Laundry						
Reg. Full-Time Employees	5,607.64	7,437.00	1,829.36	26,895.58	29,748.00	2,852.42
Reg. Part-Time Employees	278.31	823.00	544.69	3,876.68	3,292.00	(584.66)
Overtime	4.36	122.00	117.64	892.98	488.00	(404.98)
TOPS Balances	(458.16)	83.00	541.16	55.25	332.00	276.75
TOPS - FICA	(35.05)	8.00	43.05	4.22	32.00	27.78
Social Security - Employer	452.43	641.00	188.57	2,389.23	2,564.00	194.77
IMRF - Employer Cost	522.54	708.00	185.46	2,639.75	2,832.00	192.25
Workers' Compensation Insurance	173.91	250.00	76.09	920.14	1,000.00	79.86
Unemployment Insurance	228.08	457.00	228.92	759.44	1,828.00	1,068.56
Employee Health/Life Insurance	2,230.88	4,008.00	1,777.12	8,923.52	16,032.00	7,108.48
Laundry Supplies	3,848.00	833.00	(2,813.00)	4,868.00	3,332.00	(1,536.00)
Linen & Bedding	300.00	1,668.00	1,368.00	535.80	6,664.00	6,128.20
Laundry & Cleaning Service	641.16	541.00	(100.16)	(1,872.00)	2,164.00	4,036.00
Total Laundry	13,592.10	17,577.00	3,984.90	50,868.57	70,308.00	19,439.43
Maintenance						
Reg. Full-Time Employees	3,483.30	5,471.00	1,987.70	15,695.94	21,884.00	6,188.06
Overtime	13.77	67.00	53.23	487.54	268.00	(219.54)
TOPS - Balances	(2.69)	83.00	85.69	(160.34)	332.00	492.34
TOPS - FICA	(0.21)	19.00	19.21	(12.27)	76.00	88.27
Social Security - Employer	242.04	423.00	180.96	1,231.90	1,692.00	460.10
IMRF - Employer Cost	276.84	488.00	191.16	1,370.21	1,872.00	501.79
Workers' Compensation Insurance	105.59	165.00	59.41	469.30	660.00	190.70
Unemployment Insurance	79.75	305.00	225.25	341.99	1,220.00	878.01
Employee Health/Life Insurance	1,021.20	1,335.00	313.80	4,084.80	5,340.00	1,255.20
Gasoline & Oil		125.00	125.00		500.00	500.00
Tools		20.00	20.00	(188.59)	80.00	268.59
Ground Supplies		83.00	83.00		332.00	332.00
Maintenance Supplies	1,408.71	1,668.00	257.29	3,744.19	6,664.00	2,919.81
Equipment < \$2,500		166.00	166.00	1,444.42	664.00	(780.42)
Operational Supplies		20.00	20.00	211.10	80.00	(131.10)
Professional Services		29.00	29.00		116.00	116.00
Automobile Maintenance	51.50	833.00	781.50	648.04	3,332.00	2,683.96
Equipment Maintenance	562.28	2,083.00	1,520.72	8,619.21	8,332.00	(287.21)
Equipment Rentals		8.00	8.00		32.00	32.00
Nursing Home Building Repair/Maintenance	14,018.52	8,333.00	(5,685.52)	24,577.12	33,332.00	8,754.88
Dues & Licenses	75.00		(75.00)	75.00		(75.00)
Conferences & Training				300.30		(300.30)
Parking Lot/Sidewalk Maintenance		833.00	833.00	148.40	3,332.00	3,183.60
Total Maintenance	21,335.60	22,535.00	1,199.40	63,088.26	90,140.00	27,051.74
Nursing Services						
Reg. Full-Time Employees	130,313.49	128,152.00	(1,161.49)	542,198.05	516,808.00	(25,590.05)
Reg. Part-Time Employees	8,872.86	3,856.00	(5,016.86)	30,238.00	15,424.00	(14,814.00)
Temp. Salaries & Wages	20,792.26	5,000.00	(15,792.26)	82,351.56	20,000.00	(62,351.56)
Overtime	41,543.38	27,395.00	(14,148.38)	197,207.11	109,580.00	(87,627.11)
TOPS - Balances	(1,045.52)	833.00	1,878.52	(28.98)	3,332.00	3,380.98
No Benefit Full-Time Employees	95,715.58	105,995.00	10,279.42	397,919.75	423,980.00	26,060.25
No Benefit Part-Time Employees	19,852.22	23,489.00	3,636.78	70,445.13	93,958.00	23,510.87
TOPS - FICA	(79.98)	83.00	142.98	(2.21)	252.00	254.21
Social Security - Employer	23,578.98	22,559.00	(1,019.98)	99,158.10	90,238.00	(8,922.10)
IMRF - Employer Cost	25,397.66	24,918.00	(479.66)	101,829.79	99,672.00	(2,157.79)
Workers' Compensation Insurance	8,245.38	8,817.00	571.62	33,582.06	35,268.00	1,685.94

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Unemployment Insurance	5,600.40	7,589.00	1,988.60	24,401.00	30,358.00	5,955.00
Employee Health/Life Insurance	27,705.41	28,842.00	1,136.59	113,047.32	115,368.00	2,320.68
Books, Periodicals & Manuals	148.05	166.00	17.95	292.77	664.00	371.23
Stocked Drugs	2,105.19	3,091.00	985.81	11,078.00	12,364.00	1,286.00
Pharmacy Charges-Public Aid	1,117.15	1,914.00	796.85	5,005.95	7,658.00	2,650.05
Oxygen	1,048.30	1,408.00	359.70	4,303.84	5,632.00	1,328.16
Incontinence Supplies	3,827.95	9,266.00	5,338.05	20,271.39	37,064.00	16,792.61
Pharmacy Charges - Insurance	8,126.80	9,760.00	3,633.20	30,293.08	39,040.00	8,746.92
Equipment < \$2,500		833.00	833.00	713.38	3,332.00	2,618.62
Operational Supplies	6,298.21	17,066.00	10,767.79	46,866.93	68,264.00	21,397.07
Pharmacy Charges-Medicare	7,515.77	8,420.00	904.23	39,814.10	33,680.00	(6,134.10)
Medical/Dental/Mental Health	5,600.00	4,166.00	(1,434.00)	23,525.00	16,664.00	(6,861.00)
Professional Services	13,580.26	31,668.00	18,105.74	89,157.65	126,664.00	37,506.35
Laboratory Fees	(299.96)	1,395.00	1,694.96	2,246.44	5,580.00	3,333.56
Equipment Rentals	3,712.16	2,500.00	(1,212.16)	20,880.66	10,000.00	(10,880.66)
Dues & Licenses		41.00	41.00	50.00	164.00	114.00
Conferences & Training		500.00	500.00	697.00	2,000.00	1,303.00
Contract Nursing Services		9,166.00	9,166.00		36,664.00	36,664.00
Medicare Medical Services	8,172.66	1,035.00	(7,137.66)	9,026.56	4,140.00	(4,886.56)
Total Nursing Services	465,524.66	490,901.00	25,376.34	1,996,569.43	1,963,604.00	(32,965.43)
Activities						
Reg. Full-Time Employees	13,347.74	16,007.00	2,659.26	51,520.00	64,028.00	12,508.00
Reg. Part-Time Employees	1,099.11	1,397.00	297.89	6,970.46	5,588.00	(1,382.46)
Overtime	14.93	39.00	24.07	476.14	156.00	(320.14)
TOPS - Balances	287.42	166.00	(121.42)	1,357.32	664.00	(693.32)
TOPS - FICA	21.98	12.00	(9.98)	103.83	48.00	(55.83)
Social Security - Employer	1,105.41	1,334.00	228.59	4,419.14	5,336.00	916.86
IMRF - Employer Cost	1,285.61	1,474.00	188.39	4,945.88	5,896.00	950.12
Workers' Compensation Insurance	445.56	521.00	75.44	1,748.87	2,084.00	335.13
Unemployment Insurance	416.56	963.00	546.44	1,339.41	3,852.00	2,512.59
Employee Health/Life Insurance	2,256.22	3,630.00	1,373.78	8,274.32	14,520.00	6,245.68
Equipment < \$2,500		8.00	8.00		32.00	32.00
Operational Supplies	361.08	625.00	263.92	1,269.52	2,500.00	1,230.48
Professional Services	259.40	150.00	(109.40)	518.80	600.00	81.20
Conferences & Training	15.00	43.00	28.00	15.00	172.00	157.00
Total Activities	20,916.02	26,369.00	5,452.98	82,958.89	105,476.00	22,517.31
Social Services						
Reg. Full-Time Employees	9,240.19	15,991.00	6,750.81	53,443.84	63,964.00	10,520.16
Reg. Part-Time Employees	1,111.10		(1,111.10)	4,444.41		(4,444.41)
Overtime	26.42	205.00	178.58	847.74	820.00	(27.74)
TOPS - Balances	(356.56)	166.00	522.56	(1,987.35)	664.00	2,651.35
TOPS - FICA	(27.28)	12.00	39.28	(152.03)	48.00	200.03
Social Security - Employer	820.60	1,239.00	418.40	4,449.37	4,956.00	506.63
IMRF - Employer Cost	951.73	1,368.00	416.27	4,959.95	5,472.00	512.05
Workers' Compensation Insurance	318.03	484.00	165.97	1,730.88	1,936.00	205.12
Unemployment Insurance	392.45	793.00	400.55	1,393.95	3,172.00	1,778.05
Employee Health/Life Insurance	1,539.67	3,167.00	1,647.33	10,316.08	12,748.00	2,431.92
Operational Supplies		16.00	16.00		64.00	64.00
Professional Services		166.00	166.00	518.80	664.00	145.20
Conferences & Training		41.00	41.00		164.00	164.00
Total Social Services	14,016.35	23,668.00	9,651.65	79,965.64	94,872.00	14,706.36
Physical Therapy						
Reg. Full-Time Employees	4,007.56	4,733.00	725.44	18,589.56	18,932.00	342.44

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Overtime	5.81	23.00	17.39	1,730.89	92.00	(1,638.89)
TOPS - Balances	(358.77)	83.00	439.77	(496.84)	332.00	828.84
No Benefit Full-Time Employees	2,084.03		(2,084.03)	7,843.37		(7,843.37)
TOPS - FICA	(27.28)	8.00	33.29	(38.01)	24.00	62.01
Social Security - Employer	473.49	383.00	(110.49)	2,106.70	1,452.00	(654.70)
IMRF - Employer Cost	548.26	402.00	(146.26)	2,352.26	1,608.00	(744.26)
Workers' Compensation Insurance	191.44	142.00	(49.44)	790.35	568.00	(222.35)
Unemployment Insurance	242.61	287.00	24.39	892.40	1,088.00	375.60
Employee Health/Life Insurance	1,485.52	1,854.00	368.48	5,942.08	7,416.00	1,473.92
Professional Services	21,214.05	22,666.00	1,451.95	84,688.13	90,684.00	5,975.87
Total Physical Therapy	29,848.51	30,539.00	690.49	124,200.89	122,156.00	(2,044.89)
Occupational Therapy						
Reg. Full-Time Employees		4,541.00	4,541.00		18,164.00	18,164.00
TOPS - Balances		8.00	8.00		32.00	32.00
Social Security - Employer		347.00	347.00		1,388.00	1,388.00
IMRF - Employer Cost		383.00	383.00		1,532.00	1,532.00
Workers' Compensation Ins.		135.00	135.00		540.00	540.00
Unemployment Insurance		216.00	216.00		864.00	864.00
Employee Health/Life Insurance		1,417.00	1,417.00		5,668.00	5,668.00
Professional Services	15,350.99	26,531.00	11,180.01	83,570.88	106,124.00	22,553.12
Total Occupational Therapy	15,350.99	33,578.00	18,227.01	83,570.88	134,312.00	50,741.12
Speech Therapy						
Professional Services	8,619.33	8,969.00	2,349.67	29,496.55	35,876.00	6,379.45
Total Speech Therapy	8,619.33	8,969.00	2,349.67	29,496.55	35,876.00	6,379.45
Respiratory Therapy						
Professional Services	1,245.75		(1,245.75)	7,082.35		(7,062.35)
Professional Services		4,577.00	4,577.00		18,308.00	18,308.00
Total Respiratory Therapy	1,245.75	4,577.00	3,331.25	7,082.35	18,308.00	11,245.65
Total This Department	7,865.08	13,546.00	5,680.92	36,558.90	54,184.00	17,625.10
Food Services						
Reg. Full-Time Employees	29,040.49	30,691.00	1,650.51	113,958.48	122,764.00	8,805.52
Reg. Part-Time Employees	2,851.31	1,709.00	(1,142.31)	5,083.86	6,836.00	1,752.14
Temp. Salaries & Wages	1,327.09		(1,327.09)	8,746.10		(8,746.10)
Overtime	1,802.45	3,258.00	1,455.55	12,753.49	13,032.00	278.51
TOPS - Balances	(1,769.46)	83.00	1,852.46	603.47	332.00	(271.47)
TOPS - FICA	(135.37)	8.00	141.37	46.16	24.00	(22.16)
Social Security - Employer	2,613.18	2,728.00	114.84	10,644.58	10,912.00	267.42
IMRF - Employer Cost	2,903.42	3,013.00	109.58	11,139.81	12,052.00	912.19
Workers' Compensation Insurance	990.31	1,088.00	75.69	3,820.80	4,264.00	443.20
Unemployment Insurance	996.15	1,981.00	984.85	3,197.45	7,924.00	4,726.55
Employee Health/Life Insurance	4,466.96	7,647.00	3,380.04	20,101.32	31,388.00	11,286.68
Food				(0.24)		0.24
Nutritional Supplements	2,894.99	5,000.00	2,105.01	11,425.58	20,000.00	8,574.42
Equipment < \$2,500		41.00	41.00		164.00	164.00
Operational Supplies	389.42		(389.42)	2,305.80		(2,305.80)
Professional Services		125.00	125.00		500.00	500.00
Equipment Rentals	404.95	416.00	11.05	1,819.80	1,664.00	44.20
Dues & Licenses		16.00	16.00	85.00	64.00	(21.00)
Conferences & Training	75.00	41.00	(34.00)	120.00	164.00	44.00
Food Service	43,244.00	60,418.00	17,172.00	207,469.11	241,664.00	34,194.89
Total Food Services	92,094.87	118,437.00	26,342.13	413,120.57	473,748.00	80,627.43

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

04/30/17

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Barber & Beauty						
Reg. Full-Time Employees	4,214.44	4,676.00	461.56	17,911.24	18,704.00	792.78
TOPS - Balances	(99.82)	166.00	265.82	428.24	664.00	235.76
TOPS - FICA	(7.82)	12.00	19.82	32.76	48.00	15.24
Social Security - Employer	279.83	357.00	77.17	1,174.41	1,428.00	253.59
IMRF - Employer Cost	323.39	395.00	71.61	1,311.50	1,580.00	268.50
Workers' Compensation Insurance	130.52	139.00	8.48	535.60	558.00	20.40
Unemployment Insurance	168.22	256.00	87.78	413.13	1,024.00	610.87
Employee Health/Life Insurance	1,485.52	1,667.00	181.48	5,942.08	6,868.00	725.92
Operational Supplies	111.41	83.00	(28.41)	111.41	332.00	220.59
Total Barber & Beauty	6,606.09	7,751.00	1,144.91	27,860.37	31,004.00	3,143.63
Adult Day Care						
Reg. Full-Time Employees	9,883.28	10,986.00	1,102.72	37,019.02	43,944.00	8,924.98
Reg. Part-Time Employees	5.83		(5.83)	5.83		(5.83)
Overtime	23.71	77.00	53.29	569.04	308.00	(281.04)
TOPS - Balances	393.59		(393.59)	980.26		(980.26)
TOPS - FICA	30.11		(30.11)	74.99		(74.99)
Social Security - Employer	752.48	840.00	87.52	2,757.90	3,380.00	602.10
IMRF - Employer Cost	869.79	928.00	58.21	3,084.90	3,712.00	627.10
Workers' Compensation Insurance	312.96	328.00	15.04	1,106.88	1,312.00	205.12
Unemployment Insurance	291.53	539.00	247.47	837.52	2,156.00	1,318.48
Employee Health/Life Insurance	2,248.42	3,365.00	1,116.58	9,736.44	13,480.00	3,723.56
Gasoline & Oil	653.52	833.00	179.48	3,335.61	3,332.00	(3.61)
Equipment < \$2,500		41.00	41.00		164.00	164.00
Operational Supplies	49.10	125.00	75.90	148.48	500.00	351.52
Field Trips/Activities		41.00	41.00		164.00	164.00
Dues & Licenses		20.00	20.00		80.00	80.00
Conferences & Training		208.00	208.00	50.00	832.00	782.00
Automobiles, Vehicles				26.50		(26.50)
Total Adult Day Care	15,514.32	18,331.00	2,816.68	59,733.37	73,324.00	13,590.63
Alzheimers and Related Disord						
Reg. Full-Time Employees	10,070.07	21,010.00	10,939.93	42,498.31	84,040.00	41,541.69
Overtime	31.12	3,044.00	3,012.88	707.59	12,176.00	11,468.41
TOPS - Balances	(1,013.30)	250.00	1,263.30	(1,403.45)	1,000.00	2,403.45
No Benefit Full-Time Employees	5,107.91	13,966.00	8,858.09	20,844.98	55,864.00	35,219.02
No Benefit Part-Time Employees	3,309.54	6,502.00	3,192.46	12,922.80	26,008.00	13,085.20
TOPS - FICA	(77.51)	19.00	96.51	(107.36)	76.00	183.38
Social Security - Employer	1,404.94	3,408.00	2,001.06	5,790.23	13,624.00	7,833.77
IMRF - Employer Cost	1,626.20	3,762.00	2,135.80	6,470.10	15,048.00	8,577.90
Workers' Compensation Insurance	539.28	1,331.00	791.72	2,274.39	5,324.00	3,049.61
Unemployment Insurance	523.08	2,151.00	1,627.92	1,751.21	8,604.00	6,852.79
Employee Health/Life Insurance	2,921.18	4,277.00	1,355.82	11,884.72	17,108.00	5,423.28
Equipment < \$2,500	89.46		(89.46)	89.46		(89.46)
Professional Services	102.50	100.00	(2.50)	410.00	400.00	(10.00)
Conferences & Training		125.00	125.00		500.00	500.00
Total Alzheimers and Related Disorders	24,834.47	59,943.00	35,308.53	103,732.98	239,772.00	136,039.02
Total Expenses	1,079,822.92	1,249,582.00	169,759.08	4,507,482.36	4,998,328.00	490,845.64
Net Operating Income	(196,924.55)	(143,630.00)	(53,294.55)	(728,131.67)	(574,520.00)	(153,611.67)

NonOperating Income

Local Taxes

Current-Nursing Home Operating	100,172.26	98,805.00	1,367.26	400,689.04	395,220.00	5,469.04
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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Total Local Taxes	100,172.28	98,805.00	1,367.28	400,889.04	395,220.00	5,669.04
Miscellaneous NI Revenue						
Restricted Donations	135.98	167.00	(31.02)	1,180.02	668.00	522.02
Vending Machine Revenue		192.00	(192.00)	897.32	768.00	129.32
Total Miscellaneous NI Revenue	135.98	359.00	(223.02)	2,087.34	1,436.00	651.34
Total NonOperating Income	100,308.24	99,164.00	1,144.24	402,776.38	396,656.00	6,120.38
Net Income (Loss)	(98,618.31)	(44,468.00)	(52,150.31)	(325,355.29)	(177,864.00)	(147,491.29)

**Champaign County Nursing Home
Historical Statement of Operations**

04/30/17

1

Description	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	04/17	Total
Operating Income													
Miscellaneous Revenue									112	64	(113)	57	121
Medicare A Revenue	172,451								205,010	205,010	145,345	115,410	638,215
Medicare B Revenue	23,385								10,072	10,072	23,956	17,972	75,395
Medicaid Revenue	425,618								543,639	543,639	528,869	456,811	1,954,939
Private Pay Revenue	343,928								175,239	175,239	235,958	277,959	1,032,783
Adult Day Care Revenue	18,025								18,796	18,796	26,080	14,988	77,899
Total Income	983,517								952,620	952,620	960,115	882,888	3,779,351
Operating Expenses													
Administration	256,410								258,529	258,529	246,857	285,368	1,044,963
Environmental Services	90,505								85,809	85,809	97,021	67,156	340,291
Laundry	13,782								10,616	10,616	12,879	13,592	50,869
Maintenance	13,586								13,550	13,550	14,836	21,336	63,088
Nursing Services	563,352								477,286	477,286	480,406	485,525	1,986,569
Activities	21,909								19,613	19,613	20,521	20,916	82,959
Social Services	24,080								24,018	24,018	17,851	14,016	79,966
Physical Therapy	28,893								32,645	32,645	32,814	29,849	124,201
Occupational Therapy	23,243								23,502	23,502	21,475	15,351	83,571
Speech Therapy	9,046								5,056	5,056	8,775	6,619	28,497
Respiratory Therapy													
Respiratory Therapy	2,101								2,104	2,104	1,811	1,246	7,062
Total This Department	11,147								7,161	7,161	10,386	7,865	36,559
Food Services	108,279								110,907	110,907	101,839	92,095	413,121
Barber & Beauty	8,075								6,320	6,320	6,860	6,606	27,860
Adult Day Care	16,141								13,554	13,554	14,523	15,514	59,733
Alzheimers and Related Disorders	26,916								24,180	24,180	28,003	24,634	103,733
Total Expenses	1,206,299								1,105,490	1,105,490	1,115,871	1,079,823	4,507,482
Net Operating Income	(222,782)								(152,670)	(152,670)	(155,755)	(186,925)	(728,132)
NonOperating Income													
Local Taxes	100,172								100,172	100,172	100,172	100,172	400,689
Miscellaneous NI Revenue	300								1,059	1,059	592	136	2,087
Total NonOperating Income	100,472								101,232	101,232	100,764	100,308	402,776
Net Income (Loss)	(122,310)								(51,438)	(51,438)	(54,991)	(86,616)	(325,355)

**Champaign County Nursing Home
Historical Statement of Operations**

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04/30/17

Description	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	04/17	Total
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Operating Income

Miscellaneous Revenue

Lunch Reimbursement									27	54	18	36	135
Late Charge, NSF Check Change									85		(340)	1	(253)
Other Miscellaneous Revenue										10	209	20	239
Total Miscellaneous Revenue									112	64	(113)	57	121

Medicare A Revenue

Medicare A									79,798	134,181	87,973	66,146	370,097
NH_PT_Care - Medicare Advantage/H									88,270	70,829	57,372	47,284	283,736
ARD_PT_Care - Medicare Advantage/H									4,382				4,382
Total Medicare A Revenue									172,451	205,010	145,345	115,410	638,215

Medicare B Revenue

Medicare B									23,385	10,072	23,986	17,972	75,395
Total Medicare B Revenue									23,385	10,072	23,986	17,972	75,395

Medicaid Revenue

Medicaid Title XIX (IDHFS)									325,730	426,513	395,868	339,565	1,487,677
ARD - Medicaid Title XIX (IDHFS)									69,106	60,995	70,904	75,828	276,833
Patient Care-Hospice									26,447	55,827	62,098	41,418	185,789
ARD Patient Care - Hospice									4,335	304			4,639
Total Medicaid Revenue									425,618	543,639	528,869	456,811	1,954,938

Private Pay Revenue

VA-Veterans Nursing Home Care									51,635	50,225	47,375	87,938	237,174
ARD - VA - Veterans Care									6,820	6,180	7,260	6,600	26,840
Nursing Home Patient Care - Private									258,949	98,782	152,502	159,811	668,025
Nursing Home Beauty Shop Revenue									2,412	1,995	2,413	2,081	8,800
Medical Supplies Revenue									(641)	4,090	1,982	179	5,609
Patient Transportation Charges									1,659	1,952	833	237	4,681
ARD Patient Care- Private Pay									23,092	14,056	23,584	20,833	81,575
Total Private Pay Revenue									343,926	175,239	235,958	277,659	1,032,783

Adult Day Care Revenue

VA-Veterans Adult Daycare									8,505	6,933	6,666	3,370	25,494
IL Department Of Aging-Day Care Gra									6,500	10,129	15,036	8,362	40,027
Adult Day Care Charges-Private Pay									3,020	1,734	4,368	3,256	12,378

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**Champaign County Nursing Home
Historical Statement of Operations**

04/30/17

Description	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	04/17	Total
Total Adult Day Care Revenue	18,025		18,796						18,025	18,796	26,090	14,988	77,899
Total Income	883,517		952,820						883,517	952,820	960,115	682,898	3,778,351

Operating Expenses

Administration													
Reg. Full-Time Employees	22,820		21,909						22,820	21,909	23,795	21,897	90,421
Temp. Salaries & Wages	1,170		1,143						1,170	1,143	1,021	836	4,171
Per Diem	135		135						135	135	225	225	720
Overtime	1,121		87						1,121	87	58	426	1,690
TOPS - Balances	948		134						948	134	1,986	1,302	4,370
TOPS - FICA	73		10						73	10	152	100	334
Social Security - Employer	1,868		1,710						1,868	1,710	1,842	1,747	7,188
IMRF - Employer Cost	2,035		1,732						2,035	1,732	1,888	1,925	7,579
Workers' Compensation Insurance	718		690						718	690	725	699	2,832
Unemployment Insurance	797		705						797	705	(75)	453	1,880
Employee Health/Life Insurance	5,072		5,072						5,072	5,072	5,178	5,142	20,465
Employee Development/Recognition	30		24						30	24	30	25	109
Employee Physicals/Lab	1,270		4,679						1,270	4,679	3,695	2,609	12,253
Books, Periodicals & Manuals	68								68				68
Postage, UPS, Federal Express			505							505	412	560	1,478
Equipment < \$2,500											24	42	66
Operational Supplies	2,397		857						2,397	857	1,721	780	5,755
Audit & Accounting Fees	3,141		3,141						3,141	3,141	3,141	3,141	12,564
Attorney Fees	1,000		11,457						1,000	11,457	5,483	2,985	20,935
Engineering Fees											163		163
Professional Services	59,595		57,274						59,595	57,274	48,585	54,884	220,358
Job Required Travel Expense	43		51						43	51	71	67	232
Insurance	22,841		22,841						22,841	22,841	22,841	22,841	91,366
Computer Services	12,815		8,608						12,815	8,608	8,536	8,523	38,480
Telephone Services	1,056		1,286						1,056	1,286	1,331	2,849	6,522
Legal Notices, Advertising	1,982		912						1,982	912	1,074	1,764	5,731
Photocopy Services	250		900						250	900	1,884	(85)	2,849
Public Relations	33		6						33	6	(349)		(311)
Dues & Licenses	1,625		1,775						1,625	1,775	(5,517)	1,625	(492)
Finance Charges, Bank Fees	1,507		4,257						1,507	4,257	319	5,782	11,865
Cable/Satellite TV Expense	2,581		2,640						2,581	2,640	2,901	2,640	10,772
IPA Licensing Fee	40,988		38,847						40,988	38,847	39,301	35,088	152,224
Fines & Penalties											5,875	35,242	42,117
Furnishings, Office Equipment													
Depreciation Expense	62,602		61,587						62,602	61,587	64,778	64,678	253,645
Bad Debt Expense													

**Champaign County Nursing Home
Historical Statement of Operations**

04/30/17

Description	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	04/17	Total
Interest- Bonus Payable									3,619	3,556	3,556	3,556	14,486
Total Administration	256,410								256,410	256,529	246,657	285,368	1,044,963
Environmental Services													
Reg. Full-Time Employees	28,123								25,114	33,422	33,422	27,256	113,915
Reg. Part-Time Employees	845								724	885	885	765	3,219
Overtime	2,128								295	121	121	193	2,737
TOPS - Balances	183								557	(890)	(890)	517	367
TOPS- FICA	14								43	(68)	(68)	40	28
Social Security - Employer	2,358								1,975	2,585	2,585	2,173	9,091
IMRF - Employer Cost	2,729								2,100	2,812	2,812	2,521	10,163
Workers' Compensation Insurance	866								773	1,040	1,040	824	3,502
Unemployment Insurance	951								846	2	2	872	2,671
Employee Health/Life Insurance	2,988								2,988	2,988	2,988	2,988	11,953
Equipment < \$2,500											49		49
Operational Supplies	3,374								3,012	5,152	5,152	1,363	12,900
Gas Service	17,247								12,147	12,161	12,161	10,912	52,466
Electric Service	20,074								27,491	28,172	28,172	8,391	84,127
Water Service	2,897								4,069	3,122	3,122	3,173	13,061
Pest Control Service	511								511	511	511	511	1,534
Waste Disposal & Recycling	3,306								2,280	3,037	3,037	2,720	11,342
Equipment Rentals	258								258	258	258	258	1,032
Sewer Service & Tax	1,853								938	1,861	1,861	1,679	6,132
Total Environmental Services	90,505								95,609	97,021	97,021	67,156	340,291
Laundry													
Reg. Full-Time Employees	6,893								6,771	7,625	7,625	5,608	26,896
Reg. Part-Time Employees	1,309								1,190	1,100	1,100	278	3,877
Overtime	785								89	4	4	4	893
TOPS Balances	534								162	(183)	(183)	(458)	55
TOPS - FICA	41								12	(14)	(14)	(35)	4
Social Security - Employer	672								601	643	643	452	2,369
IMRF - Employer Cost	782								638	697	697	523	2,640
Workers' Compensation Insurance	245								238	263	263	174	920
Unemployment Insurance	279								265	(12)	(12)	228	759
Employee Health/Life Insurance	2,231								2,231	2,231	2,231	2,231	8,924
Laundry Supplies									1,222			3,646	4,868
Linen & Bedding									236			300	536
Laundry & Cleaning Service									(3,036)			641	(1,872)
Total Laundry	13,782								10,616	12,879	12,879	13,592	50,869
Maintenance													

Champaign County Nursing Home
Historical Statement of Operations

04/30/17

Description	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	04/17	Total
Reg. Full-Time Employees									4,074	3,868	4,272	3,483	15,696
Overtime									1,010	(541)	5	14	488
TOPS - Balances									31	749	(938)	(3)	(160)
TOPS - FICA									2	57	(72)		(12)
Social Security - Employer									343	298	351	242	1,232
IMRF - Employer Cost									397	315	381	277	1,370
Workers' Compensation Insurance									122	116	126	106	469
Unemployment Insurance									143	129	(10)	80	342
Employee Health/Life Insurance									1,021	1,021	1,021	1,021	4,085
Tools										(189)			(189)
Maintenance Supplies									456	1,270	609	1,409	3,744
Equipment < \$2,500									773	589	102		1,444
Operational Supplies										211			211
Automobile Maintenance									459	40	99	52	648
Equipment Maintenance									53	3,750	4,253	562	8,619
Nursing Home Building Repair/Mainte									4,535	1,888	4,136	14,019	24,577
Dues & Licenses												75	75
Conferences & Training											300		300
Parking Lot/Sidewalk Maintenance									148				148
Nursing Home Building Construction/I													
Total Maintenance	13,586								13,550	14,938	21,338		63,088
Nursing Services													
Reg. Full-Time Employees									139,180	129,888	142,836	130,313	542,196
Reg. Part-Time Employees									6,506	4,244	10,616	8,873	30,238
Temp. Salaries & Wages									23,848	20,418	17,293	20,792	82,352
Overtime									79,404	37,470	38,790	41,543	197,207
TOPS - Balances									(4,530)	6,363	(636)	(1,046)	(28)
No Benefit Full-Time Employees									115,981	89,124	97,099	95,716	397,920
No Benefit Part-Time Employees									16,556	12,958	21,079	19,852	70,445
TOPS - FICA									(347)	488	(64)	(80)	(2)
Social Security - Employer									28,702	21,979	24,898	23,579	99,158
IMRF - Employer Cost									29,677	21,375	25,379	25,398	101,830
Workers' Compensation Insurance									9,027	7,678	8,632	8,245	33,582
Unemployment Insurance									11,355	8,598	(1,153)	5,600	24,401
Employee Health/Life Insurance									29,188	28,448	27,705	27,705	113,047
Books, Periodicals & Manuals											145	148	293
Stocked Drugs									2,898	2,108	3,966	2,105	11,078
Pharmacy Charges-Public Aid									1,469	1,111	1,309	1,117	5,008
Oxygen									1,310	1,141	804	1,048	4,304
Incontinence Supplies									5,431	5,352	5,561	3,928	20,271
Pharmacy Charges - Insurance									6,407	11,397	6,362	6,127	30,293
Equipment < \$2,500									262		451		713

Champaign County Nursing Home
Historical Statement of Operations

04/30/17

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Description	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	04/17	Total
Operational Supplies									18,980	11,041	10,547	6,298	46,967
Pharmacy Charges-Medicare									7,581	16,170	8,547	7,516	39,814
Medical/Dental/Mental Health									4,175	7,775	5,975	5,600	23,525
Professional Services									23,858	24,693	27,047	13,560	89,158
Laboratory Fees									875	1,270	402	(300)	2,246
Equipment Rentals									4,590	5,846	6,732	3,712	20,881
Dues & Licenses									50				50
Conferences & Training									697				697
Medicare Medical Services									240	331	283	8,173	9,027
Total Nursing Services	563,352		477,286		490,406				19,613	20,521	20,916	15	82,959
Activities													
Reg. Full-Time Employees	13,262		11,686		13,243				13,348				51,520
Reg. Part-Time Employees	2,445		1,837		1,589				1,089				6,970
Overtime	414		7		40				15				476
TOPS - Balances	451		552		67				287				1,357
TOPS - FICA	34		42		5				22				104
Social Security - Employer	1,208		1,009		1,097				1,105				4,419
IMRF - Employer Cost	1,395		1,073		1,193				1,286				4,946
Workers' Compensation Insurance	470		404		430				446				1,749
Unemployment Insurance	485		451		(23)				417				1,339
Employee Health/Life Insurance	1,513		2,251		2,254				2,256				8,274
Operational Supplies	222		188		497				361				1,270
Professional Services			130						259				519
Conferences & Training									15				15
Total Activities	21,909		19,613		20,521				20,916				82,959
Social Services													
Reg. Full-Time Employees	15,124		17,578		11,502				9,240				53,444
Reg. Part-Time Employees	704		1,350		1,278				1,111				4,444
Overtime	568		88		185				26				848
TOPS - Balances	772		(2,029)		(374)				(357)				(1,987)
TOPS - FICA	59		(155)		(29)				(27)				(152)
Social Security - Employer	1,236		1,439		953				821				4,448
IMRF - Employer Cost	1,443		1,588		977				952				4,980
Workers' Compensation Insurance	473		566		374				318				1,731
Unemployment Insurance	515		537		(51)				392				1,394
Employee Health/Life Insurance	2,925		2,925		2,925				1,540				10,316
Professional Services	259		130		130				519				1,038
Total Social Services	24,080		24,018		17,851				14,016				79,966
Physical Therapy													

**Champaign County Nursing Home
Historical Statement of Operations**

04/30/17

Description	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	04/17	Total
Reg. Full-Time Employees	4,923								4,998	4,661	4,008	4,008	18,590
Overtime	737								621	367	6	6	1,731
TOPS - Balances	(605)								(76)	541	(357)	(357)	(497)
No Benefit Full-Time Employees	1,888								1,790	2,101	2,084	2,084	7,843
TOPS - FICA	(46)								(0)	41	(27)	(27)	(38)
Social Security - Employer	583								541	528	473	473	2,107
IMRF - Employer Cost	680								568	576	548	548	2,352
Workers' Compensation Insurance	204								198	198	191	191	790
Unemployment Insurance	237								248	(35)	243	243	692
Employee Health/Life Insurance	1,486								1,486	1,486	1,486	1,486	5,942
Professional Services	18,948								22,277	22,349	21,214	21,214	84,688
Total Physical Therapy	28,893								32,645	32,814	29,849	29,849	124,201
Occupational Therapy													
Professional Services	23,243								23,502	21,475	15,351	15,351	83,571
Total Occupational Therapy	23,243								23,502	21,475	15,351	15,351	83,571
Speech Therapy													
Professional Services	9,046								5,056	8,775	6,619	6,619	29,497
Total Speech Therapy	9,046								5,056	8,775	6,619	6,619	29,497
Respiratory Therapy													
Professional Services	2,101								2,104	1,611	1,246	1,246	7,062
Total Respiratory Therapy	2,101								2,104	1,611	1,246	1,246	7,062
Total This Department	11,147								7,161	10,386	7,965	7,965	36,559
Food Services													
Reg. Full-Time Employees	27,319								28,444	29,155	29,040	29,040	113,958
Reg. Part-Time Employees	676								827	729	2,651	2,651	5,084
Temp. Salaries & Wages	2,424								2,340	2,655	1,327	1,327	8,746
Overtime	6,190								3,034	1,727	1,802	1,802	12,753
TOPS - Balances	2,303								(1,093)	1,163	(1,769)	(1,769)	603
TOPS - FICA	176								(84)	89	(135)	(135)	46
Social Security - Employer	2,768								2,620	2,643	2,613	2,613	10,645
IMRF - Employer Cost	3,014								2,575	2,647	2,803	2,803	11,140
Workers' Compensation Insurance	910								945	976	990	990	3,821
Unemployment Insurance	1,152								1,122	(73)	998	998	3,197
Employee Health/Life Insurance	4,467								5,955	5,212	4,467	4,467	20,101
Food									100	(100)			
Nutritional Supplements	772								6,445	1,314	2,895	2,895	11,428
Operational Supplies									1,212	704	389	389	2,306
Equipment Rentals	405								405	405	405	405	1,620

**Champaign County Nursing Home
Historical Statement of Operations**

04/30/17

Description	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	04/17	Total
Dues & Licenses										15	85		85
Conferences & Training										56,044	52,478	75	120
Food Service	55,703											43,244	207,469
Furnishings, Office Equipment													
Total Food Services	108,279	110,907	101,839	92,095	413,121								
Barber & Beauty													
Reg. Full-Time Employees	4,636	4,214	4,847	17,911									
TOPS - Balances	707	60	(239)	428								(100)	
TOPS - FICA	54	5	(18)	33								(8)	
Social Security - Employer	297	270	327	1,174								280	1,174
IMRF - Employer Cost	347	286	356	1,312								323	1,312
Workers' Compensation Insurance	139	126	140	536								131	536
Unemployment Insurance	145	139	(38)	413								168	413
Employee Health/Life Insurance	1,488	1,486	1,486	5,942								1,486	5,942
Operational Supplies	265	(265)		111								111	111
Total Barber & Beauty	8,075	6,320	6,860	27,860								6,606	27,860
Adult Day Care													
Reg. Full-Time Employees	8,956	8,105	10,075	37,019									
Reg. Part-Time Employees				6								6	6
Overtime	477	62	6	569								24	
TOPS - Balances	611	520	(545)	980								394	
TOPS - FICA	47	40	(42)	75								30	
Social Security - Employer	686	595	725	2,758								752	2,758
IMRF - Employer Cost	793	633	768	3,085								870	3,085
Workers' Compensation Insurance	268	242	284	1,107								313	1,107
Unemployment Insurance	275	267	4	838								292	838
Employee Health/Life Insurance	2,991	2,248	2,248	9,736								2,248	9,736
Gasoline & Oil	969	770	943	3,336								654	3,336
Operational Supplies	42	22	36	148								49	148
Conferences & Training				50									50
Automobiles, Vehicles													
Total Adult Day Care	16,141	13,554	14,523	59,733								15,514	59,733
Alzheimers and Related Disord													
Reg. Full-Time Employees	10,899	9,734	11,795	42,498									
Overtime	355	321	31	708								31	
TOPS - Balances	(990)	355	245	(1,403)								(1,013)	
No Benefit Full-Time Employees	5,263	4,825	5,449	20,645								5,108	20,645
No Benefit Part-Time Employees	3,883	2,485	3,235	12,923								3,310	12,923
TOPS - FICA	(76)	27	19	(107)								(78)	

Champaign County Nursing Home
Historical Statement of Operations

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04/30/17

Description	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	04/17	Total
Social Security - Employer	1,537	1,282							1,568	1,282	1,568	1,405	5,790
IMRF - Employer Cost	1,789	1,377							1,698	1,377	1,698	1,628	6,470
Workers' Compensation Insurance	599	510							628	510	628	539	2,274
Unemployment Insurance	652	552							25	552	25	523	1,751
Employee Health/Life Insurance	2,921	2,921							2,921	2,921	2,921	2,921	11,685
Equipment < \$2,500												89	89
Professional Services	103								103	103	103	103	410
Total Alzheimers and Related Disorde	28,916	24,180							28,003	24,180	28,003	24,634	103,733
Total Expenses	1,208,289	1,105,490							1,115,871	1,105,490	1,115,871	1,079,823	4,507,482
Net Operating Income	(222,782)	(152,670)							(155,755)	(152,670)	(155,755)	(188,925)	(728,132)
NonOperating Income													
Local Taxes													
Current-Nursing Home Operating	100,172	100,172							100,172	100,172	100,172	100,172	400,689
Total Local Taxes	100,172	100,172							100,172	100,172	100,172	100,172	400,689
Miscellaneous NI Revenue													
Restricted Donations	300	162							592	162	592	136	1,190
Vending Machine Revenue		897								897			897
Total Miscellaneous NI Revenue	300	1,059							592	1,059	592	136	2,087
Total NonOperating Income	100,472	101,232							100,764	101,232	100,764	100,308	402,776
Net Income (Loss)	(122,310)	(51,438)							(54,991)	(51,438)	(54,991)	(96,616)	(325,355)

**4 Month
Champaign County Nursing Home
December 31, 2016 through April 30, 2017
Statement of Cash Flows (Indirect Method)**

CASH FLOW FROM OPERATING ACTIVITIES:

Net Income (Loss) - YTD	\$ (325,355)
Depreciation Expense	253,645
(Incr.)/Decr. in Accounts Receivable	(17,828)
(Incr.)/Decr. in Prepaid Expenses	(179,939)
(Incr.)/Decr. in Inventory	21,112
(Incr.)/Decr. in Patient Trust	3,299
Incr./(Decr.) in Accounts Payable	530,771
Incr./(Decr.) in Salaries and Wages Payable	(40,383)
Incr./(Decr.) in Interest Payable	14,486
Incr./(Decr.) in Accrued Com. Absences	38,814
Incr./(Decr.) in Other Liabilities	<u>167,675</u>
Net Cash Provided by Operating Activities	466,297

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	(22,870)
Improvements / (CIP)	<u>(4,888)</u>
Net Cash Provided by Investing Activities	(27,758)

CASH FLOW FROM FINANCING ACTIVITIES:

Increase in Tax Anticipation Note	-
Notes Payable - Medicaid	-
(Decrease) Due to General Corp. Fund	-
(Decrease) in Bonds Payable	-
Increase in Equity Adjustment	<u>(668,891)</u>
Net Cash Provided by Financing Activities	(668,891)

Total Cash Flow	(230,352)
Begining Cash Flow - 12/31/2016	<u>310,939</u>
ENDING CASH - 4/30/2017	<u>\$ 80,587</u>

CASH FLOW FROM OPERATING ACTIVITIES:

	<u>Nov '16</u>	<u>Dec '16</u>	<u>Jan '17</u>	<u>Feb '17</u>	<u>Mar '17</u>	<u>Apr '17</u>
Net Income (Loss) - Monthly	\$ (137,446)	\$ (135,779)	\$ (122,310)	\$ (57,152)	\$ (54,991)	\$ (96,616)
Depreciation Expense	62,638	62,590	62,602	61,587	64,778	64,678
(Incr.)/Decr. in Accounts Receivable	34,861	(72,057)	(181,616)	(148,226)	598,126	(286,112)
(Incr.)/Decr. in Prepaid Expenses	15,574	15,574	(54,531)	(125,904)	1,468	(972)
(Incr.)/Decr. in Inventory	-	-	-	-	21,112	-
(Incr.)/Decr. in Patient Trust	3,910	305	-	(757)	1,945	2,111
Incr./(Decr.) in Accounts Payable	(104,564)	(940,446)	233,415	316,636	(98,291)	79,011
Incr./(Decr.) in Salaries and Wages Payable	38,802	62,549	46,360	35,741	(147,686)	25,202
Incr./(Decr.) in Interest Payable	3,819	3,819	3,818	3,556	3,556	3,556
Incr./(Decr.) in Accrued Com. Absences	(5,205)	2,295	447	6,754	34,416	(2,803)
Incr./(Decr.) in Other Liabilities	(3,912)	(305)	3	21,728	(1,945)	147,889
Net Cash Provided (Used) by Operating Activities	(91,523)	(1,001,455)	(11,812)	113,963	422,488	(64,056)

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	-	-	-	-	(10,439)	(12,431)
Improvements / (CIP)	(10,195)	(2,873)	-	(18,899)	14,011	-
Net Cash Provided (Used) by Investing Activities	(10,195)	(2,873)	-	(18,899)	3,572	(12,431)

CASH FLOW FROM FINANCING ACTIVITIES:

Incr./(Decr.) in Tax Anticipation Note	-	1,021,757	-	-	-	-
Incr./(Decr.) Notes Payable - Medicaid	(25,589)	(25,310)	-	-	-	-
Incr./(Decr.) in Due to General Corp. Fund	-	-	-	-	-	-
Incr./(Decr.) in Bonds Payable	-	-	-	-	-	-
Incr./(Decr.) in Equity Adjustment	-	-	-	(76,388)	(586,789)	-
Net Cash Provided (Used) by Financing Activities	(25,589)	996,447	-	(76,388)	(586,789)	-

Total Cash Flow	(127,307)	(7,881)	(11,812)	18,676	(160,729)	(76,487)
Beginning Cash Balance (Prior Month's)	446,127	318,820	310,939	299,127	317,803	157,074

MONTH ENDING CASH BALANCE

\$ 318,820	\$ 310,939	\$ 299,127	\$ 317,803	\$ 157,074	\$ 80,587
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**Champaign County Nursing Home
November 30, 2016 through April 30, 2017**

Key Balance Sheet Items Charted Below:

	<u>Nov '16</u>	<u>Dec '16</u>	<u>Jan '17</u>	<u>Feb '17</u>	<u>Mar '17</u>	<u>Apr '17</u>
Cash	318,820	310,939	299,127	317,803	157,074	80,587
A/R	5,345,229	5,417,286	5,598,902	5,747,128	5,149,002	5,435,114
A/P	4,073,460	3,133,014	3,366,429	3,683,065	3,584,774	3,663,785

