CHAMPAIGN COUNTY NURSING HOME BOARD OF DIRECTORS AGENDA



County of Champaign, Urbana, Illinois Monday, May 8, 2017 - 6:00 p.m. In-Service Training Room

1 N		Champaign County Nursing Home,	500 S. Art Bartell Road, Urbana	
EBRUA	RY 20. 1853	Committee Members: Jack Anderson – Chair Sam Banks Deb Busey Catherine Emanuel	Josh Hartke Mary Hodson Edmund Sutton	
Ι.	Call to Orde	er		
IJ.	Roll Call			
111.	Approval o	f Agenda/Addenda		
IV.	Approval o A. Ap	f Minutes ril 10, 2017		1 - 3
V.	Public Parti	cipation		
VI.	Communica	ations		
VII.	B. Mi	ent Update edicaid application PA Report (staffing, quality, food so PA Financial Report	ervice)	4 5 - 48 49 - 71
VIII.	B. Up	date on the interest of a non-prof	t consortium operating the nursing home Brokerage and consulting Services for the punty Nursing Home	72 - 7 9
IX.	B. RF	cussion of temporary job descript i. Nursing Home Administrator ii. Operations Manager	Consulting Services for Champaign County	80 - 82 83 - 85 (to be distributed)
Х.			ider the employment, compensation, discipli employees of Champaign County	ne,

- XI. Other Business
 - A. Approval of CLOSED session minutes of April 10, 2017

Champaign County strives to provide an environment welcoming to all persons regardless of disabilities, race, gender, or religion. Please call 217-384-3776 to request special accommodations at least 2 business days in advance. (217) 384-3776 (217) 384-3776

- XII. Next Meeting Date & Time A. Monday, June 12, 2017 at 6:00 p.m.
- XIII. Adjournment

Champaign County strives to provide an environment welcoming to all persons regardless of disabilities, race, gender, or religion. Please call 217-384-3776 to request special accommodations at least 2 business days in

Board of Directors Champaign County Nursing Home (CCNH) –Minutes Lyle Shields Room at Brookens Center in Urbana, Illinois April 10, 2017

Directors Present: Anderson, Banks, Busey, Emanuel, Hartke, Hodson, Sutton Directors Absent/Excused: None Also Present: Asplund, Gima, Noffke, Snider

1. Call to Order

Chair Anderson called the meeting to order at 6:00 p.m.

2. Roll Call

Asplund called the roll of Directors. A quorum was established.

3. Approval of Agenda

The board approved the agenda as distributed (motion by Sutton, second by Banks, unanimous).

4. Approval of Minutes

The board approved the open session minutes of March 13, 2017 as distributed (motion by Hartke, second by Busey, unanimous).

5. Public Participation

None

6. Communications

Catherine Emanuel provided a brochure for the Above and Beyond program.

7. Management Update

Scott Gima stated there are now 45 open Medicaid applications, with 19 approved and awaiting payment. According to Mr. Gima, the 19 applications amount to \$180,000 owed. Mr. Gima referred to the chart on page four of the agenda packet. He noted the reduction in applications is misleading because the state is not providing the dollar amount associated with the remaining open applications that have not been approved.

Karen Noffke reviewed the staffing numbers. She commented the Nursing Home is fully hired, based on the current census. Ms. Noffke noted the CNAs are in transition; moving from 12 to 8-hour shifts. Ms. Noffke stated the administration identified an error during the annual survey. The Illinois Public Department of Health did not enter staffing numbers correctly in the database. Mr. Gima anticipates the next quarterly update will reflect corrected numbers. He stated it is possible that the corrected numbers will result in a one-star increase in staffing; which could also increase the overall rating by one star.

Ms. Noffke addressed food service. She relayed the following items that are currently being worked on: food consistency, napkins, food temperatures, and stay-backs. She commented that cleanliness continues to be a focus.

8. Items for Board Approval

Mr. Snider stated there was a miscommunication regarding this item. He believes this is in reference to the wing consolidation, which is already under way. He asked Mr. Gima to provide the board with a progress report.

Mr. Gima noted the consolidation is driven by the reduction in census. The Nursing Home is moving all residents out of Unit 2 and into Units 1 and 3 (predominantly). Each week 4 residents are moved. There are only eight left to move to complete the project. Mr. Gima reported there have been no issues relating to the move. He stated this process will assist with staffing levels and control costs.

In response to a question by Ms. Busey, Mr. Gima responded that one benefit of the consolidation is one of the dining rooms can now be repurposed for activities.

9. New Business

Mr. Anderson read aloud the portion of Mr. Aldrich's report regarding a joint venture between the local health care entities and Champaign County creating a non-profit corporation for operating the Nursing Home. He suggested the formation of a small exploratory group to investigate this option.

Ms. Busey suggested the State's Attorney review Mr. Aldrich's recommendation to confirm whether this is a viable option. Mr. Snider agreed to review it with the State's Attorney.

Mr. Anderson, Ms. Emanuel, and Ms. Busey volunteered to work on this project, with support from Mr. Snider.

10. Other Business

a. Approval of closed session minutes of March 13, 2017

The board approved the closed session minutes of March 13, 2017 as distributed (motion by Hartke, second by Banks, unanimous).

11. Next Meeting Time & Date

The next meeting is scheduled for Monday, May 8, 2017 at 6:00 pm.

12. CLOSED Session

Motion by Mr. Hartke to enter into Closed Session pursuant to 5 ILCS 120/2(c)1 to consider the employment, compensation, discipline, performance or dismissal of specific employees of Champaign County, and pursuant to 5 ILCS 120/2(c)(17) the recruitment, credentialing, discipline or formal peer review of physicians or other health care professionals, or for the discussion of matters protected under the federal Patient Safety and Quality Improvement Act of 2005, and the regulations promulgated thereunder, including 42 C.F.R. Part 3 (73 FR 70732), or the federal Health Insurance Portability and Accountability Act of 1996, and the regulations promulgated thereunder, including 45 C.F.R. Parts 160, 162, and 164, by a hospital, or other institution providing medical care, that is operated by the public body and that the following parties remain present: County Administrator, MPA VP, Director, HR Director, Compliance Director and recording secretary; seconded by Ms. Busey.

Roll call vote:

Aye: 7 – Hartke, Hodson, Sutton, Banks, Busey, Emanuel, Anderson Nay: 0 Motion carried with unanimous support.

The Nursing Home Board of Directors entered into Closed Session at 7:01 p.m.

The Nursing Home Board of Directors resumed Open Session at 7:47 p.m.

13. Adjournment

MOTION by Hodson to adjourn the meeting; seconded by Emanuel. Upon vote, **MOTION CARRIED**. Meeting adjourned at 7:48 p.m.

Respectfully submitted: Tammy Asplund Recording Secretary

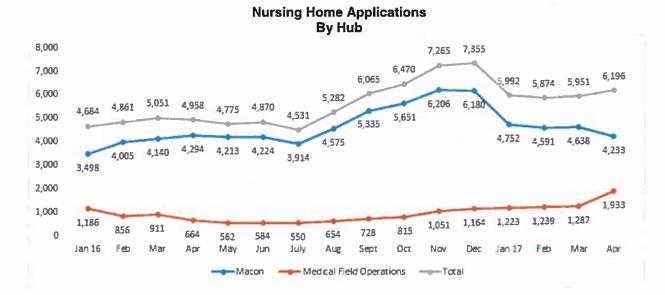


Management Performance Associates

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То:	Board of Directors Champaign County Nursing Home
From:	Scott Gima
Date:	May 3, 2017
Re:	Medicaid Applications

As of May 3rd, no update on open applications was provided by HFS. The information below is a repeat of last month's update.



Last month, there were 45 open applications, including 19 approved applications that have not been paid. Currently there are 47 open applications with 14 approved applications for which payment is pending.

Action Plan Update

Issue 1 Current Open Positions

The table below summarizes the current open positions.

Number of Open Posi	tions	
	4/1/2017	5/1/2017
Accounts Receivable Clerk	1.0	1.0
Director of Nursing	1.0	1.0
Assistant Director of Nursing	1.0	1.0
Unit Manager for Rehabilitation (RN)	1.0	1.0
RN Shift Superv <mark>i</mark> sor	3.0	3.0
Care Plan Coordinator (RN preferred)	1.0	1.0
CNA Team Leader - Long Term Care	5.0	5.0
Restorative CNA	1.0	1.0
CNA	0.0	0.6
Activities Assistant	2.5	2.5
Cook/Assist Cook	0.0	0.0
Food Service Worker PRN	0.0	1.0
Transporation Assistant	0.5	0.5
Total	17.0	18.6

The CNA staffing is at 61.4 FTEs, just under the target of 62.0. There is one new CNA in the early May orientation class that will get CNAs to the target of 62.0 FTEs. In the month of April there were 13 separations and 4 hires. As a result, the number of CNA FTEs has fallen from 69.3 at the beginning of April to 61.4.

Issue 1 HR Dashboard 2017

													(2013) New
Retention Rate	ner	Feb	Mar	Apr	May	June	yhy	Aug	Sept	Oct	Nov	Dec	Benchmark
AII	57.6%	58.7%	56.3%	59.9%	-								73.1%
All Nursing	56.3%	57.3%	55.5%	58.7%									70.0%
CNAS	55.6%	56.3%	53.8%	56.0%									69.6%
Turnover Rate (12 month rolling average)	lan	Feb	Mar	Apr	May	June	yhut	Aug	Sept	Oct	Nov	Dec	(2013) New Benchmark
All	71.5%	77.6%	75.8%	87.1%									40.6%
All Nursing	67.4%	77.1%	71.5%	85.7%									44.4%
CNAS	78.9%	88.9%	83.5%	101.2%									45.8%

Benchmark - American Healhcare Association Quality Report 2013

Separation Statistics (12 month rolling average)	erage)	Total	< 6 mos	6-11 mos	12 or less	1 year	2 years	3 years	4+ years
Jan 16 to Jan 17	AII	163	92	30	112	19			51 L
	CNAS	12	45	10	55	4	6		m
	Dietary	29	18	5	23	1	2	1	2
Feb 16 to Feb 17	All	173	94	23	117	23	11		16
	CNAS	80	47	13		7	6	3	4
	Dietary	29	18	5	23	1	2	1	2
Mar 16 to Mar 17	AII	175	91	22		24			20
	CNAS	2/2	43	12		7		m	S
	Dietary	ম	17	4		2			
Apr 16 to Apr 17	All	189	63	31	124	27	R		20
	CNAS	ß	46	21		10		m	
	Dietary	33	61	2		E		-	7
May 16 to May 17	AII				0				
	CNAS				0				
	Dietary	_							
Jun 16 to Jun 17	AII				0				
	CNAS								
	Dietary								
Jul 16 to Jul 17	AII				0				
	CNAS				0				
	Dietary				0				
Aug 16 to Aug 17	AII				0				
	CNAS				0				
	Dietary				0				
Sep 16 to Sep 17	AI				0				
	CNAS				0				
	Dietary				0				
Oct 16 to Oct 17	AII				0				
	CNAS				0				
	Dietary				0 2				
Nov 16 to Nov 17	All				0				
	CNAS				0				
	Dietary				0				
Dec 16 to Dec 17	All				0				
	CNAS				0				
	Dietary				0				

Issue 1 HR Dashboard 2017 (Continued)

													Target FTEs
Upen Positions by Month	Jan	Feb	Mar	Apr	May	June	ylut	Aug	Sept	oct	Nov	Dec	165 census
CNAS Hired (FTES)	73.8	73.0	64.2	69.3	61.4								62
CNAS Open Positions (FTEs)	-11.8	-11.0	-2.2	-7.3	0.6								
Dietary Hired (FTES)	20.5	20	21.0	19.8	15.8								39.61
Dietary Open Positions (FTES)	6'0-	-0.4	-1,4	-0.2	3.9								
Applications/Hires/Separations	Jan	Feb	Mar	Apr	Nay	June	Yhut	Aug	Sept	ott	Nov	Dec	
CNAS							The second se						
Applications	17	17	10	7									
Hires	7	6	7	4									
Separations	2	S	m	13									
Dietary											111		
Applications	26	18	21	16									
Hires	2	1	2	2									
Separations	0	1	m	5									

Issue 1

CNA Staffing

The retention rate increased as the number of CNAs decreased from 91 in March to 84 in April. The number of employed CNAs for a year or more decreased by two, from 49 to 47.

The CNA turnover rate increased due to the combination of a lower number of employed CNAs and a sharp increase in separations in April.

	Mont	hly CNA Re	tention			
	Nov	Dec	Jan 17	Feb	Mar	Apr
Employed <1 Year	45	42	40	38	42	37
Employed for 1 Year or More	44	44	50	49	49	47
Total # of CNAs	89	86	90	87	91	84
Retention Rate	49.4%	51.2%	55.6%	56.3%	53.8%	56.0%

	Mon	thly CNA Tu	rnover			
	Nov	Dec	Jan 17	Feb	Mar	Apr
Rolling 12 month separations	74	70	71	80	76	85
Total # of CNAs	89	86	90	87	91	84
Turnover Rate	83.1%	81.4%	78.9%	92.0%	83.5%	101.2%

Dietary Staffing

Dietary staffing is 15.8 FTEs. There are two newly hired food service workers that are starting in May and are not counted in the 15.8.

1.	Annual Turnover Rate	
3. 4. 5. 6. 7.	Annual turnover rate – Data from American Healthcare Association Quality Report 2014 40.6% 2013 45.2% 2012 45.0% 2011 37.0% 2010 42.0% 2009 45.1% 2008	FY 2017 - 87.1% (April 2017) FY2016 - 71.1% FY2015 - 68.2% FY2014 - 52.0% FY2013 - 63% FY2012 - 52% FY2012 - 52% FY2011 - 68% FY2010 - 53%

	Improvement
Issue 2	Supervision

CMS Direct Care Staffing Levels (CMS data file update – April 26, 2017)

		This firs derived nursing reportin	This first group derived from thc nursing home a reporting forms.	of value ose rept n the CN	This first group of values include value derived from those reported by the nursing home on the CMS 671 and 672 reporting forms.	e values the nd 672	irist group of values include values ed from those reported by the mg home on the CMS 671 and 672 tring forms.	nd group Iculation the RUG in the nur V.	of value of expect 5 53 staf sing hon	This second group of values presents CMS's calculation of expected staffing time based on the RUGS 53 staff time values for residnets in the nursing home at the time of the survey.	time is for ne of	This third adjusted formula: Reported Average	This third group of values represe adjusted time, which is calculated formula: Hours Adjusted - (Hours Reported/Hours Expected) ^a Hour Averege	f values ich is ca ljusted - čxpectec	This third group of values represents the adjusted time, which is calculated by this formula: Hours Adjusted - (Hours Reported/Hours Expected) ^a Hours National Average	is the y this Vetional
	l	Repo	Hed Hou	irs Per Re	ported Hours Per Resident Per Day	er Day	Expe	ected Hour	s Per Resi	Expected Hours Per Resident Per Day	y.	Adj	usted Hou	Irs Per Re	Adjusted Hours Per Resident Per Day	VaV
Provider Name	стү	Aides	LPNs	RNs	Total License	Total Nursing	exp_aide	exp_LPN	eor RN	exp_nurse	eop_all	adi, aide	edi LPN	adi RN	exp. PN exp. nurse exp. all adj. aide edj. LPN edj. PN edj. nurse	edi_totel
CHAMPAIGN COUNTY NURSING HOME	URBANA	1.72	0.90	0.56	1.46	3.18	2.44	0.60	0.85	1.45	3.90	1.73	1.24	0.49	1.73	3.29
CHAMPAIGN URBANA NRSG & REHAB	SAVOY	1.66	0.39	0.80	1.20	2.85	2.50	0.70	1.14	1.84	4.34	1.62	0.47	0.53	1.00	2.65
HELIA HEALTHCARE OF CHAMPAIGN	CHAMPAIGN	1.53	0.50	0.58	1.08	2.61	2.16	0.59	0.98	1.57	3.74	1.74	0.69	0.44	1.13	2.81
HEARTLAND OF PAXTON	PAXTON	1.85	0.67	0.91	1.58	3.43	2.53	0.69	1.16	1.85	4.37	1.80	0.81	0.59	1 40	3.17
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	2.53	0.79	0.82	1.60	4.13	2.39	0.68	1.22	1.90	4.29	2.60	0.95	0.50	1.45	3.88
ILLINI HERITAGE REHAB & HC	CHAMPAIGN	2.21	0.61	0.62	1.23	3.44	2.41	0.64	1.06	1.70	4.11	2.25	0.79	0.44	1.23	3.37
COUNTRY HEALTH	GIFFORD	2.12	0.66	0.71	1.37	3.49	2.32	0.56	0.96	1.52	3.84	2.24	0.97	0.55	1.52	3.66
Area Average		1.95	0.65	0.71	1.36	3.30	2.39	0.64	1.05	1.69	4.00	2.00	0.85	0.51	1.35	3.26
Illinois State Average		2.26	0.62	0.94	1.56	3.82	2.44	0.64	1.06	1.70	4.14	2.27	0.61	0.65	1.46	3.71
Previous Data																
HELIA HEALTHCARE OF CHAMPAIGN	CHAMPAIGN	1.61	0.52	0.77	1.29	2.90	2.25	0.58	0.66	1.46	3.71	1.76	0.75	0.65	1.40	3.15
HEARTLAND OF PAXTON	PAXTON	1.98	0.93	1.12	2.05	4.03	2.67	0.74	116	1,90	4.57	1.82	1.05	0.72	1_77	3.55
Minor Chances - No chance in renoted house											1					

3.87 1.00 44 0.50 0.47 2.61 1.61 4.36 1.92 1.23 0.70 2.53 2.38 413 2.85 1.20 1.60 0.80 0.82 0 39 0 79 1.66 2.53 SAVOY CHAMPAIGN CHAMPAIGN URBANA NRSG & REHAB HEARTLAND OF CHAMPAIGN Reported staffing hours were updated for Helia and Heartland of Paxton. Helia's reported CNA hours fell by 5%. Their adjusted CNA hours fell by 8%. Their reported RN hours fell by 25%. Adjusted RN hours fell by 32%. Total reported hours fell by 10%. Adjusted hours fell by 11%.

The updated numbers for Heartland of Paxton show their reported CNA hours fell by 7%. Their expected CNA hours dropped by 1%. Reported LPN hours fell by 28% and expected hours fell by 23%. Reported RN hours fell by 19% and expected RN hours fell by 18%. Total reported nursing hours fell by 15%. Expected total nursing hours fell by 11%. Minor changes were seen with the expected hours and/or the adjusted hours for CUNR and Heartland of Champaign. There were no changes in the reported hours for both of the facilities. The reason for the small changes is unknown.

was made after the early April deadline for data submissions. IDPH has informed CCNH that the May data should reflect the corrected is responsible for the data entry has corrected the data. The above April report does not reflect the new numbers because the correction As reported last month, the current reported hours for CCNH was not accurate due to a data entry error. The IDPH representative that hours. The five star rating may also reflect the changes, but CCNH was not told that the corrected hours will result in an increase in the staffing star rating.

Agency Usage Trends - Expenses

No agency expenses since May of 1016

Champaign County Nursing Home Strategic Objective Metrics – Issue 2 Updated April 30, 2017

Nursing Management	Status
Fill Director of Nursing Position in 2015	Opened 3/11/2016. Caroline Podvin has returned as the interim DON on February 13. Medical issues that occurred in March have prevented her return. Alternative options are being investigated.
Nurse Education	
Carle Clinic Emergency Department Collaborative Training for nurses and CNAs. The goal is to train 90% of nurses and CNAs.	Added to orientation going forward
IV training through pharmacy. The goal is 90% of nurses trained by end of 2015.	Current IV training: 6% (3/49) Last training occurred on 01/19/17 Next training scheduled for 4/10/17
Trach education. 90% of all nurses will be trained by the end of 2015.	54% The last class was held on 6/23/16 and 9/26/16. Working with respiratory therapy to schedule training.
Skills training opportunities – collaborative effort with Carle Clinic or teaching programs. 90% of all nurses will be trained by the end of 2014.	 See above Carle Clinic ER collaborative training. Other related ongoing training that has occurred. Updates to the training are forthcoming with the return of Caroline as the interim DON. Documentation training by IPMG conducted in June and October 2016 and Jan and March 2017. Administration and nursing management have been and will continue meetings with Matrix (software vendor) to improve nursing documentation workflow and forms used in EHR documentation process IPMG Risk assessment updated 3/17 and will be working with staff to make improvements. RPH trained on MD orders and transcription in January 2017. EHR training – completed in Nov 2016 and Jan 2017 Infection control – CUPHD interns training occurred in March 2017 and planned for April 2017 Body mechanics,- completed in Jan 2017 Dementia – monthly and on schedule

Nursing Management	Status
	 COPD training arranged by Dr. Sheik for 3/20/17 and 4/11/17 HIPAA May Fire Safety/Extinguishers April Abuse recognition May
Staff education from Carle Clinic Nurse Practitioners. Quarterly training is ongoing will see about whether monthly is feasible. Education topics and schedule still to be determined.	Carle Clinic has agreed to partner with CCNH or training and the use of the Carle Clinic speaker's bureau. Administration recently met with Carle Clinic's Director of Primary Care and Geriatrics. Topics and schedule to be developed.

Quality of Care Issue 3

Champaign County Area Homes – CMS Nursing Home Compare Summary

The Nursing Home Compare data reflects the April 26, 2017 data update. The following changes occurred:

Heartland of Paxton

- Health inspection rating increased from one star to 3 stars Staffing rating fell from 3 stars to 2 stars Overall rating increased from one star to 3 stars
 - •
- •

Clark-Lindsey Village

- Health inspection rating increased from 4 to 5 stars
 - No other changes •

NURSING HOME GENERAL INFORMATION	COUNTY NURSING COUNTY NURSING HOME	CHAMPAIGN URBANA NRSG & REHAB	HELLA HEALTHCARE OF CHAMPAKIN	HEARTLAND OF PAXTON	HEARTLAND OF CHAMPAIGN	COUNTRY HEALTH	ILLINI HERITAGE REHAB & HC	CLARK-LINDSEY VILAGE
	500 SOUTH ART BARTELL DRIVE	302 WEST BURWASH	1915 SOUTH MATTIS STREET	1001 EAST PELLS STREET	309 EAST SPRINGFIELD	RURAL ROUTE 1 BOX 14	1315B CURT DRIVE	101 WEST WINDSOR ROAD
	URBANA, IL 61802	SAVOY, IL 61874	CHAMPAIGN, IL 61821	PAXTON, IL 60957	CHAMPAIGN, IL 61820	GIFFORD, IL 61847	CHAMPAIGN, IL 61820	URBANA, IL 61601
	(217) 384-3784	(217) 402-9700	(217) 352-0516	(217) 379-4361	(217) 352-5135	(217) 568-7362	(217) 352-5707	(217) 344-2144
	Distance	Distance	Distance	Distance	Distance	Distance	Distance	Distance
	: 1.0 miles	: 4.9 miles	: 3,9 miles	: 31.9 miles	: 1.0 miles	: 21.8 miles	: 4.2 miles	: 2.1 miles
	Rating: 1 out of 5	Rating: 1 out of 5	Rating: 3 out of 5	Rating: 1 out of 5	Rading: 1 out of 5	Rating: 4 out of 5	Rating: 2 out of 5	Rating: 5 out of 5
Overall Rating	Niuch Below Average	Much Below Average	Average	Much Beiow Average	Much Below Average	Above Average	Below Average	Nitch Above Average
	Rating: 1 out of 5	Rating: 1 out of 5	Rating: 3 out of 5	Rating: 1 out of 5	Rating: 1 out of 5	Rating: 3 out of 5	Rating: 3 out of 5	Rating: 5 out of 5
Health Inspection	Much Below Average	Much Below Average	Average	Much Below Average	Much Below Average	Average	Average	Mulch Above Average
	Rating: 3 out of 5	Rating: 2 out of 5	Rating: 2 out of 5	Reting: 3 out of 5	Rating: 3 out of 5	Rating: 4 out of 5	Rating: 3 out of 5	Rating: 5 out of 5
Stating	Average	Below Average	Beiow Average	Average	Average	Above Average	Average	Much Above AVerage
	Rating: 3 out of 5	Rating: 3 out of 5	Rating: 5 out of 5	Rating: 2 out of 5	Rating: 3 out of 5	Rating: 2 out of 5	Rating: 1 out of 5	Rating: 4 out of 5
Quality Measures	Average	Average	Much Above Average	Below Average	Average	Below Average	Much Below Average	Above Average
Number of Certified Beds	243	213	118	106	102	88	60	25
Participation: (Medicare/Medicaid)	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicald	Medicare and Medicaid	Medicare and Medicald	Medicare and Medicald	Medicare
Automatic Sprinkler Systems: in All Required Areas	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Retirement Community (CCRC)	N	No	No	Ŋ	No	No	Ŋ	Yes
Within a Hospital	Q	8	No	9	8	No	9	Q
With a Resident and Famity Council	BOTH	RESIDENT	RESIDENT	NONE	RESIDENT	RESIDENT	RESIDENT	RESIDENT
Ownership	Goverment - County	For profit - Partnership	For profit - Corporation	For profit - Individual	For profit - Corporation	Non profit - Other	For profit - Corporation	Non profit - Corporation

Issue 3 - Champaign County Area Homes – CMS Nursing Home Compare Summary – CMS Data Updated April 26, 2017

Issue 3 Quality of Care (Continued)

Twelve of the sixteen Pinnacle scores showed a positive change between February and March. Double digit increases were seen in the following areas: overall satisfaction, dining service, and laundry service. Three scores fell, dignity and respect, professional therapy and safety and security. Response to problems showed no change.

Two measures scored above the national average - laundry service and safety/security.

						Diff From	% Diff From
	Feb	Mar	Change	% Change	National Avg	National Avg.	National Avg
Overall Satisfaction	3.42	3.92	0.50	14.6%	4.12	(0.20)	(4.9%)
Nursing Care	3.73	4.08	0.35	9.4%	4.29	(0.21)	(4.9%)
Dining Service	3.19	3.81	0.62	19.4%	3.99	(0.18)	(4.5%)
Quality of Food	2.80	3.00	0.20	7.1%	3.64	(0.64)	(17.6%)
Cleanliness	3.96	4.33	0.37	9.3%	4.39	(0.06)	(1.4%)
Individual Needs	3.80	4.08	0.28	7.4%	4.27	(0.19)	(4.4%)
Laundry Service	3.33	4.20	0.87	26.1%	4.14	0.06	1.4%
Communication	3.92	4.08	0.16	4.1%	4.20	(0.12)	(2.9%)
Response to Problems	3.91	3.91	0.00	0.0%	4.27	(0.36)	(8.4%)
Dignity and Respect	4.42	4.33	(0.09)	(2.0%)	4.58	(0.25)	(5.5%)
Recommend to Others	4.00	4.18	0.18	4.5%	4.29	(0.11)	(2.6%)
Activities	4.00	4.30	0.30	7.5%	4.35	(0.05)	(1.1%)
Professional Therapy	4.67	4.29	(0.38)	(8.1%)	4.52	(0.23)	(5.1%)
Admission Process	4.11	4.33	0.22	5.4%	4.52	(0.19)	(4.2%)
Safety and Security	4.58	4.55	(0.03)	(0.7%)	4.50	0.05	1.1%
Combined Average	3.86	4.10	0.24	6.2%	4.28	(0.18)	(4.2%)

Monthly Pinnacle Scores February and March 2017

Issue 3 Quality of Care (Continued)

Quarterly Pinnacle Scores

While the monthly scores showed improvement in March, the quarterly scores show a declining trend. Additional improvements in the monthly scores will be needed to show quarterly score improvement.

All scores show a declining trend. Double digit changes were seen with overall satisfaction, nursing care and individual needs. On measure, safety and security had a quarterly score above the national average.

			April 20)16 to N	larch 2	017_			
	Apr-Jun 2016	Jul-Sep 2016	Oct-Dec 2016	Jan-Mar 2017	Change	% Change	National Average	Diff From National Avg.	% Diff From National Avg.
Overall Satisfaction	4.21	4.06	4.20	3.64	(0.57)	(13.5%)	4.12	(0.48)	(11.7%)
Nursing Care	4.38	4.17	4.12	3.89	(0.49)	(11.2%)	4.29	(0.40)	(9.3%)
Dining Service	3.76	3.71	3.44	3.44	(0.32)	(8.5%)	3.99	(0.55)	(13.8%)
Quality of Food	3.37	3.23	2.96	3.17	(0.20)	(5.9%)	3.64	(0.47)	(12.9%)
Cleanliness	4.43	4.52	4.21	4.11	(0.32)	(7.2%)	4.39	(0.28)	(6.4%)
Individual Needs	4.35	4.28	4.14	3.91	(0.44)	(10.1%)	4.27	(0.36)	(8.4%)
Laundry Service	4.28	3.56	3.72	3.87	(0.41)	(9.6%)	4.14	(0.27)	(6.5%)
Communication	4.33	3.94	4.17	3.93	(0.40)	(9.2%)	4.20	(0.27)	(6.4%)
Response to Problems	4.21	4.33	4,27	4.03	(0.18)	(4.3%)	4.27	(0.24)	(5.6%)
Dignity and Respect	4.78	4.50	4.36	4.39	(0.39)	(8.2%)	4.58	(0.19)	(4.1%)
Recommend to Others	4.30	4.23	4.11	4.09	(0.21)	(4.9%)	4.29	(0.20)	(4.7%)
Activities	4.58	4.28	4.15	4.19	(0.39)	(8.5%)	4.35	(0.16)	(3.7%)
Professional Therapy	4.53	4.67	4.29	4.43	(0.10)	(2.2%)	4.52	(0.09)	(2.0%)
Admission Process	4.65	4.63	4.50	4.39	(0.26)	(5.6%)	4.52	(0.13)	(2.9%)
Safety and Security	4.63	4.80	4.44	4.51	(0.12)	(2.6%)	4.50	0.01	0.2%
Combined Average	4.33	4.19	4.08	4.00	(0.33)	(7.6%)	4.28	(0.28)	(6.5%)

Quarterly Pinnacle Scores April 2016 to March 2017

Pinnacle Survey – Quarterly Scores April 2016 through March 2017



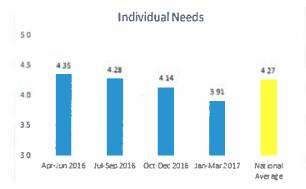








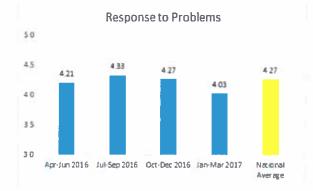




Communication



Pinnacle Survey – Quarterly Scores April 2016 through March 2017







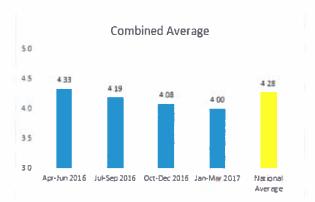












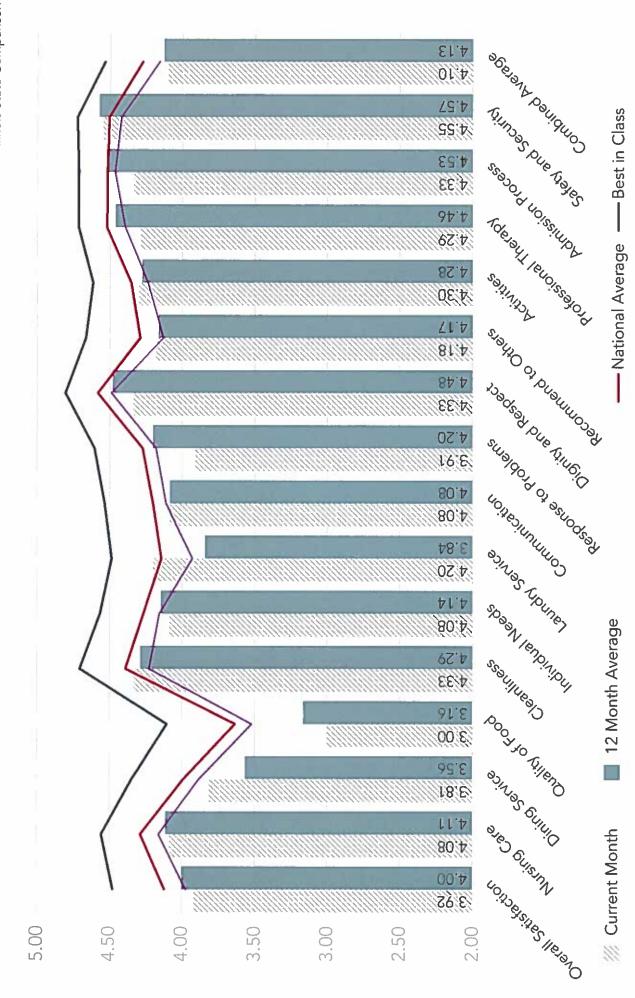
Admission Process



GUALITY INSIGHT

CHAMPAIGN COUNTY NURSING HOME

March 2017



DASHBOARD - CHAMPAIGN COUNTY NURSING HOME



The following report displays the average score for the last month, last 3 months, and last 12 months. The variance shows the difference from the National Average. The National Average, The National Average, the arrows indicate if the recent quarter average, Best in Class Level and Company Average (if applicable) are listed for comparative purposes. Quarterly averages are rolling quarters. The arrows indicate if the recent quarter is above or below the average of the previous three quarters. The report also shows the percentages of positive responses (4s and 5s) and negative responses (1s and 2s).

1. LO (0.10) (0.10) (0.10)		AVER	AVERAGES	A NUMBER OF	88	BENCHMARKS	S	QUAI	RTERLY	OUARTERLY AVERAGES	ies	and the second	RESP	RESPONSE PERGENTAGES	RGENTA	SES	
	Mar 17	Last 3 Months	21 1861 AVG	Last 12 Months AVG Variance	National AVG	Best in Class	Corp. AVG	Jan- Mar	Dec Dec	Jul- Sep	Apr- Jun	To Month	Top 2 Satisfied QRTR	l Year	Bottor Month	Bottom 2 Dissatisfied onth ORTR Yea	sfied Year
Overall Satisfaction	3.92	3.64	4.00	-0.12	4.12	4.48	r.	4 3.64	4.20	4.06	4.21	83%	%89	80%	8%	14%	8%
Nursing Care	4.08	3.89	4.11	-0.17	4.29	4.56	5	4 3.89	4.12	4.17	4.38	83%	74%	79%	%0	%9	4%
Dining Service	3.81	3.44	3.56	-0.42	3.99	4.35		44 3.44	3.44	3.71	3.76	75%	52%	51%	13%	22%	18%
Quality of Food	3.00	3.17	3.16	-0.47	3.64	4.11	4	3.17	2.96	3.23	3.37	50%	47%	41%	40%	30%	32%
Cleanliness	4.33	4.11	4.29	-0.10	4.39	4.71	ı	4.11	4.21	4.52	4.43	83%	75%	82%	%	3%	3%
Individual Needs	4.08	3.91	4.14	-0.12	4.27	4.57	1	16.6	4.14	4.28	4.35	83%	74%	81%	*	*	5%
Laundry Service	4,20	3.87	3.84	-0.30	4.14	4.49		1 3.87	3.72	3.56	4.28	80%	78%	70%	10%	15%	11%
Communication	4.08	3.93	4.08	-0.12	4.20	4.54	а	3.93	4.17	3.94	4.33	83%	75%	75%	%0	8%	8%
Response to Problems	3.91	4.03	4.20	-0.07	4.27	4.61	ų.	4.03	4.27	4.33	4.21	73%	79%	81%	%6	12%	%9
Dignity and Respect	4.33	4.39	4.48	-0.10	4.58	4.81	17	4.39	4.36	4.50	4.78	92%	92%	92%	8%	3%	3%
Recommend to Others	4.18	4.09	4.17	-0.13	4.29	4.67		4.09	4.11	4.23	4.30	91%	80%	81%	%6	11%	10%
Activities	4.30	4.19	4,28	-0.07	4.35	4.62		4.19	4.15	4.28	4.58	%06	85%	85%	8	7%	5%
Professional Therapy	4.29	4.43	4.46	-0.06	4,52	4.72	10	4.43	4.29	4.67	4.53	86%	95%	94%	8	8	3%
Admission Process	4.33	4.39	4.53	0.01	4.52	4.72	3	4.39	4.50	4.63	4.65	89%	86%	63%	%0	8	%
Safety and Security	4.55	4.51	4.57	0.07	4.50	4.73	ÿ	4.51	4.44	4.80	4.63	91%	94%	63%	8	8	%
Combined Average	4.10	4.00	4.13	-0.15	4.28	4,54	-	4.00	4.08	4.19	4.33	82%	%11	%62	7%	86	8%

Tgsal Respondents: March; 12 Last 3 Months; 38 last 12 months; 124



March 2017

KEY DRIVERS & IMPROVEMENT BENCHMARKS

QUALITY INSIG

The following Key Drivers are the areas that directly impact your Recommend to Others score. The drivers are listed in order of importance, 'Dignity and Respect' is the strongest driver. Reaching or surpassing the Improvement Benchmarks in each of the five areas will give you the best chance of achieving the targeted recommendation rate. All numbers showing are percentages of respondents who gave a 4 or 5.

For a full explanation, please visit: pinnacleqi com/reports/keydrivers

90% RECOMMENDATION RATE

This target is based off a nationwide goal to reach a 90% recommendation rating

•		,
Key Driver	Actual	Benchmark
Dignity and Respect	91.5%	96.2%
Nursing Care	79.3%	90.1%
Individual Needs	80.7%	90.1%
Response to Problems	81.2%	89.9%
Communication	74.8%	87.9%
Recommend to Others	80.9%	90.0%

85% RECOMMENDATION RATE

This additional target is based off your current 'Recommend to Others' score

Key Driver	Actual	Benchmark
Dignity and Respect	91.5%	94.3%
Nursing Care	79.3%	87.1%
Individual Needs	80.7%	86.0%
Response to Problems	81.2%	85.4%
Communication	74.8%	84.2%
Recommend to Others	80.9%	85.0%

CUSTOMER SATISFACTION MONTHLY TREND **PINNACLE**

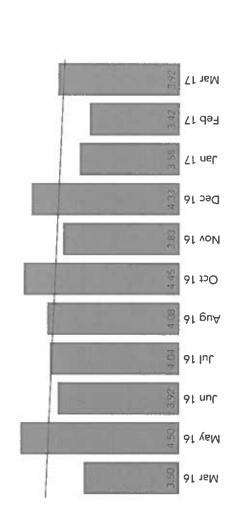
CHAMPAIGN COUNTY NURSING HOME

March 2017

Overall Satisfaction

QUALITY INSIGHT

Dining Service



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3.81

3.19

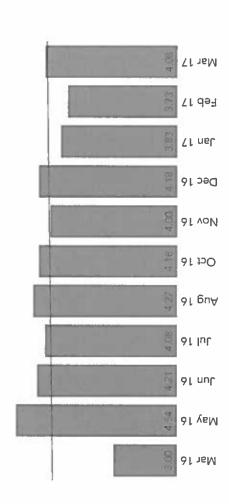
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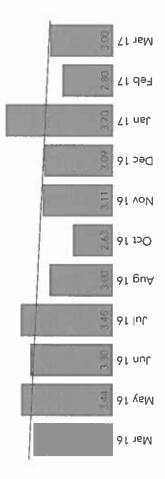
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Nursing Care

Quality of Food



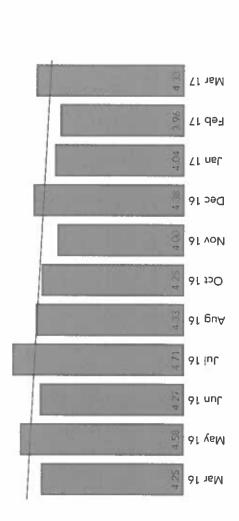




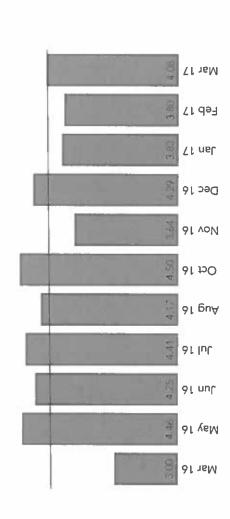
CHAMPAIGN COUNTY NURSING HOME

March 2017

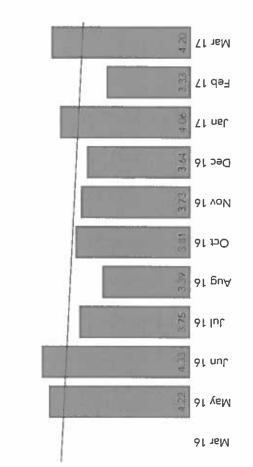
Cleanliness



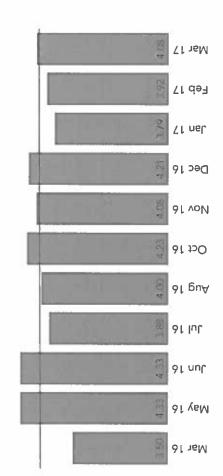
Individual Needs



Laundry Service



Communication



CUSTOMER SATISFACTION PINNACLE

Q

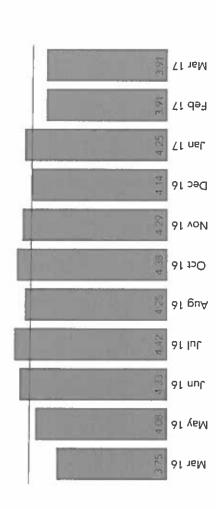
MONTHLY TREND

GUALITY INSIGHT

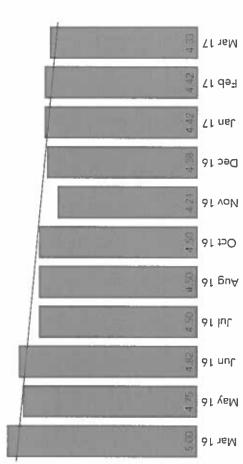
CHAMPAIGN COUNTY NURSING HOME

March 2017

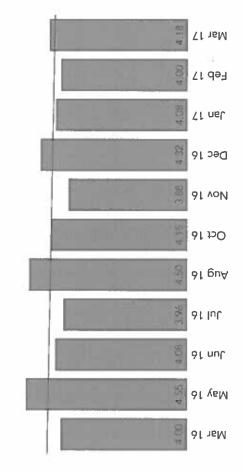
Response to Problems



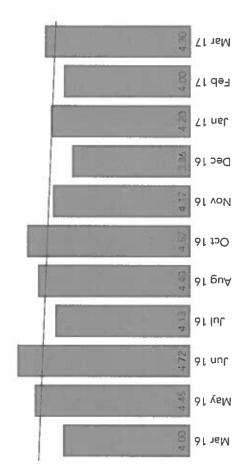
Dignity and Respect



Recommend to Others



Activities





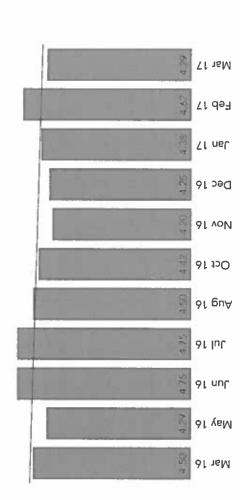
PINNACLE

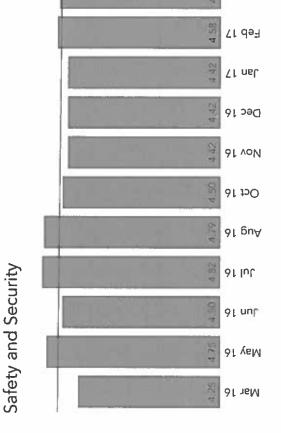
QUALLTY HISIGHT

CHAMPAIGN COUNTY NURSING HOME

March 2017

Professional Therapy

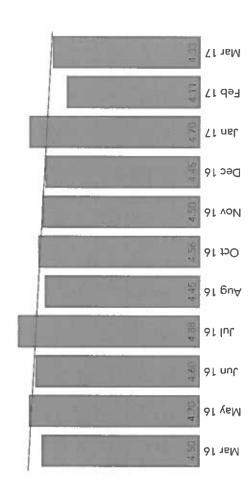


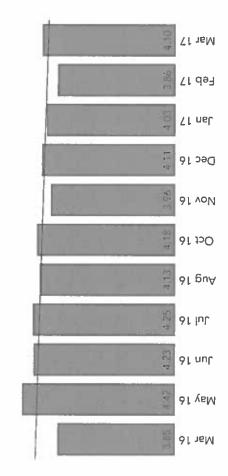


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Admission Process

Combined Average



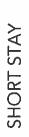




CHAMPAIGN COUNTY NURSING HOME

March 2017

http://pinnaclegi.com/reports/shortstay





SHORT STAY SATISFACTION RATE Recommend to Others as a 4 or 5. percentage that rated



78.7% National Average



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Dining Service

Nursing Care

Satisfaction

Overall

Communication

Dignity and Problems Response to

Others Recommend to Respect

Activities

Process noissimbA Therapy Inniessional

bənidmoƏ Security bne ytete2

4.46

4.83

4.78

4.67

4.33

4.46

4.67

4.27

4.46

4.18

4.31

4.67

4.00

4.56

4.42

4.31

Average

Long Term 12 Month Average - Long Term National Average

LONG TERM SATISFACTION RATE

Recommend to Others as a 4 or 5.

percentage that rated

Average 4.09 Combined 54 Security Safety and 4 4.50 Process noissimbA 4.43 Therapy **Innoisseford** 4.27 Activities 4.13 Others Recommend to 4.46 Respect Dignity and 1.19 Problems Response to 4.04 noiteoinummoO 3.80 Laundry Service 4.12 speen leubivibnl 4.24 ssenilneelD 3.08 Quality of Food 3.47 Dining Service 4.08 Aursing Care 3.96 **Satisfaction** Overall

86.8% National Average

March 2017

CHAMPAIGN COUNTY NURSING HOME March 2017	RESIDENT SATISFACTION RATE percentage that rated	Recommend to Others as a 4 or 5.	76.1% National Average		RESPONSIBLE PARTY SATISFACTION RATE	percentage that rated Recommend to Others as a 4 or 5.	
CH	Resident 12 Month Average 		5.00 5.00	Professional Therapy Safety and Security Combined Average	Responsible Party 12 Month Average Responsible Party National Average		Professional Therapy 65 75 85 85 85 85 8 7 7 7 7 7 7 7 7 7 7 7
				Activities		•	Activities
		•	0. 5.00	Recommend to Cthers		•	Recommend to Cthers
			00 5.00	Dignity and			Problems
A RTY		-	L)	Response to			Response to
SATISFACTION RESPONSIBLE PARTY		•	00 5.00	Communication			Communication
TISFA			5.00 5.00	sbəəV Laundry Service			sbəəN Laundry Service
ER SA			5.00 5.1	Cleaniiness			cleanliness A laubividual
CUSTOMER SATISFACTION RESIDENT vs. RESPONSIBLE PAF	resident		5.00 5.	Quality of Food	RTY		Guality of Food
CUS	/reports/		5.00 5	Dining Service	LE PA		Dining Service
LE.	http://pinnacleqi com/reports/resident RESIDENT		5.00 5	Aursing Care	RESPONSIBLE PARTY		Aursing Care
PINNACLE	tp.//pinnacleqi.c. RESIDENT		5 00 5	Overall Satisfaction	ESPO	-	Overall Satisfaction
	http R			U. I.	R		29

March 2017

CHAMPAIGN COUNTY NURSING HOME March 2017		The CoreQ questions are:	1. In recommending this facility to your friends and family, how would you rate it overall?	1 - Poor 2 - Average 3 - Good 4 - Very Good 5 - Excellent	2. Overall, how would von rate the staff?	1 - Poor 2 - Average 3 - Good 4 - Very Good 5 - Excellent	 How would you rate the care you receive? Poor 2 - Average 3 - Good 4 - Very Good 5 - Excellent 	*4. How would vou rate how well vour discharge needs were met?*	1 - Poor 2 - Average 3 - Good 4 - Very Good 5 - Excellent	
		POSITIVE RESPONSES		10	10	5	e	ŝ	2	
ACTION	s calculated by esponses. A average n order for the total	TOTAL RESPONSES		17	17	8	4	4	3	
CUSTOMER SATISFACTION COREQ RESULTS	The folowing are your CoreQ Measures. The measure is calculated by dividing the number of positive responses by the total responses. A response is considered positive when the respondent's average response for each question equals 3 (Good) or better. In order for the results to be considered valid, there must be at least 20 total responses.	COREQ MEASURE		58.8%	58.8%	62.5%	ge 75.0%	75.0%	66.7%	ę.
PINNACLE*	The folowing are your (dividing the number of response is considered response for each ques results to be considered responses.		Long-Stay Family	12 Month	3 Month	Current Month	Short-Stay Discharge 12 Month	3 Month	Current Month	

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Champaign County Nursing Home Strategic Objective Metrics – Issue 3 Updated April 30, 2017

Medical Management Metric	Status
Carle Clinic and Christie Clinic	
Carle Clinic – maintain 3 physicians and 2 full-time nurse practitioners	Carle is providing 2.5 FTE nurse practitioners (with the declining census, Carle may reallocate NP coverage)
Christie Clinic – maintain current level of care (one physician and one nurse practitioner)	Maintained
Expanded Specialized Services	
Establish pulmonary clinic by July 1, 2015	Dr. Sheik's caseload continues to fluctuate between 8-12 residents with bi-weekly visits to CCNH.
Current wound/pain caseload is 8 residents.	15 currently on caseload. 15 skin/wound/0 pain. 84 residents have healed and have been taker of the caseload.
	Tracy Rhone LPN was wound care certified in June and is managing caseload and rounds with Dr. Li
	Dr. Li is currently seeing residents
Establish outpatient rehab program by July 1, 2015.	Case load of 0. One referral next week

Champaign County Nursing Home Strategic Objective Metrics – Issue 3 Updated April 30, 2017

Non-Financial Metrics	Status
Medicare 30-Day Readmission Rate	
The national average rate is 19.8 percent. The 25th percentile is 14.8 percent The 75th percentile is 23.4 percent. Source: MedPac Report to Congress: Medicare Payment Policy, March 2013. (Data is from 2011). CCNH will have a current baseline readmission rate by January 1, 2014.	Interact Data Jan 2016 (2/6) 33% Feb (3/6) 50% Mar (1/6) 16.6% April (1/4) 25% May (3/5) 60% June (0/3) 0% July (3/6) 50% August (0/3) 0% September (0/2) 0% October (4/8) 50% November (2/5) 40% December (0/4) 0% January 2017(1/2) 50% Feb 9% March (1/2) 50%
Pinnacle Survey Scores	
Meet or exceed national average scores, which are shown below. There are 16 separate survey scores. The summation of all surveys conducted in 2012 resulted in two out of 16 scores exceeded the national average. The metric goal is to have four score exceeding the national average for 2013 and six scores for 2014.	# of measures that met or exceeded the national average.Mar1 out of 16Aprilno dataMay14 out of 16June8 out of 16July11 out of 16Aug11 out of 16Septno dataOct7 out of 16Nov1 out of 16Jan 172 out of 16Feb2 out of 16March2 out of 16
CMS 5 Star Rating	
Increase overall rating from one star to two star by the end of 2014	One star. Identified error in nurse aide staffing levels. Recalculation may increase staffing and overall star rating. Awaiting Mid May update.

Champaign County Nursing Home CMS Quality Measures - Issue 3

The CMS quality measures were not updated in April. The data summarized below is the data that was updated in March. The total points increased from 815 to 915. Improvements were seen with the following measures:

- Percentage of residents with a catheter inserted and left in their bladder
- Percentage of residents who made improvements in function
- Residents who were successfully discharged to the community
- Residents who were re-hospitalized after a nursing home admission
- Residents who had an outpatient emergency department visit

Declines were seen with the following measures:

- Residents who were physically restrained. This may be a reporting error that is currently being reviewed. Internal data shows that the data for 2nd quarter of 2016 should be zero.
- Residents who self-report pain
- Residents with new antipsychotic medication

	-		Provide	r 145364			State	Nationa
10. statistica (* 17. statistica (* 17	201504	201601	201602	201603	4Q avg	Rating Potota	4Q avg	4Q 8V
NDS 3.0 Long-Sity Measures			1 1 1 1			Service (1	
Lower percentages are better.	Trans.		1000		6-962	1	1	1000
Percentage of residents experiencing one or more falls with major injury	7.3%	7.5%	5.9%	6,7%	6.9%	20.00	3.4%	3.3%
Percentage of residents who self-report moderate to severe pain ²	3.5%	2.7%	1.0%	2.4%	2.5%	80.08	5.8%	7.3%
Percentage of high-risk residents with pressure sidens	1.6%	3.4%	2.9%	2.7%	2.6%	100.00	6.1%	5.7%
Percentage of residents with a urinary fract infection	3,1%	3.8%	2.0%	3,7%	3.2%	80.00	4.4%	4.4%
Percentage of residents with a catheter Inserted and left in their bladder ²	0.0%	1.8%	0.5%	0.5%	0.7%	100.00	3.2%	2.6%
Percentage of residents who were physically resitained	0.0%	0.0%	1.3%	0.0%	0.3%	60.00	0.5%	0.7%
Percentage of residents whose need for help with daily activities has increased	42.7%	34.1%	12.4%	19.1%	27.0%	20.00	15.0%	15.2%
Percentage of residents who received an antipsycholic medication	13.0%	12.7%	13.5%	15.0%	13.6%	60.00	19.7%	16.6%
Percentage of residents whose ability to move independently worsened ^{2,3}	34.9%	29.2%	23.2%	23.1%	27.5%	20.00	17.1%	18.1%
MDS 3.0 Short-Stay Measures								
Higher percentages are better.	10.00	1			10-53	1	1000 1 3	
Percentage of residents who made Improvements in function ¹³	68.7%	92.2%	81.7%	79.4%	81.0%	80.08	60.3%	63.4%
Lower percentages are better.		6 17						
Percentage of residents who self-report moderate to severe path	10.9%	20.8%	15.8%	13.6%	15.5%	60.00	14,1%	15.7%
Percentage of residents with pressure sloers that are new or worsened ²	0.0%	0.0%	1.0%	0.0%	0.3%	75.00	1.3%	1.1%
Percentage of residents who newly received an antipsycholic medication	0.0%	2.1%	3.2%	3.7%	2.5%	40.00	2.4%	2.1%

Quality Measures that are included in the QN Rating

Time period for data used in reporting ta W1/2015 through 12/3 1/2015	Provider 145364				State	National
	Observed Rate ⁴	Expected Rate ⁶	Risk- Adjusted Rate ⁸	Raing Points	Risk- Adjusted Rate	Risk- Adjusted Rate
Claime-Based Measuree						
A bigher percentage is belter.			12 - 28	100 10 10		
Percentage of residents who were successfully discharged to the community ^{3,3}	46.2%	47.3%	56.7%	60.00	53.5%	56.2%
Lower percentages are better.	5 340 8	ale ale		2	Real Providence	1000
Percentage of residents who were re-hospitalized after a numbing home admission ^{2,3}	36.2%	25.0%	33.0%	20.00	24.3%	22.5%
Percentage of residents who had an ovipatient emergency department visit ²³	13.8%	12.7%	12.5%	40.00	12.3%	12.1%

Total Quality Measure Points

	and the second se
Total QM points with new quality measures fully weighted for Provider 145354	915.00

Issue 4 Food Service Improvement

The following items are currently being addressed with HCSG:

- Continuing to work with HCSG management team to improve work flow and staff responsibilities
- Kitchenette stocking continue to be an issue, including items like divided plates, red plates are consistently available in kitchenettes
- Consistent availability of napkins in the dining rooms procedures are being evaluated. Substituting cloth napkins with higher quality paper napkins. Unable to get staff to reduce loss of cloth napkins.
- Food consistency issues has been addressed with cooks. Continuing to monitor.
- Food temperature issues include procedures for adequate warming of plate warmers, timely plating of stay back trays and on demand plating.
- Meal ticket table order system continues to be tweaked to expedite ordering and serving
- Improving the cleanliness of dining rooms
- Consistent availability of liquids, juices and thickened liquids on the nursing units
- Dispensing menus for residents who can order are given the opportunity to do so
- The software interface problem has been addressed with Matrix. New dietary orders are now flowing into Matrix in a timely manner.

Champaign County Nursing Home Strategic Objective Metrics – Issue 4 Updated April 30, 2017

Dietary	Status
Meals will be delivered within 15 minutes of scheduled meal times.	With the rollout of the induction tables, this metric is no longer needed.
The Pinnacle food quality score will meet or exceed Pinnacle national average of 3.67.	2016 annual average was 3.43. The rolling 12 month average is 3.2 (March 17)
	Feb 16 3.50 Mar 3.25 (based on 2 surveys) Apr no data May 3.44 June 3.30 July 3.45 Aug 3.20 Sept no data Oct 2.63 Nov 3.11 Dec 3.09 Jan 3.70 Feb 2.80 March 3.00
The Pinnacle dining service score will meet or exceed national average of 4.19	The 2016 annual average was 3.43.The rolling 12 month average is 3.6 (March 17)Feb 164.00Mar3.50 (based on 2 surveys)Aprno dataMay4.30June3.27July4.10August3.36Septno dataOct3.32
	Nov 3.42 Dec 3.64 Jan 17 3.36 Feb 3.19 March 3.81

Issue 5 Resident Services Programming

No updates

Issue 6 Contract Management

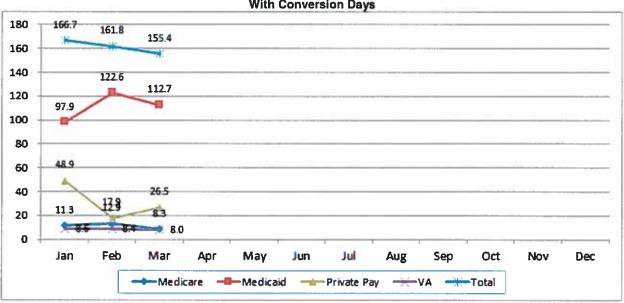
No updates

То:	Nursing Home Board of Directors Champaign County Nursing Home
From:	Scott Gima Manager
Date:	May 4, 2017
Re:	March 2017 Financial Management Report

The March financials are reviewed below.

Statistics

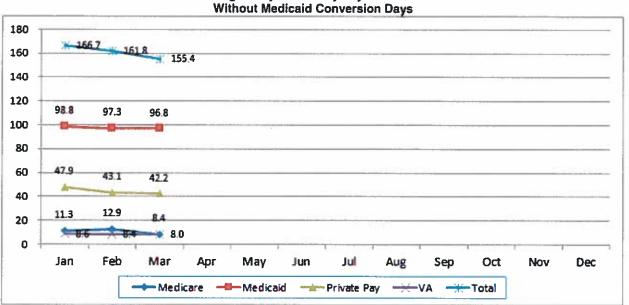
The census fell between February and March from 161.8 to 155.4. Medicare was 8.3 and VA was 8.0. Medicaid, including Medicaid pending is 109.3. There were 494 Medicaid conversion days.



Average Daily Census by Payor – FY2017 With Conversion Days

The census in April shows a continuing decline in census with an average of 141.1, with 6.7 Medicare and 7.1 VA. Medicaid, including pendings total 100.6.

The table below summaries the census without the Medicaid conversion days.

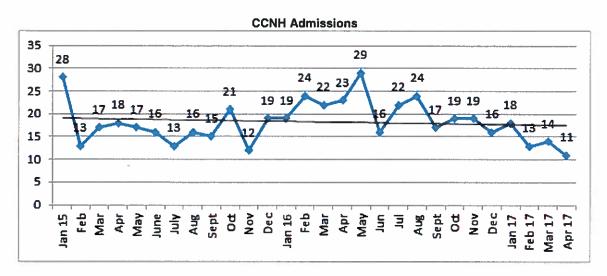


Average Daily Census by Payor – FY2017 Without Medicaid Conversion Days

The patterns seen over the past two months is a high number of separations (more than 20) with a decline in non-Medicare admissions. April Medicare admissions increased between March and April. But non-Medicare admissions have decreased with only 2 in April.

		Jan	uary 2016 to	March 2017		
	Medicare Admits	Non-Medicare Admits	Totai Admits	Discharges	Expirations	Total Discharges/Expirations
Jaп 16	12	7	19	15	7	22
Feb	18	6	24	13	6	19
Mar	10	12	22	18	8	26
Apr	12	11	23	20	4	24
May	19	10	29	11	8	19
June	8	8	16	15	5	20
July	7	15	22	17	6	23
Aug	13	11	24	10	- 7	17
Sept	5	12	17	12	7	19
Oct	9	10	19	18	6	24
Nov	11	8	19	14	5	19
Dec	10	6	16	11	10	21
Jan	9	9	18	15	6	21
Feb	8	5	13	12	6	18
Mar	5	9	14	15	10	25
April	9	2	11	9	15	24

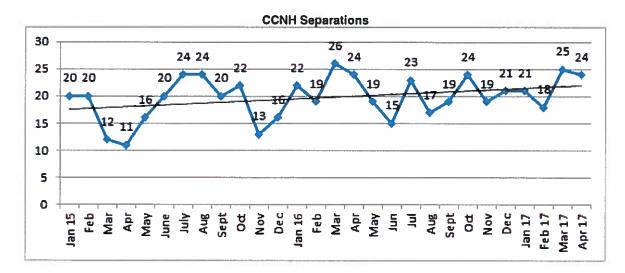
Admissions and Discharges January 2016 to March 2017 The chart below summarizes the monthly admissions. 2016 admissions improved over 2015. The 2015 average is 16.4. The 2016 average is 20.8. In 2017 so far, the monthly average is 14.



The table below summarizes the average number of admissions per month since 2012.

Year	Average Monthly Admissions		
2012	22.2		
2013	25.5		
2014	22.9		
2015	16.4		
2016	20.8		
2017 YTD	14.0		

The next chart summarizes separations. The 2015 average was 17.6. For 2016, the annual average is 19.8. In 2017, the monthly average is 22.0 through April.



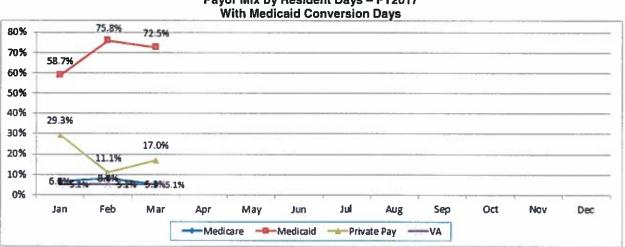
Admissions per Month

The table below summarizes the average number of discharges per month since 2012.

Year	Average Monthly Admissions
2012	23.5
2013	28.1
2014	23.4
2015	17.6
2016	20.7
2017 YTD	22.0

Discharges per Month

The FY2013 payor mix was Medicare – 8.7%, Medicaid – 56.3% and Private pay 35.0%. The 2014 payor mix for the year was Medicare - 7.5%, Medicaid - 58.3%, Private pay - 32.8%, and VA - 1.3%. For 2015, the 12 month payor mix is Medicare - 6.1%, Medicaid - 70.1%, Private pay - 22.8%, and VA - 1.0%. The 2016 payor mix is Medicare - 7.1%, Medicaid - 65.8%, Private pay -23.7%, and VA -3.4%.



Payor Mix by Resident Days - FY2017

The 2015 payor mix without conversion days is Medicare -6.1%, Medicaid -57.2%, Private pay -35.8% and VA -1.0%. The 2016 payor mix is Medicare -7.2%, Medicaid -57.4%, Private pay -32.0% and VA -3.4%.

59.3%	60.2%	62.3%	1.1								
-	-					10 - 10 u					
28.7%	26.7%	27.2%									
And the second	-										
6.8%	8.0%	5.4%									
* 32	% <u>5</u> F	5.1	6								
	Feb	Mar		May	Jun	lut	1	Sep	Oct	Nov	C

Payor Mix by Resident Days – FY2017 Without Medicaid Conversion Days

Net Income/(Loss) & Cash from Operations

The March income statement shows a net loss of -\$54,991 and a small cash gain of \$9,787. On a year-to-date basis, there is a net loss of -\$531,208 and a cash loss of -\$39,773

Revenues

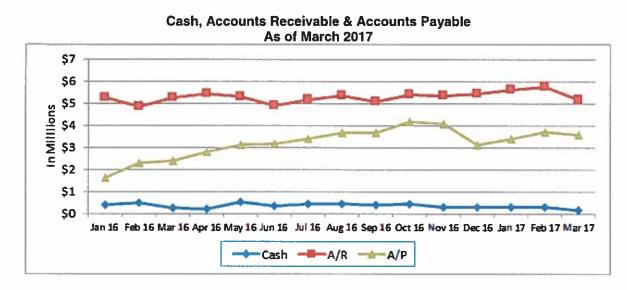
• Operating revenues increased slightly from \$952,820 to \$960,115 between February and March. Medicare revenue dropped from \$205,010 to \$145,345.

Expenses

- Expenses increased from \$1,105,491 to \$1,115,871 between February and March.
- Wages increased from \$458,902 in February to \$505,145 in March. Wages per day increased from \$97.83 to \$104.87.
- Non-labor expenses decreased \$491,593 in February to \$463,107. Non-labor costs per day decreased from \$104.79 to \$96.14.

Cash Position

The month ending cash balance in March was \$157,074. Accounts receivable decreased from \$5,747,128 in February to \$5,149,002 in March. The decrease reflects bad debt write-offs which are discussed below.



Accounts payable decreased slightly from \$3,683,065 in February to \$3,584,774 in March.

Cash Projection

The following is a cash summary for February and March, plus projected cash summaries for the months of April, May and June.

The following are the assumptions used for payroll, vendor payments (accounts payable) and cash receipts). All of the projected figures are approximate or average figures. Note that the assumptions have been adjusted due to declining census and reductions seen in expenses.

- Payroll was previously estimated at \$480,000 per month. Payroll is now projected at \$450,000;
- Payable was previously projected at \$555,000 per month and has been adjusted to \$480,000 in June;
- Cash in was previously projected at \$955,000 per month. It is now being estimated at \$830,000 to reflect the drop in census 26 residents between February and April.

The projected cash receipts are based on current payment levels. There is no adjustment for quarterly IGT payments or payments on approved Medicaid Pending accounts. Approval of the Pending Accounts would add \$103,000 per month to the Homes cash flow. Full payment on Pending Accounts in arrears would bring in over \$950,000 in cash. Due to the unpredictability, any projection of additional cash receipts for Pending Accounts is not warranted.

HFS has been making quarterly IGT payments. In 2015, \$461,116 was received. The average was \$115,267 a quarter, ranging from \$24,089 to \$176,267. In 2016, \$385,816 was paid, with an average was \$96,454 a quarter, ranging from \$87,652 to \$117,245. In March, \$181,753 was paid. The payments are unpredictable and no advance notice a payment amount is provided.

February				
Beginning Cash			I	\$300,604
November	Cash In (Includes Boiler Loan)		\$932,777	
	Cash Out			
	Payroll	\$489,520		
	Accounts payable	\$408,336		
			(\$897,856)	\$34,921
Ending Cash				\$335,525

March reflects an IGT receipt of \$181,753. In addition to three payrolls during the month, funds totaling \$123,693 were used to pay invoices held in February, taking our \$550,000 estimate to \$673,693

March

Beginning Cash				\$335,525
January	Cash In		\$1,178,676	
	Cash Out			
	Payroll	\$683,748		
	Accounts payable	\$673,693		
			(\$1,357,441)	(\$178,765)
Ending Cash				\$156,760

April includes a \$150,000 advance from the county on property taxes receipts due to CCNH Several April receivables due were paid, or will be paid in the first part of May. We have already received \$75,000 in payments from Medicare and the VA. An additional \$100,000 will be received from VA, Private Pay and Molina Medicaid.

April (Projected)

Beginning Cash				\$156,760
February	Cash In		\$814,815	
	Cash Out			
	Payroll	\$451.501		
	Accounts payable	\$440,301		
			(\$891,802)	(\$76,987)
Ending Cash				\$79,773

In the projections for May and June, cash out exceed cash in. Two variables will impact these projections: 1) additional cash receipts from Pending Accounts or an IGT payment in June, or 2) a reduction in accounts payable paid to conserve cash for payroll.

May (Projected)

Beginning Cash				\$79,773
December	Cash In		\$830,000	
	Cash Out			
	Payroll	\$450,000		
	Accounts payable	\$550,000		
			(\$1,000,000)	(\$170,000)
Ending Cash				(\$90,227)

June (Projected)

Beginning Cash				(\$90,227)
December	Cash In		\$830,000	
	Cash Out			
	Payroll	\$450,000		
	Accounts payable	\$480,000		
			(\$930,000)	(\$100,000)
Ending Cash				(\$190,227)

Bad Debt

The table below summarizes the write-off's made going back to 2012. The most pressing issue impacting bad debt this year is the Medicaid application. \$382,405 is being written off in 2016.

			2012 – 2016		
Fiscal Year	Total Amount	Med A/B	Co-Insurance	Private Pay or Resident Liability	Medicaid Applications
2012	\$292,660	\$135k	\$59k	\$99k	
2013	\$346,000	\$179	\$61k	\$106k	
2014	\$311,679	\$113k	\$76k	\$36k	\$88k
2015	\$355,500	\$58.5k	\$92k	\$75k	\$130k
2016	\$464,282	\$0	\$6,319	\$75,558	382,405

Bad Debt Breakdown

Impact of Medicaid Applications and Redeterminations

The issues with Medicaid applications is well -known. The delays in processing applications have also resulted in an increase in denied applications. In many cases, applications are being denied for failure to submit financial information in a timely fashion. The only option for the

families is to reapply for Medicaid, but the new application will retroactively cover services 90 days prior to the date of the reapplication. In some cases, there is a gap between the original Medicaid application coverage period and the reapplication coverage period. Federal regulations prevent the second application to retroactively cover more than 90 days.

The other issue has been Medicaid redeterminations denials. Federal regulations require an annual review of income and assets for all active Medicaid recipients. The State of Illinois had not been completing reapplications in recent years. Starting in 2014, the state restarted the redetermination process which is a process that occurs between the State and the resident/families. Facilities were not provided information of residents undergoing redeterminations which meant that the nursing home could not follow-up with families to ensure the reapplication form was completed and submitted with financial documentation. The redetermination process allows families 22 calendar days to submit the documentation. If the 22 day deadline passes, Medicaid payments to the facility will cease. Families have an additional 90 days to submit the form and financial documentation before an entirely new Medicaid application will be required. Representatives from the Illinois Department of Healthcare and Family Services (HFS) and the Illinois Department of Human Services (DHS), who jointly manage the redetermination program have publicly stated that by not informing facilities of residents undergoing redeterminations have led to problems including non-payment and loss of Medicaid coverage. Nonetheless, there are cases where redeterminations have been denied for failure to submit information timely resulting in a payment gap period.

The \$382,405 write off covers both Medicaid applications and redeterminations that have resulted in lost payments.

History

When MPA was hired, the primary issue in 2008 was the accuracy of the monthly financial statements and problems with the financial software system in place. It was a mess. The Comptroller was literally creating the financial statements manually using a very complicated Excel spreadsheet that could not be understood by anyone other than the Comptroller. The Comptroller position was eliminated in 2010 and MPA took over the financial statement responsibilities. At the same time, a new clinical and financial software system was put into place. Considerable time and effort was spent in 2010 and into 2011 to get the financial statements to where they are today. Prior to the implementation of the new software system, it took well over 30 days to close the books for the previous month. It now takes two weeks and the accuracy of the statements has significantly improved. The new software also transitioned the aging receivables reports, eliminating another manual process and increased the accuracy of receivables.

Gary Winschel with MPA has focused his efforts to improve all functions and responsibilities in the business office including billing/receivables. Cash flow and accounts payable were also issues being addressed during this period. We have seen significant improvements in the business office, but working the receivables is a steady, systematic process. The concept is simple but a time-consuming process when dealing with Medicare Part A, Medicare Part B, Medicare Advantage plans, multiple Medicare supplemental insurance plans, Medicaid, and private pay.

New claims are billed each month. On average, 80% of the new claims are paid within 30 days. The business office now must review every one of the unpaid claims going back a minimum of 12 months. If these open claims are reviewed every month and re billed when the reason for non-payment has been identified.

Medicare Part A requires a coinsurance of \$164.50 per day that starts on day 21. This equates to about \$5,000 per resident per month. A few years ago, Illinois Medicaid stopped paying the coinsurance. A portion of this Medicaid bad debt is recaptured in the Medicare Cost Report, but Medicare is now phasing out repayment of all Medicaid bad debt. The facility can collect from a Medicare supplemental plan, if the resident has one.

The same occurs with Medicaid coverage of Medicare Part B claims. Medicare pays 80% and the resident covers 20%. With Medicaid residents, the 20% will be written off except in instances where there is a Medicare supplemental insurance policy.

For private pay and resident income (social security or pension payments), procedures are in place to follow-up on delinquent accounts.

03/31/17	•	ign County Ni dget Stateme		ns	•	1
Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue	(113 23)	1,084.00	(1,197.23)	63 03	3,252.00	(3,188,97)
Medicare A Revenue	145,344.73	225,845 00	(80,500 27)	522,805 33	677,535.00	(154,729.67)
Medicare B Revenue	23,966.47	17,917.00	6,049.47	57,423 16	53,751.00	3,672.16
Medicaid Revenue	528 869.36	547 765 00	(18,895,64)	1,498,126 73	1,643,295,00	(145 168 27)
Private Pay Revenue	235,957,96	293,757.00	(57,799.04)	755 123 22	881,271.00	(126,147.78)
Adult Day Care Revenue	26,090.05	19,584.00	6,506.05	62,910,85	58,752.00	4,158.85
Total Income	960 115 34	1,105,952.00	(145,836,66)	2,896,452 32	3,317,856.00	(421,403.68)
Operating Expenses						
Administration	246 656 90	291,243.00	44,586.10	759 595 27	873,729.00	114,133.73
Environmental Services	97,020 56	95,164 00	(1,856,56)	273 134 68	285,492.00	12,357,32
Laundry	12,878,53	17,577.00	4,698.47	37,276 47	52,731.00	15,454,53
Maintenance	14,636,29	22 535 00	7,898 71	41,752.66	67,605.00	25,852.34
Nursing Services	490,406 32	490,901,00	494 68	1,531,044 77	1,472,703,00	(58,341.77)
Activities	20,521,06	26,369.00	5,847.94	62,042.67	79,107.00	17,064,33
Social Services	17,851.19	23,668,00	5,816.81	65,949 29	71,004 00	5,054,71
Physical Therapy	32,814,19	30,539.00	(2,275,19)	94,352.38	91,617.00	(2,735,38)
Occupational Therapy	21,474,51	33,578.00	12,103 49	68,219,89	100,734,00	32,514,11
Speech Therapy	8 775 22	8,969,00	193.78	22,877.22	26,907,00	4,029,78
Respiratory Therapy	1,611,23	4 577 00	2,965.77	5,816 60	13,731,00	7,914,40
Total This Department	10,386,45	13,546 00	3,159 55	28,693 82	40,638.00	11,944,18
Food Services	101,839.37	118,437.00	16,597,63	321,025 70	355,311,00	34,285,30
Barber & Beauty	6,859.62	7,751_00	891.38	21,254 28	23,253 00	1,998.72
Adult Day Care	14,523,14	18,331.00	3,807,86	44,219.05	54,993.00	10,773.95
Alzheimers and Related Disorders	28,002.50	59,943,00	31,940.50	79,098 51	179,829 00	100,730,49
Total Expenses	1,115,870,63	1 249 582 00	133,711.37	3,427,659 44	3,748,746.00	321,086.56
Net Operating Income	(155,755 29)	(143,630,00)	(12,125 29)	(531,207.12)	(430,890,00)	(100,317,12)
NonOperating Income						
Local Taxes	100,172,26	98,805.00	1,367 26	300,516,78	296,415.00	4,101.78
Miscellaneous NI Revenue	591,94	359 00	232.94	1,951,36	1 077 00	874,36
Total NonOperating Income	100,764 20	99,164.00	1,600.20	302,468,14	297,492.00	4,976.14
Net Income (Loss)	(54,991.09)	(44,466.00)	(10,525.09)	(228,738 98)	(133,398.00)	(95,340.96)

00/04/47	•	ign County N	•			
03/31/17	Series States	A. 474.000	nt of Operatio			
Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue						
Lunch Reimbursement	18.00	167_00	(149.00)	99.00	501,00	(402.00)
Late Charge, NSF Check Charge	(340.23)	417 00	(757 23)	(254.97)	1,251.00	(1,505,97)
Other Miscellaneous Revenue	209 00	500 00	(291.00)	219.00	1,500.00	(1,281.00)
Total Miscellaneous Revenue	(113 23)	1,084.00	(1,197,23)	63,03	3,252.00	(3,188.97
Medicare A Revenue						
Medicare A	87,972.67	75 282 00	12,690.87	301,951,51	225 846 00	76,105,51
NH Pt_Care - Medicare Advantage/ Hmo	57,371.86	150,563_00	(93,191,14)	215,471 82	451,689,00	(235,217,18
ARD_Pt Care - Medicare Advantage/ HMO				4,382.00		4,382.00
Total Medicare A Revenue	145,344,73	225,845 00	(60,500.27)	522,805 33	677,535.00	(154,729.67
Medicare B Revenue						
Medicare B	23,966 47	17,917.00	6,049.47	57,423 16	53,751,00	3,672.16
Total Medicare B Revenue	23,956 47	17,917.00	6,049.47	57,423.16	53,751,00	3,672.16
Medicaid Revenue						
Medicard Title XIX (IDHFS)	395 867 86	444,737 00	(48,869,14)	1,148,111,45	1,334,211.00	(186,099,55
ARD - Medicaid Title XIX (IDHFS)	70,903,77	69,734.00	1,169.77	201,004.74	209,202.00	(8,197.26)
Patient Care-Hospice	62 097 73	33,215 00	28,882.73	144,371,73	99,645.00	44,728.73
ARD Patient Care - Hospice		79.00	(79.00)	4,638.81	237.00	4,401.81
Total Medicaid Revenue	528,869.36	547,765.00	(18,895.64)	1,498,126 73	1,643,295.00	(145,168.27)
Private Pay Revenue						
VA-Veterans Nursing Home Care	47,375.00	30,946.00	16,429 00	149,235.00	92,838.00	56,397.00
ARD - VA - Veterans Care	7,260.00		7,260 00	20,240.00		20,240.00
Nursing Home Patient Care - Private Pay	152,501.92	232,127.00	(79,625,08)	508,213.07	696,381,00	(188,167,93
Nursing Home Beauty Shop Revenue	2,412.50	2,917.00	(504.50)	6,819.00	8,751.00	(1,932 00
Medical Supplies Revenue	1,981.70	5,000.00	(3,018 30)	5,430.35	15,000.00	(9,569.65
Patient Transportation Charges	832.84	1,667.00	(834,16)	4,443 80	5,001.00	(557.20
ARD Patient Care- Private Pay	23,594.00	21,100.00	2,494.00	60,742 00	63,300 00	(2,558 00
Total Private Pay Revenue	235,957,96	293,757 00	(57,799 04)	755,123.22	881,271,00	(126,147.78)
Adult Day Care Revenue						
VA-Veterans Adult Daycare	6,685.46	8,334.00	(1,647,54)	22,124.50	25,002.00	(2,877,50
IL Department Of Aging-Day Care Grant (Title XX)	15,035.59	8,750.00	6,285.59	31,664.35	26,250.00	5,414.35
Adult Day Care Charges-Private Pay	4,368.00	2,500.00	1,868.00	9,122.00	7,500.00	1,622 00
Total Adult Day Care Revenue Total Income	26,090.05	19,584.00	6 506 05	62,910.85	58,752.00	4,158.85
TOLE INCOME	960,115.34	1,105,952.00	(145,836 66)	2,896,452,32	3,317,856.00	(421,403,68)
Operating Expenses						
Administration						
Reg. Full-Time Employees	23,794.66	33,731.00	9,936.34	68,523,73	101,193.00	32,669,27
Reg. Part-Time Employees		616.00	616.00		1,848.00	1,848.00
Temp. Salaries & Wages	1,021.32	833 00	(188 32)	3,334.30	2,499 00	(835,30
Per Diem	225.00	250.00	25.00	495.00	750 00	255.00
Overtime	56.26		(56 26)	1,264:15		(1,264.15
TOPS - Balances	1,985.90	370 00	(1,615,90)	3,068.48	1,110.00	(1,958,48
TOPS - FICA	151.92	47.00	(104.92)	234,74	141.00	(93:74
Social Security - Employer	1,842.11	2,672.00	829 89	5,418.98	8,016.00	2,597.02
IMRF - Employer Cost	1,887.50	2,952.00	1,064 50	5,654.47	8,656.00	3,201 53
Workers' Compensation Insurance	724.77	1,044.00	319.23	2,132.79	3,132.00	999 21
Unemployment Insurance	(74.61)	1,358.00	1,432.61	1 427 33	4,074.00	2,646.67

03/31/17

Champaign County Nursing Home Actual vs Budget Statement of Operations

Description	· · · · · · · · · · · · · ·	Durlant	Maximum	MTD Asheel		Madaaaa
Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Employee Health/Life Insurance	5,177.58	6,219.00	1,041.42	15 322.54	18,657,00	3,334 46
Employee Development/Recognition	29,98	208 00	178 02	84.13	624.00	539,87
Employee Physicals/Lab	3,694.60	3,750,00	55 40	9,643 70	11,250.00	1,606,30
Stationary & Printing		250.00	250.00		750.00	750 0
Books, Periodicals & Manuals		16.00	16.00	69.00	48.00	(21,0)
Copier Supplies		500.00	500.00		1,500.00	1,500.00
Postage, UPS, Federal Express	411,78	333.00	(78,78)	916.47	999.00	82.5
Equipment < \$2,500	23.88	25 00	1 12	23.88	75 00	51.1
Operational Supplies	1,721,37	541 00	(1,180.37)	4,974,59	1,623 00	(3,351.5
Audit & Accounting Fees	3,141.00	4,583,00	1,442.00	9,423.00	13,749.00	4,326.0
Attorney Fees	5,482.50	5,000.00	(482.50)	17,939.71	15,000.00	(2,939.7
Engineering Fees	162.91	1,250.00	1,087.09	162.91	3,750.00	3.587.0
Professional Services	48,595.20	41,794.00	(6,801.20)	165 464.25	125 382.00	(40,082.2
Job Required Travel Expense	70.66	166 00	95 34	164 97	498 00	333.0
Insurance	22,841,42	24,166 00	1,324.58	68,524.26	72 498 00	3,973 7
Property Loss & Liability Claims		166 00	166 00		498.00	498 0
Computer Services	8,535.68	8,333 00	(202.68)	29,956.65	24,999.00	(4,957.6
Telephone Services	1,330.93	1,666.00	335.07	3,673 20	4,998.00	1,324.8
Equipment Maintenance	1,000 30	83 00	83.00	3,073.20	249.00	249 0
Legal Notices, Advertising	1,073 75	3,333.00	2,259,25	3.967.25		
Photocopy Services					9,999.00	6,031.7
Public Relations	1,884_32	894.00	(990.32)	3,033 89	2,682.00	(351.8
	(349 32)	166.00	515.32	(311.03)	498.00	809.0
Dues & Licenses	(5,516 78)	1,708 00	7,224,78	(2,116.62)	5,124.00	7,240.6
Conferences & Training		833 00	833.00		2,499.00	2,499,0
Finance Charges, Bank Fees	319.49	833.00	513 51	6,083.52	2,499.00	(3.584.5
Cable/Satellite TV Expense	2,901.32	2,500.00	(401.32)	8,132.26	7,500.00	(632.2
IPA Licensing Fee	39,301.00	45,565 00	6,264.00	117,136 00	136,695.00	19,559.0
Fines & Penalties	5,875 00	2,500.00	(3,375.00)	5,875 00	7,500.00	1,625.0
General Liability Claims		2,500-00	2,500 00		7,500.00	7,500,0
Furnishings, Office Equipment		1,750.00	1 750 00		5 250.00	5,250.0
Depreciation Expense	64,777,97	65,227.00	449.03	188,967.19	195,681.00	6,713 8
Bad Debt Expense		16,666.00	16,666.00		49,998.00	49,998 0
Interest-Tax Anticipation Notes Payable		291.00	291.00		873.00	873 0
Interest- Bonds Payable	3,555.83	3,555 00	(0.83)	10,930.58	10,665.00	(265.5
Total Administration	246 656 90	291,243.00	44,586 10	759 595.27	873 729.00	114,133.7
invironmental Services Reg. Full-Time Employees	33,421,58	27,174,00	(6,247.58)	86,658 41	61,522,00	(5,136,4
Reg. Part-Time Employees	885,28	834 00	(51.28)	2,454.64	2 502 00	47.3
Overtime	121,35	305 00	183.65	2 544 61	915.00	(1,629.6
TOPS - Balances	(890.04)	250.00	1,140,04	(150.64)	750 00	900 6
TOPS- FICA	(68.09)	83.00	151.09	(11.53)	249 00	260 5
Social Security - Employer	2,584.76	2,166 00	(418.76)	6,917,90	6.498.00	(419.9
MRF - Employer Cost	2,812.33	2,392.00	(420.33)	1283 - DC	7,176.00	
	1,040,10			7,641.35	5. K	(465.3
Workers' Compensation Insurance	55 - X2A	846.00	(194 10)	2,678 76	2,538.00	(140 7
Jnemployment Insurance	2.22	1,529 00	1,526 78	1,798 59	4,587.00	2,788 4
Employee Health/Life Insurance	2,988.33	7,110.00	4,121.67	8 964 99	21,330,00	12,365 0
Equipment < \$2,500	48 82		(48 82)	48.82		(48 8
Operational Supplies	5,151.83	4,583,00	(568 83)	11,537.65	13,749.00	2,211,3
Sas Service	12,161,11	14,583.00	2,421.89	41,554.39	43,749.00	2,194.6
Electric Service	28,172.07	25,000.00	(3,172 07)	75 736 75	75,000.00	(736 7
Nater Service	3,121.73	2,916.00	(205.73)	9,888.11	8,748.00	(1,140,1
Pest Control Service	511.35	520.00	8.65	1,022.70	1,560.00	537.3
Waste Disposal & Recycling	3,036.75	2,916.00	(120 75)	8,622.65	8,748.00	125.3
Facility and Departure	000 00	001 00		774.00		00.0
Equipment Rentals	258.00	291.00	33 00	774.00	873.00	99.0

03/31/17	Champai Actual vs Bud	gn County Nu Iget Staterne	-	ons		3
Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Total Environmental Services	97,020 56	95,164.00	(1,856.56)	273 134.68	285,492 00	12,357.32
Laundry						
Reg Full-Time Employees	7,624,52	7,437.00	(187.52)	21,287.94	22,311.00	1,023,06
Reg. Part-Time Employees	1,099 94	823.00	(276.94)	3,598,35	2,469.00	(1_129_35)
Overtime	4.36	122.00	117.64	888.62	366 00	(522.62)
TOPS Balances	(182.50)	83.00	265,50	513.41	249.00	(264.41)
TOPS - FICA	(13 96)	8.00	21.96	39 27	24 00	(15 27)
Social Security - Employer	643.11	641.00	(2.11)	1 916 80	1,923.00	6.20
IMRF - Employer Cost	696.73	708.00	11 27	2,117.21	2,124.00	6.79
Workers' Compensation Insurance	263 00	250.00	(13.00)	746 23	750.00	3 77
Unemployment Insurance	(12.49)	457.00	469.49	531.36	1,371 00	839.64
Employee Health/Life Insurance	2,230.88	4,008.00	1,777.12	6,692.64	12,024 00	5,331,36
Laundry Supplies		833.00	833 00	1,222.00	2,499.00	1,277.00
Linen & Bedding		1,666.00	1,666.00	235.80	4,998.00	4,762 20
Laundry & Cleaning Service	524.94	541.00	16.06	(2,513-16)	1.623.00	4,136.16
Total Laundry	12,878.53	17,577.00	4,698 47	37 276 47	52,731.00	15 454 53
Maintenance						
Reg. Full-Time Employees	4,272 36	5,471,00	1,198.64	12,212.64	16,413 00	4,200.36
Overtime	4 59	67,00	62.41	473 77	201 00	(272.77)
TOPS - Balances	(938_15)	83 00	1,021,15	(157.65)	249.00	406.65
TOPS - FICA	(71.77)	19.00	90.77	(12.06)	57.00	69 06
Social Security - Employer	350.86	423 00	72.14	989 86	1 269 00	279.14
IMRF - Employer Cost	381.26	468.00	86.74	1,093.37	1,404.00	310 63
Workers' Compensation Insurance	126.29	165 00	38.71	363,71	495.00	131,29
Unemployment Insurance	(10.03)	305 00	315.03	262 24	915.00	652.76
Employee Health/Life Insurance	1,021.20	1,335 00	313.80	3,063 60	4 005 00	941.40
Gasoline & Oil		125 00	125.00		375 00	375.00
Tools		20.00	20 00	(188.59)	60 00	248.59
Ground Supplies		83.00	83 00		249.00	249_00
Maintenance Supplies	609.06	1,666.00	1,056 94	2,335 48	4,998.00	2,662.52
Equipment < \$2,500	101.85	166.00	64 15	1,444,42	498 00	(946.42)
Operational Supplies		20.00	20,00	211.10	60.00	(151.10)
Professional Services		29.00	29.00		87.00	87.00
Automobile Maintenance	98 52	833.00	734.48	596 54	2,499,00	1,902.46
Equipment Maintenance	4,253.48	2,083 00	(2,170,48)	8,056,93	6,249.00	(1.807.93)
Equipment Rentals		8.00	8.00		24.00	24.00
Nursing Home Building Repair/Maintenance	4,136,47	8,333.00	4,196,53	10,558 60	24,999 00	14,440 40
Conferences & Training	300 30		(300.30)	300 30		(300.30)
Parking Lot/Sidewalk Maintenance		833.00	833.00	148.40	2,499.00	2,350.60
Total Maintenance	14,636.29	22,535.00	7,898 71	41,752.66	67,605.00	25,852,34
Nursing Services	140 000 00	100 460.00	(12 494 22)	A11 004 CP	307 AEE 00	(34 430 Ect
Reg. Full-Time Employees	142,836,32	129,152.00	(13,684,32)	411,884 56	387,456 00	(24,428,56)
Reg. Part-Time Employees	10 615 77	3,856.00	(6,759,77)	21,365.14	11,568.00	(9,797,14)
Temp. Salaries & Wages	17,293 27	5,000,00	(12,293,27)	61,559 30	15,000.00	(46,559.30)
Overtime	38,790 17	27,395.00	(11,395.17)	155,663.73	82,185.00	(73,478.73)
TOPS - Balances	(836.06)	833.00	1,669.06	1,016.54	2,499.00	1,482,46
No Benefit Full-Time Employees	97,098.92	105,995.00	8 896 08	302,204.17	317,985,00	15,780,83
No Benefit Part-Time Employees TOPS - FICA	21,078 68	23,489.00	2,410,32	50,592,91	70,467.00	19,874.09
	(63.96)	63.00	126.96	77.77	189.00	111.23
Social Security - Employer	24,898.21	22,559.00	(2,339 21)	75,579,12	67,677.00	(7,902.12)
IMRF - Employer Cost	25,379,44	24,918 00	(461.44)	76,432,13	74,754.00	(1,678.13)
Workers' Compensation Insurance	8,631.99	8,817.00	185.01	25,336 68	26,451.00	1,114.32
Unemployment Insurance	(1,153,03)	7,589.00	8,742.03	18,800.60	22,767.00	3,966 40

03/31/17 Actual vs Budget Statement of Operations Description Variance Actual Budget YTD Actual YTD Budget Variance Employee Health/Life Insurance 1,136.59 27.705.41 28.842.00 85,341.91 86,526.00 1,184.09 Books, Periodicals & Manuals 144.72 166.00 21.28 144.72 353.28 498.00 Stocked Drugs 3,966.13 3,091.00 (875.13) 8,972 81 9,273.00 300 19 Pharmacy Charges-Public Aid 1,914.00 605.15 1.308.85 3,888.80 5,742.00 1,853.20 Oxygen 1.408.00 604 31 803.69 3,255.54 4,224,00 968 46 Incontinence Supplies 5.561.00 9,266,00 3,705.00 16.343.44 27,798.00 11.454.56 Pharmacy Charges - Insurance 6,362.20 9,760.00 3,397.80 24,166.28 29,280.00 5,113 72 Equipment < \$2,500 451.44 833.00 381.56 713.38 2,499.00 1,785.62 **Operational Supplies** 10 546 89 17,066 00 6,519.11 40.568.72 51,198.00 10.629.28 Pharmacy Charges-Medicare 8.547.23 8,420.00 (127.23)32,298 33 25,260.00 (7,038,33)Medica/Dental/Mental Health 5.975.00 4 166 00 (1.809.00)17,925.00 12,498.00 (5, 427.00)**Professional Services** 27,046 95 31,666.00 4,619.05 75.597:39 94,998.00 19,400.61 Laboratory Fees 401.64 1.395.00 993.36 2,546.40 4.185.00 1,638.60 **Equipment Rentals** 2,500.00 6.732.48 (4,232.48) 17,168.50 7,500 00 (9,668.50) **Dues & Licenses** 41.00 50.00 41.00 123.00 73.00 Conferences & Training 500.00 500.00 697.00 1,500.00 803.00 Contract Nursing Services 9.166.00 9,166.00 27,498,00 27,498.00 Medicare Medical Services 282.97 1,035.00 752.03 853.90 3.105.00 2.251.10 **Total Nursing Services** 490,406 32 490,901.00 494.68 1,531,044.77 1,472,703.00 (58,341.77) Activities Reg. Full-Time Employees 13,242.99 16,007.00 2,764.01 38,172.26 48,021.00 9.848.74 Reg. Part-Time Employees 1,589 02 1,397.00 (192.02) 5.871.35 4,191.00 (1,680 35) Overtime 39 69 39.00 (0.69)461 21 117.00 (344 21) **TOPS - Balances** 67.13 166.00 98.87 1,069.90 498:00 (571.90)**TOPS - FICA** 5:14 12:00 6.86 81.85 36.00 (45.85) Social Security - Employer 1,097.36 1,334.00 236.64 3,313 73 4.002.00 688 27 IMRF - Employer Cost 1,474.00 1,192 55 281.45 3,660,27 4 422 00 761 73 Workers' Compensation Insurance 429.68 521.00 91.12 1,303,31 1,563.00 259.69 Unemployment Insurance (23.17) 963 00 986 17 922.85 2,889.00 1.966.15 Employee Health/Life Insurance 3,630.00 1,376 38 2,253 62 6,018 10 10.890.00 4,871.90 Equipment < \$2,500 8.00 8.00 24.00 24.00 **Operational Supplies** 497.15 625.00 127.85 908.44 1.875.00 966.58 **Professional Services** 129.70 150.00 20.30 259.40 450.00 190.60 **Conferences & Training** 43.00 43.00 129.00 129.00 **Total Activities** 20,521.06 26,369.00 5,847.94 62,042.67 79,107.00 17,064.33 Social Services Reg. Full-Time Employees 11,502.49 15.991.00 4,488.51 44,203 65 47,973.00 3,769.35 Reg Part-Time Employees 1,279.06 (1,279.06) 3,333.31 (3, 333.31)Overtime 165.34 205 00 39 66 615.00 821.32 (206.32)**TOPS - Balances** (374.29)166.00 540 29 (1.630.79)498.00 2,128.79 **TOPS - FICA** 12.00 40.63 36.00 (28 63) (124.75) 160.75 Social Security - Employer 953 11 1,239.00 285.89 3,628 77 3,717.00 88.23 **IMRF - Employer Cost** 976 67 1.368.00 391.33 4.008.22 4,104.00 95.78 Workers' Compensation Insurance 373,65 484.00 110 35 39.15 1,412.85 1,452.00 Unemployment Insurance 793.00 (51.38) 844 38 1,377.50 1.001.50 2,379.00 Employee Health/Life Insurance 2,925.47 3,187.00 261.53 8,776.41 9.561.00 784.59 **Operational Supplies** 16.00 16:00 48 00 48.00 **Professional Services** 129.70 166.00 36.30 518.60 498.00 (20.80) Conferences & Training 41.00 41.00 123 00 123 00 **Total Social Services** 17,851.19 23 668 00 5,816.81 65,949 29 5.054 71 71,004.00

(383.00)

Champaign County Nursing Home

	Champai	gn County Nu	rsing Home			
03/31/17	Actual vs Buc	lget Stateme	nt of Operatio	ns	0.52	5
Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
TOPS - Balances	540 89	63 00	(457.89)	(140.07)	249.00	389.07
No Benefit Full-Time Employees	2,101,15		(2,101.15)	5,779.34		(5,779.34)
TOPS - FICA	41 38	6.00	(35.38)	(10,72)	18.00	28.72
Social Security - Employer	528 35	363 00	(165.35)	1,633.21	1,089.00	(544.21)
IMRF - Employer Cost	576.15	402.00	(174.15)	1,804.00	1,206.00	(598.00)
Workers' Compensation Insurance	197 50	142.00	(55.50)	598.91	426.00	(172.91)
Unemployment Insurance	(34 59)	267 00	301.59	449.79	801.00	351.21
Employee Health/Life Insurance	1,485,52	1,854,00	368 48	4,456.56	5 562 00	1,105.44
Professional Services	22,349.36	22 666 00	316 64	63,474.08	67,998.00	4 523 92
Total Physical Therapy	32,814.19	30,539 00	(2,275.19)	94,352.38	91,617.00	(2,735.38)
Occupational Therapy						
Reg. Full-Time Employees		4,541,00	4,541.00		13,623.00	13,623 00
TOPS - Balances		8 00	8 00		24 00	24.00
Social Security - Employer		347.00	347 00		1,041,00	1,041.00
IMRF - Employer Cost		383.00	383.00		1,149.00	1,149.00
Workers' Compensation Ins		135 00	135 00		405.00	405 00
Unemployment Insurance		216 00	216.00		648.00	648.00
Employee Health/Life Insurance		1,417.00	1,417.00		4,251.00	4,251.00
Professional Services	21,474,51	26,531 00	5.056 49	68,219.89	79,593 00	11,373,11
Total Occupational Therapy	21,474 51	33,578 00	12,103 49	68,219.89	100,734.00	32,514,11
Speech Therapy						
Professional Services	8,775.22	8,969,00	193.78	22,877.22	26,907.00	4,029.78
Total Speech Therapy	8.775.22	8,969 00	193 78	22,877.22	26,907.00	4,029.78
Respiratory Therapy						
Professional Services	1,611.23		(1,611,23)	5,816 60		(5,816.60)
Professional Services		4,577.00	4,577.00		13,731,00	13,731.00
Total Respiratory Therapy	1,611.23	4,577.00	2,965.77	5,816.60	13,731.00	7,914,40
Total This Department	10,386.45	13,546 00	3,159 55	28,693 82	40,638.00	11,944.18
Food Services						
Reg Full-Time Employees	29,154.75	30,691.00	1,536 25	84,917,99	92,073 00	7,155.01
Reg Part-Time Employees	729.47	1,709.00	979.53	2 232 55	5,127,00	2,894,45
Temp Salaries & Wages	2,654 63		(2,654.63)	7,419.01		(7,419.01)
Overtime	1,726.96	3,258.00	1,531,04	10 951 04	9,774.00	(1,177.04)
TOPS - Balances	1,163,19	83.00	(1.080.19)	2,372.93	249.00	(2,123,93)
TOPS - FICA	88,99	6 00	(82,99)	181,53	18 00	(163.53)
Social Security - Employer	2,643.10	2,728,00	84,90	8,031,42	B,184.00	152,58
IMRF - Employer Cost	2,647.41	3.013.00	365.59	8 236 39	9,039 00	802.61
Workers' Compensation Insurance	975.69	1,066,00	90,31	2,830.49	3,198.00	367.51
Unemployment Insurance	(72.58)	1,981.00	2,053,58	2,201,30	5,943.00	3 741 70
Employee Health/Life Insurance	5,212.32	7 847 00	2,634.68	15.634 36	23,541.00	7,906.64
Food	(100,10)		100.10	(0 24)		0.24
Nutritional Supplements	1,313,77	5,000.00	3,686.23	8,530 59	15,000.00	6 469 41
Equipment < \$2,500		41.00	41.00		123.00	123 00
Operational Supplies	703 90		(703 90)	1,916 38		(1,916 38)
Professional Services		125.00	125.00		375 00	375.00
Equipment Rentals	404.95	416.00	11 05	1,214.85	1,248.00	33.15
Dues & Licenses	85.00	16.00	(69.00)	85.00	48.00	(37 00)
Conferences & Training	30.00	41.00	11.00	45 00	123.00	78 00
Food Service	52,477.92	60,416.00	7,938 08	164,225.11	181,248.00	17,022 89
Total Food Services	101,839.37	118,437.00	16,597.63	321,025,70	355,311.00	34,285 30

Barber & Beauty

Champaign County Nursing Home Actual vs Budget Statement of Operations

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Reg. Full-Time Employees	4 846 58	4,676.00	(170 56)	- Bibliot diversity of		331.20
TOPS - Balances	(238.99)	166 00	404.99	13,696.80 527.86	14,028.00 498.00	(29.86
TOPS - FICA	(18 29)	12.00	30 29	40 38	36.00	-
Social Security - Employer	327.19	357.00	29.81	40 56	1,071.00	(4.38 176.42
IMRF - Employer Cost	355 67	395 00	39.33	988 11		
Workers' Compensation Insurance	140.44	139 00	(1.44)	405 08	1,185.00 417.00	196.89
Unemployment Insurance		256.00	294 48			
Employee Health/Life Insurance	(38 48) 1,485 52	1,667.00	181.48	244.91	768.00	523.09
Operational Supplies	1,403,32	83 00	83.00	4,456 56	5,001.00	544.44
Total Barber & Beauty	6,859.62	7,751.00	691.38	21,254 28	249.00	1,998.72
					- 2	
Adult Day Care Reg. Full-Time Employees	10.074.04	10 098 00	011.00	07 406 74	22.059.00	5 000 0
Overtime	10,074,91	10,986.00	911.09 71.17	27,135.74	32,958.00	5,822.20
TOPS - Balances	5 83	77.00		545.33	231.00	(314,3)
TOPS - FICA	(544.65)		544.65	586.67		(586.6)
Social Security - Employer	(41.67)	0.10.00	41.67	44.88	0.000.00	(44.88
IMRF - Employer Cost	724.82	840 00	115:18	2,005.42	2,520.00	514.58
Workers' Compensation Insurance	788.48 283.78	928.00	139.52 44.22	2,215,11	2,784.00	568,8
Unemployment Insurance	4 19	328 00 539 00		793.92	984.00	190.0
Employee Health/Life Insurance	2 248 42		534.81	545.99	1,617.00	1,071.0
Gasoline & Oil	2,246 42 943 02	3,365.00 833.00	1,116.58	7,488.02	10,095.00	2,606.9
Equipment < \$2,500	840 02	41 00	(110.02) 41.00	2,682.09	2,499.00	(183,0)
Operational Supplies	36 01	125.00	88.99	99 38	123.00	123 0
Field Trips/Activities	30 01	41.00	41.00	99 20	375.00 123.00	275.62 123.00
Dues & Licenses		20.00	20.00		60.00	60.00
Conferences & Training		208.00	208 00	50 00	624.00	574.00
Automobiles, Vehicles		200.00	208 00	26.50	024.00	(28 50
Total Adult Day Care	14,523.14	18,331.00	3,807.86	44,219.05	54,993 00	10,773 9
Alzheimers and Related Disord						
Reg. Full-Time Employees	11,795.12	21,010.00	9,214,88	32,428.24	63,030.00	30,601.70
Overtime	321,17	3,044.00	2,722,83	676.47	9,132.00	8,455.53
TOPS - Balances	244.55	250.00	5.45	(390 15)	750 00	1,140,1
No Benefit Full-Time Employees	5,449,35	13,966.00	8,516.65	15,537.07	41,898 00	26,360,93
No Benefit Part-Time Employees	3,235,44	6,502.00	3,266.56	9,613 26	19,506,00	9,892 7
TOPS - FICA	18 70	19.00	0.30	(29.85)	57.00	86 8
Social Security - Employer	1,566,24	3,406.00	1,839,76	4,385.29	10,218 00	5,832.7
IMRF - Employer Cost	1,697.94	3,762.00	2,064,06	4,843.90	11,286.00	6,442 10
Workers' Compensation Insurance	625.80	1,331.00	705.20	1,735.11	3,993.00	2 257 8
Unemployment Insurance	24.51	2,151.00	2,126.49	1,228.13	6,453.00	5 224 8
Employee Health/Life Insurance	2,921,18	4,277.00	1,355 82	8,763 54	12,831.00	4,067,40
Professional Services	102.50	100.00	(2.50)	307.50	300 00	(7.50
Conferences & Training		125.00	125.00		375.00	375.00
Total Alzheimers and Related Disorders	28,002.50	59,943.00	31,940 50	79 098 51	179,829.00	100,730,49
Total Expenses	1,115,870.63	1,249 582 00	133,711.37	3,427,659.44	3,748,746.00	321,086,56
Net Operating Income	(155,755.29)	(143,630.00)	(12,125 29)	(531,207,12)	(430,890 00)	(100.317.12
NonOperating Income		a,				
-						
.ocal Taxes Current-Nursing Home Operating	100 172 26	98 805 00	1 367 26	300 516 79	206 415 00	4 101 7

Current-Nursing Home Operating	100,172.26	98,805.00	1,367.26	300 516 78	296,415.00	4,101.78
Total Local Taxes	100,172.26	98,805.00	1,367.26	300,516,78	296,415.00	4,101.78
Miscellaneous NI Revenue						
Restricted Donations	591.94	167.00	424.94	1,054.04	501.00	553,04

03/31/17	Champaig Actual vs Bud	gn County Nu Iget Statemer	•	ns		7
Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Vending Machine Revenue		192.00	(192.00)	697,32	576 00	321.32
Total Miscellaneous NI Revenue	591.94	359.00	232.94	1,951.36	1,077.00	874.36
Total NonOperating Income	100,764.20	99,164.00	1,600.20	302,468.14	297,492.00	4,976.14
Net Income (Loss)	(54,991.09)	(44,466 00)	(10.525.09)	(228,738.98)	(133.398.00)	(95,340.98)

					Saman managements			the second	demonstration de la companya de la compa					
03/31/17					Champa	ign Count	Champaign County Nursing Home	lome						1 1
Description		04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	Total
 A manufacture of the second sec	A 4 March 1 and 1		4-5 mar vir sam um um me ny 3-3 5 m provinsi ago ago ago - gan		and the second s	name weeks								
Operating Income														
Miscellaneous Revenue											112	64	(113)	63
Medicare A Revenue											172,451	205.010	145,345	522,805
Medicare B Revenue											23,385	10,072	23,966	57,423
Medicaid Revenue											425,618	543,639	528,869	1,498,127
Private Pay Revenue											343,926	175,239	235,958	755,123
Adult Day Care Revenue			Alt-rate & maximum		10-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-		rigigreenwerts daale witten			99-496-1000-996-10	18,025	18,796	26,090	62,911
Total Income											983,517	952,820	960,115	2,896,452
Operating Expenses														
Administration											256,410	256,529	246,657	759,595
Environmental Services											90'205	85,609	97,021	273,135
Laundry											13,782	10,616	12,879	37,276
Maintenance											13,566	13,550	14,636	41,753
Nursing Services											563,352	477,286	490,405	1,531,045
Activities											21,909	19,613	20,521	62,043
Social Services											24,080	24,018	17,851	65,949
Physical Therapy											28,893	32,645	32,814	94,352
Occupational Therapy											23,243	23,502	21,475	68,220
Speech Therapy											9,046	5,056	8,775	22,877
Respiratory Therapy											2 101	104	1 1 4 1	£ 017
		1												
											141,11	191'/	10,386	28,694
Food Services											108,279	110,907	101, 839	321,026
Barber & Beauty											8,075	6,320	6,860	21,254
Adult Day Care											16,141	13,554	14,523	44,219
Alzheimers and Related Disorders	4. minutes	a bod armin bod a	and designed a second second	1	and the first management	եններ մինդներ պարես մի						24,180	28,003	660'62
Total Expenses											1,206,299 1	1,105,490	1,115,871	3,427,659
Net Operating Income											(222,782)	(152,670)	(155,755)	(531,207)
NonOperating Income														
											2/1 001	2/1.001	1/1/001	110,005
Miscellaneous NI Revenue											300	1 059	285	1,951
Total NonOperating Income											100,472	101,232	100,764	302,468
Net Income (Loss)								19-1000001-ar-			(122,310)	(51,438)	(54,991)	(228 739)

Out Option Option <th>03/31/17</th> <th></th> <th>1 mm</th> <th>All Provide All Pr</th> <th>Cham Histori</th> <th>paign Cou ical Staten</th> <th>Champaign County Nursing Home Historical Statement of Operations</th> <th>Home rations</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th>-</th>	03/31/17		1 mm	All Provide All Pr	Cham Histori	paign Cou ical Staten	Champaign County Nursing Home Historical Statement of Operations	Home rations						-
Implement Imple	Description	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	Total
Mere 5 5 5 64 Mere 112 5 70 Mere 112 6 (112) Mere 112 112 112 112 Mere 112 112 112 112 112 Mere 112 112 112 112 112 Mere 112 112 112 112 Mere 112 112 112 112 112 Mere 11	Operating Income													
Ref S	Miscellaneous Revenue													
Mole 65 60 90 ee 112 9 10 979 90 e 172 8 70 10 173 10 173 e 172 8 200 1002 2366 1002 2366 113 e 172 11 8 270 4 113	Lunch Reimbursement										27	35	18	66
ue 112 10 200 ee 113 114 113 114 113 unage/ honopoin 112 112 114 113 113 unage/ honopoin 112 112 112 113 113 unage/ honopoin 112 112 112 113 113 unage/ honopoin 112 112 113 113 113 unage/ honopoin 112 113 113 113 113 unage/ honopoin 113 113 113 113 113 unage/ honopoin <	Late Charge, NSF Check Charge										85		(340)	(255)
animage/line 112 64 (113) animage/line 173 10 173 10 173 10 173 10 bondage/line 173 10 173 10 173 10 173 10 bondage/line 173 10 173 10 173 10 173 10 bondage/line 173 10 173 10 173 10 173 10 bondage/line 173 10 173 10 173 10 153 10 bondage/line 173 10 100 12 130 10 153 10 bondage/line 110 110 110 10 110 10 110 10 bondage/line 110 110 10 110 10 110 10 110 10 bondage/line 110 110 10 110 10 110 10 110 10 bondage/line 110 10 110 10 110 10 110 10 110 10 bondage/line 110 10 110 10 110 10 110 10 110 10 bondage/line 110 10 110 10 110 10 110 10 110 10 bondage/line 110 10 110 10 110 10 110 10 110 10 bondage/line 110 10 110 10 110 10 110 10 110 10 bondage/line 110 10 110 10 110 10 110 10 </td <td>Other Miscellaneous Revenue</td> <td></td> <td>01</td> <td>209</td> <td>219</td>	Other Miscellaneous Revenue											01	209	219
analot H 79.76 74.161 7.973 analot H 84.20 70.86 57.372 analot H 17.2.411 265.010 14.5.46 Analot H 23.95 10.72 25.966 Analot H 23.95 10.72 23.966 Analot H 23.95 23.966 17.96 Analot H 23.95 24.96 24.96 24.96 Analot H 24.96	Total Miscellaneous Revenue										112	8	(113)	63
energet hometaget 77,78 74,49 7,973 hometaget hometaget 1,27,41 26,010 1,673 57,32 hometaget 1,72,41 26,010 1,62,345 57,32 hometaget 2,336 1,077 23,366 1,077 23,366 hits 2,336 1,077 23,366 1,077 23,366 1,077 23,366 hits 2,336 1,077 23,366 1,077 23,366 1, hits 2,336 1,077 23,366 1, 23,366 1, hits 2,336 2,437 2,336 2,336 2,336 2,336 hits 2,336 2,433 2,433 2,433 2,336 2,336 hits 2,336 2,433 2,433 2,433 2,433 2,433 hits 2,433 2,433 2,433 2,433 2,433 2,433 hits 2,433 2,433 2,433 2,433 2,433 2,433	dedicare A Revenue													
manupol 66.70 70.28 57.37 manupol 172,451 265.00 145.46 manupol 172,451 265.01 145.45 manupol 23.365 10.072 23.966 1 manupol 23.366 1 23.966 1 1 manupol 23.365 23.966 1 2	Medicare A										79 798	134 181	87 973	301 952
Mentage Mentage <t< td=""><td>NH Pt Care Medicare Advantane/ H</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>02.21</td><td>000 02</td><td>57 373</td><td>245,473</td></t<>	NH Pt Care Medicare Advantane/ H										02.21	000 02	57 373	245,473
ITA 172451 265.00 145.445 IFS 23.385 10.072 23.966 1 IFS 23.73 6.061 265.01 23.966 IFS 23.73 6.061 20.965 20.966 IFS 23.73 6.061 20.965 20.966 IFS 23.73 6.061 20.965 20.966 IFS 24.47 24.97 20.966 20.966 IFS 24.47 1.963 20.966 1.963 IFS 24.95 24.12 1.963 20.966 IFS 24.12 1.963 20.966 1.963 IFS 24.12 1.963 20.966 1.963 IFS 24.12 1.963 1.963 2.9568 IFS 24.12 1.963 1.973 2.9568 IFS 24.12 1.963 1.973 2.9568 IFS 24.12 1.966 1.923 1.923<	ARD Pt Care - Medicare Advantage/										4 382			CBF A
ItTS) 23,365 10,072 23,966 10,072 23,966 ItTS) 23,365 10,072 23,966 10,072 23,966 ItTS 23,57,30 4,5613 36,506 1, 23,566 70,906 ItTS 23,57,30 4,5613 36,506 1, 23,566 70,906 ItTS 23,57,50 4,735 36,506 1, 24,475 36,506 1, ItTS 24,475 36,606 1, 24,475 36,506 1, 1, ItTS 24,475 36,606 1, 24,466 36,906 2,136 ItTS 36,606 1, 4,369 50,255 4,735 36,906 ItTS 36,606 1, 1,905 15,206 2,436 ItTS 26,900 96,26 1,905 2,526 ItTS 24,966 1,736 1,523 2,526 ItTS 24,966 1,736	Total Medicare A Revenue	-	9 10 miles and an and an and an		0111 0111 0111 0111 0111	And and the other states of the			An other Advances in the standards	Sample and the second se	172,451	205,010	145,345	522,805
Intent 23,365 10,72 23,666 Intent 23,570 456,513 365,666 Intent 24,365 27,335 22,066 Intent 24,369 90,160 7,200 Intent 24,369 90,100 7,200 Intent 24,369 90,100 7,200 Intent 24,369 90,100 7,200 Intent 24,369 91,000 19,02 Intent 24,100 19,02 13,03 Intent 24,100 19,02 13,03 Intent 24,100 14,03 14,03 Intent 26,00 14,106 <td></td>														
IfFS) 23.385 10.072 23.966 IfFS) 23.57,70 456.13 395.966 IfFS 23.57,70 456.13 395.966 IfFS 89.05 70.96 73.95 IfFS 89.05 90.96 73.96 IfFS 89.05 90.96 19.92 IfFS 90.05 19.02 19.92 IfFS 90.06 19.92 19.92 IfFS 90.06 19.92 19.92 IfFS 90.06 19.92 19.92 IfFS 90.07 19.92 19.92 IfFS 90.06 19.92 19.92 IfFS 90.07	Aedicare B Revenue													
23,305 10/72 23,906 1 1153 23,5730 43,613 35,696 1 115 23,5730 43,613 35,696 1 115 23,5730 43,613 35,696 1 115 23,5730 43,35 31,012 235,690 1 115 23,5730 23,5730 23,5730 23,990 1 115 23,649 94,730 24,333 31,010 2,390 116 116 23,413 94,413 1,375 2,413 116 116 24,133 1,375 2,413 1,375 117 116 2,413 1,965 2,413 116 2,413 1,965 2,413 116 2,413 1,965 2,413 116 2,413 1,965 2,413 117 1,965 2,413 1,965 2,413 117 1,965 1,123 1,965 2,314 118 1,123 1,965 1,123 1,965 118 1,123 1,123 1,123 1,123 118 1,124 1,066 1,123 1,120 118 1,123 1,123 1,123	Medicare B						and the second se		1999 - 199		23,385	10,072	23,966	57,423
HFS) 335,700 426,513 395,868 1 Care 23,700 426,513 395,868 1 A 24,47 56,827 0,095 70,904 Care 24,47 56,827 0,095 70,904 Care 4,355 51,835 52,869 1,355 Care 51,635 50,225 47,375 Care 51,635 50,225 47,375 Flewenue 6,800 6,100 7,260 Phale 2,413 1,905 2,413 Revenue 2,61,93 1,922 1,932 1,932 Pay 2,135 2,135 236,94 9,722 235,923 Pay 2,135 2,132 236,94 9,722 235,923 Pay 2,135 2,132 2,135 236,94 9,722 235,923 Pay 2,135 2,132 2,133 236,94 9,722 235,923 Pay 2,135 2,135 2,135 236,94 9,732 235,932 Pay 2,135 2,135 2,135 236,94 9,732 235,932 Pay 2,135 2,135 2,135 236,94 9,192 235,943 <	Total Medicare B Revenue										23,385	10,072	23,966	57,423
HFS) 225,730 426,513 395,868 1 Care 22,447 51,827 02,996 7,994 Care 2,647 55,827 02,996 7,994 Care 2,647 55,827 02,996 1, Care 2,647 56,827 02,996 7,996 Care 2,647 56,827 6,160 7,280 Care 51,835 50,225 47,375 6,160 7,280 Chrane 2,641 4,104 4,090 1,243 Revenue 2,641 4,104 1,229 2,3164 Revenue 2,412 1,962 1,922 833 Revenue 2,412 1,963 1,922 833 Revenue 2,413 4,090 1,922 2,3164 Revenue 2,614 2,3164 1,932 2,3164 Revenue 2,614 2,3164 1,932 2,3164 Revenue 2,614 2,3164 1,932 2,3164 <	ledicaid Revenue													
If F3 000,00 000,00 000,00 000,00 If F3 1,00 0,000 000,00 000,00 If F3 1,335 3,00 28,447 56,827 02,006 If F3 1,335 3,00 28,447 56,827 02,006 If F3 1,335 50,225 47,375 28,609 1,325 If Facture 1,610 7,200 7,200 7,200 If Facture 28,401 6,100 7,200 24,13 If Facture 28,601 1,022 1,922 933 If Facture 28,401 2,335 1,52,302 235,694 If Facture 2,302 1,922 933 1,922 933 If Facture 2,335 1,75,239 235,694 If Facture 2,302 1,752 1,923 933 If Facture 9,000 1,923 1,933 1,933 If Facture 9,000 1,913 1,933 If Facture 1,734 <t< td=""><td>dedicaid Title XIX (IDHES)</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>326 730</td><td>476 613</td><td>205 960</td><td>1140 114</td></t<>	dedicaid Title XIX (IDHES)										326 730	476 613	205 960	1140 114
Care 26,47 55,827 62,088 4,335 304 4,335 304 4,355 304 4,355 304 Care 6,820 6,100 7,375 6,820 6,100 7,375 6,100 7,375 Frivela 6,820 6,100 7,375 6,100 7,375 Frivela 6,820 6,100 7,375 2,303 96,702 7,305 Frivela 7,800 26,417 6,810 7,375 2,303 96,702 7,375 Frivela 7,800 26,417 6,810 7,375 96,702 2,359 Bis 8 23,092 1,922 2,313 1,923 96,866 Bis 6,800 1,734 4,308 1,734 4,308 Care Gra 9,500 1,734 4,308 1,734 4,308	ARD - Medicaid Tritle XIX (IDHFS)										69.106	60.995	70.904	201 005
4,335 304 4,335 50,235 4,335 50,225 4,335 50,225 7,375 6,820 6,820 6,100 7,800 96,722 1,925 1,935 2,412 1,935 2,412 1,935 2,412 1,935 2,412 1,935 2,412 1,935 2,412 1,935 2,412 1,935 2,412 1,935 2,412 1,935 2,412 1,935 2,413 1,935 2,414 1,932 2,415 1,935 2,415 1,935 2,413 1,935 2,413 1,932 2,413 1,932 2,413 1,932 2,413 1,932 2,414 1,932 2,415 1,932 2,415 1,932 2,416 1,734 4,300 1,734 4,300 1,734 4,300 1,734	Patient Care-Hospice										26,447	55,827	62,098	144,372
425,618 543,639 520,869 1, Care 6,820 6,160 7,260 Finate 6,820 6,160 7,260 Revenue 2,412 1,995 2,413 Revenue 2,612 1,922 1,922 Revenue 2,412 1,995 2,413 Revenue 2,613 1,922 1,922 Revenue 1,663 1,922 1,922 Revenue 1,653 1,656 2,363 Revenue 2,302 1,656 2,363 Revenue 2,302 1,75,239 2,363 Revenue 8,505 1,75,239 2,36,98 Re 6,500 1,75,239 2,36,98 Vate Pay 1,734 4,306	ARD Patient Care - Hospice										4,335	304		4,639
Care 51,635 50,225 47,375 Finete 6,820 6,160 7,500 - Private 2,58,949 96,702 125,202 Filevenue 2,412 1,985 2,413 Filevenue 2,412 1,985 2,413 Filevenue 2,412 1,985 2,413 Filevenue 2,3192 1,400 1,982 Bes 2,3022 1,4,092 1,982 Bes 3,326 1,5239 23,564 Bes 3,326 1,75,239 23,564 Care Cia 0,0,129 1,752,39 23,564 Vale Pay 3,920 1,75,239 23,564 State Pay 3,020 1,774 4,366	Total Medicald Revenue										425,618	543,639	528,869	1,498,127
Care 51,635 50,225 47,375 6,820 6,160 7,205 6,820 6,160 7,205 25,636 96,702 15,252 2412 1,995 2,413 Revenue 2,412 1,995 2,413 Revenue 2,412 1,995 2,413 Revenue 2,412 1,995 2,413 953 1,952 1,952 933 24 3,43,926 1,952 933 25 8,505 6,933 6,686 6,500 1,75,239 23,636 1,75,239 23,636 26 6,500 1,75,239 23,636 1,75,239 23,636 8 5,055 6,933 6,836 6,500 1,7129 1,5,036 9 2,050 1,734 4,308 3,020 1,734 4,308	1													
Care 5,135 50,225 47,375 6,820 6,160 7,260 2,412 1,965 2,413 Revenue 2,413 1,965 2,413 Revenue 2,413 1,965 2,413 Revenue 2,3092 1,952 833 Be 23,992 1,952 833 24 343,926 1,952 833 23 343,926 1,55,392 235,968 Care Gra 6,500 10,129 15,036 Vale Pay 1,734 4,368	rivate Pay Kevenue													
- Private 6,820 6,100 7,260 264 has 96,762 152,552 Revenue 2,412 1,965 2,413 196 1,912 1,962 1,922 28 343,926 1,952 833 29 343,926 1,75239 23,654 20 343,926 1,75,239 23,654 20 343,926 1,75,239 23,654 21 26,500 1,75,239 23,654 21 26,500 1,75,239 23,654 343,926 1,75,239 23,654 1,6505 6,500 10,129 16,006 1,734 4,368 vite Pay 3,020 1,734 4,368	VA-Velerans Nursing Home Care										51,635	50,225	47,375	149,235
- Private 286,949 96,702 152,502 Revenue 2,412 1,985 2,413 Revenue 2,412 1,985 2,413 Be 1,659 1,982 2,413 23,092 1,659 1,982 23,694 343,925 1,4,056 23,694 343,925 1,4,056 23,694 Ata 3,43,925 1,4,056 23,694 Ata 3,43,925 1,52,39 236,998 Be 6,505 6,903 10,129 15,036 Vate Pay 1,734 4,368 3,020 1,734 4,368	ARD - VA - Veterans Care										6,820	6,160	7,260	20,240
Revenue 2,413 1,995 2,413 Revenue (641) 4,090 1,982 gs 1,659 1,952 8,33 ay 23,926 1,4056 23,594 ay 23,926 1,4056 23,594 ay 23,926 1,75,239 235,956 a 6,686 6,686 6,686 / Care Gra 1,75,239 1,75,239 235,956 vite Pay 1,734 4,368 3,020 1,734 4,368	Nursing Home Patient Care - Private										258,949	96,762	152,502	508,213
ges (641) 4,090 1,982 ay 1659 1,952 833 ay 23,092 14,056 23,594 a 343,926 175,239 235,958 b 8,505 6,833 6,686 care Gra 9,500 10,129 15,036 vate Pay 3,020 1,734 4,368	Nursing Home Beauty Shop Revenue										2,412	1,995	2,413	6,819
Bes 1,659 1,952 833 "ay 23,926 1,666 23,694 343,926 1,75,239 235,958 343,926 1,75,239 235,958 a 8,505 6,933 6,686 / Care Gra 6,500 10,129 15,036 vate Pay 3,020 1,734 4,368	Medical Supplies Revenue										(641)	4,090	1,982	5,430
¹ 2y 23,082 14,056 23,594 343,926 175,239 235,958 343,926 6,686 6,686 6 6,505 6,833 6,686 / Care Gra 6,500 10,129 15,036 vale Pay 3,020 1,734 4,368	Palient Transportation Charges										1,659	1.952	833	4,444
a43,926 175,239 235,958 6,686 6,686 7 Care Gra 6,505 6,933 6,686 7 Care Gra 6,500 10,129 15,036 vale Pay 3,020 1,734 4,388	ARD Patient Care- Private Pay										23,092	14,056	23,594	60,742
B 505 6 833 6,686 Care Gra 6,500 10,129 15,036 Vate Pay 3,020 1,734 4,368	Total Private Pay Revenue										343,926	175,239	235,958	755,123
Acare Gra B,505 6,933 6,686 / Care Gra 6,500 10,129 15,036 / Vate Pay 3,020 1,734 4,388	duit Dav Care Revenue													
/ Care Gra 6,500 10,129 15,036 vate Pay 3,020 1,734 4,388	VA-Veterans Adult Daycare										8,505	6.933	6,686	22.125
vate Pay 3,020 1,734 4,368	IL Department Of Aging-Day Care Gra										6,500	10, 129	15,036	31,664
	Adult Day Care Charges-Private Pay										3,020	1,734	4,368	9,122
	hursday, May 04, 2017													1:35 PM

03/31/17	4		L	Charr Histor	ipaign Cou ical Staten	Champaign County Nursing Home Historical Statement of Operations	Home rations						2
Description	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	Total
Total Adult Day Care Revenue					1					18,025	18,796	26,090	62,911
Total Income					Ĩ		•		m yr mydrogogogogogogo	983,517	952,820	960,115	2,896,452
Operating Expenses													
Administration													
Reg. Fult-Time Employees										22,820	21,909	23,795	68,524
Temp. Salaries & Wages										1,170	1,143	1,021	3,334
Per Diem										135	135	225	495
Overtime										1,121	87	56	1,264
TOPS - Balances										948	134	1,986	3,068
TOPS FICA										73	10	152	235
Social Security - Employer										1,866	1,710	1,642	5,419
IMRF - Employer Cost										2,035	1,732	1,888	5,854
Workers' Compensation Insurance										718	690	725	2,133
Unemployment Insurance										797	705	(75)	1,427
Employee Health/Life Insurance										5,072	5,072	5,178	15,323
Employee Development/Recognition										30	24	30	84
Employee Physicals/Lab										1,270	4,679	3,695	9,644
Books, Periodicals & Manuals										69			69
Postage, UPS, Federal Express											505	412	916
Equipment < \$2,500												24	24
Operational Supplies										2,397	857	1,721	4,975
Audit & Accounting Fees										3,141	3,141	3,141	9,423
Attorney Fees										1,000	11,457	5,483	17,940
Engineering Fees												163	163
Professional Services										59,595	57,274	48,595	165,464
Job Required Travel Expense										43	51	11	165
Insurance										22,841	22,841	22,841	68,524
Computer Services										12,815	8,606	8,536	29,957
Telephone Services										1,056	1,286	1,331	3,673
Legal Nolices, Advertising										1,982	912	1,074	3,967
Photocopy Services										250	006	1,884	3,034
Public Relations										33	9	(349)	(311)
Dues & Licenses										1,625	1,775	(5,517)	(2,117)
Finance Charges, Bank Fees										1,507	4,257	319	6,084
Cable/Satellite TV Expense										2,591	2,640	2,901	8,132
IPA Licensing Fee										40,988	36,847	39,301	117,136
Fines & Penalties												5,875	5,875
Depreciation Expense										62,602	61,587	64,778	188,967
Interest- Bonds Payable]	V V VILLOU VILLOU VILLOU VILLOU VILLOU VI	3,819	3,556	3,556	10,931
Total Administration										256,410	256,529	246 657	759,595
6 Thursday, May 04, 2017													1:35 PM

03/31/17	redeber			Cham	Champaign County Nursing Home Historical Statement of Operations	nty Nursing ent of Ope	Home						ю
Description	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	Total
Environmental Services													
Reg. Full-Time Employees										28,123	25.114	33 422	86.658
Reg. Part-Time Employees										845	724	885	2,455
Overtime										2,128	295	121	2,545
TOPS - Balances										183	557	(890)	(151)
TOPS- FICA										14	43	(68)	(12)
Social Security - Emptoyer										2,358	1,975	2,585	6,918
IMRF - Employer Cost										2,729	2,100	2,812	7,641
Workers' Compensation Insurance										866	773	1,040	2,679
Unemployment Insurance										951	846	2	1,799
Employee Health/Life Insurance										2,988	2,988	2,988	8,965
Equipment < \$2,500												49	49
Operational Supplies										3,374	3,012	5,152	11,538
Gas Service										17,247	12,147	12,161	41,554
Electric Service										20,074	27,491	28,172	75,737
Water Service										2,697	4,069	3,122	9,888
Pest Control Service										511		511	1,023
Waste Disposal & Recycling										3,306	2,280	3,037	8,623
Equipment Rentals										258	258	258	774
Sewer Service & Tax										1,853	938	1,661	4,453
Totat Environmental Services										90,505	85,609	97,021	273,135
Laundry													
Reg. Full-Time Employees										6,893	6,771	7,625	21,288
Reg. Part-Time Employees										1,309	1, 190	1,100	3,598
Overtime										795	68	4	689
TOPS Balances										534	162	(183)	513
TOPS - FICA										41	12	(14)	39
Social Security - Employer										672	601	643	1,917
IMRF - Employer Cost										782	638	697	2,117
Workers' Compensation Insurance										245	238	263	746
Unemployment Insurance										279	265	(12)	531
Employee Health/Life Insurance										2,231	2,231	2,231	6,693
Laundry Supplies											1,222		1,222
Linen & Bedding											236		236
Laundry & Cleaning Service					2						(3,038)	525	(2,513)
Total Laundry					:2 					13,782	10,616	12,879	37,276
Maintenance											200		
Keg. Full-Lime Employees										4 0/4	000 7	4,212	C12 7t
Overtime										1,010	(541)	a	474
S Thursday, May 04, 2017													1:35 PM

Quita Diris Optio Optio <th< th=""><th></th><th></th><th>vervedt - 1999 de la com verver - 1999 de la com</th><th>a geographic and a subscription in the subscription of the subscri</th><th>Histor</th><th>ical Staten</th><th>Historical Statement of Operations</th><th>erations</th><th></th><th></th><th></th><th></th><th></th><th>4</th></th<>			vervedt - 1999 de la com verver - 1999 de la com	a geographic and a subscription in the subscription of the subscri	Histor	ical Staten	Historical Statement of Operations	erations						4	
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Description	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	Total	
	TOPS - Balances						**************************************				31	749	(838)	(158)	
Deficient 213 216 216 216 Initiation 122 121	TOPS - FICA										N	57	(72)	(12)	
All 100 <td>Social Security - Employer</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>343</td> <td>296</td> <td>351</td> <td>066</td>	Social Security - Employer										343	296	351	066	
Note 12 11 12 11 12 11 12 11 12 11 12 11 12 11 12 1	IMRF - Employer Cost										397	315	381	1,093	
Total Litt Litt <thlitt< th=""> Litt Litt <th< td=""><td>Workers' Compensation Insurance</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>122</td><td>116</td><td>126</td><td>364</td></th<></thlitt<>	Workers' Compensation Insurance										122	116	126	364	
Image: Section of the sectio	Unemployment Insurance										143	129	(10)	262	
Image: Section of the sectio	Employee Health/Life Insurance										1,021	1,021	1,021	3,064	
a 173 120 000 a 173 120 000 a 123 123 120 000 a 123 123 120 120 120 a 123 123 1260 1260 1260 1260 a 123 123 1260 1250 1260 <td>Tools</td> <td></td> <td>(189)</td> <td></td> <td>(189)</td>	Tools											(189)		(189)	
773 90 102 600 430 430 430 610 430 430 430 610 430 1380 430 610 430 1380 430 610 430 1390 430 90 90 1390 1390 1400 90 90 1390 1390 1400 90 90 1390 1390 1400 90 90 1390 1390 1400 90 110 1390 1390 1400 90 110 110 1100 1100 90 110 110 1100 1100 90 110 1100 1100 1100 90 1100 1100 1100 1100 90 1100 1100 1100 1100 90 1100 1100 1100 1100 90 1100 <td< td=""><td>Maintenance Supplies</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>456</td><td>1.270</td><td>609</td><td>2,335</td></td<>	Maintenance Supplies										456	1.270	609	2,335	
Not 21 Not 23 270 453 Not 24 210 453 Not 24 210 453 Not 24 270 244 Not 244 200 244 Not 244 200 246 Not 244 200 246 Not 244 200 246 Not 2544 2700 2705 Not 264 2702 2705 Not 264 2702 2705 <td< td=""><td>Equipment < \$2,500</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>577</td><td>569</td><td>102</td><td>1.444</td></td<>	Equipment < \$2,500										577	569	102	1.444	
net 49 40 90 not frequentiation 43 13	Operational Supplies											211		211	
me 53 2730 423 oppeningen 4535 1,680 4,00 mo 149 1,00 1,00 mo 1,00 1,00 1,00 1,00 mo 1,00 1,00 1,00 1,00 1,00 mo 1,00 1,00 1,00 1,00 1,00 1,00 mo 1,00	Automobile Maintenance										459	40	66	597	
og fegativitetie 4535 1,865 4,135 og Constructioni 13	Equipment Ma nienance										53	3.750	4.253	8.057	
Indiameter 14 200 Indiameter 143 1256	Nursing Home Building Repair/Mainte										4,535	1.888	4,136	10.559	
Maintenance 13 ing Constructional 135 ing Constructional 135 ing Constructional 135 brees 135	Conferences & Training												300	300	
ng Constanted 1350 1450 Pees 690 239.0 1450 Pees 690 230 1450 Pees 630 2040 17,200 Pees 630 2040 27,300 3870 Pees 630 11536 12,300 20,00 Peer 73,400 27,70 3870 2406 24,00 Peer 23,000 11536 12,300 2406 24,00 24,00 Persuance 23,000 23,000 24,00 27,000 24,00 27,000 24,00 24,00 24,00 24,00 24,00 24,00 24,00 24,00 24,00 24,00 24,00 24,00 24,00 24,00 2	Parking Lot/Sidewalk Maintenance										148		I	148	
13,66 13,50 14,00 Dees 13,91 12,808 14,280 Bors 6,60 4,244 10,610 Bors 20,404 27,470 317,200 Bors 20,404 27,470 317,200 Employees 20,404 27,470 317,30 Employees 20,404 27,470 217,30 Employees 20,404 27,470 217,30 Employees 20,404 27,470 217,30 Employees </td <td>Nursing Home Building Construction/</td> <td></td> <td>2</td>	Nursing Home Building Construction/													2	
Dypes 139,160 129,160 129,68 142,836 6 ages 5,96 4,244 74,470 38730 1 ages 23,67 1,530 6,533	Total Maintenance	hi Add Annual	a district digital di grand e a digita di una superiora					8			13,566	13,550	14,636	41,753	
Dytes 139,160 129,160 129,180 12,256 6 ages 25,00 27,470 37,770 37,790 37,790 37,790 ages 25,00 5,380 26,380 37,470 37,790 37,790 Findbytess 73,470 37,770 37,770 37,770 37,790 37,990 37,410 37,790 36,900 11,411 31,900 36,900 11,420 34,460 17,1	ursina Services														
-Time Employees 6,506 4,244 10,816 allances 20,418 27,470 37,290 allances 73,400 27,470 37,290 allances 73,400 27,470 37,290 allances 73,400 73,470 37,200 33,900 allances 73,400 74,70 38,900 73,900 33,900 allances 73,400 74,70 34,900 33,900 17,900 33,900 17,900 33,900 17,900 33,900 17,900 33,900 17,900 34,900 36,900 17,900 33,700 24,900 37,900 36,900 17,910 32,705 25,370 36,900 17,110 13,900 36,900 11,111 13,900 36,900 11,135 36,900 11,111 13,900 27,705 24,440 27,705 24,440 27,705 24,440 27,705 24,440 27,705 24,440 27,705 24,440 27,705 24,440 27,705 24,440 27,705	teg. Full-Time Employees										139,160	129,888	142,836	411,885	
alarces & Wages 2.9.48 2.0.418 17.293 alarces & Wages 15.904 37.470 38.790 17.293 if inf.Trme Employees 115.911 9.138 9.038 15.933 16.936 2.079 if inf.Trme Employees 115.911 9.129 9.038 2.079 38.790 7.470 38.790 7.470 38.790 7.470 38.790 7.470 38.790 7.470 38.790 7.676 8.038 2.079 2.076 2.076 2.076 2.041 2.705 2.041 2.706 2.041 2.706 2.046 2.076 <td>keg: Part-Time Employees</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>6,506</td> <td>4,244</td> <td>10,616</td> <td>21,365</td>	keg: Part-Time Employees										6,506	4,244	10,616	21,365	
1 7,40 36,90 7 R1 Part-Time Employees R1 Part-Time Employees 16,566 12,969 21,079 649 649 R1 Part-Time Employees R1 Part-Time Employees 16,566 12,969 21,079 53,709 23,975 23,976 24,96 1,079 54,96 1,153 24,86 1,153 24,86 1,153 23,705 23,976 23,976 23,976 23,976 23,976 23,976 23,976 23,976 23,976 23,976 24,96 1,113 1,306 1,145 1,306 1,145 1,306 1,145 1,306 1,466 1,146 1,306 1,466 1,466 1,146 1,306 1	emp. Salaries & Wages										23,848	20,418	17,293	61,559	
Jalances (4,530) 6,383 (636) If Full-Time Employees (15,56) 2,968 (17) If Ant-Time Employees (37) 48 (9) If Ant-Time Employees (37) 48 (9) Romer (37) 48 (17) 48 (17) Romer (37) 48 (17) 48 (17) Romer (37) (37) (38) (17) (38) (17) Romer (37) (37) (38) (17) (37) (38) (17) Romer (37) (38) (17) (37) (38) (17) Romer (37) (37) (38) (17) (17) (17) Romer (37) (37) (38) (17) (17) (17) Romer (37) (37) (37) (37) (37) (37) Romer (37) (37) (37) (37) (37) Romer <td< td=""><td>Dvertime</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>79,404</td><td>37,470</td><td>38,790</td><td>155,664</td></td<>	Dvertime										79,404	37,470	38,790	155,664	
If full-Time Employees 115,981 98,124 97,096 3 If PartTime Employees 16,566 12,958 21,979 249 Rin PartTime Employees 23,477 248 64 Rounty - Employee 28,702 21,979 248 27,079 Rounty - Employee 29,677 21,375 25,379 26,977 21,375 25,379 Rounty - Employee 53 10,355 8,622 9027 7,1478 8,622 Rounty - Employee 28,702 21,375 25,379 26,378 26,316 11,111 309 11,309 11,309 11,309 11,310 11,411 10,309 <t< td=""><td>OPS - Batances</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>(4,530)</td><td>6,383</td><td>(836)</td><td>1,017</td></t<>	OPS - Batances										(4,530)	6,383	(836)	1,017	
II Par-Time Employees 16,556 12,958 21,079 FLA 347 488 (64) Surity - Employer (347) 488 (64) Surity - Employer 29,677 21,979 24,88 Compensation Insurance 9027 7,678 8632 yment Insurance 9027 7,678 8632 yment Insurance 9027 7,678 8632 yment Insurance 91,755 8,944 27,705 yment Insurance 11,355 8,588 (1,153) view Insurance 11,355 8,588 (1,153) e Health/Life Insurance 2,108 2,044 27,705 eriodicals & Manuals 2,018 2,044 27,705 projocals & Manuals 2,010 1,11 1,309 eriodicals & Manuals 2,010 1,141 804 projocals & Manuals 2,101 1,141 804 projocals & Manuals 2,101 1,141 804 projocals & Manuals 2,101 1,141 804 projocal & Manuals 2,101 1,141 804 projocal & Supplies 2,011 1,141 804 projocal & Supplies 2,011 1,141 8,42 </td <td>Vo Benefit Full-Time Employees</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>115,981</td> <td>89,124</td> <td>660'26</td> <td>302,204</td>	Vo Benefit Full-Time Employees										115,981	89,124	660'26	302,204	
ICA (347) 488 (64) county - Employer 28,772 21,973 24,868 mployer Cost 28,677 21,375 25,379 mployer Cost 29,027 7,678 8,632 mployer Cost 29,027 7,678 8,632 mployer Cost 21,375 25,379 27,755 8,632 mployer Cost 21,375 26,77 21,375 25,379 mployer Cost 21,355 8,598 (1,153) 14,15 mployer Cost 29,188 20,08 1,13 14,5 Drugs 2,108 2,108 3,966 1,14 904 most 2,108 2,108 2,108 3,966 1,141 904 most 2,108 2,108 2,113 5,352 5,561 1,690 1,141 904 most 2,010 2,010 1,010 1,141 904 1,141 904 most 2,010 2,020 2,352 5,561 1,461 1,029 1,306 1,141 1,029 1,306 1,141 <td>Vo Benefit Part-Time Employees</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>16,556</td> <td>12,958</td> <td>21,079</td> <td>50,593</td>	Vo Benefit Part-Time Employees										16,556	12,958	21,079	50,593	
curity - Employer 28,702 21,973 24,988 mployer Cost 29,677 21,375 25,379 mployer Cost 29,027 7,678 8,632 yment Insurance 9,027 7,678 8,632 yment Insurance 8,6407 21,119 1,113 ymotic 2,9188 2,108 3,966 teiodicals & Manuals 2,848 27,705 1,111 1,309 teiodicals & Manuals 0,111 1,309 1,111 1,309 teiodicals & Manuals 0,111 1,309 1,111 1,309 teixold 1,468 1,111 1,309 1,411 804 transis 0,023 2,438 2,352 5,561 4,51 transis 0,024 1,111 1,030 1,141 804 tric< <td>5,500<td>rops - Fica</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>(347)</td><td>468</td><td>(64)</td><td>78</td></td>	5,500 <td>rops - Fica</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>(347)</td> <td>468</td> <td>(64)</td> <td>78</td>	rops - Fica										(347)	468	(64)	78
mployer Cost 29,677 21,375 25,378 "Compensation Insurance 9,027 7,678 8,632 Yment Insurance 29,188 28,448 27,705 eriodicals & Manuats 29,681 1,111 1,309 Drugs 2 2888 2,108 3,966 Y Charges-Public Aid 1,411 804 1,111 1,309 Y Charges-Public Aid 1,411 804 1,310 1,414 804 Y Charges-Public Aid 1,310 1,414 804 1,306 1,306 1,306 1,306 1,306 1,401 1,066 1,401 1,066 1,401 1,066 1,401 1,066 1,401 1,054 4,51 1,552 5,561 1,547 2,512 5,561 1,547 </td <td>social Security - Employer</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>28,702</td> <td>21,979</td> <td>24,698</td> <td>75,579</td>	social Security - Employer										28,702	21,979	24,698	75,579	
Compensation Insurance 9,027 7,678 8,632 yment Insurance 11,355 8,598 (1,153) yment Insurance 29,188 28,448 27,705 er Health/Life Insurance 29,188 28,448 27,705 eriodicals & Manuals 2,9188 28,448 27,705 eriodicals & Manuals 2,9188 28,448 27,705 eriodicals & Manuals 2,918 28,448 27,705 brougs 2,918 28,448 27,705 eriodicals & Manuals 2,108 3,966 Drugs 1,111 1,309 1,111 1,309 y Charges-Public Aid 1,111 1,306 1,111 1,306 y Charges-Insurance 5,352 5,561 6,407 11,397 6,362 not supplies not supplies 5,352 5,561 6,407 1,306 not supplies not supplies not supplies 2,560 1,6,170 8,547 PentalMental Health 7,775 5,975 5,975 <t< td=""><td>MRF - Employer Cost</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td><td></td><td>29,677</td><td>21,375</td><td>25,379</td><td>76,432</td></t<>	MRF - Employer Cost								1		29,677	21,375	25,379	76,432	
whent Insurance $11,355$ $6,568$ $(1,153)$ e Health/Life Insurance $29,188$ $27,705$ e Hoalth/Life Insurance $29,188$ $27,705$ eriodicats & Manuats 145 1111 $1,309$ brugs $2,9188$ $2,108$ $3,966$ prodicats & Manuats $2,898$ $2,108$ $3,966$ prodicats & Manuats $1,111$ $1,309$ $3,966$ prodicats & Manuats $2,898$ $2,108$ $3,966$ prodicats & Manuats $2,918$ $2,7108$ $3,966$ prodicats & Manuats $2,710$ $1,111$ $1,309$ prodicats $1,110$ $1,300$ $1,111$ $1,309$ prodicats $1,110$ $1,120$ $1,111$ $1,309$ prodicats $1,100$ $1,120$ $1,111$ $1,300$ prodicates $1,1000$ $1,1000$ $1,111$ $1,1000$ prodicate $1,1000$ $1,1000$ $1,1000$ $1,1000$ prodicate $1,1000$ $1,1000$ $1,10000$ $1,10000$ pro	Workers' Compensation Insurance										9,027	7,678	8,632	25,337	
e Health/Life Insurance 29,108 28,448 27,705 eriodicals & Manuals 145 briodicals & Manuals 1,45 1,111 1,309 briogs 1,469 1,111 1,309 y Charges-Public Aid 1,310 1,141 804 y Charges-Public Aid 1,310 1,141 804 res Supplies 6,407 11,397 6,362 res Supplies 262 11,041 10,547 res Supplies 16,980 11,041 10,547 res Supplies 7,501 16,170 8,547 or Supplies 7,681 16,170 8,547 or Supplies 7,681 16,170 8,547 or Ararges-Medicare 7,775 5,975	Unemployment Insurance										11,355	8,598	(1,153)	18,801	
145 reriodicals & Manuals 145 reriodicals & Manuals 2,898 2,108 3,966 Drugs 1,469 1,111 1,309 Y Charges-Public Aid 1,310 1,141 804 rere Supplies 5,431 5,352 5,561 rec Supplies 2,60 6,407 11,397 6,362 ri < \$2,500	Employee Health/Life Insurance										29,188	28,448	27,705	85,342	
Drugs2,966 γ Charges-Public Aid2,91083,966 γ Charges-Public Aid1,4111,309 γ Charges-Public Aid1,411804 γ Charges-Public Aid1,1111,309 γ Charges-Insurance1,1121,397 γ Charges-Insurance262451 γ Charges-Medicare11,04110,547 γ Charges-Medicare7,1755,975OenlaMMental Health4,1755,975	3ooks, Periodicals & Manuals												145	145	
y Charges-Public Aid1,4691,1111,309 $1,310$ $1,141$ 804 $1,310$ $1,141$ 804 nrce Supplies $5,431$ $5,352$ $5,561$ $6,407$ $11,397$ $6,362$ 262 262 451 $16,980$ $11,041$ $10,547$ $7,591$ $7,770$ $8,547$ OenlafMental Health $4,175$ $7,775$ $5,975$	Stocked Drugs										2,898	2,108	3,966	8,973	
1,310 1,141 804 Ince Supplies 5,431 5,352 5,561 S,431 5,352 5,561 6,407 11,397 6,362 Int < \$2,500	³ harmacy Charges-Public Aid										1,469	1,111	1,309	3,889	
5,431 5,352 5,561 6,407 11,397 6,362 262 451 18,980 11,041 10,547 7,581 16,170 8,547 4,175 7,975 5,975	Dxygen										1,310	1,141	804	3,256	
6,407 11,397 6,362 262 451 18,980 11,041 10,547 7,581 16,170 8,547 4,175 5,975	ncontinence Supplies										5,431	5,352	5,561	16,343	
262 451 18,980 11,041 10,547 7,581 16,170 8,547 4,175 7,775 5,975	Pharmacy Charges - Insurance										6,407	11,397	6,362	24,166	
18,980 11,041 10,547 Hedicare 8,547 A 175 7,775 5,975	Equipment < \$2,500										262		451	713	
7,581 16,170 8,547 4,175 7,775 5,975	Operational Supplies										18,980	11,041	10,547	40,569	
4,175 5,975 5,975	Pharmacy Charges-Medicare										7,581	16,170	8,547	32,298	
	Medical/Dental/Mental Health										4,175	7.775	5.975	17,925	

03/31/17				Cham Histor	Champaign County Nursing Home Historical Statement of Operations	nty Nursing lent of Ope	Home rations						Ω
Description	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	Total
Professional Services										23,858	24 693	27_047	75,597
Laboratory Fees										875	1.270	402	2.546
Equipment Rentals										4,590	5.846	6.732	17 169
Dues & Licenses										50	ŝ		50
Conferences & Training										697			697
Medicare Medical Services		ىتىنى مىنى بىلىنى بىلىغۇنى مىلىغۇنى بىلىنى بىلىغۇنى بىلىغۇنى بىلىغۇنى بىلىغۇنى بىلىغۇنى بىلىغۇنى بىلىغۇنى بىلىغ	ցցեց ավերի կերերիցներում է ունեցները թեց երելերու որընց էն	Andrew Stranger v V same	-					240	331	283	854
Total Nursing Services										563,352	477,286	490,406	1,531,045
Activities													
Reg. Full-Time Employees										13,262	11,668	13,243	38,172
Reg. Part-Time Employees										2,445	1,837	1,589	5,871
Overtime										414	7	40	461
TOPS - Balances										451	552	67	1,070
TOPS - FICA										34	42	ŝ	82
Social Security - Employer										1,208	1,009	1,097	3,314
IMRF - Employer Cost										1,395	1,073	1, 193	3,660
Workers' Compensation Insurance										470	404	430	1,303
Unemployment Insurance										495	451	(23)	923
Employee Health/Life Insurance										1,513	2,251	2,254	6,018
Operational Supplies										222	189	497	908
Professional Services											130	130	259
Total Activities										21,909	19,613	20,521	62,043
Rorial Canirae													
Source Services Reg Full-Time Finaliyees										15 124	17 57R	11 500	A02 44
Rea. Part-Time Employees										704	1 350	1 274	19395
Overtime										568	BS	165	821
TOPS - Balances										772	(2,029)	(374)	(1,631)
TOPS - FICA										28	(155)	(29)	(125)
Social Security - Employer										1,236	1,439	953	3,629
IMRF - Employer Cost										1,443	1,588	277	4,008
Workers' Compensation Insurance										473	566	374	1,413
Unemptoyment insurance										515	537	(51)	1,002
Employee Health/Life Insurance										2,925	2,925	2,925	8,776
Professional Services										259	130	130	519
Total Social Services										24,080	24,018	17,851	65,949
Physical Therapy										-			
Reg. Full-Time Employees										4,923	4,596	4,661	14,582
TODS - Balances										101 (RDE)	176)	201	071
No Benefit Full-Time Employees										(cuu) 1.688	(PV)	2.101	5.779
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Thursday, May 04, 2017													1:35 PM

Outlo Optio Optio <th< th=""><th>Outlot Option Option<</th><th>03/31/17</th><th>a data ana ang ang ang ang ang ang ang ang an</th><th>ар илин талан т</th><th></th><th>Cham</th><th>paign Cour cal Statem</th><th>Champaign County Nursing Home Historical Statement of Operations</th><th>t Home erations</th><th></th><th></th><th></th><th></th><th></th><th>Q</th></th<>	Outlot Option Option<	03/31/17	a data ana ang ang ang ang ang ang ang ang an	ар илин талан т		Cham	paign Cour cal Statem	Champaign County Nursing Home Historical Statement of Operations	t Home erations						Q
Open International I	Open (0) (0) (1) <th< th=""><th>Description</th><th>04/16</th><th>05/16</th><th>06/16</th><th>07/16</th><th>08/16</th><th>09/16</th><th>10/16</th><th>11/16</th><th>12/16</th><th>01/17</th><th>02/17</th><th>03/17</th><th>Total</th></th<>	Description	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	Total
Open for the control of the	Openet End End<	TOPS - FICA			n mener mener - tang firmin menerati			Contraction of the second seco				(46)	(9)	41	(11)
Mol and an analysis 000	eff 221 21 21 21	Social Security - Employer										563	541	528	1.633
Discretione 201 10 10 Discretione 100 100 100 100 100 Discretione 100 100 100 100 100 100 Discretione 100 2000 <	0000 2000 <td< td=""><td>IMRF - Employer Cost</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>660</td><td>568</td><td>576</td><td>1.804</td></td<>	IMRF - Employer Cost										660	568	576	1.804
Among A	201 201 201 201 201 1000 201 201 201 201 201 1000 201 201 201 201 201 201 1000 201 201 201 201 201 201 201 1000 201 201 201 201 201 201 201 1000 201 201 201 201 201 201 201 1000 201 201 201 201 201 201 201 1000 201 201 201 201 201 201 201 1000 201 201 201 201 201 201 201 1000 201 201 201 201 201 201 201 1000 201 201 201 201 201 201 201 1000 201 201 201 <	Workers' Compensation Insurance										204	198	198	599
Reference 1466	Relationate 1.46 $1.$	Unemployment Insurance										237	248	(35)	450
ait 1040 2277 2240 by 2324 2360 2364 2364 bi 2324 2362 2445 bi 2324 2362 2465 bi 2324 2362 2465 bi 2324 2364 2366 2775 bi 2324 2366 2465 2745 bi 2324 2366 2465 bi 2364 2366 2775 bi 2364 2366 2775 bi 2364 2366 2766 bi 2364 2367 2366 bi 2364 2366 2766 bi 2364 2366 2667 bi 2364 2366 2667 bi 2364 2366 2666 bi 2364 2366 2667 bi 2364 2366 2667 bi 2364 2366 2667 bi 2364 2666 2666 bi 2366 2667 2667 bi 2366 2666 2666 2666 bi 2666 2666 2666 b	31 18/4 2.217 2.243 2.243 2.243 90 51 2.243 2.243 2.243 2.243 11 11 2.243 2.243 2.243 2.243 11 2.243 2.243 2.243 2.243 2.243 11 2.243 2.244 2.145 11 2.211 2.214 2.244 2.145 12 2.244 2.144 2.144 2.144 12 2.244 2.144 2.144 2.144 13 2.244 2.144 2.144 2.144 14 2.144 2.144 2.144 14 2.144 2.144 2.144 14 2.144 2.144 2.144 14 2.144 2.144 2.144 14 2.144 2.144 2.144 14 2.144 2.144 2.144 14 2.144 2.144 2.144 14 2.144 2.144 2.144 14 2.144 2.144 2.144 14 2.144 2.144 2.144 14 2.144 2.144 2.144 14 2.144 2.144	Employee Heatth/Life Insurance										1,486	1,486	1,486	4,457
01 23,013 23,013 23,013 23,013 23,013 23,013 24,013 eepp 23,023 23,012 23,012 24,013 23,012 24,013	00 20,01 2,010 2,010 2,010 eerpy 2,212 2,212 2,175 eerpy 2,223 2,210 2,175 eerpy 2,212 2,212 2,175 eerpy 2,212 2,212 2,175 eerpy 2,210 2,101 2,101 2,101 erpy 2,101 2,101 2,101 2,101 erpy 2,101 2,101 2,101 2,101 erpy 2,101 2,101 2,101 1,117 erpy 2,101 2,101 2,101 1,117 erp 2,101 2,101 2,101 1,117 erp 2,101 2,101 2,101 2,101 erp 2,101 2,10	Professional Services										18,848	22,277	22,349	63,474
enty 22,23 23,90 24,45 intervel 22,23 23,90 24,45 intervel 20,06 50,60 27,55 intervel 20,06 50,60 27,55 intervel 20,01 21,01 21,01 21,01 intervel 21,01 21,01 21,01 21,01 intervel 21,01 21,01 21,01 21,01 21,01 intervel 21,01 21,01 21,01 21,01 21,01 21,01 intervel 21,01 <td>enty 23.24 23.96 2145 interv 23.24 23.96 2145 interv 23.4 23.96 2145 interv 9.06 9.06 9.06 9.06 interv 9.06 9.06 9.06 9.06 interv 9.06 9.06 9.06 9.06 interv 2.01 2.01 2.01 2.01 interv 1.11/4 7.16 0.06 9.06 interv 2.01 2.01 2.01 2.01 interv 2.01 2.01 2.01 2.01</td> <td>Total Physical Therapy</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>28,893</td> <td>32,645</td> <td>32,814</td> <td>94,352</td>	enty 23.24 23.96 2145 interv 23.24 23.96 2145 interv 23.4 23.96 2145 interv 9.06 9.06 9.06 9.06 interv 9.06 9.06 9.06 9.06 interv 9.06 9.06 9.06 9.06 interv 2.01 2.01 2.01 2.01 interv 1.11/4 7.16 0.06 9.06 interv 2.01 2.01 2.01 2.01	Total Physical Therapy										28,893	32,645	32,814	94,352
al. 22,33 23,92 2,475 Treney 22,33 23,92 2,175 al. 90,66 5,056 8,775 by 90,66 5,056 8,775 by 21,01 2,101 2,101 1,11 al. 21,01 2,101 2,101 1,11 by 21,01 2,101 2,101 1,101 by 21,01 2,101 2,101 1,101 by 21,01 2,101 2,101 1,101 by 11,147 7,111 1,101 1,103 by 21,01 2,101 2,101 2,101 2,103 by 21,01 2,101 2,101 2,101 2,103 by 21,01 2,101 2,101 2,103 2,103 by 21,01 2,101 2,103 2,103 2,103 by 21,01	at 2.3.43 2.3.92 2.4.75 Trency 2.3.91 2.3.92 2.4.75 at 9.0.6 5.06 9.75 at 9.0.6 5.06 9.75 at 2.4.1 2.4.1 2.4.1 at 2.4.1 2.4.1 2.4.1 at 2.4.1 2.4.1 2.4.1 at 2.4.1 2.4.1 2.4.1 at 1.1.4.1 7.4.1 1.1.4.1 at 1.1.4.1 7.4.1 1.1.4.1 at 2.4.1 2.4.1 2.4.15 at 1.1.4.1 7.4.1 1.1.4.1 at 1.1.4.1 7.4.1 1.1.4.1 at 1.1.4.1 1.1.4.1 1.1.4.1 at 1.1.4.	Occupational Therapy													
Theory 22.34 2.966 5/15 2/15 at 906 5/06 8/75 8/75 at 906 5/06 8/75 8/75 at 2/10 2/10 2/10 1/11 at 2/11 2/11 2/11 1/11 at 2/11 2/11 2/11 1/11 at 2/11 2/11 2/11 1/11 at 2/21 2/21 2/21 2/21 1/11 at 2/21 2/21 2/21 2/21 1/12 at 2/21 2/21 2/21 2/21 2/21 at 2/21 2/21 2/21 2	Theory 2.3.01 2.3.02 2.1.05<	Professional Services										23,243	23,502	21.475	68.220
8 9,046 5,056 8,775 107 9,046 5,056 8,775 117 2,101 2,104 1611 111 2,101 2,104 1611 111 2,101 2,104 1611 111 2,101 2,104 1611 111 2,101 2,104 1611 111 2,101 2,104 2,105 111 2,101 2,101 2,103 111 2,101 2,103 1,103 111 2,101 2,103 1,103 111 2,101 2,103 1,103 111 2,101 2,103 1,103 111 2,101 2,103 1,103 111 2,101 2,103 1,103 111 2,101 2,103 1,103 111 2,101 2,103 1,103 111 2,101 2,103 1,103 111 2,101 2,103 1,103 111 2,101 2,103 1,103 111 2,101 2,103 1,103 111 2,101 2,101 2,103 111 2,101 2,101 2,101 <t< td=""><td>a. 9.06 5.06 6.75 by 9.06 5.06 6.75 apy 2.101 2.101 1.611 berea 2.101 2.101 2.104 1.611 berea 2.101 2.101 2.104 1.611 berea 2.101 2.101 2.104 1.721 berea 2.101 2.101 2.101 1.721 berea 2.011 2.101 2.101 1.721 berea 2.011 2.012 2.013 2.013 berea 2.011 2.011 2.012 2.013 berea 2.011 2.011 2.012 2.013 berea</td><td>Total Occupational Therapy</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>23,243</td><td>23,502</td><td>21,475</td><td>68,220</td></t<>	a. 9.06 5.06 6.75 by 9.06 5.06 6.75 apy 2.101 2.101 1.611 berea 2.101 2.101 2.104 1.611 berea 2.101 2.101 2.104 1.611 berea 2.101 2.101 2.104 1.721 berea 2.101 2.101 2.101 1.721 berea 2.011 2.101 2.101 1.721 berea 2.011 2.012 2.013 2.013 berea 2.011 2.011 2.012 2.013 berea 2.011 2.011 2.012 2.013 berea	Total Occupational Therapy										23,243	23,502	21,475	68,220
est 906 506 8775 pp 9046 5056 8775 Byt 2101 2101 2101 2101 est 21147 7161 10306 est 27319 24/44 2315 bitest 2731 2030 1103 bitest 2731 2031 1125 bitest 2731 2031 1272	at 9046 5,056 8,775 at 2,101 2,101 2,101 2,101 1,11 at 2,101 2,101 2,101 1,11 7,161 1,0306 at 200 2,101 2,101 2,101 1,0306 2,036 1,161 at 200 2,101 2,101 2,101 2,101 2,101 1,163 at 200 2,103 28,44 23,155 26,44 23,155 26,43 26,44 23,155 at 200 2,030 1,163 7,12 7,12 7,12 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,44 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 26,43 </td <td>there is the second second</td> <td></td>	there is the second													
111111111111111111111111111111111111	γ $2,101$ $2,101$ $2,101$ 1611 γ $2,122$ $2,101$ $2,101$ 1612 γ $2,122$ $2,122$ $2,122$ $2,122$ γ $2,122$ $2,122$	Professional Services										9.046	5.056	8 775	22 877
P 2101 2104 1611 P 2101 2104 1611 E 2101 2104 1611 E 2131 2044 29155 E 27319 2044 29155 E 27319 2044 29165 E 2739 2044 29165 E 2739 2044 29165 2730 E 2730 (1023) 1183 E 2730 (1023) 1183 E 2730 (1023) 1183 E 2730 (1023) 1183 E 2730 2130 2730 2130 E 2120 2130 2273 2647 2212 E 11161 11161 11161 11161 E 11161 11161 2120 2101 2120 E 11161 2120 2101 2121 2101 2121 E 11161 <t< td=""><td>N 2101 2104 1611 200 2104 1611 2101 2104 1611 2101 2104 1611 2101 2104 1611 2101 2104 2915 2102 2002 2004 2102 2002 2004 2102 2002 2004 2102 2002 2004 2102 2002 <t< td=""><td>Total Speech Therapy</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>9,046</td><td>5,056</td><td>8,775</td><td>22,877</td></t<></td></t<>	N 2101 2104 1611 200 2104 1611 2101 2104 1611 2101 2104 1611 2101 2104 1611 2101 2104 2915 2102 2002 2004 2102 2002 2004 2102 2002 2004 2102 2002 2004 2102 2002 <t< td=""><td>Total Speech Therapy</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>9,046</td><td>5,056</td><td>8,775</td><td>22,877</td></t<>	Total Speech Therapy										9,046	5,056	8,775	22,877
P 2101 2101 101 P 211/47 7161 1611 E5 210 2101 1010 E5 210 2101 1010 E6 827 7161 1010 E7 81 2300 1030 1161 E6 827 2300 1080 1163 E7 81 2300 2040 2864 E7 910 901 267 264 E7 910 910 966 976 E8 2300 2162 264 976 E6 2302 264 976 969 E7 910 945 976 E1 1122 1122 1122 Insurance 11162 1122 704 E8 11162 1122 704 E8 11162 1122 704 E1 1122 704 1121 704 E1 1122 1142 1121 704 E8 8 1122 704 E8 1122 1122 704 E8 1122 1121 1122 E8 1122 <td>N 2101 2101 1011 $11,147$ $7,161$ 1611 $11,147$ $7,161$ 1036 $11,147$ $2,104$ $23,152$ $11,162$ $2,202$ $2,202$ $2,202$ $11,162$ $2,726$ $2,202$ $2,267$ $11,162$ $2,726$ $2,902$ $2,914$ $11,162$ $2,712$ $2,914$ $2,575$ $11,162$ $2,712$ $2,914$ $11,162$ $1,162$ $1,162$ $11,162$ $1,162$ $1,162$ $11,162$ $1,162$ $2,164$ $11,162$ $1,162$ 1</td> <td></td>	N 2101 2101 1011 $11,147$ $7,161$ 1611 $11,147$ $7,161$ 1036 $11,147$ $7,161$ 1036 $11,147$ $7,161$ 1036 $11,147$ $7,161$ 1036 $11,147$ $7,161$ 1036 $11,147$ $7,161$ 1036 $11,147$ $7,161$ 1036 $11,147$ $7,161$ 1036 $11,147$ $2,104$ $23,152$ $11,162$ $2,202$ $2,202$ $2,202$ $11,162$ $2,726$ $2,202$ $2,267$ $11,162$ $2,726$ $2,902$ $2,914$ $11,162$ $2,712$ $2,914$ $2,575$ $11,162$ $2,712$ $2,914$ $11,162$ $2,712$ $2,914$ $11,162$ $2,712$ $2,914$ $11,162$ $2,712$ $2,914$ $11,162$ $2,712$ $2,914$ $11,162$ $2,712$ $2,914$ $11,162$ $1,162$ $1,162$ $11,162$ $1,162$ $1,162$ $11,162$ $1,162$ $2,164$ $11,162$ $1,162$ 1														
Thenapy 2.00 2.00 1.01 Thenapy 2.01 2.04 1.01 Interfect 11,47 7,161 1.036 Interfect 27,319 24,44 29,155 Interfect 27,320 827 729 Interfect 27,03 1,163 1,763 Interfect 2,300 (1,030) 1,163 Interfect 2,300 (1,010) 1,163 Interfect 2,416 2,416 </td <td>Therapt 2.00 2.00 1.01 Therapt 11.147 7.161 10.366 Indopess 11.147 7.161 10.366 Indopes 11.147 7.161 10.366 Indopes 11.147 7.161 10.366 Indopess 11.147 7.161 10.366 Indopess 11.147 7.161 10.366 Indopess 11.147 7.161 11.163 Indopess 11.147 7.161 11.163 Indopess 11.147 7.172 2.340 11.163 Indopess Indopess Indopess 2.341 12.172 1734</td> <td>(espiratory Therapy Professional Services</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>2 101</td> <td>104</td> <td>1611</td> <td>5 917</td>	Therapt 2.00 2.00 1.01 Therapt 11.147 7.161 10.366 Indopess 11.147 7.161 10.366 Indopes 11.147 7.161 10.366 Indopes 11.147 7.161 10.366 Indopess 11.147 7.161 10.366 Indopess 11.147 7.161 10.366 Indopess 11.147 7.161 11.163 Indopess 11.147 7.161 11.163 Indopess 11.147 7.172 2.340 11.163 Indopess Indopess Indopess 2.341 12.172 1734	(espiratory Therapy Professional Services										2 101	104	1611	5 917
Intert 11,147 7,161 10,386 11,147 7,161 10,386 11,147 7,161 10,386 11,147 7,161 10,386 11,127 7,293 26,444 29,155 7,293 26,444 29,155 7,293 26,444 29,155 7,293 26,444 29,155 7,293 26,444 29,155 729 26,443 29,155 729 26,443 29,155 729 26,433 1727 22,424 29,103 1727 7203 26,433 1727 7203 26,433 1727 7203 26,433 7172 26,433 7172 26,433 721 26,433 721 26,433 721 26,433 721 721 721 721 721 723 723 723 723 723 723 723 723 723 723 724 723 723 723 723 723 723 723 723 723 723 723 723 723 723 723 7	Interf 1,1,47 7,161 10,386 miDopess 676 827 729 miDopess 676 827 729 miDopess 676 827 729 miDopess 778 6196 2044 2515 miDopess 779 2903 1163 1763 fmiDopes 778 619 2040 2641 fmiDopes 2003 1033 1763 1763 fmiDoper 2014 2016 2.603 2.641 station 2014 2.713 2.617 2.617 station 2014 2.713 2.617 2.617 2.617 station 2014 2.713 2.617 2.617 2.616 2.617 station 2014 2.612 2.617 2.616 2.617 2.617 station 2014 2.612 2.712 2.616 2.612 2.714 2.116 2.616 2.616 2.616 2.616	Tolal Respiratory Therapy								3		2 101	2,104	1.611	5,817
miloyees 27,319 28,44 29,155 criptoyees 67,9 827 729 criptoyees 7,29 2,340 2,675 criptoyees 2,300 (1,63) 1,163 criptoyee 1,163 1,163 1,163 criptoyee 2,300 (1,63) 1,163 criptoyee 2,300 (1,63) 1,163 criptoyee 2,300 (1,63) 1,163 criptoyee 2,300 (1,63) 1,163 criptoyee 3,016 2,643 2,643 criptoyee 2,600 2,643 continuous 2,610 2,643 continuous 2,610 2,643 continuous 2,610 2,643 continuous 2,610 2,613 continuous 2,610 2,613 continuous 2,610 2,613 continuous 2,610 2,613 continuous 2,614 2,914 continuous 2,615 2,914 <td< td=""><td>minorees 27,319 28,444 29,155 minorees 67 20 27,319 28,444 29,155 minorees 7,20 2,424 2,340 2,725 introdeces 2,424 2,340 2,725 introdeces 2,424 2,340 1,727 introdeces 2,424 2,340 2,725 introdeces 2,424 2,340 2,725 introdeces 2,424 2,725 2,44 introdeces 2,165 2,643 2,643 introdeces 2,11 2,73 2,643 introdeces 1,152 1,122 7,94 introdeces 1,152 1,122 1,123 introdces 1,145 1,125 1,145</td><td>Total This Department</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>11.147</td><td>7,161</td><td>10.386</td><td>28 694</td></td<>	minorees 27,319 28,444 29,155 minorees 67 20 27,319 28,444 29,155 minorees 7,20 2,424 2,340 2,725 introdeces 2,424 2,340 2,725 introdeces 2,424 2,340 1,727 introdeces 2,424 2,340 2,725 introdeces 2,424 2,340 2,725 introdeces 2,424 2,725 2,44 introdeces 2,165 2,643 2,643 introdeces 2,11 2,73 2,643 introdeces 1,152 1,122 7,94 introdeces 1,152 1,122 1,123 introdces 1,145 1,125 1,145	Total This Department										11.147	7,161	10.386	28 694
Imployees 27,319 28,444 29,155 57,16 82,7 29,155 57,16 82,7 29,155 52,165 22,440 23,155 23,461 23,155 23,461 23,155 23,461 23,155 23,461 1727 29,96 30,24 1727 29,96 27,76 23,461 23,555 23,647 23,165 26,47 23,647 23,555 26,47 23,647	77,319 28,444 29,155 67,6 827 29,05 77,91 30,34 1/27 24,30 2656 6,190 3,034 1/27 5 2,424 2,936 1/163 766 8,03 1,163 1/163 776 9,00 3,034 1/27 5 3,014 2,575 2,647 9,01 9,01 9,445 2,753 7,014 2,575 2,647 9,014 2,575 2,647 9,014 2,575 2,647 9,014 2,575 2,647 9,014 2,575 2,647 9,014 2,575 2,647 9,014 2,575 2,647 9,014 2,575 2,647 9,014 2,722 7(3) 10,011 1,172 6,445 11,015 1,172 6,445 11,016 1,172 6,445 11,016 1,172 7(3) 11,016 1,172 7(3) 11,017 1,172 7(3) 11,018 1,172 7(3) 11,018 1,172 7(3) 11,018 1,172 </td <td></td> <td>e.</td> <td></td>													e.	
Turt mic cultipores Cristion Cristion <thcristion< th=""> Cristion <thcristion< td="" th<=""><td>Turnine Employees 27,119 20,443 24,123 Part Time Employees 2,424 2,940 2,655 Satares & Wages 2,424 2,940 2,655 me 2,780 3,034 1,727 me 2,780 2,647 2,940 2,655 me 2,780 2,647 2,940 2,655 1 - FICA 2,014 2,675 2,647 9 up over station Insurance 9,014 2,675 2,647 9 up over station Insurance 9,014 2,675 2,647 9 up over station Insurance 1,152 1,122 1,122 1 - EICA 9,014 2,675 2,647 9 up over trainturble insurance 1,122 1,122 1,122 9 up over trainturble insurance 1,122 1,122 1,122 9 up over trainturble insurance 1,122 1,122 7,04 9 und Supplements 1,122 1,00 1,00 10 und Supplements 1,00 1,00 1,00 10 und Supplements 1,122 7,04 10 und Supplements 1,122 7,04 10 und Supplements 1,123 7,04 10 und Supplements 1,123 7,04</td><td>ood Services Boo Euli Timo Emotence</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>010 20</td><td>74 4 4 4 F</td><td>22.00</td><td>01010</td></thcristion<></thcristion<>	Turnine Employees 27,119 20,443 24,123 Part Time Employees 2,424 2,940 2,655 Satares & Wages 2,424 2,940 2,655 me 2,780 3,034 1,727 me 2,780 2,647 2,940 2,655 me 2,780 2,647 2,940 2,655 1 - FICA 2,014 2,675 2,647 9 up over station Insurance 9,014 2,675 2,647 9 up over station Insurance 9,014 2,675 2,647 9 up over station Insurance 1,152 1,122 1,122 1 - EICA 9,014 2,675 2,647 9 up over trainturble insurance 1,122 1,122 1,122 9 up over trainturble insurance 1,122 1,122 1,122 9 up over trainturble insurance 1,122 1,122 7,04 9 und Supplements 1,122 1,00 1,00 10 und Supplements 1,00 1,00 1,00 10 und Supplements 1,122 7,04 10 und Supplements 1,122 7,04 10 und Supplements 1,123 7,04 10 und Supplements 1,123 7,04	ood Services Boo Euli Timo Emotence										010 20	74 4 4 4 F	22.00	01010
Instrume Construction Constructin Construction Construction	Antonia Excito Action 2,424 2,304 1,727 1 Antonia Excito Action 2,303 1,163 2,712 2,643 2,643 2,712 1,122 2,713 1,1122 1,141 1,1163 1,122 1,122 1,123 1,122	Real Part Time Employees										812 17	++++ 07	002	01 8 0
memory	memory manual memory manual memory manual memory manual memory	reguratione compares										010	170	7 655	014 2
• Belances 2,768 2,003 1,163 1,163 • F[CA 756 2,768 2,643 2,643 • F[CA 910 945 976 945 976 • F[CA 910 945 976 1,152 1,152 1,722 733 • Employer Cost 2,768 2,676 2,643 976 910 945 976 • Employer Cost 2,671 2,671 2,647 9,91 945 976 • employer Cost 2,768 2,670 2,643 976 976 • ptoyment Insurance 910 910 945 5,212 1 • ptoyment Insurance 1,152 1,122 734 • oral Supplements 1,152 1,212 734 oral Supplements 1,212 704 1,212 734 filond Supples 1,212 704 1,212 734 men Rentals 1,212 704 52,478 10 Sitones & Training 55,003 56,044 52,478 10 Sitones & Training <td< td=""><td>- Balances 2,303 (1033)</td></td<> <td>Overlime</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>10U 8</td> <td>2 034</td> <td>1777</td> <td>1001</td>	- Balances 2,303 (1033)	Overlime										10U 8	2 034	1777	1001
- FICA 176 176 176 179 90 - Employer 2,768 2,675 2,647 976 - Employer Cost 3,014 2,575 2,647 976 - Employer Cost 3,014 2,575 2,647 976 error Cost 3,014 2,575 2,647 976 error Cost 3,014 2,575 2,647 976 ployment Insurance 910 910 946 976 provinent Insurance 1,152 1,122 1,122 1,314 oral Supplements 1,152 1,00 1,00 1,00 oral Supplements 1,152 7,04 1,314 1,314 filonal Supplements 1,152 7,04 1,314 1,314 filonal Supplements 1,152 7,04 1,314 1,314 filonal Supplements 1,00 1,00 1,00 1,00 1,00 filonal Supplements 1,01 1,01 1,01 1,01 1,01 1,01 filonal Supples 1,01 1,01 1,01 1,01	- FICA 176 176 176 190 - Employer 2,768 2,620 2,643 - Employer Cost 2,675 2,643 2,643 - Employer Cost 2,675 2,643 2,643 - Employer Cost 2,675 2,647 2,643 sis Compensation Insurance 910 945 976 ployment Insurance 1,152 1,122 7/3 vis Campensation Insurance 1,152 1,122 7/3 ployment Insurance 1,152 1,122 7/3 proter Health/Life Insurance 1,122 7/3 1,122 7/3 oral Supplements 1,212 7/4 1,212 7/4 nional Supplements 1,212 7/4 1,212 7/4 nional Supplements 1,212 7/4 1,212 7/4 nional Supplements 1,212 7/4 1,212 7/4 Rentiss 8.0 6.045 52,713 1,314 Rentiss 1,212 7/4 1,212 7/4 Rentiss 1,010 1,000 <t< td=""><td>TOPS - Balances</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>2,303</td><td>(1,093)</td><td>1.163</td><td>2.373</td></t<>	TOPS - Balances										2,303	(1,093)	1.163	2.373
Security - Employer 2,768 2,620 2,643 - - Employer Cost Employer Cost Employer Cost Employer Cost	Security - Employer 2,768 2,620 2,643 - Employer Cost 3,014 2,675 2,643 - Employer Cost 3,014 2,675 2,643 ser Compensation Insurance 910 945 976 ser Compensation Insurance 1,152 1,122 (73) optionent Insurance 1,162 1,122 (73) optionent Insurance 1,162 1,122 (73) optionent Insurance 1,162 1,122 (73) optionent Insurance 1,152 1,314 1,314 onal Supplements 1,152 704 1,314 inional Supplements 1,122 704 1,212 704 inional Supplements 1,122 704 1,212 704 inional Supplements 1,122 704 1,212 704 inional Supplements 4,05 405 405 405 405 inional Supplements 1,212 704 1,212 704 inional Supplements 5,103 5,103 5,103 5,104 5,145 Service </td <td>TOPS - FICA</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>176</td> <td>(84)</td> <td>69</td> <td>182</td>	TOPS - FICA										176	(84)	69	182
- Employer Cost 3,014 2,575 2,647 esr Compensation Insurance 910 945 976 esr Compensation Insurance 1,152 1,122 (73) opforment Insurance 1,152 1,122 (73) opforment Insurance 1,152 1,122 (73) opforment Insurance 4,467 5,956 5,212 1 opforment Insurance 1,152 1,122 704 opforment Insurance 1,152 1,212 704 onal Supplements 772 6,445 1,314 nitional Supples 405 405 86 ences & Training 55,703 56,044 52,478 16	- Employer Cost 3,014 2,575 2,647 ser Compensation Insurance 910 945 976 ser Compensation Insurance 1,152 1,122 (73) optowent Insurance 1,152 1,122 (73) optoment Insurance 1,122 (73) 100 (100) optoment Insurance 1,122 (13) 100 (100) onal Supplements 772 6,445 1,314 1212 704 onal Supplements 101 1,122 704 1,212 704 inional Supplements 1 1 1 1 1 1 inional Supplements 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Social Security - Employer										2,768	2,620	2,643	8,031
910 945 976 ars' Compensation Insurance 1,152 1,122 (73) ployment Insurance 4,467 5,955 5,212 1 oper Heatth/Life Insurance 4,467 5,955 5,212 1 oper Heatth/Life Insurance 4,467 5,955 5,212 1 onal Supplements 772 6,445 1,314 1 1 2 7 4 6 45 1,314 1 1 2 7 4 6 4 5 1,314 1 3 4 4 5 1 3 4 4 5 1 3 4 5 1 3 4 5 1 3 4 5 3 5 5 3 3 5 3	ars Compensation Insurance 910 945 976 ployment Insurance 1,152 1,122 (73) oper Health/Life Insurance 1,152 1,122 (73) onal Supplements 772 6,445 1,314 nicoal Supples 1,212 704 1,212 704 merl Rentals 1,212 704 95 95 95 & Licenses & Licenses 1,314 1,314 95 95 & Rentes 1,512 704 95 95 95 & Licenses & Licenses 1,512 704 95 90 55,703 56,044 52,478 90 90 55,703 56,044 52,478 10	IMRF - Employer Cost										3,014	2,575	2,647	8,236
ployment Insurance 1,152 1,122 (73) yee Health/Life Insurance 4,467 5,955 5,212 1 yee Health/Life Insurance 1,00 (100) (100) (100) ornal Supplements 6,445 1,314 1,212 704 nional Supplements 1,212 704 405 405 805 ment Rentais 1,212 704 9,52478 1,314 815 815 filteral Supplements 8 Licenses 1,212 704 95,703 55,703 55,703 55,703 52,478 16	ployment Insurance 1,152 1,122 (73) syee Health/Life Insurance 4,467 5,955 5,212 1 syee Health/Life Insurance 1,00 (100) 100 (100) onal Supplements 772 6,445 1,314 1,212 704 nitional Supplements 1,212 704 1,212 704 ment Rentais 1,212 704 1,212 704 rences & Training 55,703 56,044 52,478 16	Workers' Compensation Insurance										910	945	976	2,830
yee Health/Life Insurance 4,467 5,955 5,212 1 oreal Supplements 100 (100)	yyee Health/Life Insurance 4,467 5,955 5,212 1 oral Supplements 100 (100) 172 6,445 1,314 oral Supplements 1,212 704 1,212 704 nitional Supples 1,212 704 85 85 mert Rentals 1 1,512 704 % Licenses 15 30 85 rences & Training 55,703 56,044 52,478 16	Unemployment Insurance										1,152	1,122	(67)	2,201
100 (100) 0ral Supplements 772 6,445 1,314 1100 1,212 704 1,212 704 1111 1,212 704 405 405 405 1111 1,212 704 85 85 85 1111 111	100 (100) onal Supplements 772 6,445 1,314 nitional Supples 1,212 704 ment Rentals 405 405 85 & Licenses 15 30 rences & Training 55,703 56,044 52,478 16	Employee Health/Life Insurance										4,467	5,955	5,212	15,634
772 6,445 1,314 1,212 704 405 405 405 85 15 703 56,044 52,478 18	772 6,445 1,314 1,212 704 405 405 405 85 15 30 15 56,044 52,478 16 55,703 56,044 52,478	Food											100	(100)	
1,212 704 405 405 405 85 15 20 55,703 56,044 52,478 16	1,212 704 405 405 405 85 15 85 15 30 56,044 52,478 18	Nutritional Supplements										772	6,445	1,314	8,531
405 405 405 805 805 805 805 805 805 805 805 805 8	405 405 405 85 B5 15 30 55,703 58,044 52,478	Operational Supplies											1,212	704	1,916
85 15 30 55,703 58,044 52,478	85 15 30 55,703 58,044 52,478	Equipment Rentais										405	405	405	1,215
15 30 55,703 58,044 52,478	15 30 55,703 58,044 52,478													đ	SB
55,703 56,044 52,478	55,703 58,044 52,478	Conferences & Training											15	30	45
		Food Service										55,703	56,044	52,478	164,225

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03/31/17				Cham Histori	Champaign County Nursing Home Historical Statement of Operations	nty Nursing lent of Ope	t Home erations						7
Description	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	Totat
Total Food Services										108,279	110,907	101,839	321.026
													ę
Barber & Beauty													
Reg. Full-Time Employees										4,636	4,214	4,847	13,697
TOPS - Balances										707	60	(239)	528
TOPS - FICA										54	ŝ	(18)	40
Social Security - Employer										297	270	327	895
IMRF - Employer Cost										347	286	356	986
Workers' Compensation Insurance										139	126	140	405
Unemployment Insurance										145	139	(38)	245
Emptoyee Heatth/Life Insurance										1.486	1.486	1,486	4,457
Operational Supplies	2					5				265	(265)		
Total Barber & Beauty										8,075	6 320	6,860	21,254
Adult Day Care													
Reg. Full-Time Employees										8,956	8,105	10,075	27,136
Overtime										477	62	9	545
TOPS - Balances										611	520	(545)	587
TOPS - FICA										47	40	(42)	45
Social Security - Employer										686	595	725	2,005
IMRF - Employer Cost										793	633	788	2,215
Workers' Compensation Insurance										268	242	284	794
Unemployment insurance										275	267	4	546
Employee Health/Life Insurance										2,991	2,248	2,248	7,488
Gasoline & Oil										969	0//	943	2,682
Operational Supplies										42	22	36	66
Conferences & Training											50		50
Automobiles, Vehicles										27			27
Total Adult Day Care										16,141	13,554	14,523	44,219
Alzheimers and Related Disord													
Reg. Full-Time Employees										10,899	9,734	11,795	32,428
Overtime										355		321	676
TOPS - Balances										(066)	355	245	(060)
No Benefit Full-Time Employees										5,263	4,825	5,449	15,537
No Benefit Part-Time Employees										3,883	2,495	3,235	9,613
TOPS - FICA										(92)	27	19	(30)
Social Security - Employer										1,537	1.282	1,566	4,385
IMRF - Employer Cost										1,769	1,377	1,698	4,844
Workers' Compensation Insurance										583	510	626	1,735
Unemployment Insurance										652	552	25	1,228
Employee Health/Life Insurance										2,921	2,921	2,921	8,764
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03/31/17	an Alberta Constantino de Constantino de Constantino de Constantino de Constantino de Constantino de Constantin	and a start	And Proventional Andrews	Histor	listorical Statement of Operations	lent of Opt	erations						8
Description	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	03/17	Total
Professional Services										103	103	103	308
Total Alzheimers and Related Disorde										26,916	24,180	28,003	660'64
Tolai Expenses			The second					1		1,206,299	1,105,490	1, 115,871	3,427,659
Net Operating Income										(222,782)	(152,670)	(155,755)	(531,207)
NonOperating Income													
Local Taxes													
Current-Nursing Home Operating			and the second second	A second second second	- revealer - re-specie	and the state of			n anna a shighta bagana a	100,172	100,172	100,172	300,517
										711 001	117	211,001	
Miscellaneous NI Revenue													
Restricted Donations										300	162	592	1,054
Vending Machine Revenue			10000								897		697
Total Miscellaneous NI Revenue										300	1,059	592	1,951
Total NonOperating Income										100,472	101,232	100,764	302,468
Net income (Loss)					1000				the state with	(122 310)	(51.438)	(54 991)	1022 7301

ASSETS

Current Assets

Cash	
Cash	\$156,773.77
Petty Cash	\$300.00
Total Cash	\$157,073.77
Rec., Net of Uncollectible Amounts	
Accts Rec-Nursing Home Private Pay	\$1,871,485.26
Accts Rec-Nursing Home Med Adv/ HMO/ Ins	\$980,019.28
Total Rec., Net of Uncollectible Amounts	\$2,851,504.54
Rec., Net of Uncollectible Amounts	
Accts Rec-Nursing Home Hospice	\$169,543.10
Allowance for Uncollectible Accts-Private Pay	(\$309,979.60)
Allowance for Uncollectible Accts-Patient Care P	(\$459,639.65)
Allowance for Uncollectible Accts-Patient Care H	\$11,807.46
Total Rec., Net of Uncollectible Amounts	(\$588,268.69)
Accrued Interest	
Property Tax Revenue Receivable	\$338,039.06
Total Accrued Interest	\$338,039.06
Intergyt. Rec., Net of Uncollectibl	
Due From Collector Funds	\$586.42
Due from Other Governmental Units	\$1,327,576.32
Due from IL Public Aid	\$505,280.41
Due from IL Department of Aging-Title XX	\$88,432,13
Due from US Treasury-Medicare	\$386,455.43
Due From VA-Adult Daycare	\$75,343.34
Due From VA-Nursing Home Care	\$245,418.14
Allowance for Uncollectible Accts-IPA	(\$80,981.16)
Allowance for Uncollectible Accts-Medicare	\$955.54
Allowance For Uncollectible Accts-VA Adult Day C	(\$1,340.00)
Total Intergyt. Rec., Net of Uncollectibl	\$2,547,726.57
Prepaid Expenses	
Prepaid Expenses	\$200,163.55
Stores Inventory	\$0.00
Total Prepaid Expenses	\$200,163,55
Long-Term Investments	
Patient Trust Cash, Invested	\$20,319.37
Total Long-Term Investments	\$20,319.37
Total Current Assets	\$5,526,558.17

Fixed Assets

Nursing Home Buildings	\$23,473,119.72
Improvements not Buildings	\$1,113,487.49
Equipment, Furniture & Autos	\$1,642,180.03
Construction in Progress	\$0.00
Accumulated Deprecreciation-Land Improvements	(\$338,094.61)
Accumulated Depreciation-Equipment, Furniture, &	(\$1,267,262.54)
Accumulated Depreciation-Buildings	(\$5,978,731.81)
Total Fixed Assets	\$18,644,698.28
Total ASSETS	\$24,171,256.45

LIABILITIES & EQUITY

Current Liabilities

A/R Refunds	\$7,973.70
Accounts Payable	\$3,584,774.31
Salaries & Wages Payable	\$135,864,48
Interest Payable - Bonds	\$33,844.10
Due To Accounts Payable Fund	(\$216.40)
Due to General Corporate Fund	\$282,802.00
Due to Other Funds	\$13,000.00
Tax Anticipation Notes Payable	\$1,021,757.00
Notes Payable	\$279.66
Total Current Liabilities	\$5,080,078.85
Non-Current Liabilities	
Nursing Home Patient Trust Fund	\$20,319.37
Bonds Payable	\$2,505,000.00
Accrued Compensated Absences	\$273,058.55
Total Non-Current Liabilities	\$2,798,377.92
Total Current Liabilities	\$7,878,456.77
Equity	
Revenues	(\$21.60)
Retained Earnings-Unreserved	\$16,521,560.26
Year To Date Earnings	\$10,521,500,20 \$0.00
Contributed Capital	\$0.00
Year To Date Earnings	(\$228,738.98)
Total Equity	\$15,292,799.68
·/	0.0,202,700,00

Total LIABILITIES & EQUITY

3

\$24,171,256,45

3 Month

Champaign County Nursing Home December 31, 2016 through March 31, 2017 Statement of Cash Flows (Indirect Method)

CASH FLOW FROM OPERATING ACTIVITIES:

Net Income (Loss) - YTD	\$ (228,739)
Depreciation Expense	188,967
(Incr.)/Decr. in Accounts Receivable	268,284
(Incr.)/Decr. in Prepaid Expenses	(178,967)
(Incr.)/Decr. in Inventory	21,112
(Incr.)/Decr. in Patient Trust	1,188
Incr./(Decr.) in Accounts Payable	451,760
Incr./(Decr.) in Salaries and Wages Payable	(65,585)
Incr./(Decr.) in Interest Payable	10,930
Incr./(Decr.) in Accrued Com. Absences	41,617
Incr./(Decr.) in Other Liabilities	 19,786

Net Cash Provided by Operating Activities 530,353

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	(10,439)
Improvements / (CIP)	(4,888)
Net Cash Provided by Investing Activities	(15,327)

CASH FLOW FROM FINANCING ACTIVITIES:

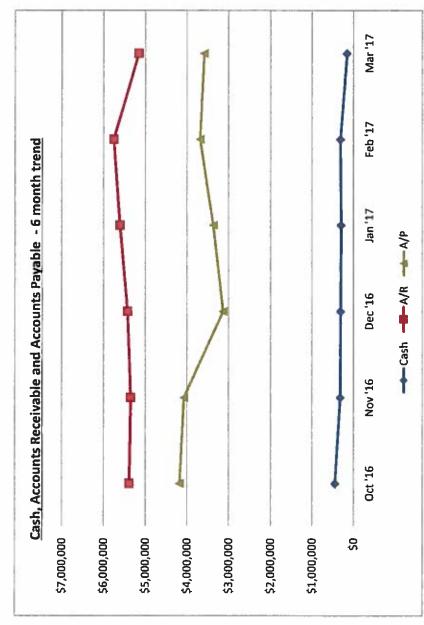
Increase in Tax Anticipation Note	-
Notes Payable - Medicaid	-
(Decrease) Due to General Corp. Fund	-
(Decrease) in Bonds Payable	-
Increase in Equity Adjustment	(668,891)
Net Cash Provided by Financing Activities	(668,891)
Total Cash Flow	(153,865)
Begining Cash Flow - 12/31/2016	310,939
ENDING CASH - 3/31/2017	<u>\$ 157,074</u>

Net Income (Loss) - Monthly 5 20,856 5 (137,446) 5 Depreciation Expense 62,657 62,638 62,638 62,638 62,638 62,638 62,638 62,638 62,638 62,638 62,638 62,638 62,638 62,638 62,638 62,638 62,638 62,638 62,638 61,643 15,574 16,664 16,664 16,664 16,664 16,664 16,664 16,664 16,664 16,664 16,664 16,664 16,664 16,666 16,666 16,666 16,666 16,666 16,666 16,666 16,666 16,676 16,666 16,676	<i>и</i>	6	(135,779) \$ 62,590 (72,057) 15,574 - 305 (940,446) 62,549 3,819 3,819 3,819 2,295 (1,001,455) (1,001,455)	<pre>(122,310) S 62,602 (181,616) (54,531) (54,531) (54,531) 233,415 46,360 3,818 3,818 447 3 (11,812)</pre>	_	(54,991)
62,657 62,638 (314,852) 34,861 15,574 15,574 5,574 15,574 - 3,910 5,21,288 (104,564) 45,744 38,802 3,819 3,819 1,653 (5,205) - (3,912) ag Activities (278,099) (10,195) g Activities (278,099) (10,195) (278,099) (10,195) (278,099) (10,195)		122	62,590 (72,057) 15,574 - 305 (940,446) 62,549 3,819 2,295 (305) (1,001,455)	62,602 (181,616) (54,531) (54,531) - - - - - - - - - - - - - - - - - - -	61,587 (148,226)	
(314,852) 34,861 15,574 15,574 5,574 15,574 3,810 5,21,288 (104,564) 45,744 38,802 3,819 3,819 1,653 (5,205) 1,653 (5,205) 1,653 (5,205) (10,195) g Activities (278,099) (10,195) g Activities (278,099) (10,195)			(72,057) 15,574 305 (940,446) 62,549 3,819 2,295 (305) (1,001,455)	(181,616) (54,531) - - - 233,415 46,360 3,818 3,818 447 3 (11,812)	(148,226)	64,778
I5,574 I5,574 I5,574 3,910 521,288 (104,564) 45,744 38,802 3,819 3,819 1,653 (5,205) 1,653 (5,205) 1,653 (5,205) 1,653 (91,523) g Activities (278,099) (10,195) (278,099) (10,195) (278,099) (10,195) (25,590) (25,589)			15,574 - 305 (940,446) 62,549 3,819 2,295 (305) (1,001,455)	(54,531) - - 233,415 46,360 3,818 3,818 447 3 (11,812)		598,126
- 3,910 521,288 (104,564) 45,744 38,802 3,819 3,819 1,653 (5,205) 1,653 (5,205) - (3,912) 6,739 (91,523) g Activities (278,099) (10,195) (10,195) (278,099) (10,195)		- 23	- 305 (940,446) 62,549 3,819 2,295 (1,001,455)	- 233,415 46,360 3,818 447 447 3 (11,812)	(125,904)	1,468
- 3,910 521,288 (104,564) 45,744 38,802 3,819 3,819 1,653 (5,205) - (3,912) 6,739 (91,523) g Activities (278,099) (10,195) (10,195) (278,099) (10,195)			305 (940,446) 62,549 3,819 2,295 (305) (1,001,455)	- 233,415 46,360 3,818 447 447 (11,812)	,	21,112
s 1,288 (104,564) 45,744 38,802 3,819 3,819 1,653 (5,205) - (3,912) 6,739 (91,523) g Activities (278,099) (10,195) (10,195) (278,099) (10,195) (278,099) (10,195)		-22	(940,446) 62,549 3,819 2,295 (305) (1,001,455)	233,415 46,360 3,818 447 3 (11,812)	(757)	1,945
e 45,744 38,802 3,819 3,819 1,653 (5,205) - (3,912) - (3,912) - (3,912) 91,523) g Activities (278,099) (10,195) g Activities (278,099) (10,195) (278,099) (10,195)			62,549 3,819 2,295 (305) (1,001,455)	46,360 3,818 447 3 (11,812)	316,636	(98,291)
3,819 3,819 3,819 1,653 (5,205) 1,653 (5,205) Activities 356,739 (91,523) g Activities (278,099) (10,195) g Activities (278,099) (10,195) (278,099) (10,195) (278,099) (10,195)			3,819 2,295 (305) (1,001,455)	3,818 447 3 (11,812)	35,741	(147,686)
1,653 (5,205) ng Activities 356,739 (91,523) g Activities (278,099) (10,195) (10,195) (10,195) (10,195) (278,099) (10,195) (10,195) (278,099) (10,195) (10,195) (278,099) (10,195) (10,195)			2,295 (305) (1,001,455)	447 3 (11,812)	3,556	3,556
ng Activities <u>356,739 (91,523)</u> a Activities (278,099) (10,195) a Activities (278,099) (10,195) (278,099) (10,195) (25,590) (25,589)			(1,001,455)	3 (11,812)	6,754	34,416
ng Activities 356,739 (91,523) g Activities (278,099) (10,195) (10,195) (278,099) (10,195) (278,099) (10,195) (25,590) (25,589)			(1,001,455)	(11,812)	21,728	(1,945)
g Activities (278,099) (10,195) (10,195) (10,195) (10,195) (278,099) (10,195)					113,963	422,488
c (10,195) g Activities (278,099) (10,195) (10,195) (278,099) (10,195)						
g Activities (278,099) (10,195) (10,195) (10,195) (278,099) (10,195)		•	L	,	Ŷ	(10,439)
g Activities (278,099) (10,195) (25,590) (25,589)		0,195)	(2,873)	·	(18,899)	14,011
- (25,590) (25,589)		0,195)	(2,873)	•	(18,899)	3,572
- (25,590) (25,589)						
(25,590)	ŧ	ı	1,021,757	4	ı	ı
		(682,5	(25,310)	٠	,	٢
Incr./(Decr.) in Due to General Corp. Fund	ı	ı	ı	ı	ı	
Incr./(Decr.) in Bonds Payable	•	•	ı	1	·	•
Incr./(Decr.) in Equity Adjustment	ı	•	'		(76,388)	(586,789)
Net Cash Provided (Used) by Financing Activities (25,590) (25,589)		(2,589)	996,447	•	(76,388)	(586,789)
Total Cash Flow 53,050 (127,307)	_	(7,307)	(7,881)	(11,812)	18,676	(160,729)
Beginning Cash Balance (Prior Month's) 393,077 446,127		6,127	318,820	310,939	299,127	317,803
MONTH ENDING CASH BALANCE	ŝ		310,939 S	299,127 \$	317,803 S	157,074

Champaign County Nursing Home October 31, 2016 through March 31, 2017

Key Balance Sheet Items Charted Below:

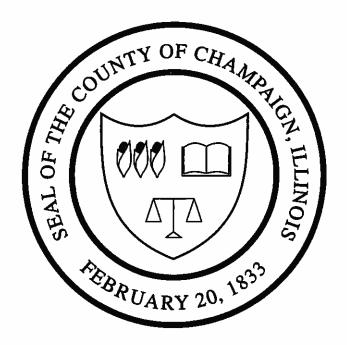
Cash	<u>Oct '16</u> 446,127	<u>Nov 16</u> 318,820	Dec '16 310,939	<u>Jап '17</u> 299,127	Feb'17 317,803	<u>Mar'17</u> 157,074
A/R	5,380,090	5,345,229	5,417,286	5,598,902	5,747,128	5,149,002
A/P	4,178,024	4,073,460	3,133,014	3,366,429	3,683,065	3,584,774



Request for Information

Property Brokerage and Consulting Services for the Sale or Transfer of the Champaign County Nursing Home

RFI 2017-004



Issue Date: May 10, 2017

REQUEST FOR INFORMATION (RFI 2017-004) PROPERTY CONSULTING AND BROKERAGE SERVICES

May 10, 2017

Per the direction of the Champaign County Board, the County of Champaign invites you to submit information in accordance with the requirements documented within this Request for Information. You must carefully read the attached documents and follow the procedures as outlined in order to be considered for selection as a service provider to the County.

Sealed Proposals: All proposals are to be submitted as outlined; Proposers will deliver one (1) original and six (6) hard copies, and one electronic copy (Microsoft Office or PDF format) to the following address:

Richard S. Snider, County Administrator Champaign County Administrative Services Brookens Administrative Center 1776 East Washington Street Urbana, Illinois 61802 E-mail: countyadmin@co.champaign.il.us

Proposals are due by 1:30pm on Wednesday, May 31, 2017. All proposals shall be delivered in a sealed envelope clearly marked "SEALED PROPOSAL – RFI 2017-004 – Property Brokerage and Consulting Services".

The proposal shall include the entire response to this Request for Information document and any amendments which may subsequently be issued. Proposals received after the above stated time will be considered a late and will be disqualified from further consideration.

Please direct questions regarding the proposal package to Rick Snider, County Administrator, at <u>countyadmin@co.champaign.il.us</u> or by phone at (217) 384-3776.

Sincerely,

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Richard S. Snider County Administrator

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I. INTRODUCTION

The County of Champaign is requesting information from professional institutional property advisors and brokers with experience in the marketing and sale of long-term care and rehabilitation facilities. The County will be reviewing information to select a licensed qualified Broker (individual or firm) to provide specified services related to the marketing of the Champaign County Nursing Home including the physical property and business operation, negotiation of a sale transaction, and preparation of related documents and issuance of notifications as required by law.

The Champaign County Nursing Home is a 220-bed long-term care and rehabilitation facility and is an important community asset. The Broker chosen for this project will be required to educate, advise, and perform services on behalf of the County to achieve the objectives established by the County Board for the transfer of the Champaign County Nursing Home out of County ownership.

II. INSTRUCTIONS TO PROPOSERS

1. All proposals must be submitted to:

Richard S. Snider County Administrator Brookens Administrative Center 1776 East Washington Urbana, IL 61802

All questions regarding the proposal shall be directed in writing to the County Administrator at the above-listed address or via e-mail at: countyadmin@co.champaign.il.us.

- All responses to this RFI must be delivered in a sealed envelope clearly labeled "RFI 2017-004 – Property Consulting and Brokerage Services". All proposals must be received by 1:30pm on Wednesday, May 31, 2017. One (1) original and six (6) hard copies of your response, and one digital/electronic copy of your response to this RFI must be submitted. Proposals arriving after the deadline will not be accepted.
- 3. Proposals should provide a concise and accurate description of provider capabilities to satisfy the requirements of the RFI. Emphasis should be on completeness and clarity of content.
- 4. An authorized representative of the proposer must complete and sign the proposal.
- 5. The County Administrator or designee will notify appropriate Brokers if the County selects them as a finalist. Finalists will be invited to make a public presentation

before the County Board at the June 13, 2017 Committee of the Whole Meeting at the Brookens Administrative Center, Urbana, IL.

- 6. Failure to comply with any part of the RFI may result in rejection of the proposal as non-responsive.
- 7. In submitting information, it is understood by the undersigned that the right is reserved by the County of Champaign to accept any submissions, to reject any and all submissions, and to waive any irregularities or informalities which are in the best interest of the County of Champaign.

III. MINIMUM QUALIFICATIONS

The County of Champaign invites submissions from any person or entity meeting the following minimum qualifications: (verification of these qualifications is attested through completion of this RFI.)

- 1. Licensed to market and/or sell real property in the State of Illinois.
- 2. Three years of experience working with public and/or not-for-profit entities.
- 3. Prior experience with the sale and/or transfer of long-term care or rehabilitation facilities.
- 4. Upon request, provide proof of insurance coverage for General Liability, Employers Liability, Workers' Compensation and Errors and Omissions.

IV. TERMS AND CONDITIONS

- 1. The County reserves the right, at its sole discretion, to terminate this process at any time, or reject any and all proposals without penalty, prior to the execution of a contract acceptable to the County. Final selection will be based on the proposal which best meets the requirements set forth in the RFI and are in the best interest of Champaign County.
- 2. The County reserves the right to request clarification of information submitted and to request additional information of one or more applicants.
- 3. Any proposal may be withdrawn up until the date and time set above for the opening of proposals. Any proposal not so withdrawn shall constitute an irrevocable offer, for a period of 90 days, to provide the County the services set forth in the attached specifications, or until one or more of the proposals have been approved by the County, whichever occurs first.
- 4. Any agreement or contract resulting from the acceptance of a proposal shall be on forms either supplied or approved by the County and shall contain, at a minimum, all applicable provisions of the RFI. The County reserves the right to

reject any agreement that does not conform to the RFI and any County requirements for agreements and contracts.

- 5. The County shall not be responsible for any costs incurred by the firm in preparing, submitting, or presenting its response to the request for qualifications.
- 6. The successful Proposer will be required to provide evidence of insurance for General Liability, Employers Liability, and Errors and Omissions Insurance. The firm will also be required to provide workers' compensation insurance in accordance with Illinois State Law.
- 7. This invitation to submit a response to the Request for Information is not an authorization to solicit sales offers on behalf of the county. The County specifically directs that no contact or solicitation of sales proposals or bids be made on behalf of the County. Failure to comply with this condition will be grounds for disqualification.

V. SELECTION CRITERIA

A committee of County representatives will review each submission and rate it using several evaluation criteria.

- 1. Responsiveness: The County will consider the material submitted by the proposer to determine whether the proposer is in compliance with the RFI.
- 2. Responsibility: The County will consider the material submitted by the proposer and other evidence it may obtain to determine the firm's demonstrated ability to market and sell a long-term care facility.
- 3. The qualifications, experience, and familiarity with local government risk management issues.
- 4. Satisfactory local government experience and references.
- 5. The fee proposal for providing the requested services.
- 6. The availability of other related support services.
- 7. Any other information provided that the County deems valuable.

VI. BACKGROUND INFORMATION

The County of Champaign has a population of 201,082 according to the 2010 U.S. Census. Urbana is the county seat and is part of the Champaign-Urbana Metropolitan Statistical Area that includes Champaign, Ford, and Piatt Counties in Illinois. The MSA population is 231,891 as of the 2010 U.S. Census. Since approximately the mid-1860s, the people of Champaign County have supported facilities to provide social services for the elderly and indigent. Today, the County operates a 132,000-square foot long-term care and rehabilitation facility located in Urbana, Illinois on county-owned property. Constructed in 2005, the Champaign County Nursing Home has approximately 140 residents as of April 2017, and is configured to serve up to 220 patients with a maximum certification of 243 Medicare/Medicaid-eligible beds. The facility offers adult day care, rehabilitation-to-home services, and long-term care services. It has approximately 220 employees.

Over the past 15 years, the County has experienced financial and management challenges associated with the operation of the nursing home. The County lacks the financial and management capacity to continue operating the home in its current model and is seeking qualified operators of long-term care facilities to submit proposals for the sale or transfer of the home. Prospective entities to take over the home include for-profit, not-for-profit, and/or consortia. A successful proposer to this Request for Information will be expected to seek alternatives within these categories or others with the intent to continue the mission of service to the residents of Champaign County.

VII. SCOPE OF SERVICES DESIRED

The County of Champaign desires the following services:

- 1. Collection of necessary data and information for potential buyers.
- 2. Development of marketing collateral that accurately describes the home and property to potential buyers. Said collateral shall include but is not limited to the following information:
 - a. Pricing and financial analysis information;
 - b. Property description;
 - c. A listing of recent comparable sales of similar homes;
 - d. A market survey of competitive properties showing resident rates by payer category (i.e. private pay, Medicaid, Medicare, VA, etc.); and
 - e. Demographic information relevant to the nursing home.
- 3. Develop strategies in cooperation with the County Board for the sale or transfer of the subject property and business to a for-profit, not-for-profit, consortium, or other qualified entity. Strategies shall include a proposed timeline with milestones indicated to provide guidance for operational considerations of the nursing home.
- 4. Solicitation of bids that meet the qualifications as established by the County in consultation with the Broker.
- 5. Qualification of bidders submitting proposals for the offering of the subject property and business.

- 6. Evaluation of submissions in accordance with criteria established by the County in consultation with the Broker.
- 7. Negotiation of the sale transaction, including all necessary communication and coordination with the Champaign County States Attorney's Office.
- 8. Provision to the County of market data that will support the decision-making process with respect to the disposition of the Champaign County Nursing Home. This may include presentation at public meetings of the County Board or other venues.
- 9. Provide all necessary assistance in closing the sale transaction upon approval of the County Board.
- 10. Handling all other customary activities and services associated with long-term care or rehab facilities real estate transactions, including consultation with County officials and staff relating to the sale.

VIII. PROPOSAL FORMAT

- 1. The proposal must be presented in the order as described below. To be considered substantive, the proposal must respond to all requirements of this part of the RFI. Any other information thought to be relevant, but not applicable to the enumerated categories, should be provided as an appendix to the proposal.
- 2. Provide a brief company history and description including size and number of employees.
- 3. A response to each item as set forth in the "Scope of Services Desired" in Section VII and a description of how your firm will approach delivery of those services.
- 4. Resumes of all principals that would be assigned to provide services to Champaign County.
- 5. At least three references from current public sector clients, including contact names, addresses and telephone numbers.
- 6. Information on the firm's experience in marketing and selling long-term care facilities similar to the Champaign County Nursing Home.
- 7. A draft contract including the proposal for fees to be charged to Champaign County for provision of services requested.
- 8. A description of any other services to be provided without additional compensation beyond negotiated fee to be paid by the County for services provided pursuant to the terms of this RFI.

- 9. An explanation of what distinguishes the services the submitting firm can provide from other firms.
- 10. Responses to the following interrogatories:
 - a. How many transactions (sales, transfers, etc.) for long-term care and/or rehabilitation facilities have you completed or been involved with in the last three years? In firm's history?
 - b. Have you worked with facilities that have significant Medicaid patient census (>40%)? If so, please provide details.
 - c. Please discuss any transactions or experience you have had in working with not-for-profit or public entities to market or close a sale or transfer transaction of a nursing home.

IX. TIMELINE

- May 10 RFI issued
- May 31 Submission deadline
- June 5 Review by Committee/Selection of Top Three Finalists
- June 13 Presentation by Top Three Finalists
- June 13 Recommendation to County Board
- June 22 Contract Approved by County Board

Champaign County Government Job Description

Job Title: Nursing Home Administrator Department: Nursing Home Reports To: Operations Manager FLSA Status: Exempt Prepared Date: May, 2017

POSITION PURPOSE

Directs operations of the Champaign County Nursing Home, a 243-bed, licensed facility providing skilled, intermediate and shelter care to its residents as well as child care for County employees' children, adult day care and respite services. The Nursing Home employs approximately 220 people and is operated under the auspices of the County Board and is a business operation under its own county enterprise fund.

NATURE AND SCOPE

The Administrator reports to the Chief Operating Officer. Reporting to this position are the Director of Quality Assurance and Staff Development, the Director of Environmental Services, the Food Service Director, the Director of Nursing, the Social Services Director, the Activity Director, the Director of Child Care, the Dental Hygienist, the Comptroller, the Director of Adult Day Services, the Human Resources Director and an Executive Secretary. The Administrator shares with the Director of Nursing in the supervision of the ARD Coordinator, the Restorative Care Coordinator and the Care Plan Coordinator.

The Nursing Home Administrator directs the provision of skilled, intermediate (including a 15 bed ARD unit), and shelter care on a 24-hour basis and ensures a smooth, high quality and professionally acceptable operation. The incumbent must ensure the care and services provided meet the satisfaction of the residents, their families and physicians, thus minimizing complaints, licensure violations and lawsuit.

The Administrator develops and implements Nursing Home policies and procedures to comply with Federal, State and Local requirements and to fulfill licensure certification standards. The incumbent hires, monitors and directs the activities of several Department Heads reporting to this position in the implementation of these policies and procedures. This position continuously analyzes Departmental operations, evaluates the environment and equipment necessary for effective functioning and implements any necessary procedural change. The Administrator must ensure conformance with the Nursing Home annual budget. The incumbent investigates revenue sources, including grant writing, re-adjusts and re-directs services to maximize reimbursement and completes all required documentation to this effect. The incumbent also strives to maintain a high occupancy rate with payer sources to

cover annual budget expenses. Participates on Medical Advisory Infection Control & Pharmacy Advisory Committees; confers with Medical Director and other Nursing Home consultants as necessary. Serves on various community boards to assure continued care for residents.

The Administrator serves as the primary liaison for the Nursing Home with residents, their families and the public. The incumbent is referred admission decisions of a complex nature, problems with resident's occupancy, waiting list inquiries, etc.

The Administrator also functions in a problem-solving capacity regarding Nursing Home operations. The incumbent is referred problems not resolvable at the departmental level, employee grievances, problems with unionization, etc. This position makes decisions pertaining to physical plant problems, i.e. equipment replacement, repairs and redecorating.

The Administrator is responsible for a fire and safety program to prevent fire and injury to residents, staff, and visitors and to maintain a safe and hazard free environment in the Nursing Home. Program directives must comply with Illinois Department of Public Health regulations and State Fire Marshall directives as well.

The major challenge which faces the incumbent is informing County Board members of the problems of a long-term care facility so that changes can be effected in a timely manner. Additionally, the Administrator strives to retain a reputation for quality care while remaining locally competitive without marketing funds. Some typical problems the incumbent encounters is continuously monitoring the changes in the various regulations and standards as specified by the Illinois Department of Public Health and Public Aid. The most complex problems faced by the Administrator involve addressing local, state and national negative media coverage of long-term care facilities. This attitude has resulted in mistrust and apprehension for the public and has caused problems in the recruitment and retention of qualified personnel.

The Administrator acts as liaison to Nursing Home auxiliary to maximize their efforts in volunteer hours and donated monetary projects that benefit the Nursing Home.

The Nursing Home Administrator plans and oversees capital improvements. The incumbent compiles budget projections, revenues and expenses to support justification to the County Board. The Administrator meets with community groups and hospital administrators to develop admission criteria, special unit policies and procedures, evaluate equipment necessary for effective functioning; and plans for new or expanded programs that meet community needs for geriatric services.

The Administrator stays abreast of health care trends in service and financing.

The Administrator has contact with all Department Heads reporting to this position on a continual basis to discuss policy, procedures and problems; and the County Board monthly to

fulfill reporting requirements. The incumbent maintains contacts with the Illinois Department of Public Health and Public Aid regarding licensure requirements, complaints, inspections, etc.

The Administrator has total responsibility for Nursing Home operation regarding staffing, payroll and benefits administration, in-service education, budget review and analysis and operational and capital expenditures. The incumbent researches and makes recommendations to the County Board for personnel policy changes, salary increases, staffing increases, annual budget amendments, resident rate increases, outside contractual services, major capital improvements and grants.

The effectiveness of this position can be measured by the number of licensure violations cited by the various regulatory agencies, the number of complaints registered by residents and their families and the residency occupancy rate maintained at the Nursing Home.

Minimum requirements necessary to effectively carry out position responsibilities requires the incumbent to be licensed as a Nursing Home Administrator in the State of Illinois and have extensive experience in administration of a long-term care facility; considerable knowledge of Federal and State licensure requirements for Nursing Home operations, and respect for the principles of resident rights, confidentiality, EEO and ADA.

PRINCIPAL RESPONSIBILITIES

Directs operations of Champaign County Nursing Home to meet State, Federal regulations and avoid violations or licensure decertification.

Plans for quality assurance in all departments of the Nursing Home and develops quality improvement plans with committee members.

Develops Nursing Home policies, procedures, programs and directs implementation of such. Serves as primary liaison with residents, their families and the public. Functions in a problem-solving capacity with regard to resident and staff problems.

Ensures conformance with annual budget; evaluates, reviews and adjusts to revenue sources.

Champaign County Government Job Description

Job Title: Operations Manager Department: Champaign County Nursing Home (CCNH) Reports To: Champaign County Board FLSA Status: Exempt Prepared Date: May, 2017

POSITION PURPOSE

Directs business office, personnel, and compliance services for Champaign County Nursing Home. Provides direction to the Nursing Home Administrator.

The Champaign County Nursing Home, owned by the County, is a 243-bed, licensed facility providing skilled, intermediate and shelter care to its residents as well as child care for County employees' children, adult day care and respite services. The Nursing Home employs approximately 220 people and is operated under the auspices of the County Board and is a business operation under its own county enterprise fund.

NATURE AND SCOPE

The Operations Manager reports to the Champaign County Board under the supervision of the County Administrator. The Business Manager and Compliance Officer report to the Operations Manager.

Minimum requirements necessary to effectively carry out position responsibilities requires the incumbent to be a licensed Registered Nurse and/or to have extensive experience in administration of a long-term care facility; considerable knowledge of Federal and State licensure requirements for Nursing Home operations, and respect for the principles of resident rights, confidentiality, EEO and ADA.

General Responsibilities. The incumbent shall work collaboratively with the Nursing Home Administrator and other CCNH department directors and managers to manage the services and operations of the Champaign County Nursing Home.

Communications. The incumbent shall be responsible for periodic progress reports to the Nursing Home Board of Directors and the Champaign County Board. Reports shall be delivered at least once per month to each of the governing bodies.

Personnel Management. Working with the CCNH Human Resources Director, the incumbent shall manage personnel policies and procedures designed to maximize the effectiveness of CCNH's employees. Such policies and procedures will: a) be

consistent with applicable Champaign County personnel policies and procedures when necessary and/or b) specifically reflective of CCNH needs. Such policies and procedures will address discipline, hiring, and developing CCNH employees, including conducting job analyses, recruitment, orientation, training, and appraising performance of CCNH employees, and managing CCNH wages and salaries.

Administrator. The incumbent shall provide advice and guidance to the Nursing Home Administrator and provide general and specific direction as needed to ensure continuity in the services provided to the residents of CCNH.

Business Management. The incumbent shall implement policies and procedures for a sound, feasible, and prudent credit and accounts receivable program. The incumbent shall implement the same by directing staff to take reasonable steps necessary to effectuate timely bills by CCNH including the issuance of invoices, statements for services rendered, and materials furnished by CCNH, the collection of accounts and monies owed to CCNH, including the referral of all legal proceedings necessary, the cost of which shall be a CCNH expense.

Incumbent shall recommend to the Nursing Home Board policies and procedures for a sound, feasible, and prudent accounts payable program. Upon approval by the Nursing Home Board of said program, incumbent shall implement same by directing staff to prepare and transmit all checks, vouchers, and other documents necessary for the payment of payroll, trade accounts, amounts due on short- and long-term indebtedness, taxes, rents, and all other obligations of CCNH.

Incumbent shall work with the County Administrator's Office to develop an operating budget for the Nursing Home.

Contracts. The incumbent will secure and retain contracts in the name and for the account of CCNH with such individuals or entities necessary for the proper and efficient functioning of CCNH, the cost of which shall be a CCNH Expense. The incumbent shall review contracts and identify potential cost savings that can make the home operate more sustainably.

Licensure. The incumbent shall attempt to cause all things to be done in and about CCNH which are reasonably necessary to comply with the requirements of any applicable licensing statute, ordinance, law, rule, regulation, or order of any governmental or regulatory body with respect to the licensing of CCNH or the construction, maintenance, or operation thereof. If legal advice is necessary in connection with securing or maintaining licensure of CCNH, legal services will be a CCNH Expense.

Compliance with Third-Party Payer Requirements. The incumbent shall provide guidance to CCNH staff to meet requirements for participation and payment associated

with such third-party payment programs such as Veteran's Administration insurance, Medicaid and Medicare.

Compliance. The incumbent shall be responsible for managing Compliance Services currently implemented in CCNH. The Services address compliance requirements dictated by the Affordable Care Act (ACA) and by Office of Inspector General (OIG) compliance guidance.

PRINCIPAL RESPONSIBILITIES

Manages relationships with nursing home vendors and associated contracts, and directs operations of the business office, including accounts payable, accounts receivable, invoicing, billing, collections, and cash flow management and projection.

Plans for quality assurance in all departments of the Nursing Home and develops quality improvement plans with committee members. Responsible for implementation of compliance program.

Functions in a problem-solving capacity with respect to resident and staff problems.

Develops annual budget in conjunction with the nursing home administrator and department heads.