

CHAMPAIGN COUNTY NURSING HOME BOARD OF DIRECTORS

AGENDA

County of Champaign, Urbana, Illinois

Monday, April 10, 2017 - 6:00 p.m.

Lyle Shields Meeting Room

Brookens Administrative Center, 1776 E. Washington St., Urbana

Committee Members:

Jack Anderson – Chair

Sam Banks

Deb Busey

Catherine Emanuel

Josh Hartke

Mary Hodson

Edmund Sutton

- I. Call to Order
- II. Roll Call
- III. Approval of Agenda/Addenda
- IV. Approval of Minutes
 - A. March 13, 2017 1 - 3
- V. Public Participation
- VI. Communications
- VII. Management Update
 - A. Medicaid application 4 - 66
 - B. Staffing
 - C. Food service
- VIII. Items for Board Approval
 - A. Proposal for consolidation (to be distributed)
- IX. New Business
 - A. Recommendation for Formation of a County Subcommittee to Assess Feasibility of Future Nonprofit Operation of Nursing Home (to be distributed)
- X. Other Business
 - A. Approval of CLOSED session minutes of March 13, 2017
- XI. Next Meeting Date & Time
 - A. Monday, May 8 at 6:00 p.m.
- XII. CLOSED Session
 - A. Pursuant to 5 ILCS 120/2 (C) 1 to consider the employment, compensation, discipline, performance, or dismissal of specific employees of Champaign County
 - B. Pursuant to 5 ILCS 120/2(c)(17) The recruitment, credentialing, discipline or formal peer review of physicians or other health care professionals, or for the discussion of matters protected under the federal Patient Safety and Quality Improvement Act of 2005, and the

Champaign County strives to provide an environment welcoming to all persons regardless of disabilities, race, gender, or religion. Please call 217-384-3776 to request special accommodations at least 2 business days in advance.

regulations promulgated thereunder, including 42 C.F.R. Part 3 (73 FR 70732), or the federal Health Insurance Portability and Accountability Act of 1996, and the regulations promulgated thereunder, including 45 C.F.R. Parts 160, 162, and 164, by a hospital, or other institution providing medical care, that is operated by the public body

XIII. Adjournment

Champaign County strives to provide an environment welcoming to all persons regardless of disabilities, race, gender, or religion. Please call 217-384-3776 to request special accommodations at least 2 business days in advance.

**Board of Directors
Champaign County Nursing Home (CCNH) –Minutes
Urbana, Illinois
March 13, 2017**

Directors Present: Anderson, Banks, Busey, Emanuel, Hartke, Hodson, Sutton
Directors Absent/Excused: None
Also Present: Asplund, Gima, Snider, Weibel, Petrie

1. Call to Order

Chair Anderson called the meeting to order at 6:00 p.m.

2. Roll Call

Asplund called the roll of Directors. A quorum was established.

3. Approval of Agenda

The board approved the agenda as distributed (motion by Hodson, second by Hartke, unanimous).

4. Approval of Minutes

The board approved the open session minutes of February 13, 2017 as amended (motion by Emanuel, second by Hartke, unanimous).

5. Public Participation

David Laker commended the new food service manager. He stated he believes having two supervisors on the floor has helped.

Richard Kruidenier questioned the staffing reports included in the monthly agenda packets. He asked for clarification of the FTE definition. Mr. Kruidenier expressed concern for the CNAs on staff who he feels are stretched.

Mary Shultz shared her frustration regarding the agenda items with "to be distributed". She requested the Board make a greater effort to provide documents in advance. Ms. Schultz stated cloth napkins are still not provided. She commented she regularly sees CNA's completing tasks which should be done by dietary staff members. Ms. Schultz expressed frustration with repeatedly bringing up the same issues. She called attention to several examples where her observations did not match reports supplied by Karen Noffke. Ms. Schultz stated she doubts the Nursing Home kitchen would pass a health code check. She stated she is also still concerned about the beverages being removed from the dining areas. She questioned why having hot beverages in the dining areas has recently become a safety issue.

Nancy Larsen's sister has been a resident since June 2016. Ms. Larsen stated she has concerns regarding communication. She stated she feels like she has to "run down" people to communicate concerns and requests; and that her concerns and questions are not being heard. Ms. Larsen feels the Nursing Home staff does not provide appropriate follow up. She relayed several examples to support her feelings.

6. Communications

Catherine Emanuel provided information regarding the Gala on Friday, March 17, 2017 to support the increased tax levy. She shared information on the Friends of the Nursing Home employee recognition program. Ms. Hodson reminded everyone that national nursing home week is in May.

Jack Anderson asked Rick Snider to clarify rules regarding these types of communication. He stated his belief the Board, with regard to referenda, may share facts only.

Rick Snider responded Mr. Anderson is correct. He cited the County's ethics policy.

7. Management Update

Scott Gima stated there are now 47 open Medicaid applications, with 16 approved and awaiting payment. He reminded everyone that billing has been monthly, starting in December 2016. Mr. Gima stated he believes this will reduce the number of adjustments. He commented on the clear pattern of new applications being approved more quickly than older applications.

The Board reviewed and discussed the reports provided by MPA in the agenda packet. Mr. Anderson called attention to the 13% reduction in census compared to the 24% reduction in staff. He also questioned the quality measures regarding falls. Mr. Sutton noted the quality measures reported on page 10 of the packet. There was discussion regarding acuity levels. Mr. Gima stated he believes there are reporting accuracy issues that Karen Noffke is working to resolve.

In response to Mr. Anderson's question regarding CNA attrition, Mr. Gima referenced a recent status change in CNA's. He asked Amanda Bloomfield to explain. Ms. Bloomfield stated over a six-month period there was change to more than 20 employees' status. She explained the paperwork did not make it to HR. According to Ms. Bloomfield, these employees were thought to be full-time but were actually working part-time hours. The HR staff performed a full audit of all staff to reconcile the issue. Mr. Gima added the most recent cause for people calling in is tax refund season. He stated historically this has been a problem.

Mr. Gima referenced page 32 with regard to food service. He stated napkins, food temperature and availability of items are all still topics that are being worked on.

8. Presentation of Interim Plan for CCNH Operations

Mr. Snider reviewed the documents provided. He started the discussion with the shortfall expected with regard to the third paycheck in March. Mr. Gima added the cash projections do not include any funds that may be received with respect to the 16 recently approved applications. He noted the payroll average is \$260,000.

Mr. Snider discussed the status of the payments owed to vendors. He stated a request will be made to County Board for a short-term loan. He proposed the creation of an Accounts Payable oversight committee, including the County Treasurer and County Auditor. Mr. Snider also recommends a 10% increase in private pay rates and temporary AFSCME labor rate concessions. Ms. Emanuel recommended an increase in the Medicaid rate as well. Mr. Gima stated his staff will review the census to determine whether consolidation is possible.

Mr. Snider provided a copy of the memo to County Board members regarding the potential scenarios based on the outcome of the April ballot. He reminded everyone that the financial problem is two-fold. The first is the short-term cash flow and the second is lack of funding for long-term capital expenditures (as identified in the strategic plan).

The Board discussed options pertaining to the operation of the home. They discussed the pros and cons of a management company and a County-hired Director. The board also discussed the timeline for a potential RFP or hiring process.

9. New Business

Mr. Snider described a recent situation at the Nursing Home. There was an issue with the heat exchanger in one of the water heaters. He stated he believes it resulted in a missed opportunity. As he understands it, one of the nursing home employees engaged a local supplier and approved a replacement of the exchanger without contacting or consulting with the County Facilities Director. According to Mr. Snider, the Facilities Director would have opted to purchase a new water heater, rather than replace the part. The Board suggests a policy be put into place to address the situation so the lines of responsibility are clearer.

10. CLOSED Session

Motion by Mr. Hartke to enter into Closed Session pursuant to 5 ILCS 120/2(c)1 to consider the employment, compensation, discipline, performance or dismissal of specific employees of Champaign County, and that the following parties remain present: County Administrator, MPA VP, and recording secretary; seconded by Ms. Busey.

Roll call vote:

Aye: 7 – Hartke, Hodson, Sutton, Banks, Busey, Emanuel, Anderson

Nay: 0

Motion carried with unanimous support.

The Nursing Home Board of Directors entered into Closed Session at 8:34 p.m.

The Nursing Home Board of Directors resumed Open Session at 8:52 p.m.

12. Other Business

a. Semi-Annual Review of Closed Session Minutes

MOTION by Busey to maintain the closed session minutes as closed; seconded by Hartke. Upon vote, **MOTION CARRIED.**

b. Approval of closed session minutes of February 13, 2017

The board approved the closed session minutes of February 13, 2017 as distributed (motion by Hartke, second by Sutton, unanimous).

13. Next Meeting Time & Date

The next meeting is scheduled for Monday, April 10, 2017 at 6:00 pm.

14. Adjournment

MOTION by Hartke to adjourn the meeting; seconded by Sutton. Upon vote, **MOTION CARRIED.**
Meeting adjourned at 8:56 p.m.

Respectfully submitted:
Tammy Asplund
Recording Secretary



Management Performance Associates
 Woods Mill Towers • Suite 501 South
 14323 South Outer Forty Road
 Chesterfield, Missouri 63017
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 www.healthcareperformance.com

To: Board of Directors
 Champaign County Nursing Home

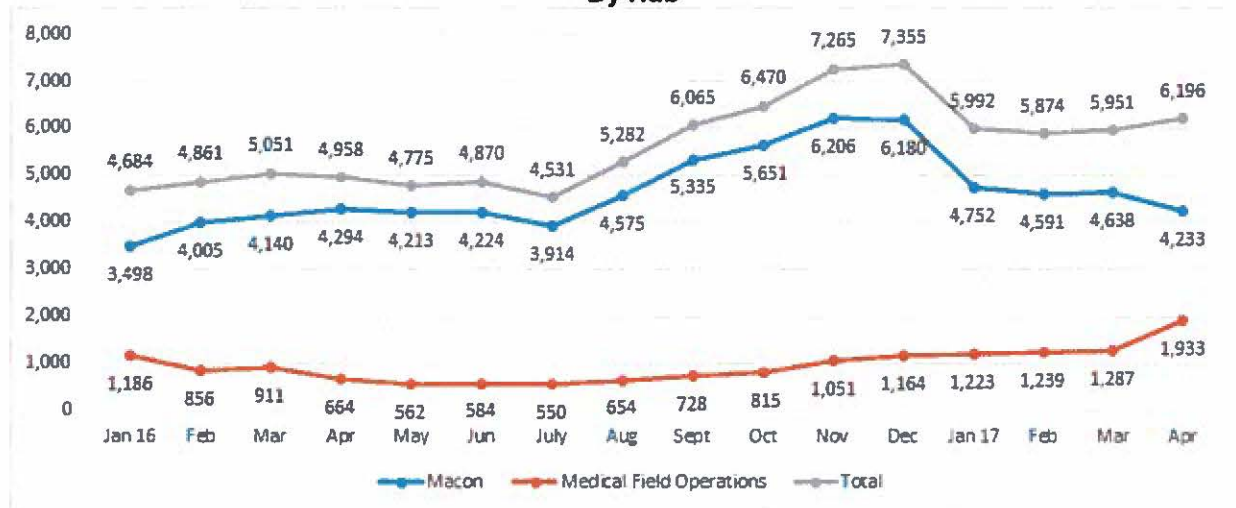
From: Scott Gima

Date: April 6, 2017

Re: **Medicaid Applications**

The graph below shows that there was a significant decrease in nursing home applications between December and January. The Macon hub saw a 23 percent decline during this period, and another 11 percent reduction between January and April.

**Nursing Home Applications
 By Hub**



There were 48 open applications in February and 44 in March. There are currently 45 open applications. The 45 include 19 approved applications that have not been paid. In February there were 12 approved applications that were not paid. In March, the number increased to 16. Almost two-thirds of the approved applications are as recent as December 2016 or are for short stays or

Medicare co-insurance write offs. This reflects a clear pattern of approving applications that require small payouts.

Issue 1
 HR Dashboard 2017
 (Continued)

Open Positions by Month	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Target FTEs 165 census
CNA's Hired (FTEs)	73.8	73.0	64.2	69.3									62
CNA's Open Positions (FTEs)	-11.8	-11.0	-2.2	-7.3									
Dietary Hired (FTEs)	20.5	20	21.0	19.8									19.65
Dietary Open Positions (FTEs)	-0.9	-0.4	-1.4	-0.2									
Applications/hires/Separations	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	
CNA's													
Applications	17	17	10										
Hires	7	9	7										
Separations	2	5	3										
Dietary													
Applications	26	18	15										
Hires	2	1	2										
Separations	0	1	3										

Issue 1

CNA Staffing

CNA FTEs total 69.3 as of the end of March. The retention rate dropped between February and March due to the higher number of CNAs. The number of employed CNAs for a year or more remained unchanged at 49.

The CNA turnover rate fell in March due to a reduction in the number of separations over 12 months and an increase in the total number of CNAs in the month of May.

Monthly CNA Retention

	Oct	Nov	Dec	Jan 17	Feb	Mar
Employed <1 Year	45	45	42	40	38	42
Employed for 1 Year or More	39	44	44	50	49	49
Total # of CNAs	84	89	86	90	87	91
Retention Rate	46.4%	49.4%	51.2%	55.6%	56.3%	53.8%

Monthly CNA Turnover

	Oct	Nov	Dec	Jan 17	Feb	Mar
Rolling 12 month separations	75	74	70	71	80	76
Total # of CNAs	84	89	86	90	87	91
Turnover Rate	89.3%	83.1%	81.4%	78.9%	92.0%	83.5%

Dietary Staffing

Dietary staffing is 19.8 FTEs.

**Champaign County Nursing Home
 Strategic Objective Metrics – Issue 1
 Updated March 31, 2017**

<i>Annual Turnover Rate</i>	
Annual turnover rate – Data from American Healthcare Association Quality Report 2014 <ul style="list-style-type: none"> • 40.6% 2013 • 45.2% 2012 • 45.0% 2011 • 37.0% 2010 • 42.0% 2009 • 45.1% 2008 	FY 2017 – 75.8% (March 2017) FY2016 – 71.1% FY2015 – 68.2% FY2014 – 52.0% FY2013 – 63% FY2012 – 52% FY2011 – 68% FY2010 – 53%

**Issue 2
Supervision Improvement**

CMS Direct Care Staffing Levels (CMS data file update -- March 22, 2017)

The reported hours for Country Health are unchanged. But the expected hours and adjusted hours show slight changes. No other facility hours were updated in March.

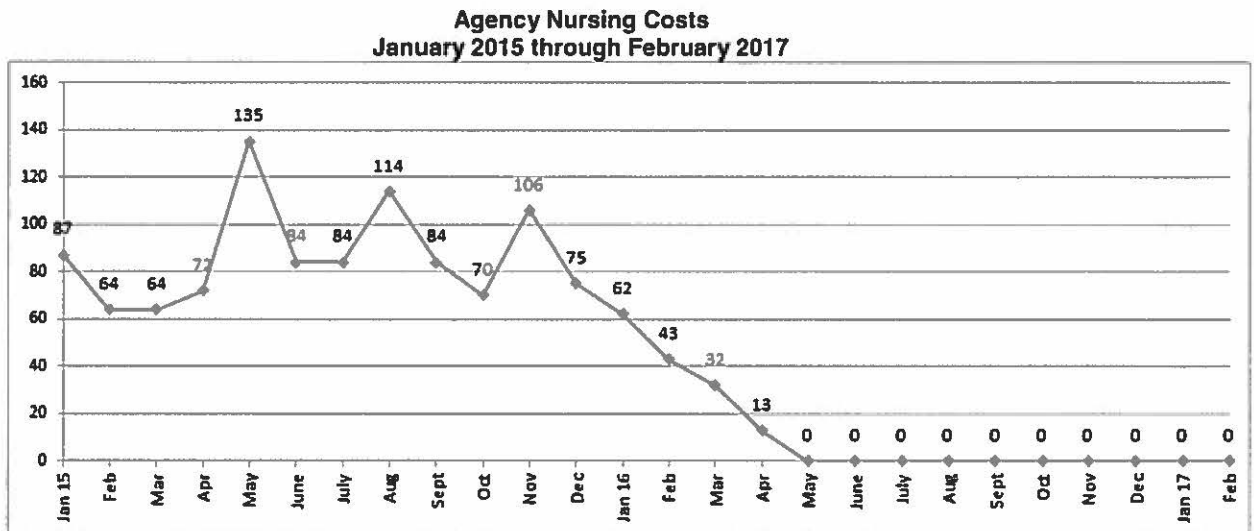
Provider Name	CITY	This first group of values includes values derived from those reported by the nursing home on the CMS 671 and 672 reporting forms.					This second group of values presents CMS's calculation of expected staffing time based on the RUGS 53 staff time values for residents in the nursing home at the time of the survey.					This third group of values represents the adjusted time, which is calculated by this formula: Hours Adjusted - (Hours Reported/Hours Expected)* Hours National Average				
		Reported Hours Per Resident Per Day					Expected Hours Per Resident Per Day					Adjusted Hours Per Resident Per Day				
		Aides	LPNs	RNs	License	Total Nursing	exp_aide	exp_LPN	exp_RN	exp_nurse	exp_all	adj_aide	adj_LPN	adj_RN	adj_nurse	adj_total
CHAMPAIGN COUNTY NURSING HOME	URBANA	1.72	0.90	0.56	1.46	3.18	2.44	0.60	0.85	3.90	1.73	1.24	0.49	1.73	3.29	
CHAMPAIGN URBANA NRSG & REHAB	SAVOY	1.66	0.39	0.80	1.20	2.85	2.53	0.70	1.14	4.36	1.61	0.47	0.53	1.00	2.64	
HELIA HEALTHCARE OF CHAMPAIGN	CHAMPAIGN	1.61	0.52	0.77	1.29	2.90	2.25	0.58	0.88	3.71	1.76	0.75	0.65	1.40	3.15	
HEARTLAND OF PAXTON	PAXTON	1.98	0.93	1.12	2.05	4.03	2.67	0.74	1.16	4.57	1.82	1.05	0.72	1.77	3.55	
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	2.53	0.79	0.82	1.60	4.13	2.38	0.69	1.23	4.30	2.61	0.94	0.50	1.44	3.87	
ILLINI HERITAGE REHAB & HC	CHAMPAIGN	2.21	0.61	0.62	1.23	3.44	2.41	0.64	1.06	4.11	2.25	0.79	0.44	1.23	3.37	
COUNTRY HEALTH	GIFFORD	2.12	0.66	0.71	1.37	3.49	2.32	0.56	0.96	3.84	2.24	0.97	0.55	1.52	3.66	
Area Average		1.98	0.69	0.77	1.46	3.43	2.43	0.64	1.04	4.11	2.00	0.89	0.55	1.44	3.36	
Illinois State Average		2.26	0.62	0.94	1.56	3.82	2.44	0.64	1.06	4.14	2.27	0.81	0.65	1.46	3.71	
Previous Data																
COUNTRY HEALTH	GIFFORD	2.12	0.66	0.71	1.37	3.49	2.34	0.60	0.97	3.91	2.23	0.91	0.55	1.46	3.60	

As has been reported previously, the updated nurse aide hours per resident per day are lower than expected. A review of the payroll hours that were submitted indicates that the CNA hours and census were similar when the submitted data for 2016 was compared to the 2015 data. Based on the payroll data submitted in 2016, the calculation for nurse aide hours should be 2.32 hours per resident per day, not 1.72 hours per resident per day. Last year's data was reported by CMS to be 2.37 hours.

CMS has confirmed that the incorrect data was entered. The error was to be immediately corrected. Next month's report should reflect the corrected figures. The corrected data should increase the staffing star rating and possibly will increase the overall star rating.

Agency Usage Trends - Expenses

Agency usage continues to be zero.



**Champaign County Nursing Home
Strategic Objective Metrics – Issue 2
Updated March 31, 2017**

Nursing Management	Status
<i>Fill Director of Nursing Position in 2015</i>	Opened 3/11/2016. Caroline Podvin has returned as the interim DON on February 13.
<i>Nurse Education</i>	
Carle Clinic Emergency Department Collaborative Training for nurses and CNAs. The goal is to train 90% of nurses and CNAs.	Added to orientation going forward
IV training through pharmacy. The goal is 90% of nurses trained by end of 2015.	Current IV training: 67.5% Last training occurred on 01/19/17 Next training scheduled for 4/10/17
Trach education. 90% of all nurses will be trained by the end of 2015.	54% The last class was held on 6/23/16 and 9/26/16. Working with respiratory therapy to schedule training.
Skills training opportunities – collaborative effort with Carle Clinic or teaching programs. 90% of all nurses will be trained by the end of 2014.	<p>See above Carle Clinic ER collaborative training.</p> <p>Other related ongoing training that has occurred. Updates to the training are forthcoming with the return of Caroline as the interim DON.</p> <ul style="list-style-type: none"> • Documentation training by IPMG conducted in June and October 2016 and Jan and March 2017. Administration and nursing management have been and will continue meetings with Matrix (software vendor) to improve nursing documentation workflow and forms used in EHR documentation process • IPMG Risk assessment updated 3/17 and will be working with staff to make improvements. • RPH trained on MD orders and transcription in January 2017. • EHR training on order processing • CPR training – completed in Nov 2016 and Jan 2017 • Infection control – CUPHD interns training occurred in March 2017 and planned for April 2017 • Body mechanics, – completed in Jan 2017 • Dementia – monthly and on schedule • COPD training arranged by Dr. Sheik for

Nursing Management	Status
	3/20/17 and 4/11/17
<p>Staff education from Carle Clinic Nurse Practitioners. Quarterly training is ongoing will see about whether monthly is feasible. Education topics and schedule still to be determined.</p>	<p>Carle Clinic has agreed to partner with CCNH on training and the use of the Carle Clinic speaker's bureau. Administration recently met with Carle Clinic's Director of Primary Care and Geriatrics. Topics and schedule to be developed.</p>

Issue 3
Quality of Care

Champaign County Area Homes – CMS Nursing Home Compare Summary

The Nursing Home Compare data was reflects the March 22, 2017 data update. No changes from the February data update.

Issue 3 - Champaign County Area Homes – CMS Nursing Home Compare Summary – CMS Data Updated March 22, 2017

NURSING HOME GENERAL INFORMATION	CHAMPAIGN COUNTY NURSING HOME	CHAMPAIGN URBANA NRSG & REHAB	HELIA HEALTHCARE OF CHAMPAIGN	HEARTLAND OF PAXTON	HEARTLAND OF CHAMPAIGN	COUNTRY HEALTH	ILLINI HERITAGE REHAB & HC	CLARK-LINDSEY VILLAGE
	500 SOUTH ART BARTLELL DRIVE URBANA, IL 61802 (217) 384-3784 Distance : 1.0 miles	302 WEST BURWASH SAVOY, IL 61874 (217) 402-9700 Distance : 4.9 miles	1815 SOUTH MATTIS STREET CHAMPAIGN, IL 61821 (217) 352-0516 Distance : 3.9 miles	1001 EAST PELLIS STREET PAXTON, IL 60957 (217) 379-4361 Distance : 31.8 miles	309 EAST SPRINGFIELD CHAMPAIGN, IL 61820 (217) 352-5135 Distance : 1.0 miles	RURAL ROUTE 1 BOX 14 GIFFORD, IL 61847 (217) 568-7362 Distance : 21.8 miles	1315B CURT DRIVE CHAMPAIGN, IL 61820 (217) 352-5707 Distance : 4.2 miles	101 WEST WINDSOR ROAD URBANA, IL 61801 (217) 344-2144 Distance : 2.1 miles
Overall Rating	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 4 out of 5 Above Average	Rating: 2 out of 5 Below Average	Rating: 5 out of 5 Much Above Average
Health Inspection	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 4 out of 5 Above Average
Staffing	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Quality Measures	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 4 out of 5 Above Average
Number of Certified Beds	243	213	118	106	102	89	60	25
Participation: (Medicare/Medicaid)	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare
Automatic Sprinkler Systems: In All Required Areas	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Retirement Community (CCRC)	No	No	No	No	No	No	No	Yes
Within a Hospital	No	No	No	No	No	No	No	No
With a Resident and Family Council	BOTH	RESIDENT	RESIDENT	NONE	RESIDENT	RESIDENT	RESIDENT	RESIDENT
Ownership	Government - County	For profit - Partnership	For profit - Corporation	For profit - Individual	For profit - Corporation	Non profit - Other	For profit - Corporation	Non profit - Corporation

Issue 3
Quality of Care (Continued)

Three of the sixteen pinnacle scores improved between January and February – communication professional therapy and safety/security. Twelve scores fell. Double digit percentage declines were seen with quality of food, laundry service and admission process. Two measures in January scored above the national average – professional therapy and safety/security.

**Monthly Pinnacle Scores
 January and February 2017**

	Jan	Feb	Change	% Change	National Avg	Diff From National Avg.	% Diff From National Avg.
Overall Satisfaction	3.58	3.42	(0.16)	(4.5%)	4.12	(0.70)	(17.0%)
Nursing Care	3.83	3.73	(0.10)	(2.6%)	4.29	(0.56)	(13.1%)
Dining Service	3.36	3.19	(0.17)	(5.1%)	3.99	(0.80)	(20.1%)
Quality of Food	3.70	2.80	(0.90)	(24.3%)	3.64	(0.84)	(23.1%)
Cleanliness	4.04	3.96	(0.08)	(2.0%)	4.39	(0.43)	(9.8%)
Individual Needs	3.83	3.80	(0.03)	(0.8%)	4.27	(0.47)	(11.0%)
Laundry Service	4.06	3.33	(0.73)	(18.0%)	4.14	(0.81)	(19.6%)
Communication	3.79	3.92	0.13	3.4%	4.20	(0.28)	(6.7%)
Response to Problems	4.25	3.91	(0.34)	(8.0%)	4.27	(0.36)	(8.4%)
Dignity and Respect	4.42	4.42	0.00	0.0%	4.58	(0.16)	(3.5%)
Recommend to Others	4.08	4.00	(0.08)	(2.0%)	4.29	(0.29)	(6.8%)
Activities	4.20	4.00	(0.20)	(4.8%)	4.35	(0.35)	(8.0%)
Professional Therapy	4.38	4.67	0.29	6.6%	4.52	0.15	3.3%
Admission Process	4.70	4.11	(0.59)	(12.6%)	4.52	(0.41)	(9.1%)
Safety and Security	4.42	4.58	0.16	3.6%	4.50	0.08	1.8%
Combined Average	4.03	3.86	(0.17)	(4.2%)	4.28	(0.42)	(9.8%)

Issue 3
Quality of Care (Continued)

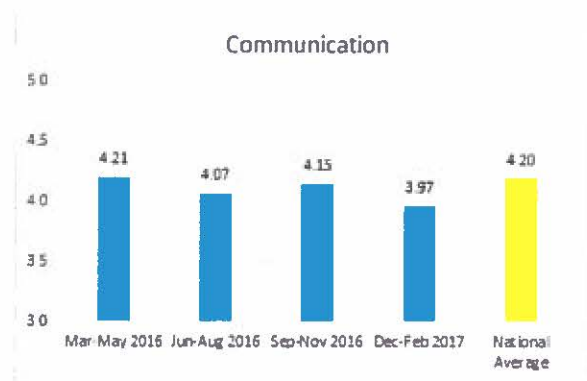
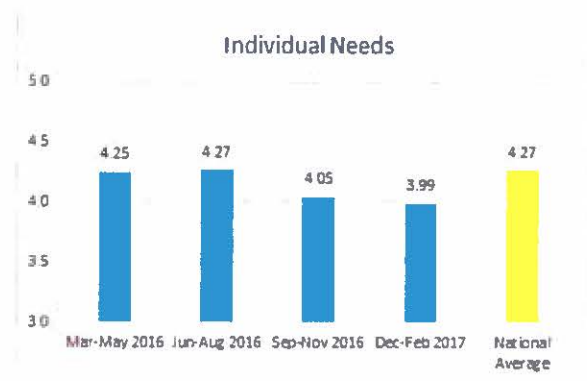
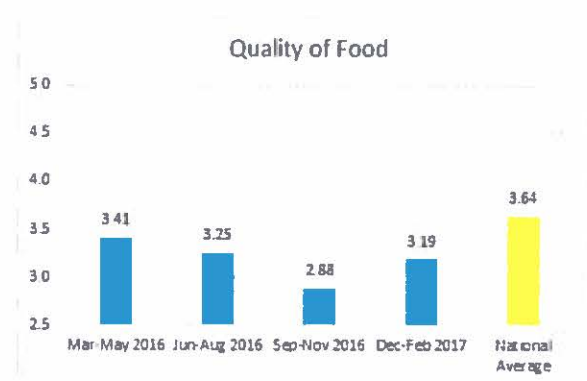
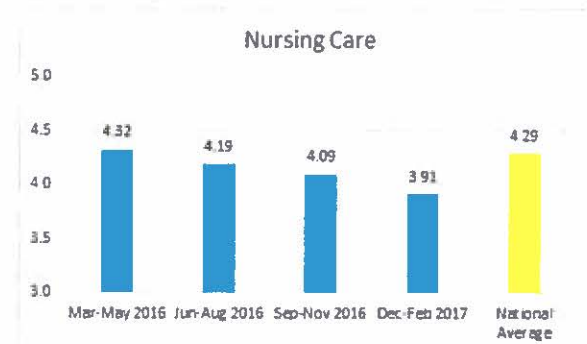
Quarterly Pinnacle Scores

The accompanying charts summarize the Pinnacle scores using a rolling four-quarter history between March 2016 and February 2017. Two score shows a positive trend, response to problems and professional therapy. 14 scores declined. Double digit declines were seen with overall satisfaction, dining service and laundry service.

Quarterly Pinnacle Scores
March 2016 to February 2017

	Mar-May	Jun-Aug	Sep-Nov	Dec-Feb		%	National	Diff From	% Diff From
	2016	2016	2016	2017	Change	Change	Average	National Avg.	National Avg.
Overall Satisfaction	4.36	4.01	4.13	3.77	(0.59)	(13.5%)	4.12	(0.35)	(8.5%)
Nursing Care	4.32	4.19	4.09	3.91	(0.41)	(9.5%)	4.29	(0.38)	(8.9%)
Dining Service	4.17	3.56	3.33	3.42	(0.75)	(18.0%)	3.99	(0.57)	(14.3%)
Quality of Food	3.41	3.25	2.88	3.19	(0.22)	(6.5%)	3.64	(0.45)	(12.4%)
Cleanliness	4.54	4.44	4.13	4.13	(0.41)	(9.0%)	4.39	(0.26)	(5.9%)
Individual Needs	4.25	4.27	4.05	3.99	(0.26)	(6.1%)	4.27	(0.28)	(6.6%)
Laundry Service	4.22	3.83	3.76	3.66	(0.56)	(13.3%)	4.14	(0.48)	(11.6%)
Communication	4.21	4.07	4.15	3.97	(0.24)	(5.7%)	4.20	(0.23)	(5.5%)
Response to Problems	4.04	4.33	4.33	4.10	0.06	1.5%	4.27	(0.17)	(4.0%)
Dignity and Respect	4.79	4.60	4.35	4.40	(0.39)	(8.1%)	4.58	(0.18)	(3.9%)
Recommend to Others	4.46	4.18	4.00	4.13	(0.33)	(7.4%)	4.29	(0.16)	(3.7%)
Activities	4.42	4.43	4.34	4.02	(0.40)	(9.0%)	4.35	(0.33)	(7.6%)
Professional Therapy	4.33	4.70	4.32	4.43	0.10	2.3%	4.52	(0.09)	(2.0%)
Admission Process	4.67	4.62	4.53	4.43	(0.24)	(5.1%)	4.52	(0.09)	(2.0%)
Safety and Security	4.68	4.70	4.45	4.47	(0.21)	(4.5%)	4.50	(0.03)	(0.7%)
Combined Average	4.34	4.20	4.07	4.00	(0.34)	(7.8%)	4.28	(0.28)	(6.5%)

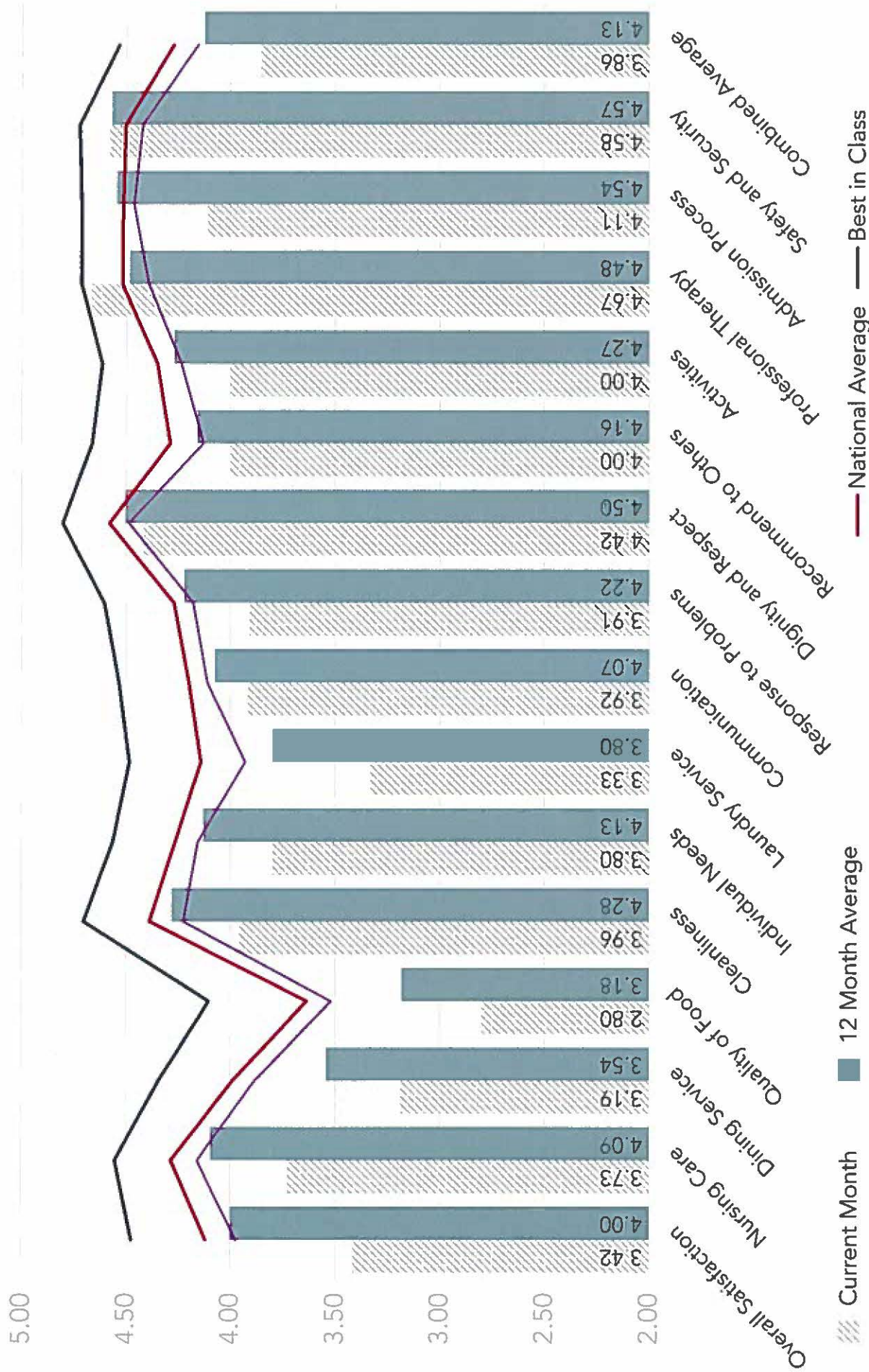
Pinnacle Survey – Quarterly Scores March 2016 through February 2017



Pinnacle Survey – Quarterly Scores March 2016 through February 2017



— Illinois State Comparison





DASHBOARD - CHAMPAIGN COUNTY NURSING HOME

The following report displays the average score for the last month, last 3 months, and last 12 months. The variance shows the difference from the National Average. The National Average, Best in Class Level and Company Average (if applicable) are listed for comparative purposes. Quarterly averages are rolling quarters. The arrows indicate if the recent quarter is above or below the average of the previous three quarters. The report also shows the percentages of positive responses (4s and 5s) and negative responses (1s and 2s).

	AVERAGES			BENCHMARKS					QUARTERLY AVERAGES					RESPONSE PERCENTAGES			
	Feb 17	Last 3 Months	Last 12 Months	National AVG	Best in Class	Corp. AVG	Dec- Feb	Sep- Nov	Jun- Aug	Mar- May	Month	Top 2 Satisfied	Bottom 2 Dissatisfied	Month	QTR	Year	
		AVG	Variance									QTR	Year	QTR	Year	Year	
Overall Satisfaction	3.42	3.77	4.00	4.12	4.48	-	↓ 3.77	4.13	4.01	4.36	58%	70%	79%	17%	14%	7%	
Nursing Care	3.73	3.91	4.09	4.29	4.56	-	↓ 3.91	4.09	4.19	4.32	73%	71%	77%	9%	9%	5%	
Dining Service	3.19	3.42	3.54	3.99	4.35	-	↓ 3.42	3.33	3.56	4.17	25%	43%	49%	25%	23%	18%	
Quality of Food	2.80	3.19	3.18	3.64	4.11	-	↑ 3.19	2.88	3.25	3.41	30%	39%	40%	40%	26%	31%	
Cleanliness	3.96	4.13	4.28	4.39	4.71	-	↓ 4.13	4.13	4.44	4.54	67%	75%	83%	8%	3%	3%	
Individual Needs	3.80	3.99	4.13	4.27	4.57	-	↓ 3.99	4.05	4.27	4.25	70%	74%	79%	10%	6%	5%	
Laundry Service	3.33	3.66	3.80	4.14	4.49	-	↓ 3.66	3.76	3.83	4.22	67%	68%	68%	33%	14%	11%	
Communication	3.92	3.97	4.07	4.20	4.54	-	↓ 3.97	4.15	4.07	4.21	83%	72%	73%	17%	11%	9%	
Response to Problems	3.91	4.10	4.22	4.27	4.61	-	↓ 4.10	4.33	4.33	4.04	73%	82%	81%	18%	12%	6%	
Dignity and Respect	4.42	4.40	4.50	4.58	4.81	-	↓ 4.40	4.35	4.60	4.79	92%	92%	92%	0%	3%	3%	
Recommend to Others	4.00	4.13	4.16	4.29	4.67	-	↓ 4.13	4.00	4.18	4.46	75%	77%	80%	17%	9%	9%	
Activities	4.00	4.02	4.27	4.35	4.62	-	↓ 4.02	4.34	4.43	4.42	86%	79%	84%	14%	14%	6%	
Professional Therapy	4.67	4.43	4.48	4.52	4.72	-	↓ 4.43	4.32	4.70	4.33	100%	95%	95%	0%	5%	3%	
Admission Process	4.11	4.43	4.54	4.52	4.72	-	↓ 4.43	4.53	4.62	4.67	67%	90%	93%	0%	0%	0%	
Safety and Security	4.58	4.47	4.57	4.50	4.73	-	↓ 4.47	4.45	4.70	4.68	100%	92%	93%	0%	0%	0%	
Combined Average	3.86	4.00	4.13	4.28	4.54	-	↓ 4.00	4.07	4.20	4.34	71%	74%	78%	14%	10%	8%	



KEY DRIVERS & IMPROVEMENT BENCHMARKS

The following Key Drivers are the areas that directly impact your Recommend to Others score. The drivers are listed in order of importance, 'Dignity and Respect' is the strongest driver.

Reaching or surpassing the Improvement Benchmarks in each of the five areas will give you the best chance of achieving the targeted recommendation rate. **All numbers showing are percentages of respondents who gave a 4 or 5.**

For a full explanation, please visit: pinnacleqi.com/reports/keydrivers

90% RECOMMENDATION RATE

This target is based off a nationwide goal to reach a 90% recommendation rating

Key Driver	Actual	Benchmark
Dignity and Respect	91.7%	96.2%
Nursing Care	77.4%	90.1%
Individual Needs	78.8%	90.1%
Response to Problems	81.5%	89.9%
Communication	73.4%	87.9%
Recommend to Others	80.2%	90.0%

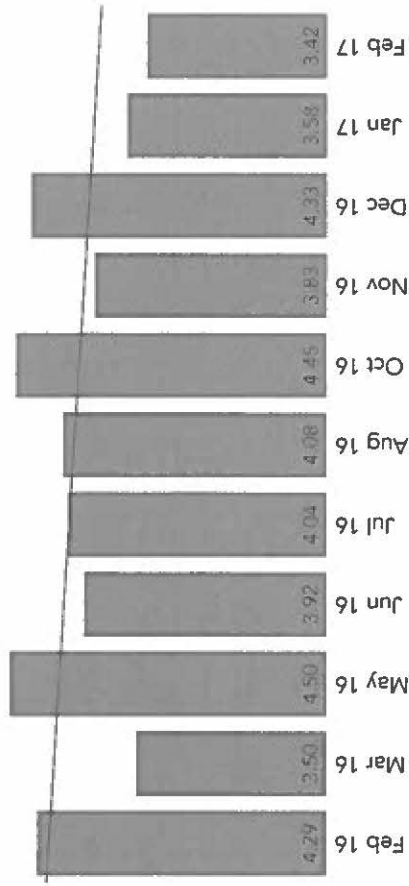
85% RECOMMENDATION RATE

This additional target is based off your current 'Recommend to Others' score

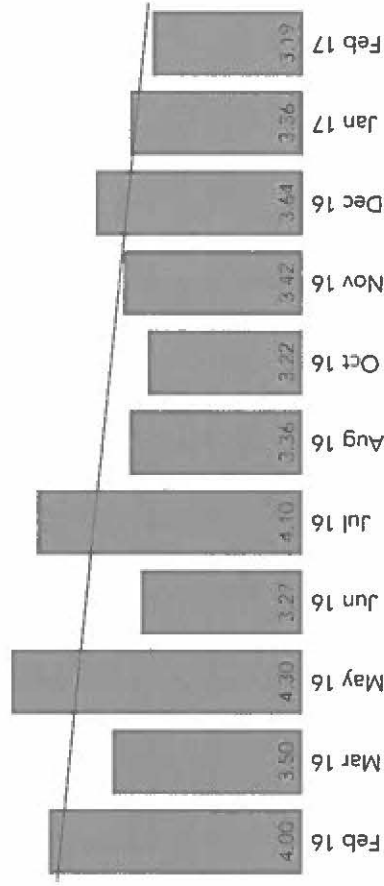
Key Driver	Actual	Benchmark
Dignity and Respect	91.7%	94.3%
Nursing Care	77.4%	87.1%
Individual Needs	78.8%	86.0%
Response to Problems	81.5%	85.4%
Communication	73.4%	84.2%
Recommend to Others	80.2%	85.0%



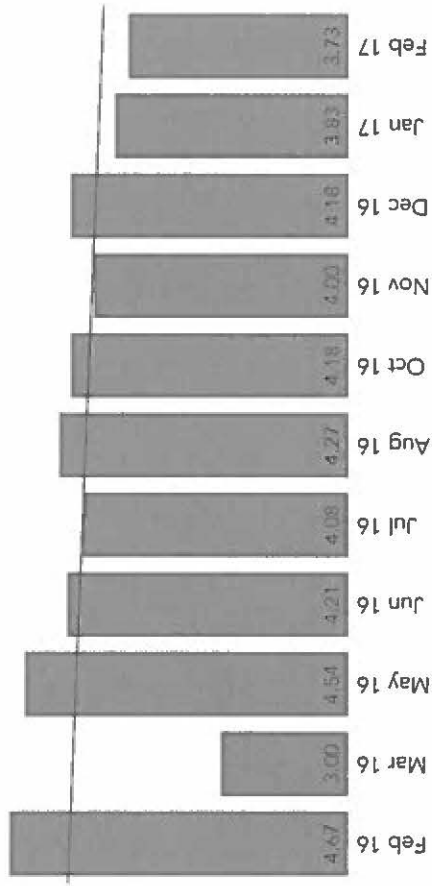
Overall Satisfaction



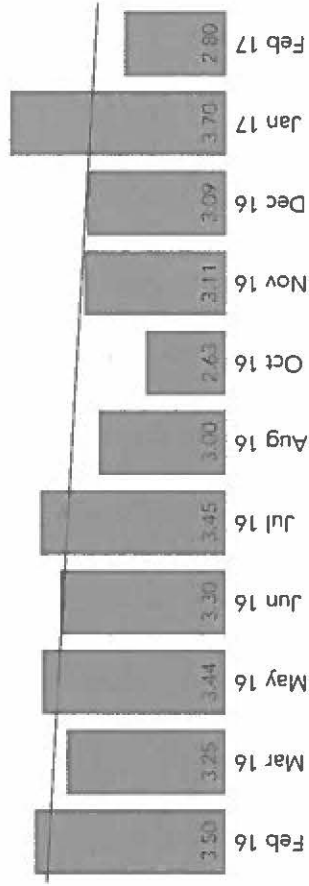
Dining Service



Nursing Care

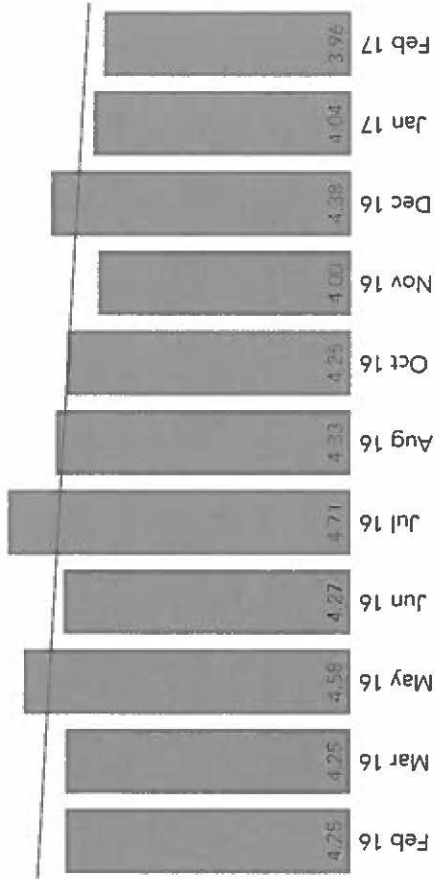


Quality of Food

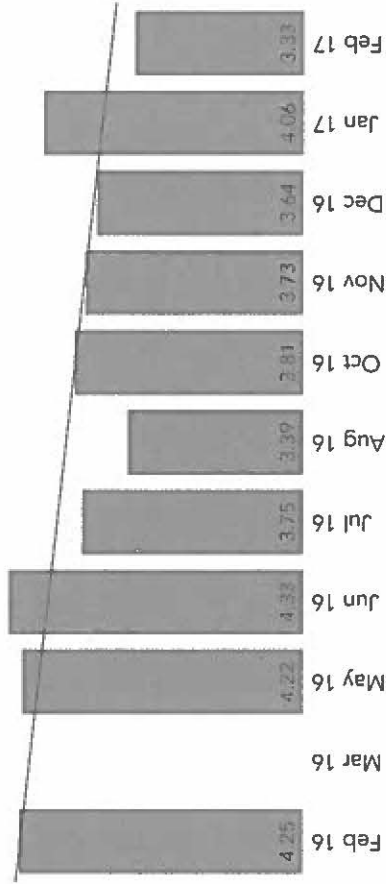




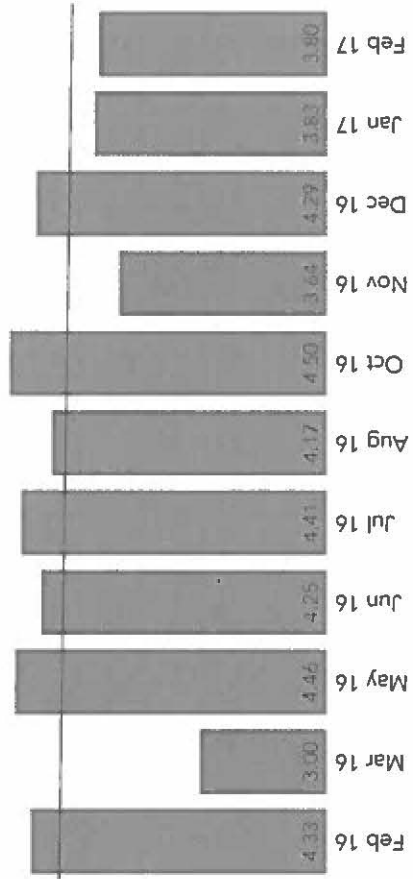
Cleanliness



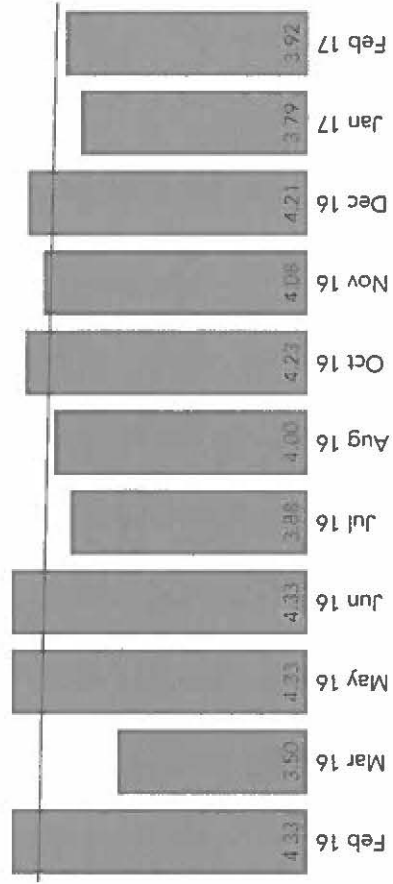
Laundry Service



Individual Needs



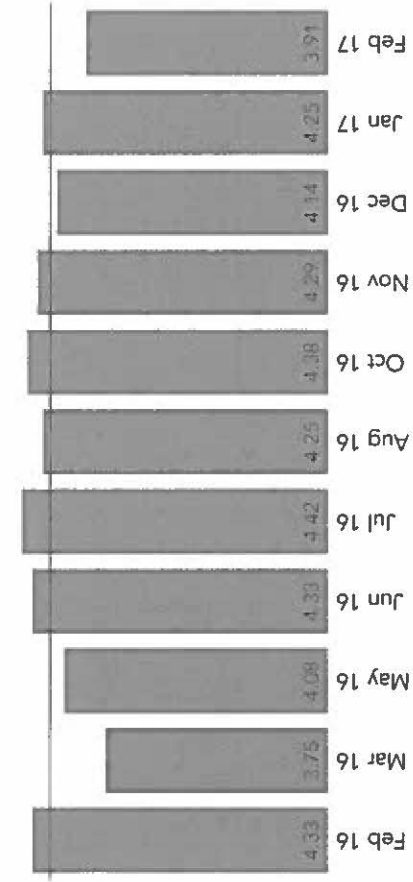
Communication



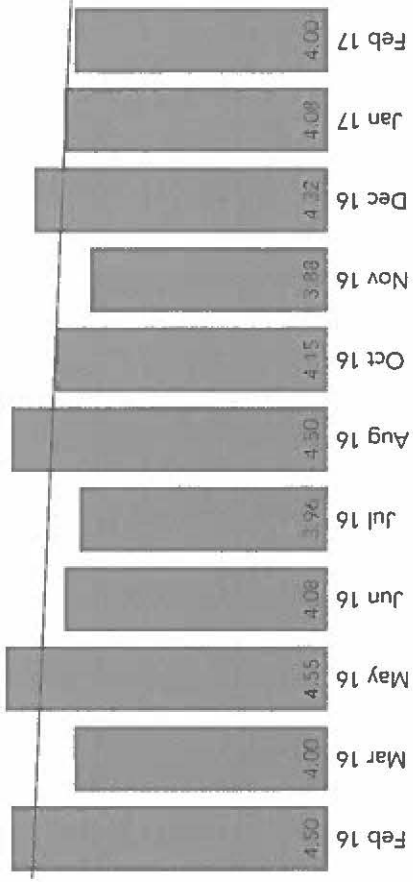


QUALITY INSIGHT

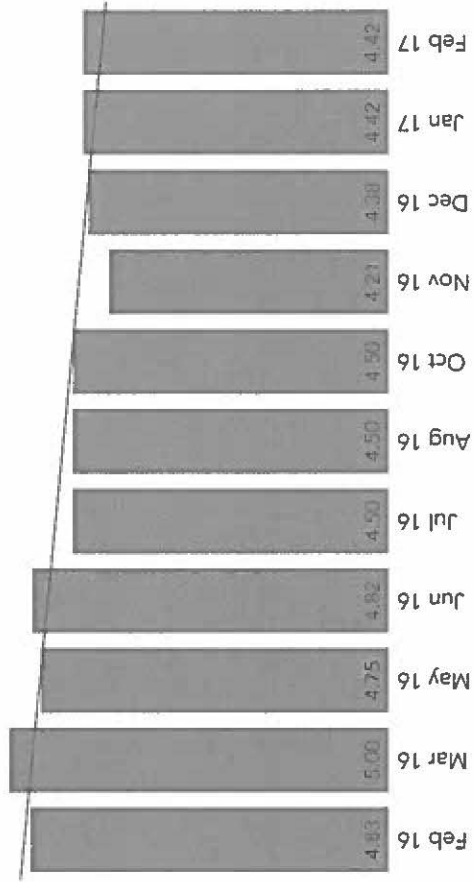
Response to Problems



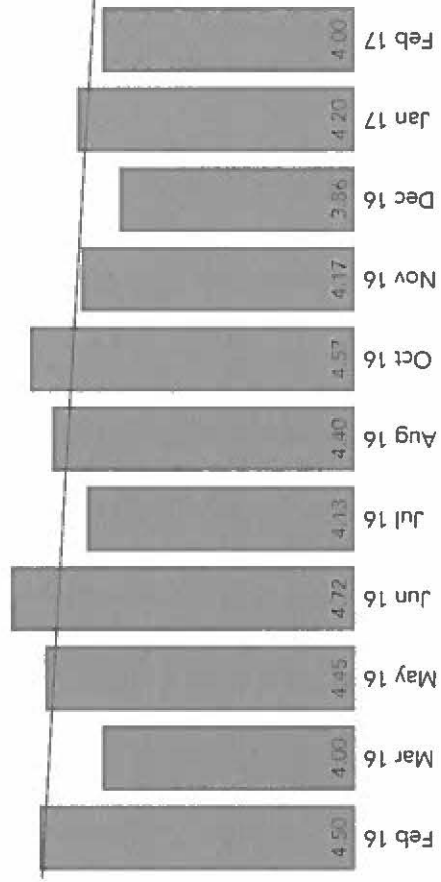
Recommend to Others



Dignity and Respect

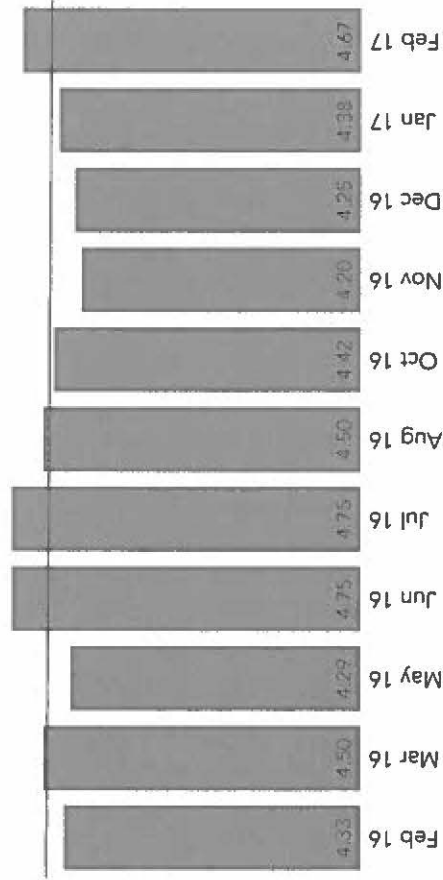


Activities

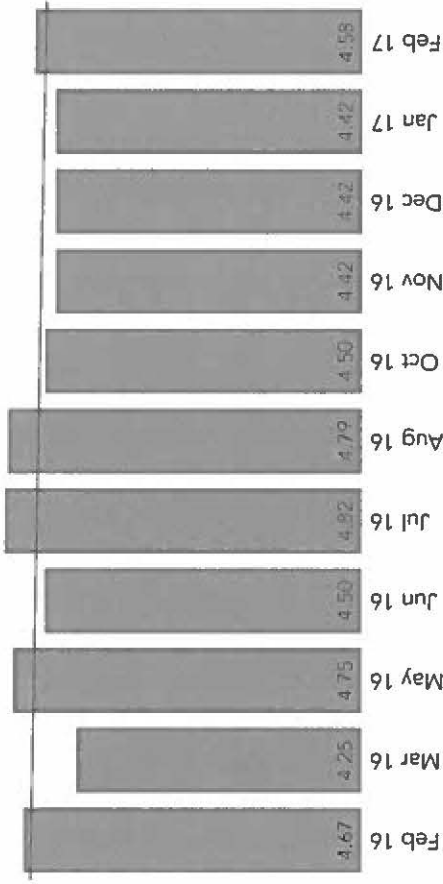




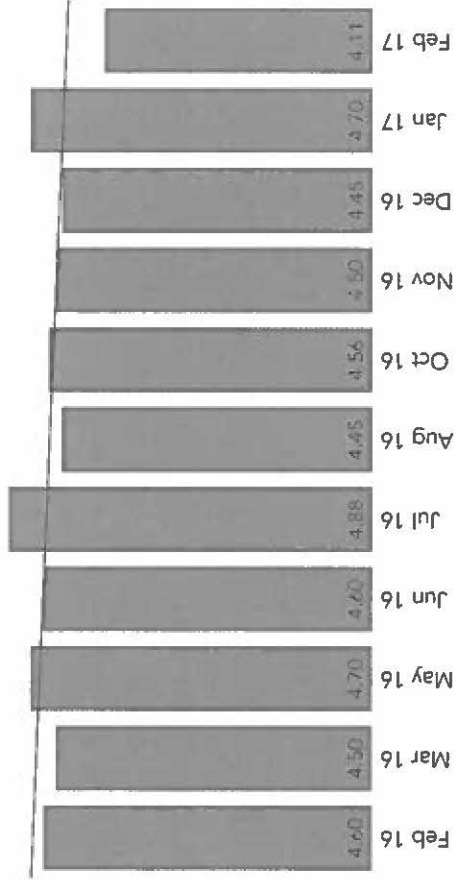
Professional Therapy



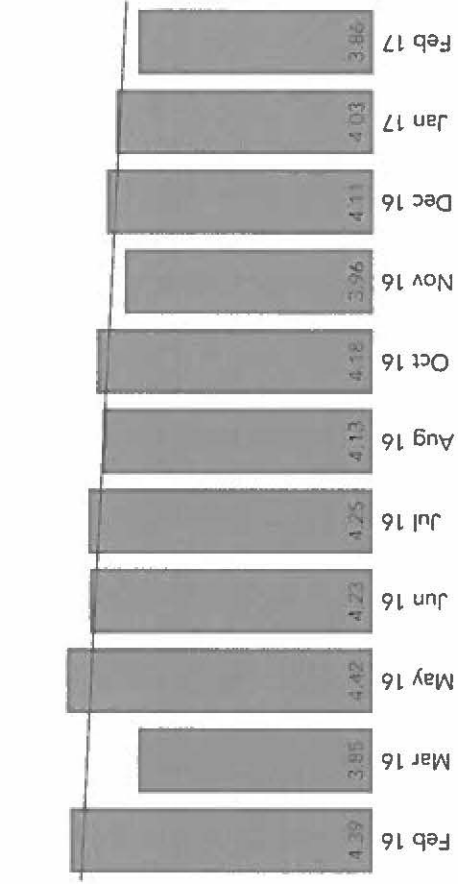
Safety and Security



Admission Process



Combined Average





PINNACLE

QUALITY INSIGHT

<http://pinnacleqi.com/reports/shortstay>

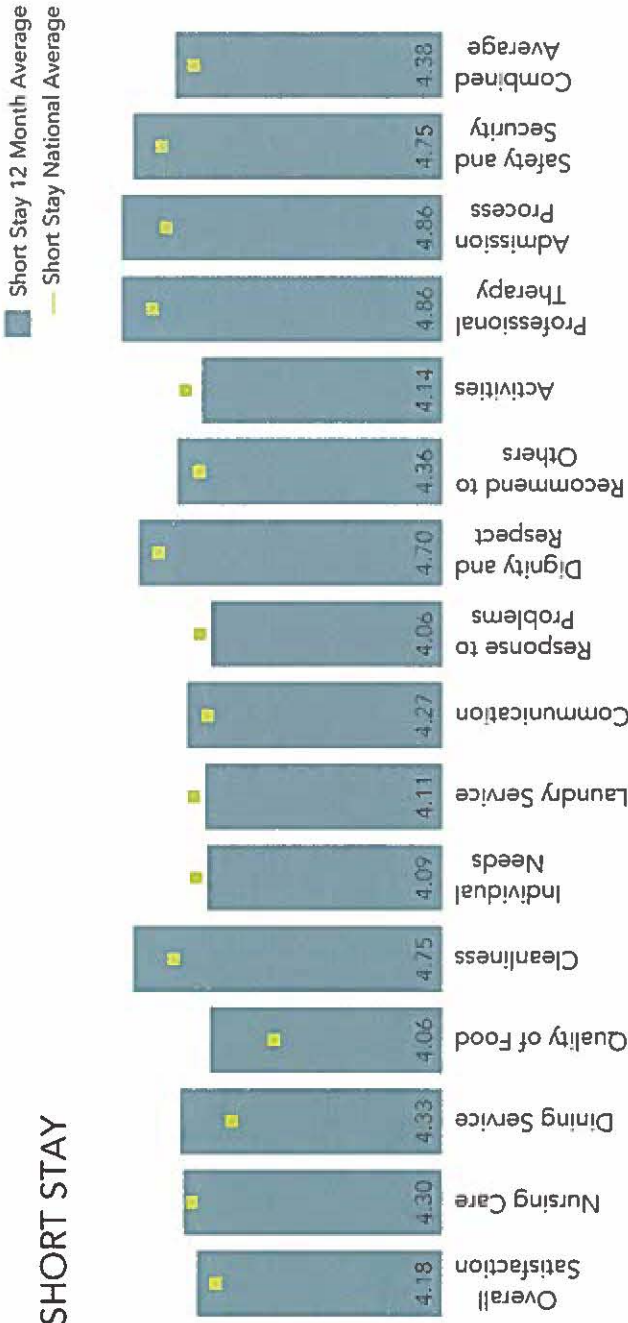
CUSTOMER SATISFACTION

SHORT STAY vs. LONG TERM

CHAMPAIGN COUNTY NURSING HOME

February 2017

SHORT STAY



SHORT STAY SATISFACTION RATE

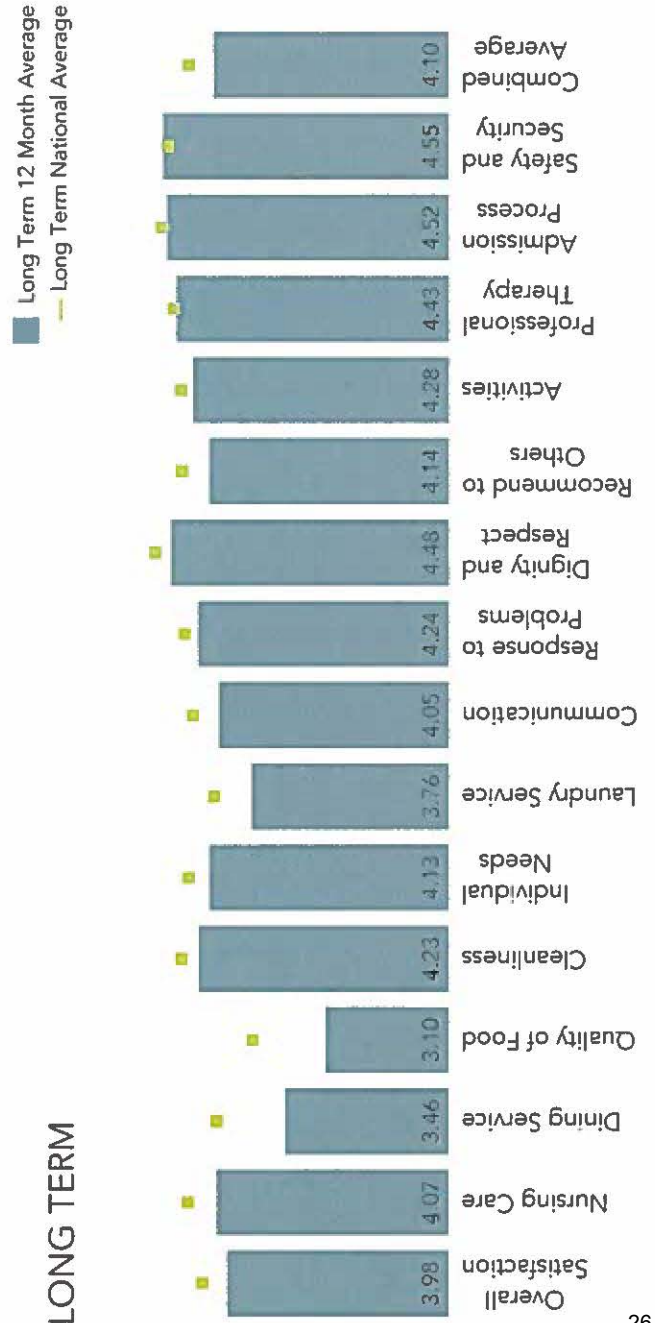
percentage that rated

Recommend to Others as a 4 or 5.

90.9%

78.7% National Average

LONG TERM



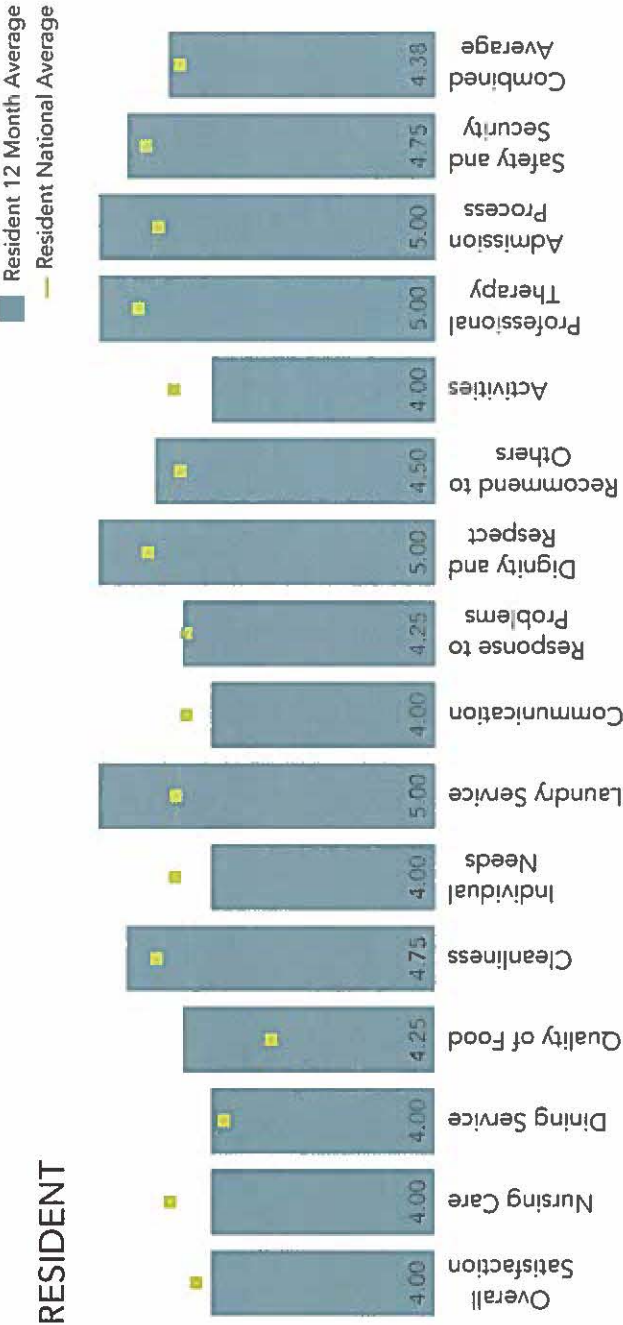
LONG TERM SATISFACTION RATE

percentage that rated

Recommend to Others as a 4 or 5.

78.9%

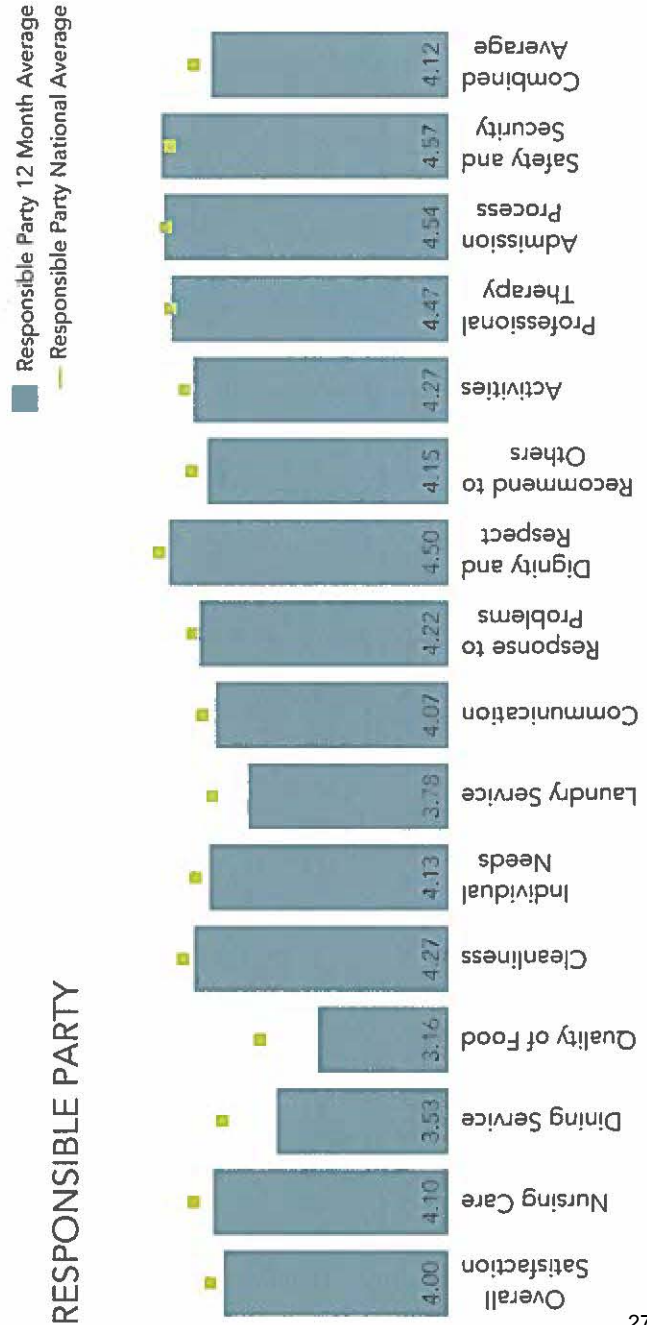
86.8% National Average



RESIDENT SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

100.0%

76.1% National Average



RESPONSIBLE PARTY SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

79.8%

86.0% National Average



The following are your CoreQ Measures. The measure is calculated by dividing the number of positive responses by the total responses. A response is considered positive when the respondent's average response for each question equals 3 (Good) or better. In order for the results to be considered valid, there must be at least 20 total responses.

	COREQ MEASURE	TOTAL RESPONSES	POSITIVE RESPONSES	The CoreQ questions are:
Long-Stay Family				
12 Month	50.0%	12	6	1. In recommending this facility to your friends and family, how would you rate it overall? 1 - Poor 2 - Average 3 - Good 4 - Very Good 5 - Excellent
3 Month	50.0%	12	6	2. Overall, how would you rate the staff? 1 - Poor 2 - Average 3 - Good 4 - Very Good 5 - Excellent
Current Month	50.0%	12	6	3. How would you rate the care you receive? 1 - Poor 2 - Average 3 - Good 4 - Very Good 5 - Excellent
				4. How would you rate how well your discharge needs were met?
				1 - Poor 2 - Average 3 - Good 4 - Very Good 5 - Excellent

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated March 31, 2017**

Medical Management Metric	Status
<i>Carle Clinic and Christie Clinic</i>	
Carle Clinic – maintain 3 physicians and 2 full-time nurse practitioners	Carle is providing 2.5 FTE nurse practitioners
Christie Clinic – maintain current level of care (one physician and one nurse practitioner)	Maintained
<i>Expanded Specialized Services</i>	
Establish pulmonary clinic by July 1, 2015	Dr. Sheik's caseload continues to fluctuate between 8-12 residents with bi-weekly visits to CCNH.
Current wound/pain caseload is 8 residents.	<p>2 currently on caseload. 2 wound/0 pain. 84 residents have healed and have been taken of the caseload.</p> <p>Tracy Rhone LPN was wound care certified in June and is managing caseload and rounds with Dr. Li</p> <p>Dr. Li is currently seeing residents</p>
Establish outpatient rehab program by July 1, 2015.	<p>Case load of 2.</p> <p>Amber Reed (ADC Director) is actively marketing the outpatient rehab program to all Rehab to Home discharges. Marketing to area agencies and other senior providers is also ongoing.</p>

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated March 31, 2017**

Non-Financial Metrics	Status																												
<i>Medicare 30-Day Readmission Rate</i>																													
<p>The national average rate is 19.8 percent. The 25th percentile is 14.8 percent The 75th percentile is 23.4 percent.</p> <p>Source: MedPac Report to Congress: Medicare Payment Policy, March 2013. (Data is from 2011).</p> <p>CCNH will have a current baseline readmission rate by January 1, 2014.</p>	<p>Interact Data</p> <table border="0"> <tr><td>Jan 2016 (2/6)</td><td>33%</td></tr> <tr><td>Feb (3/6)</td><td>50%</td></tr> <tr><td>Mar (1/6)</td><td>16.6%</td></tr> <tr><td>April (1/4)</td><td>25%</td></tr> <tr><td>May (3/5)</td><td>60%</td></tr> <tr><td>June (0/3)</td><td>0%</td></tr> <tr><td>July (3/6)</td><td>50%</td></tr> <tr><td>August (0/3)</td><td>0%</td></tr> <tr><td>September (0/2)</td><td>0%</td></tr> <tr><td>October (4/8)</td><td>50%</td></tr> <tr><td>November (2/5)</td><td>40%</td></tr> <tr><td>December (0/4)</td><td>0%</td></tr> <tr><td>January 2017(1/2)</td><td>50%</td></tr> <tr><td>Feb</td><td>9%</td></tr> </table>	Jan 2016 (2/6)	33%	Feb (3/6)	50%	Mar (1/6)	16.6%	April (1/4)	25%	May (3/5)	60%	June (0/3)	0%	July (3/6)	50%	August (0/3)	0%	September (0/2)	0%	October (4/8)	50%	November (2/5)	40%	December (0/4)	0%	January 2017(1/2)	50%	Feb	9%
Jan 2016 (2/6)	33%																												
Feb (3/6)	50%																												
Mar (1/6)	16.6%																												
April (1/4)	25%																												
May (3/5)	60%																												
June (0/3)	0%																												
July (3/6)	50%																												
August (0/3)	0%																												
September (0/2)	0%																												
October (4/8)	50%																												
November (2/5)	40%																												
December (0/4)	0%																												
January 2017(1/2)	50%																												
Feb	9%																												
<i>Pinnacle Survey Scores</i>																													
<p>Meet or exceed national average scores, which are shown below. There are 16 separate survey scores. The summation of all surveys conducted in 2012 resulted in two out of 16 scores exceeded the national average. The metric goal is to have four score exceeding the national average for 2013 and six scores for 2014.</p>	<p># of measures that met or exceeded the national average.</p> <table border="0"> <tr><td>Jan 2016</td><td>7 out of 16</td></tr> <tr><td>Feb</td><td>13 out of 16</td></tr> <tr><td>Mar</td><td>1 out of 16</td></tr> <tr><td>April</td><td>no data</td></tr> <tr><td>May</td><td>14 out of 16</td></tr> <tr><td>June</td><td>8 out of 16</td></tr> <tr><td>July</td><td>11 out of 16</td></tr> <tr><td>Aug</td><td>11 out of 16</td></tr> <tr><td>Sept</td><td>no data</td></tr> <tr><td>Oct</td><td>7 out of 16</td></tr> <tr><td>Nov</td><td>1 out of 16</td></tr> <tr><td>Dec</td><td>3 out of 16</td></tr> <tr><td>Jan 17</td><td>2 out of 16</td></tr> <tr><td>Feb</td><td>2 out of 16</td></tr> </table>	Jan 2016	7 out of 16	Feb	13 out of 16	Mar	1 out of 16	April	no data	May	14 out of 16	June	8 out of 16	July	11 out of 16	Aug	11 out of 16	Sept	no data	Oct	7 out of 16	Nov	1 out of 16	Dec	3 out of 16	Jan 17	2 out of 16	Feb	2 out of 16
Jan 2016	7 out of 16																												
Feb	13 out of 16																												
Mar	1 out of 16																												
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May	14 out of 16																												
June	8 out of 16																												
July	11 out of 16																												
Aug	11 out of 16																												
Sept	no data																												
Oct	7 out of 16																												
Nov	1 out of 16																												
Dec	3 out of 16																												
Jan 17	2 out of 16																												
Feb	2 out of 16																												
<i>CMS 5 Star Rating</i>																													
<p>Increase overall rating from one star to two star by the end of 2014</p>	<p>One star. Identified error in nurse aide staffing levels. Recalculation may increase staffing and overall star rating.</p>																												

Champaign County Nursing Home CMS Quality Measures - Issue 3

The QMs are finally updated this month. CMS had technical problems that were unresolved for a few months. The total points increased from 815 to 915. Improvements were seen with the following measures:

- Percentage of residents with a catheter inserted and left in their bladder
- Percentage of residents who made improvements in function
- Residents who were successfully discharged to the community
- Residents who were re-hospitalized after a nursing home admission
- Residents who had an outpatient emergency department visit

Declines were seen with the following measures:

- Residents who were physically restrained. This may be a reporting error that is currently being reviewed. Internal data shows that the data for 2nd quarter of 2016 should be zero.
- Residents who self-report pain
- Residents with new antipsychotic medication

Quality Measures that are Included in the QM Rating

	Provider 145364					State	National
	2015Q4	2016Q1	2016Q2	2016Q3	4Q avg	Rating Points ¹	4Q avg
MD5 3.0 Long-Stay Measures							
<i>Lower percentages are better.</i>							
Percentage of residents experiencing one or more falls with major injury	7.3%	7.5%	5.9%	6.7%	6.9%	20.00	3.4%
Percentage of residents who self-report moderate to severe pain ²	3.5%	2.7%	1.0%	2.4%	2.5%	60.00	5.6%
Percentage of high-risk residents with pressure ulcers	1.6%	3.4%	2.9%	2.7%	2.6%	100.00	6.1%
Percentage of residents with a urinary tract infection	3.1%	3.8%	2.0%	3.7%	3.2%	80.00	4.4%
Percentage of residents with a catheter inserted and left in their bladder ²	0.0%	1.8%	0.5%	0.5%	0.7%	100.00	3.2%
Percentage of residents who were physically restrained	0.0%	0.0%	1.3%	0.0%	0.3%	60.00	0.6%
Percentage of residents whose need for help with daily activities has increased	42.7%	34.1%	12.4%	19.1%	27.0%	20.00	15.0%
Percentage of residents who received an antipsychotic medication	13.0%	12.7%	13.5%	15.0%	13.6%	60.00	19.7%
Percentage of residents whose ability to move independently worsened ^{2,3}	34.9%	29.2%	23.2%	23.1%	27.5%	20.00	17.1%
MD5 3.0 Short-Stay Measures							
<i>Higher percentages are better.</i>							
Percentage of residents who made improvements in function ^{2,3}	68.7%	92.2%	81.7%	79.4%	81.0%	80.00	60.3%
<i>Lower percentages are better.</i>							
Percentage of residents who self-report moderate to severe pain	10.9%	20.8%	15.8%	13.8%	15.5%	60.00	14.1%
Percentage of residents with pressure ulcers that are new or worsened ²	0.0%	0.0%	1.0%	0.0%	0.3%	75.00	1.3%
Percentage of residents who newly received an antipsychotic medication	0.0%	2.1%	3.2%	3.7%	2.5%	40.00	2.4%

Time period for data used in reporting is 1/1/2015 through 12/31/2015	Provider 145364				State	National
	Observed Rate ¹	Expected Rate ¹	Risk-Adjusted Rate ²	Rating Points ³	Risk-Adjusted Rate	Risk-Adjusted Rate
Claims-Based Measures						
<i>A higher percentage is better.</i>						
Percentage of residents who were successfully discharged to the community ^{2,3}	46.2%	47.3%	56.7%	60.00	53.5%	56.2%
<i>Lower percentages are better.</i>						
Percentage of residents who were re-hospitalized after a nursing home admission ^{2,3}	36.2%	25.0%	33.0%	20.00	24.3%	22.6%
Percentage of residents who had an outpatient emergency department visit ^{2,3}	13.8%	12.7%	12.5%	40.00	12.3%	12.1%

Total Quality Measure Points

Total QM points with new quality measures fully weighted for Provider 145364	915.00
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Issue 4

Food Service Improvement

The following items are currently being addressed with HCSG:

- Continuing to work with HCSG management team to improve work flow and staff responsibilities
- Kitchenette stocking continue to be an issue, including items like divided plates, red plates are consistently available in kitchenettes
- Consistent availability of napkins in the dining rooms procedures are being evaluated.
- Food consistency issues has been addressed with cooks. Continuing to monitor.
- Food temperature issues include procedures for adequate warming of plate warmers, timely plating of stay back trays and on demand plating.
- Meal ticket table order system continues to be tweaked to expedite ordering and serving
- Improving the cleanliness of dining rooms
- Consistent availability of liquids, juices and thickened liquids on the nursing units
- Dispensing menus for residents who can order are given the opportunity to do so
- The software interface problem has been addressed with Matrix. New dietary orders are now flowing into Matrix in a timely manner.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 4
Updated March 31, 2017**

Dietary	Status																												
Meals will be delivered within 15 minutes of scheduled meal times.	With the rollout of the induction tables, this metric is no longer needed.																												
The Pinnacle food quality score will meet or exceed Pinnacle national average of 3.67.	<p>2016 annual average was 3.43. The rolling 12 month average is 3.25 (Feb 17)</p> <table border="0"> <tr><td>Jan 16</td><td>3.50</td></tr> <tr><td>Feb</td><td>3.50</td></tr> <tr><td>Mar</td><td>3.25 (based on 2 surveys)</td></tr> <tr><td>Apr</td><td>no data</td></tr> <tr><td>May</td><td>3.44</td></tr> <tr><td>June</td><td>3.30</td></tr> <tr><td>July</td><td>3.45</td></tr> <tr><td>Aug</td><td>3.20</td></tr> <tr><td>Sept</td><td>no data</td></tr> <tr><td>Oct</td><td>2.63</td></tr> <tr><td>Nov</td><td>3.11</td></tr> <tr><td>Dec</td><td>3.09</td></tr> <tr><td>Jan</td><td>3.70</td></tr> <tr><td>Feb</td><td>2.80</td></tr> </table>	Jan 16	3.50	Feb	3.50	Mar	3.25 (based on 2 surveys)	Apr	no data	May	3.44	June	3.30	July	3.45	Aug	3.20	Sept	no data	Oct	2.63	Nov	3.11	Dec	3.09	Jan	3.70	Feb	2.80
Jan 16	3.50																												
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June	3.30																												
July	3.45																												
Aug	3.20																												
Sept	no data																												
Oct	2.63																												
Nov	3.11																												
Dec	3.09																												
Jan	3.70																												
Feb	2.80																												
The Pinnacle dining service score will meet or exceed national average of 4.19	<p>The 2016 annual average was 3.43. The rolling 12 month average is 3.65 (Feb 17)</p> <table border="0"> <tr><td>Jan 2016</td><td>4.33</td></tr> <tr><td>Feb</td><td>4.00</td></tr> <tr><td>Mar</td><td>3.50 (based on 2 surveys)</td></tr> <tr><td>Apr</td><td>no data</td></tr> <tr><td>May</td><td>4.30</td></tr> <tr><td>June</td><td>3.27</td></tr> <tr><td>July</td><td>4.10</td></tr> <tr><td>August</td><td>3.36</td></tr> <tr><td>Sept</td><td>no data</td></tr> <tr><td>Oct</td><td>3.32</td></tr> <tr><td>Nov</td><td>3.42</td></tr> <tr><td>Dec</td><td>3.64</td></tr> <tr><td>Jan</td><td>3.36</td></tr> </table>	Jan 2016	4.33	Feb	4.00	Mar	3.50 (based on 2 surveys)	Apr	no data	May	4.30	June	3.27	July	4.10	August	3.36	Sept	no data	Oct	3.32	Nov	3.42	Dec	3.64	Jan	3.36		
Jan 2016	4.33																												
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Issue 5
Resident Services Programming

No updates

Issue 6
Contract Management

No updates

To: Nursing Home Board of Directors
Champaign County Nursing Home

From: Scott Gima
Manager

Date: April 6, 2017

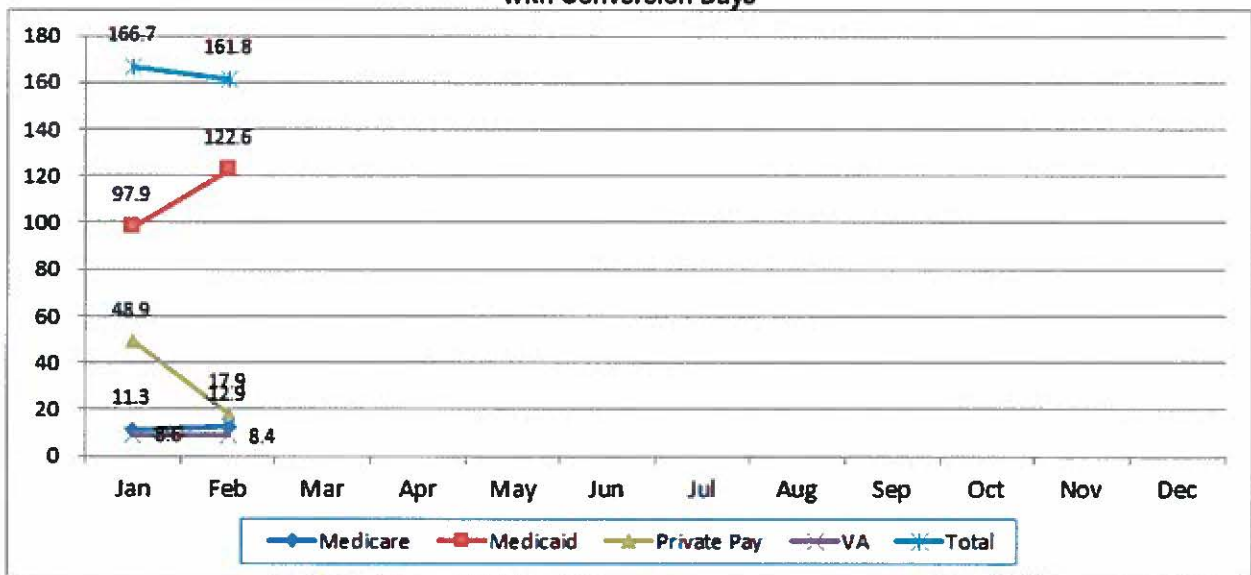
Re: February 2017 Financial Management Report

The February financials are reviewed below.

Statistics

February's census was 161.8 with 12.9 Medicare and 8.4 VA. There were 728 Medicaid conversion days in the month.

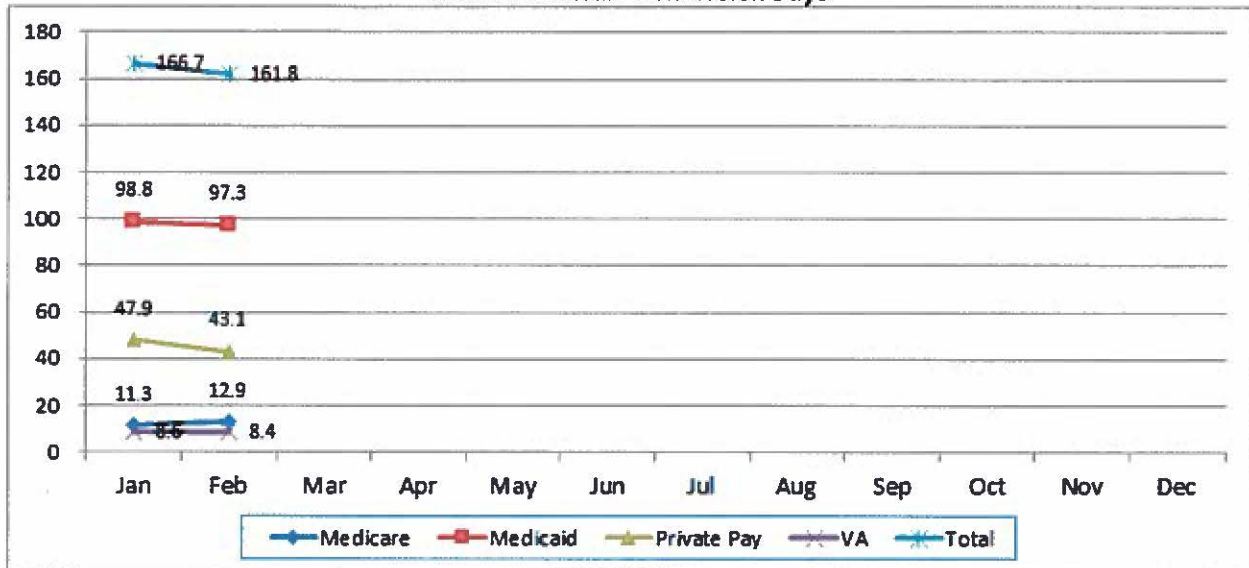
Average Daily Census by Payor – FY2017
With Conversion Days



The census in March is 155.4 with 8.4 Medicare and 8.0 VA. The ccensus as of April 6th is 148 with 4 Medicare.

The table below summaries the census without the 728 Medicaid conversion days.

**Average Daily Census by Payor – FY2017
Without Medicaid Conversion Days**

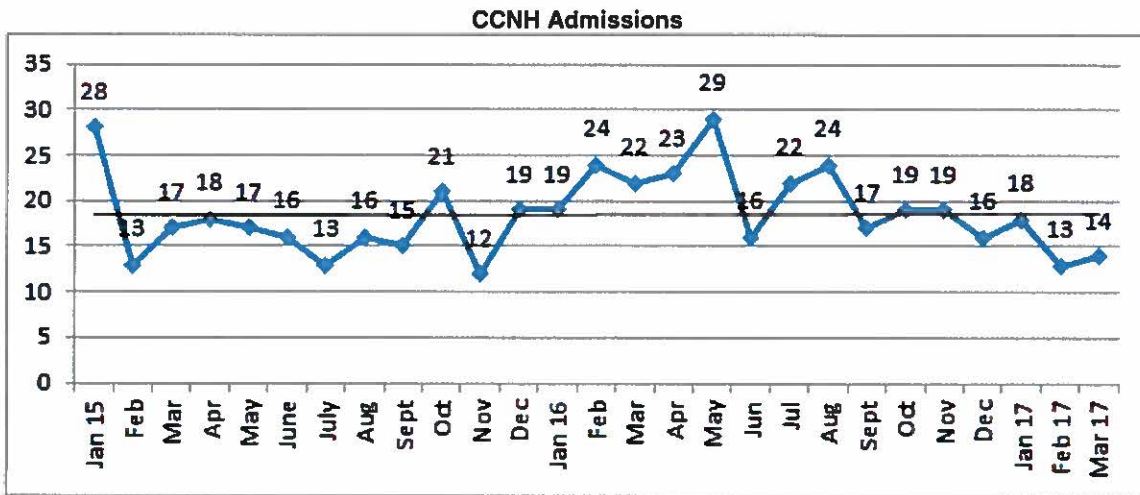


March census is clearly down due to the difference between 14 admission and 25 separations.

**Admissions and Discharges
January 2016 to March 2017**

	Medicare Admits	Non-Medicare Admits	Total Admits	Discharges	Expirations	Total Discharges/Expirations
Jan 16	12	7	19	15	7	22
Feb	18	6	24	13	6	19
Mar	10	12	22	18	8	26
Apr	12	11	23	20	4	24
May	19	10	29	11	8	19
June	8	8	16	15	5	20
July	7	15	22	17	6	23
Aug	13	11	24	10	7	17
Sept	5	12	17	12	7	19
Oct	9	10	19	18	6	24
Nov	11	8	19	14	5	19
Dec	10	6	16	11	10	21
Jan	9	9	18	15	6	21
Feb	8	5	13	12	6	18
Mar	5	9	14	15	10	25

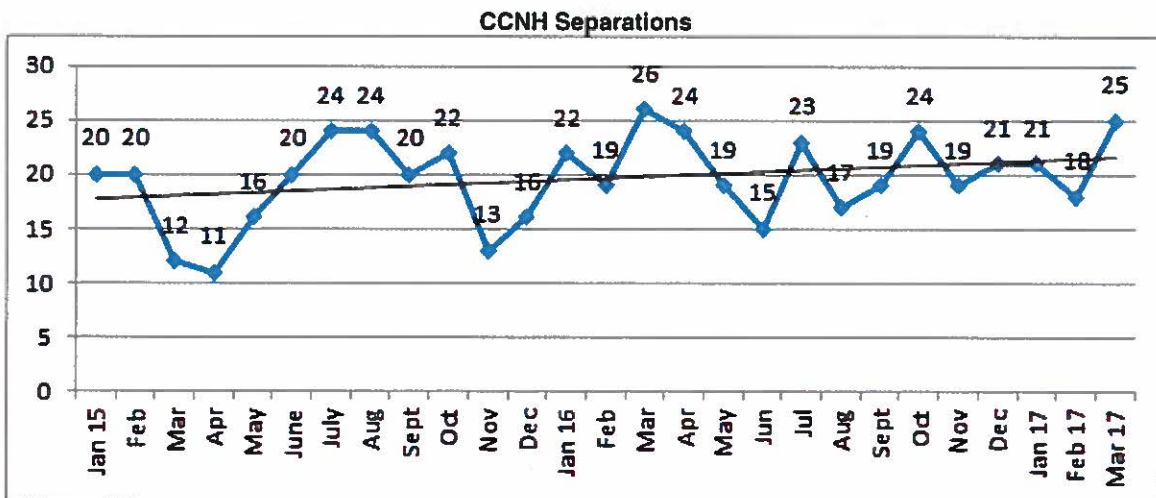
The chart below summarizes the monthly admissions. Admissions so far in 2016 show improvement from 2015 monthly admissions. The 2015 average is 16.4. The 2016 average is 20.8.



The table below summarizes the average number of admissions per month since 2012.

Admissions per Month	
Year	Average Monthly Admissions
2012	22.2
2013	25.5
2014	22.9
2015	16.4
2016	20.8
2017 YTD	15.0

The next chart summarizes separations. The 2015 average was 17.6. For 2016, the annual average is 19.8.

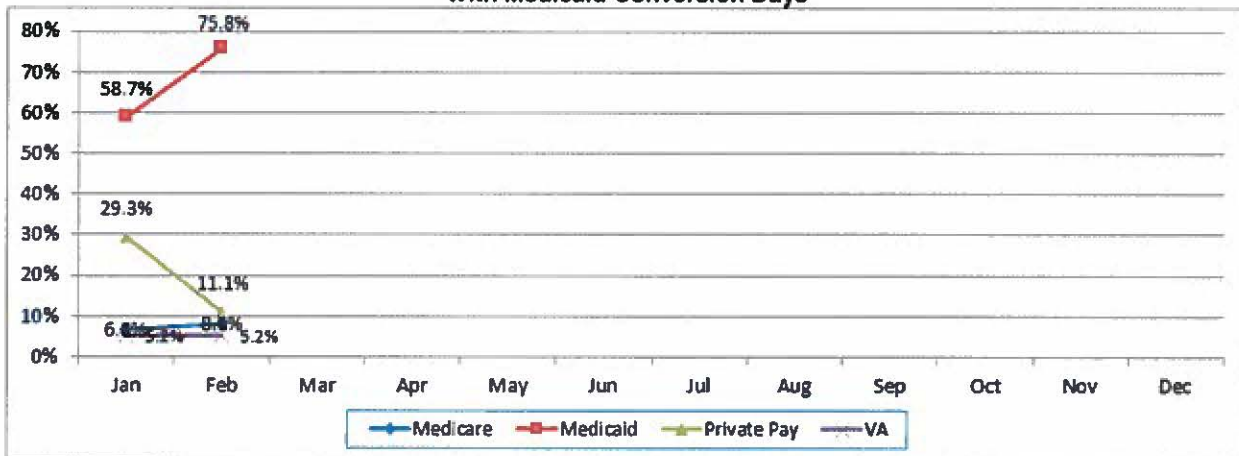


The table below summarizes the average number of discharges per month since 2012.

Discharges per Month	
Year	Average Monthly Admissions
2012	23.5
2013	28.1
2014	23.4
2015	17.6
2016	20.7
2017 YTD	21.3

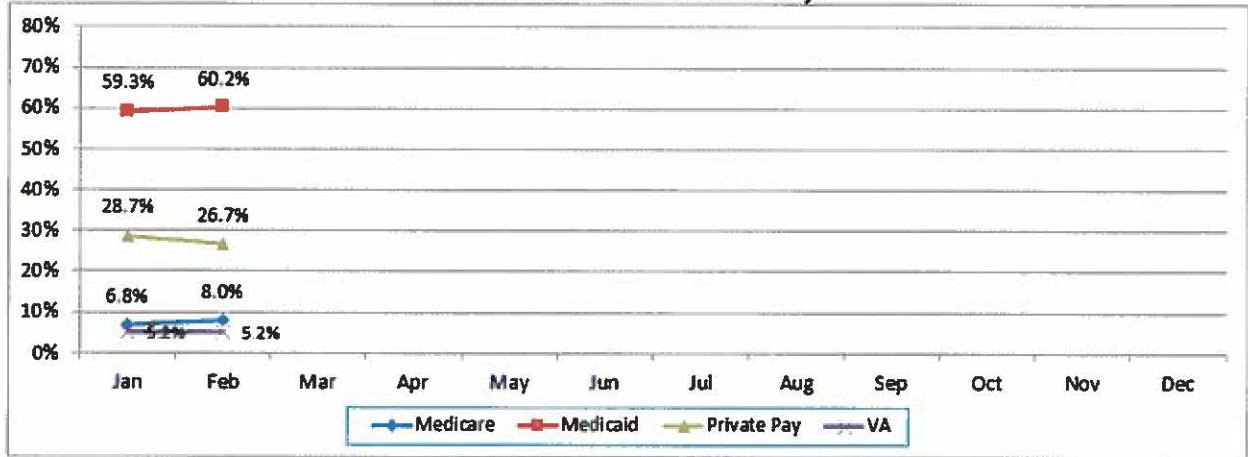
The FY2013 payor mix was Medicare – 8.7%, Medicaid – 56.3% and Private pay 35.0%. The 2014 payor mix for the year was Medicare – 7.5%, Medicaid – 58.3%, Private pay – 32.8%, and VA – 1.3%. For 2015, the 12 month payor mix is Medicare – 6.1%, Medicaid – 70.1%, Private pay – 22.8%, and VA – 1.0%. The 2016 payor mix is Medicare – 7.1%, Medicaid – 65.8%, Private pay – 23.7%, and VA – 3.4%.

Payor Mix by Resident Days – FY2017
With Medicaid Conversion Days



The 2015 payor mix without conversion days is Medicare – 6.1%, Medicaid – 57.2%, Private pay – 35.8% and VA – 1.0%. The 2016 payor mix is Medicare – 7.2%, Medicaid – 57.4%, Private pay – 32.0% and VA – 3.4%.

**Payor Mix by Resident Days – FY2017
Without Medicaid Conversion Days**



Net Income/(Loss) & Cash from Operations

The February income statement shows a net loss of -\$57,152 and a small cash gain of \$4,435.

Revenues

- Operating revenues totaled \$952,820, down from \$983,517 in January. Medicare revenue increased from \$172,451 to \$205,010.

Expenses

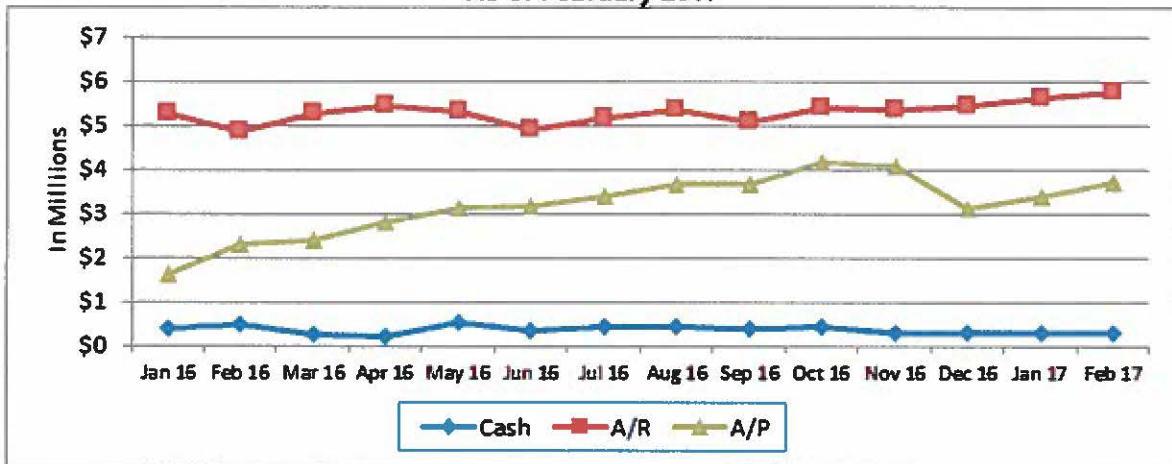
- Expenses decreased from \$1.206 million in January to \$1.111 in February.
- Wages decreased from \$563,021 in January to \$458,902 in February. Wages per day fell from \$108.96 in January to \$97.83 in February.
- Non-labor expenses increased slightly from \$466,225 in January to 4491,593 in February. Non-labor costs per day increased from \$90.23 in January to \$104.79 in February.

Cash Position

The month ending cash balance for February was \$317,803. Accounts receivable was \$5,598,902 in January and \$5,747,128 in February, an increase of \$148,226. \$100,000 of the increase is for the tax anticipation warrant. This receivable will decrease when property tax payments are made to the county.

Accounts payable increased from \$3,366,429 in January to \$3,683,065 in February.

**Cash, Accounts Receivable & Accounts Payable
As of February 2017**



Cash Projection

The following is a cash summary for January and February plus projected cash summaries for the months of March and April.

In January, cash receipts totaled \$936,884. Disbursements totaled \$935,112, including \$418,426 for accounts payable.

January

Beginning Cash				\$298,832
November	Cash In (Includes Boiler Loan)		\$936,884	
	Cash Out			
	Payroll	\$516,686		
	Accounts payable	\$418,426		
			(\$935,112)	\$1,772
Ending Cash				\$300,604

February's cash receipts totaled \$932,777. Cash disbursements totaled \$897,856, including \$408,336 for accounts payable. This amount is lower than the average "normal" monthly disbursement of \$555,000 to conserve cash in preparation for the three payrolls in March.

February

Beginning Cash				\$300,604
January	Cash In		\$932,777	
	Cash Out			
	Payroll	\$489,520		
	Accounts payable	\$408,336		
			(\$897,856)	\$34,921
Ending Cash				\$335,525

March's cash receipts were up at \$1,178,676 due to the receipt of an IGT payment totaling \$181,753. The increase in available cash was enough to cover the three payrolls plus an additional \$123,693 disbursement for accounts payables. This additional amount covered vendor payments that were held in February, taking our \$550,000 accounts payable estimate to \$673,693.

March (Projected)

Beginning Cash				\$335,525
February	Cash In		\$1,178,676	
	Cash Out			
	Payroll	\$683,748		
	Accounts payable	\$673,693		
			(\$1,357,441)	(\$178,765)
Ending Cash				\$156,760

The following projection for April use approximate or average figures: 1) payroll estimates have been reduced from \$260,000 to \$240,000 per payroll, reflecting an actual decrease in recent payroll expenses; 2) cash for payables remain unchanged at \$555,000 per month. As more cash comes in, the more can be used to pay vendors. However, the monthly cash used for vendor payments changes based on payroll and other needs.

Projected cash receipts do not include any assumptions for any increases due to approval of Medicaid application. In other words, the Medicaid receipts estimate is based on current payments only.

April (Projected)

Beginning Cash				\$156,760
December	Cash In		\$955,000	
	Cash Out			
	Payroll	\$480,000		
	Accounts payable	\$550,000		
			(\$1,030,000)	(\$75,000)
Ending Cash				\$81,760

Champaign County Nursing Home
Actual vs Budget Statement of Operations

02/28/17

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue	64.00	1,084.00	(1,020.00)	176.26	2,168.00	(1,991.74)
Medicare A Revenue	205,009.99	225,845.00	(20,835.01)	377,460.80	451,690.00	(74,229.40)
Medicare B Revenue	10,071.53	17,917.00	(7,845.47)	33,456.89	35,834.00	(2,377.31)
Medicaid Revenue	543,839.19	547,765.00	(4,125.81)	969,257.37	1,095,530.00	(126,272.63)
Private Pay Revenue	175,239.23	293,757.00	(118,517.77)	519,165.26	587,514.00	(68,348.74)
Adult Day Care Revenue	18,798.02	19,584.00	(787.98)	38,820.80	39,168.00	(2,347.20)
Total Income	952,819.96	1,105,952.00	(153,132.04)	1,936,338.98	2,211,904.00	(275,567.02)
Operating Expenses						
Administration	258,528.55	281,243.00	34,714.45	512,938.37	582,486.00	69,547.63
Environmental Services	85,611.81	95,164.00	9,552.39	176,117.07	190,328.00	14,210.93
Laundry	14,281.88	17,577.00	3,295.12	28,063.55	35,154.00	7,090.45
Maintenance	15,323.50	22,535.00	7,211.50	28,889.96	45,070.00	16,180.04
Nursing Services	477,288.17	490,901.00	13,614.83	1,040,838.45	981,802.00	(58,838.45)
Activities	19,812.74	26,389.00	6,756.26	41,521.81	52,738.00	11,216.39
Social Services	24,018.11	23,688.00	(350.11)	48,098.10	47,336.00	(762.10)
Physical Therapy	32,645.44	30,539.00	(2,106.44)	61,538.19	61,078.00	(460.19)
Occupational Therapy	23,502.08	33,578.00	10,075.92	46,745.38	67,156.00	20,410.62
Speech Therapy	5,056.45	8,969.00	3,912.55	14,102.00	17,938.00	3,836.00
Respiratory Therapy	2,104.16	4,577.00	2,472.84	4,205.37	9,154.00	4,948.63
Total This Department	7,160.81	13,546.00	6,385.39	18,307.37	27,092.00	8,784.63
Food Services	110,906.86	118,437.00	7,530.14	219,186.33	238,874.00	17,687.67
Barber & Beauty	6,585.03	7,751.00	1,165.97	14,659.84	15,502.00	842.16
Adult Day Care	13,561.45	18,331.00	4,769.55	29,702.87	36,662.00	6,959.13
Alzheimers and Related Disorders	24,180.04	59,943.00	35,762.96	51,096.01	119,886.00	68,789.99
Total Expenses	1,111,204.07	1,249,582.00	138,377.93	2,317,503.10	2,499,164.00	181,660.90
Net Operating Income	(158,384.11)	(143,630.00)	(14,754.11)	(381,166.12)	(287,260.00)	(93,908.12)
NonOperating Income						
Local Taxes	100,172.26	98,805.00	1,367.26	200,344.52	197,610.00	2,734.52
Miscellaneous NI Revenue	1,059.42	359.00	700.42	1,359.42	718.00	641.42
Total NonOperating Income	101,231.68	99,164.00	2,067.68	201,703.94	198,328.00	3,375.94
Net Income (Loss)	(57,152.43)	(44,466.00)	(12,686.43)	(179,462.18)	(88,932.00)	(90,530.18)

02/28/17

Champaign County Nursing Home
Actual vs Budget Statement of Operations

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue						
Lunch Reimbursement	54.00	167.00	(113.00)	81.00	334.00	(253.00)
Late Charge, NSF Check Charge		417.00	(417.00)	85.26	834.00	(748.74)
Other Miscellaneous Revenue	10.00	500.00	(490.00)	10.00	1,000.00	(990.00)
Total Miscellaneous Revenue	64.00	1,084.00	(1,020.00)	176.26	2,168.00	(1,991.74)
Medicare A Revenue						
Medicare A	134,180.50	75,282.00	58,898.50	213,978.64	150,564.00	63,414.64
NH_Pt_Care - Medicare Advantage/ Hmo	70,829.49	150,563.00	(79,733.51)	159,099.96	301,126.00	(142,026.04)
ARD_Pt_Care - Medicare Advantage/ HMO				4,382.00		4,382.00
Total Medicare A Revenue	205,009.99	225,845.00	(20,835.01)	377,460.60	451,690.00	(74,229.40)
Medicare B Revenue						
Medicare B	10,071.53	17,917.00	(7,845.47)	33,456.69	35,834.00	(2,377.31)
Total Medicare B Revenue	10,071.53	17,917.00	(7,845.47)	33,456.69	35,834.00	(2,377.31)
Medicaid Revenue						
Medicaid Title XIX (IDHFS)	426,513.46	444,737.00	(18,223.54)	752,243.59	889,474.00	(137,230.41)
ARD - Medicaid Title XIX (IDHFS)	60,994.92	69,734.00	(8,739.08)	130,100.97	139,468.00	(9,367.03)
Patient Care-Hospice	55,826.73	33,215.00	22,611.73	82,274.00	66,430.00	15,844.00
ARD Patient Care - Hospice	304.08	79.00	225.08	4,638.81	158.00	4,480.81
Total Medicaid Revenue	543,639.19	547,765.00	(4,125.81)	969,257.37	1,095,530.00	(126,272.63)
Private Pay Revenue						
VA-Veterans Nursing Home Care	50,225.00	30,946.00	19,279.00	101,860.00	61,892.00	39,968.00
ARD - VA - Veterans Care	6,160.00		6,160.00	12,980.00		12,980.00
Nursing Home Patient Care - Private Pay	96,761.82	232,127.00	(135,365.18)	355,711.15	464,254.00	(108,542.85)
Nursing Home Beauty Shop Revenue	1,994.50	2,917.00	(922.50)	4,406.50	5,834.00	(1,427.50)
Medical Supplies Revenue	4,089.70	5,000.00	(910.30)	3,448.65	10,000.00	(6,551.35)
Patient Transportation Charges	1,952.21	1,667.00	285.21	3,610.96	3,334.00	276.96
ARD Patient Care- Private Pay	14,058.00	21,100.00	(7,042.00)	37,148.00	42,200.00	(5,052.00)
Total Private Pay Revenue	175,239.23	293,757.00	(118,517.77)	519,165.26	587,514.00	(68,348.74)
Adult Day Care Revenue						
VA-Veterans Adult Daycare	6,933.26	8,334.00	(1,400.74)	15,436.04	16,668.00	(1,229.96)
IL Department Of Aging-Day Care Grant (Title XX)	10,128.76	8,750.00	1,378.76	16,628.76	17,500.00	(871.24)
Adult Day Care Charges-Private Pay	1,734.00	2,500.00	(766.00)	4,754.00	5,000.00	(246.00)
Total Adult Day Care Revenue	18,796.02	19,584.00	(787.98)	36,820.80	39,168.00	(2,347.20)
Total Income	952,819.96	1,105,952.00	(153,132.04)	1,936,336.88	2,211,904.00	(275,567.02)
Operating Expenses						
Administration						
Reg. Full-Time Employees	21,909.37	33,731.00	11,821.63	44,729.07	67,462.00	22,732.93
Reg. Part-Time Employees		616.00	616.00		1,232.00	1,232.00
Temp Salaries & Wages	1,142.76	833.00	(309.76)	2,312.98	1,666.00	(646.98)
Per Diem	135.00	250.00	115.00	270.00	500.00	230.00
Overtime	87.03		(87.03)	1,207.89		(1,207.89)
TOPS - Balances	134.23	370.00	235.77	1,082.58	740.00	(342.58)
TOPS - FICA	10.27	47.00	36.73	82.82	94.00	11.18
Social Security - Employer	1,710.39	2,872.00	961.61	3,576.87	5,344.00	1,767.13
IMRF - Employer Cost	1,731.75	2,952.00	1,220.25	3,766.97	5,904.00	2,137.03
Workers' Compensation Insurance	689.98	1,044.00	354.02	1,408.02	2,088.00	679.98
Unemployment Insurance	705.00	1,358.00	653.00	1,501.94	2,716.00	1,214.06

Thursday, April 06, 2017

7:57 AM 45

Champaign County Nursing Home
Actual vs Budget Statement of Operations

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Employee Health/Life Insurance	5,072.48	6,219.00	1,146.52	10,144.96	12,438.00	2,293.04
Employee Development/Recognition	24.17	208.00	183.83	54.15	416.00	361.85
Employee Physicals/Lab	4,679.10	3,750.00	(929.10)	5,949.10	7,500.00	1,550.90
Stationary & Printing		250.00	250.00		500.00	500.00
Books, Periodicals & Manuals		16.00	16.00	69.00	32.00	(37.00)
Copier Supplies		500.00	500.00		1,000.00	1,000.00
Postage, UPS, Federal Express	504.69	333.00	(171.69)	504.69	666.00	161.31
Equipment < \$2,500		25.00	25.00		50.00	50.00
Operational Supplies	856.64	541.00	(315.64)	3,253.22	1,082.00	(2,171.22)
Audit & Accounting Fees	3,141.00	4,583.00	1,442.00	6,282.00	9,166.00	2,884.00
Attorney Fees	11,457.21	5,000.00	(6,457.21)	12,457.21	10,000.00	(2,457.21)
Engineering Fees		1,250.00	1,250.00		2,500.00	2,500.00
Professional Services	57,273.66	41,794.00	(15,479.66)	116,669.05	83,588.00	(33,281.05)
Job Required Travel Expense	50.97	166.00	115.03	94.31	332.00	237.69
Insurance	22,841.42	24,166.00	1,324.58	45,682.84	48,332.00	2,649.16
Property Loss & Liability Claims		166.00	166.00		332.00	332.00
Computer Services	8,605.64	8,333.00	(272.64)	21,420.97	16,666.00	(4,754.97)
Telephone Services	1,286.14	1,666.00	379.86	2,342.27	3,332.00	989.73
Equipment Maintenance		83.00	83.00		166.00	166.00
Legal Notices, Advertising	912.00	3,333.00	2,421.00	2,893.50	6,666.00	3,772.50
Photocopy Services	899.57	894.00	(5.57)	1,149.57	1,788.00	638.43
Public Relations	5.59	166.00	160.41	38.29	332.00	293.71
Dues & Licenses	1,775.08	1,708.00	(67.08)	3,400.16	3,416.00	15.84
Conferences & Training		833.00	833.00		1,666.00	1,666.00
Finance Charges, Bank Fees	4,257.47	833.00	(3,424.47)	5,764.03	1,666.00	(4,098.03)
Cable/Satellite TV Expense	2,639.77	2,500.00	(139.77)	5,230.94	5,000.00	(230.94)
IPA Licensing Fee	36,847.00	45,565.00	8,718.00	77,835.00	91,130.00	13,295.00
Fines & Penalties		2,500.00	2,500.00		5,000.00	5,000.00
General Liability Claims		2,500.00	2,500.00		5,000.00	5,000.00
Furnishings, Office Equipment		1,750.00	1,750.00		3,500.00	3,500.00
Depreciation Expense	61,587.34	65,227.00	3,639.66	124,189.22	130,454.00	6,264.78
Bad Debt Expense		16,666.00	16,666.00		33,332.00	33,332.00
Interest-Tax Anticipation Notes Payable		291.00	291.00		582.00	582.00
Interest- Bonds Payable	3,555.83	3,555.00	(0.83)	7,374.75	7,110.00	(264.75)
Total Administration	256,526.55	291,243.00	34,714.45	512,938.37	582,486.00	69,547.63
Environmental Services						
Reg. Full-Time Employees	25,114.04	27,174.00	2,059.96	53,236.83	54,348.00	1,111.17
Reg. Part-Time Employees	724.32	834.00	109.68	1,589.36	1,668.00	98.64
Overtime	294.85	305.00	10.15	2,423.26	610.00	(1,813.26)
TOPS - Balances	556.72	250.00	(306.72)	739.40	500.00	(239.40)
TOPS- FICA	42.59	83.00	40.41	56.56	186.00	109.44
Social Security - Employer	1,975.06	2,166.00	190.94	4,333.14	4,332.00	(1.14)
IMRF - Employer Cost	2,099.62	2,392.00	292.38	4,829.02	4,784.00	(45.02)
Workers' Compensation Insurance	772.58	846.00	73.42	1,638.66	1,692.00	53.34
Unemployment Insurance	845.54	1,529.00	683.46	1,796.37	3,058.00	1,261.63
Employee Health/Life Insurance	2,986.33	7,110.00	4,121.67	5,976.66	14,220.00	8,243.34
Operational Supplies	3,012.06	4,583.00	1,570.94	6,385.82	9,166.00	2,780.18
Gas Service	12,146.75	14,583.00	2,436.25	29,393.28	29,166.00	(227.28)
Electric Service	27,490.78	25,000.00	(2,490.78)	47,564.68	50,000.00	2,435.32
Water Service	2,961.15	2,916.00	(45.15)	5,658.37	5,832.00	173.63
Pest Control Service	511.35	520.00	8.65	1,022.70	1,040.00	17.30
Waste Disposal & Recycling	2,280.21	2,916.00	635.79	5,585.90	5,832.00	246.10
Equipment Rentals	258.00	291.00	33.00	516.00	582.00	66.00
Sewer Service & Tax	1,537.66	1,666.00	128.34	3,391.06	3,332.00	(59.06)
Total Environmental Services	85,611.61	95,164.00	9,552.39	176,117.07	190,328.00	14,210.93

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

02/28/17

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Laundry						
Reg. Full-Time Employees	6,770.54	7,437.00	666.46	13,663.42	14,874.00	1,210.58
Reg. Part-Time Employees	1,189.76	823.00	(366.76)	2,498.41	1,646.00	(852.41)
Overtime	89.17	122.00	32.83	884.26	244.00	(640.26)
TOPS Balances	161.82	83.00	(78.82)	695.91	166.00	(529.91)
TOPS - FICA	12.38	8.00	(4.38)	53.23	16.00	(37.23)
Social Security - Employer	601.34	641.00	39.66	1,273.69	1,282.00	8.31
IMRF - Employer Cost	638.11	708.00	69.89	1,420.48	1,416.00	(4.48)
Workers' Compensation Insurance	238.02	250.00	11.98	483.23	500.00	16.77
Unemployment Insurance	264.55	457.00	192.45	543.85	914.00	370.15
Employee Health/Life Insurance	2,230.88	4,008.00	1,777.12	4,461.76	8,016.00	3,554.24
Laundry Supplies	1,222.00	833.00	(389.00)	1,222.00	1,666.00	444.00
Linen & Bedding	235.80	1,666.00	1,430.20	235.80	3,332.00	3,096.20
Laundry & Cleaning Service	627.51	541.00	(86.51)	627.51	1,082.00	454.49
Total Laundry	14,281.88	17,577.00	3,295.12	28,063.55	35,154.00	7,090.45
Maintenance						
Reg. Full-Time Employees	3,866.46	5,471.00	1,604.54	7,940.28	10,942.00	3,001.72
Overtime	(540.55)	87.00	607.55	469.18	134.00	(335.18)
TOPS - Balances	749.29	83.00	(666.29)	780.50	166.00	(614.50)
TOPS - FICA	57.32	19.00	(38.32)	59.71	38.00	(21.71)
Social Security - Employer	296.16	423.00	126.84	639.00	846.00	207.00
IMRF - Employer Cost	315.45	468.00	152.55	712.11	936.00	223.89
Workers' Compensation Insurance	115.62	165.00	49.38	237.42	330.00	92.58
Unemployment Insurance	129.39	305.00	175.61	272.27	610.00	337.73
Employee Health/Life Insurance	1,021.20	1,335.00	313.80	2,042.40	2,670.00	627.60
Gasoline & Oil		125.00	125.00		250.00	250.00
Tools		20.00	20.00		40.00	40.00
Ground Supplies		83.00	83.00		166.00	166.00
Maintenance Supplies	1,270.29	1,666.00	395.71	1,726.42	3,332.00	1,605.58
Equipment < \$2,500	569.42	168.00	(403.42)	1,342.57	332.00	(1,010.57)
Operational Supplies	211.10	20.00	(191.10)	211.10	40.00	(171.10)
Professional Services		29.00	29.00		58.00	58.00
Automobile Maintenance	39.52	833.00	793.48	498.02	1,666.00	1,167.98
Equipment Maintenance	3,750.20	2,083.00	(1,667.20)	3,803.45	4,166.00	362.55
Equipment Rentals		8.00	8.00		16.00	16.00
Nursing Home Building Repair/Maintenance	3,472.63	8,333.00	4,860.37	8,007.13	16,666.00	8,658.87
Parking Lot/Sidewalk Maintenance		833.00	833.00	148.40	1,666.00	1,517.60
Total Maintenance	15,323.50	22,535.00	7,211.50	28,889.96	45,070.00	16,180.04
Nursing Services						
Reg. Full-Time Employees	129,888.29	129,152.00	(736.29)	269,048.24	258,304.00	(10,744.24)
Reg. Part-Time Employees	4,243.63	3,856.00	(387.63)	10,749.37	7,712.00	(3,037.37)
Temp. Salaries & Wages	20,417.54	5,000.00	(15,417.54)	44,266.03	10,000.00	(34,266.03)
Overtime	37,469.75	27,395.00	(10,074.75)	116,873.56	54,790.00	(62,083.56)
TOPS - Balances	6,382.74	833.00	(5,549.74)	1,852.60	1,666.00	(186.60)
No Benefit Full-Time Employees	89,123.78	105,995.00	16,871.22	205,105.25	211,990.00	6,884.75
No Benefit Part-Time Employees	12,957.91	23,489.00	10,531.09	29,514.23	46,978.00	17,463.77
TOPS - FICA	488.28	63.00	(425.28)	141.73	126.00	(15.73)
Social Security - Employer	21,979.29	22,559.00	579.71	50,680.91	45,118.00	(5,562.91)
IMRF - Employer Cost	21,375.48	24,918.00	3,542.52	51,052.89	49,836.00	(1,216.89)
Workers' Compensation Insurance	7,677.87	8,817.00	1,139.13	16,704.69	17,634.00	929.31
Unemployment Insurance	8,598.43	7,589.00	(1,009.43)	19,953.63	15,178.00	(4,775.63)
Employee Health/Life Insurance	28,448.17	28,842.00	393.83	57,636.50	57,684.00	47.50
Books, Periodicals & Manuals		166.00	166.00		332.00	332.00

Champaign County Nursing Home
Actual vs Budget Statement of Operations

02/28/17

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Stocked Drugs	2,108.27	3,091.00	982.73	5,006.68	6,182.00	1,175.32
Pharmacy Charges-Public Aid	1,110.91	1,914.00	803.09	2,579.95	3,828.00	1,248.05
Oxygen	1,141.47	1,408.00	266.53	2,451.85	2,816.00	364.15
Incontinence Supplies	5,351.53	9,266.00	3,914.47	10,782.44	18,532.00	7,749.56
Pharmacy Charges - Insurance	11,396.87	9,760.00	(1,636.87)	17,804.08	19,520.00	1,715.92
Equipment < \$2,500		833.00	833.00	261.94	1,666.00	1,404.06
Operational Supplies	11,041.36	17,066.00	6,024.64	30,021.83	34,132.00	4,110.17
Pharmacy Charges-Medicare	16,169.70	8,420.00	(7,749.70)	23,751.10	16,840.00	(6,911.10)
Medical/Dental/Mental Health	7,775.00	4,166.00	(3,609.00)	11,950.00	8,332.00	(3,618.00)
Professional Services	24,692.75	31,666.00	6,973.25	48,550.44	63,332.00	14,781.56
Laboratory Fees	1,269.98	1,395.00	125.02	2,144.76	2,790.00	645.24
Equipment Rentals	5,846.24	2,500.00	(3,346.24)	10,436.02	5,000.00	(5,436.02)
Dues & Licenses		41.00	41.00	50.00	82.00	32.00
Conferences & Training		500.00	500.00	697.00	1,000.00	303.00
Contract Nursing Services		9,166.00	9,166.00		18,332.00	18,332.00
Medicare Medical Services	330.93	1,035.00	704.07	570.93	2,070.00	1,499.07
Total Nursing Services	477,286.17	490,901.00	13,614.83	1,040,638.45	981,802.00	(58,836.45)
Activities						
Reg. Full-Time Employees	11,667.73	16,007.00	4,339.27	24,929.27	32,014.00	7,084.73
Reg. Part-Time Employees	1,837.47	1,397.00	(440.47)	4,282.33	2,794.00	(1,488.33)
Overtime	7.38	39.00	31.62	421.52	78.00	(343.52)
TOPS - Balances	551.96	166.00	(385.96)	1,002.77	332.00	(670.77)
TOPS - FICA	42.22	12.00	(30.22)	76.71	24.00	(52.71)
Social Security - Employer	1,008.71	1,334.00	325.29	2,216.37	2,668.00	451.63
IMRF - Employer Cost	1,072.75	1,474.00	401.25	2,467.72	2,948.00	480.28
Workers' Compensation Insurance	403.76	521.00	117.24	873.43	1,042.00	168.57
Unemployment Insurance	450.99	963.00	512.01	946.02	1,926.00	979.98
Employee Health/Life Insurance	2,251.02	3,630.00	1,378.98	3,764.48	7,260.00	3,495.52
Equipment < \$2,500		8.00	8.00		16.00	16.00
Operational Supplies	189.05	625.00	435.95	411.29	1,250.00	838.71
Professional Services	129.70	150.00	20.30	129.70	300.00	170.30
Conferences & Training		43.00	43.00		86.00	86.00
Total Activities	19,612.74	26,369.00	6,756.26	41,521.61	52,738.00	11,216.39
Social Services						
Reg. Full-Time Employees	17,577.64	15,991.00	(1,586.64)	32,701.16	31,982.00	(719.16)
Reg. Part-Time Employees	1,350.25		(1,350.25)	2,054.25		(2,054.25)
Overtime	88.00	205.00	117.00	655.98	410.00	(245.98)
TOPS - Balances	(2,028.86)	166.00	2,194.86	(1,256.50)	332.00	1,588.50
TOPS - FICA	(155.21)	12.00	167.21	(96.12)	24.00	120.12
Social Security - Employer	1,439.31	1,239.00	(200.31)	2,675.66	2,478.00	(197.66)
IMRF - Employer Cost	1,588.41	1,368.00	(220.41)	3,031.55	2,736.00	(295.55)
Workers' Compensation Insurance	565.95	484.00	(81.95)	1,039.20	968.00	(71.20)
Unemployment Insurance	537.45	793.00	255.55	1,052.88	1,586.00	533.12
Employee Health/Life Insurance	2,925.47	3,187.00	261.53	5,850.94	6,374.00	523.06
Operational Supplies		16.00	16.00		32.00	32.00
Professional Services	129.70	166.00	36.30	389.10	332.00	(57.10)
Conferences & Training		41.00	41.00		82.00	82.00
Total Social Services	24,018.11	23,668.00	(350.11)	48,098.10	47,336.00	(762.10)
Physical Therapy						
Reg. Full-Time Employees	4,998.11	4,733.00	(265.11)	9,920.93	9,466.00	(454.93)
Overtime	621.36	23.00	(598.36)	1,357.87	46.00	(1,311.87)
TOPS - Balances	(75.99)	83.00	158.99	(680.96)	166.00	846.96
No Benefit Full-Time Employees	1,789.91		(1,789.91)	3,678.19		(3,678.19)

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

02/28/17

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
TOPS - FICA	(5.82)	6.00	11.82	(52.10)	12.00	64.10
Social Security - Employer	541.46	363.00	(178.46)	1,104.86	726.00	(378.86)
IMRF - Employer Cost	568.32	402.00	(166.32)	1,227.85	804.00	(423.85)
Workers' Compensation Insurance	197.76	142.00	(55.76)	401.41	284.00	(117.41)
Unemployment Insurance	247.80	267.00	19.20	484.38	534.00	49.62
Employee Health/Life Insurance	1,485.52	1,854.00	368.48	2,971.04	3,708.00	736.96
Professional Services	22,277.01	22,666.00	388.99	41,124.72	45,332.00	4,207.28
Total Physical Therapy	32,645.44	30,539.00	(2,106.44)	61,538.19	61,078.00	(460.19)
Occupational Therapy						
Reg Full-Time Employees		4,541.00	4,541.00		9,082.00	9,082.00
TOPS - Balances		8.00	8.00		16.00	16.00
Social Security - Employer		347.00	347.00		694.00	694.00
IMRF - Employer Cost		383.00	383.00		766.00	766.00
Workers' Compensation Ins		135.00	135.00		270.00	270.00
Unemployment Insurance		216.00	216.00		432.00	432.00
Employee Health/Life Insurance		1,417.00	1,417.00		2,834.00	2,834.00
Professional Services	23,502.08	26,531.00	3,028.92	46,745.38	53,062.00	6,316.62
Total Occupational Therapy	23,502.08	33,578.00	10,075.92	46,745.38	67,156.00	20,410.62
Speech Therapy						
Professional Services	5,056.45	8,969.00	3,912.55	14,102.00	17,938.00	3,836.00
Total Speech Therapy	5,056.45	8,969.00	3,912.55	14,102.00	17,938.00	3,836.00
Respiratory Therapy						
Professional Services	2,104.16		(2,104.16)	4,205.37		(4,205.37)
Professional Services		4,577.00	4,577.00		9,154.00	9,154.00
Total Respiratory Therapy	2,104.16	4,577.00	2,472.84	4,205.37	9,154.00	4,948.63
Total This Department	7,160.61	13,546.00	6,385.39	18,307.37	27,092.00	8,784.63
Food Services						
Reg Full-Time Employees	28,443.96	30,691.00	2,247.04	55,763.24	61,382.00	5,618.76
Reg Part-Time Employees	826.68	1,709.00	882.32	1,503.08	3,418.00	1,914.92
Temp. Salaries & Wages	2,340.09		(2,340.09)	4,764.38		(4,764.38)
Overtime	3,033.83	3,258.00	224.17	9,224.08	6,516.00	(2,708.08)
TOPS - Balances	(1,093.40)	83.00	1,176.40	1,209.74	166.00	(1,043.74)
TOPS - FICA	(83.65)	6.00	89.65	92.54	12.00	(80.54)
Social Security - Employer	2,620.17	2,728.00	107.83	5,388.32	5,456.00	67.68
IMRF - Employer Cost	2,574.98	3,013.00	438.02	5,588.98	6,026.00	437.02
Workers' Compensation Insurance	945.17	1,066.00	120.83	1,854.80	2,132.00	277.20
Unemployment Insurance	1,122.13	1,981.00	858.87	2,273.88	3,962.00	1,688.12
Employee Health/Life Insurance	5,955.08	7,847.00	1,891.92	10,422.04	15,694.00	5,271.96
Food	99.86		(99.86)	99.86		(99.86)
Nutritional Supplements	6,445.05	5,000.00	(1,445.05)	7,216.82	10,000.00	2,783.18
Equipment < \$2,500		41.00	41.00		82.00	82.00
Operational Supplies	1,212.48		(1,212.48)	1,212.48		(1,212.48)
Professional Services		125.00	125.00		250.00	250.00
Equipment Rentals	404.95	416.00	11.05	809.90	832.00	22.10
Dues & Licenses		16.00	16.00		32.00	32.00
Conferences & Training	15.00	41.00	26.00	15.00	82.00	67.00
Food Service	56,044.48	60,416.00	4,371.52	111,747.19	120,832.00	9,084.81
Total Food Services	110,906.86	118,437.00	7,530.14	219,186.33	236,874.00	17,687.67
Barber & Beauty						
Reg Full-Time Employees	4,214.40	4,676.00	461.60	8,850.24	9,352.00	501.76
TOPS - Balances	59.94	166.00	106.06	766.85	332.00	(434.85)

02/28/17

Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
TOPS - FICA	4.59	12.00	7.41	58.67	24.00	(34.67)
Social Security - Employer	270.19	357.00	86.81	587.39	714.00	146.61
IMRF - Employer Cost	285.84	395.00	109.16	632.44	790.00	157.56
Workers' Compensation Insurance	126.02	139.00	12.98	284.64	278.00	13.36
Unemployment Insurance	138.53	256.00	117.47	283.39	512.00	228.61
Employee Health/Life Insurance	1,485.52	1,667.00	181.48	2,971.04	3,334.00	362.96
Operational Supplies		83.00	83.00	285.18	166.00	(99.18)
Total Barber & Beauty	6,585.03	7,751.00	1,165.97	14,659.84	15,502.00	842.16
Adult Day Care						
Reg. Full-Time Employees	8,105.02	10,986.00	2,880.98	17,060.83	21,972.00	4,911.17
Overtime	62.48	77.00	14.52	539.50	154.00	(385.50)
TOPS - Balances	519.88		(519.88)	1,131.32		(1,131.32)
TOPS - FICA	39.77		(39.77)	86.55		(86.55)
Social Security - Employer	594.55	840.00	245.45	1,280.60	1,680.00	399.40
IMRF - Employer Cost	633.15	928.00	294.85	1,426.63	1,856.00	429.37
Workers' Compensation Insurance	242.33	328.00	85.67	510.14	658.00	145.86
Unemployment Insurance	267.15	539.00	271.85	541.80	1,078.00	536.20
Employee Health/Life Insurance	2,248.42	3,365.00	1,116.58	5,239.60	6,730.00	1,490.40
Gasoline & Oil	770.17	833.00	62.83	1,739.07	1,666.00	(73.07)
Equipment < \$2,500		41.00	41.00		82.00	82.00
Operational Supplies	28.53	125.00	96.47	70.33	250.00	179.67
Field Trips/Activities		41.00	41.00		82.00	82.00
Dues & Licenses		20.00	20.00		40.00	40.00
Conferences & Training	50.00	208.00	158.00	50.00	416.00	366.00
Automobiles, Vehicles				26.50		(26.50)
Total Adult Day Care	13,581.45	18,331.00	4,769.55	29,702.87	38,662.00	6,959.13
Alzheimers and Related Disord						
Reg Full-Time Employees	9,733.63	21,010.00	11,276.37	20,633.12	42,020.00	21,386.88
Overtime		3,044.00	3,044.00	355.30	6,088.00	5,732.70
TOPS - Balances	355.25	250.00	(105.25)	(634.70)	500.00	1,134.70
No Benefit Full-Time Employees	4,825.13	13,968.00	9,140.87	10,087.72	27,932.00	17,844.28
No Benefit Part-Time Employees	2,495.00	6,502.00	4,007.00	6,377.82	13,004.00	6,626.18
TOPS - FICA	27.18	19.00	(8.18)	(48.55)	38.00	86.55
Social Security - Employer	1,281.98	3,406.00	2,124.02	2,819.05	6,812.00	3,992.95
IMRF - Employer Cost	1,376.56	3,762.00	2,385.44	3,145.96	7,524.00	4,378.04
Workers' Compensation Insurance	509.94	1,331.00	821.06	1,109.31	2,682.00	1,552.69
Unemployment Insurance	551.89	2,151.00	1,599.31	1,203.62	4,302.00	3,098.38
Employee Health/Life Insurance	2,921.18	4,277.00	1,355.82	5,842.36	8,554.00	2,711.64
Professional Services	102.50	100.00	(2.50)	205.00	200.00	(5.00)
Conferences & Training		125.00	125.00		250.00	250.00
Total Alzheimers and Related Disorders	24,180.04	59,943.00	35,762.96	51,096.01	119,886.00	68,789.99
Total Expenses	1,111,204.07	1,249,582.00	138,377.93	2,317,503.10	2,499,164.00	181,660.90
Net Operating Income	(158,384.11)	(143,830.00)	(14,754.11)	(381,166.12)	(287,260.00)	(93,906.12)
NonOperating Income						
Local Taxes						
Current-Nursing Home Operating	100,172.26	98,805.00	1,367.26	200,344.52	197,610.00	2,734.52
Total Local Taxes	100,172.26	98,805.00	1,367.26	200,344.52	197,610.00	2,734.52
Miscellaneous NI Revenue						
Restricted Donations	162.10	167.00	(4.90)	462.10	334.00	128.10
Vending Machine Revenue	897.32	192.00	705.32	897.32	384.00	513.32
Total Miscellaneous NI Revenue	1,059.42	359.00	700.42	1,359.42	718.00	641.42

Thursday, April 06, 2017

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02/28/17

Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Total NonOperating Income	101,231.68	99,164.00	2,067.68	201,703.94	198,328.00	3,375.94
Net Income (Loss)	(57,152.43)	(44,466.00)	(12,686.43)	(179,462.18)	(88,932.00)	(90,530.18)

**Champaign County Nursing Home
Historical Statement of Operations**

02/28/17 1

Description	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	Total
Operating Income													
Miscellaneous Revenue											112	64	176
Medicare A Revenue											172,451	205,010	377,461
Medicare B Revenue											23,385	10,072	33,457
Medicaid Revenue											425,618	543,639	969,257
Private Pay Revenue											343,926	175,239	519,165
Adult Day Care Revenue											18,025	18,796	36,821
Total Income											983,517	952,820	1,936,337
Operating Expenses													
Administration											256,410	256,529	512,938
Environmental Services											90,505	85,612	176,117
Laundry											13,782	14,282	28,064
Maintenance											13,566	15,324	28,890
Nursing Services											583,352	477,286	1,040,638
Activities											21,909	19,613	41,522
Social Services											24,080	24,018	48,098
Physical Therapy											28,893	32,645	61,538
Occupational Therapy											23,243	23,502	46,745
Speech Therapy											9,046	5,056	14,102
Respiratory Therapy													
Respiratory Therapy											2,101	2,104	4,205
Total This Department											11,147	7,161	18,307
Food Services											108,279	110,907	219,186
Barber & Beauty											8,075	6,585	14,660
Adult Day Care											16,141	13,561	29,703
Alzheimers and Related Disorders											26,916	24,180	51,096
Total Expenses											1,206,299	1,111,204	2,317,503
Net Operating Income											(222,782)	(158,384)	(381,166)
NonOperating Income													
Local Taxes											100,172	100,172	200,345
Miscellaneous NI Revenue											300	1,059	1,359
Total NonOperating Income											100,472	101,232	201,704
Net Income (Loss)											(122,310)	(57,152)	(179,462)

Champaign County Nursing Home
Historical Statement of Operations

1

02/28/17

Description	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	Total
Operating Income													
Miscellaneous Revenue													
Lunch Reimbursement											27	54	81
Late Charge, NSF Check Charge											85		85
Other Miscellaneous Revenue												10	10
Total Miscellaneous Revenue									112			64	176
Medicare A Revenue													
Medicare A													
NH Pt_Care - Medicare Advantage/ H									79,798			134,181	213,979
ARD_Pt Care - Medicare Advantage/									88,270			70,829	159,100
Total Medicare A Revenue									172,451			205,010	377,461
Medicare B Revenue													
Medicare B													
Total Medicare B Revenue									23,385			10,072	33,457
									23,385			10,072	33,457
Medicaid Revenue													
Medicaid Title XIX (IDHFS)													
ARD - Medicaid Title XIX (IDHFS)									325,730			426,513	752,244
Patient Care-Hospice									69,106			60,995	130,101
ARD Patient Care - Hospice									26,447			55,827	82,274
Total Medicaid Revenue									425,618			543,639	969,257
Private Pay Revenue													
VA-Veterans Nursing Home Care													
ARD - VA - Veterans Care									51,635			50,225	101,860
Nursing Home Patient Care - Private									6,820			6,160	12,980
Medical Supplies Revenue									258,949			96,762	355,711
Patient Transportation Charges									2,412			1,995	4,407
ARD Patient Care- Private Pay									(641)			4,090	3,449
Total Private Pay Revenue									1,659			1,952	3,611
									23,082			14,056	37,148
									343,926			175,239	519,165
Adult Day Care Revenue													
VA-Veterans Adult Daycare													
IL Department Of Aging-Day Care Gra									8,505			6,933	15,438
Adult Day Care Charges-Private Pay									6,500			10,129	16,629
									3,020			1,734	4,754

**Champaign County Nursing Home
Historical Statement of Operations**

02/28/17

Description	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	Total
Total Adult Day Care Revenue											18,025	18,796	36,821
Total Income											963,517	952,820	1,936,337

Operating Expenses

Administration														
Reg. Full-Time Employees											22,820	21,509	44,729	
Temp. Salaries & Wages											1,170	1,143	2,313	
Per Diem											135	135	270	
Overtime											1,121	87	1,208	
TOPS - Balances											948	134	1,083	
TOPS - FICA											73	10	83	
Social Security - Employer											1,866	1,710	3,577	
IMRF - Employer Cost											2,035	1,732	3,767	
Workers' Compensation Insurance											718	690	1,408	
Unemployment Insurance											797	705	1,502	
Employee Health/Life Insurance											5,072	5,072	10,145	
Employee Development/Recognition											30	24	54	
Employee Physicals/Lab											1,270	4,679	5,949	
Books, Periodicals & Manuals											69	505	505	
Postage, UPS, Federal Express											2,387	857	3,253	
Operational Supplies											3,141	3,141	6,282	
Audit & Accounting Fees											1,000	11,457	12,457	
Attorney Fees											59,595	57,274	116,869	
Professional Services											43	51	94	
Job Required Travel Expense											22,841	22,841	45,683	
Insurance											12,615	8,606	21,421	
Computer Services											1,056	1,286	2,342	
Telephone Services											1,982	912	2,894	
Legal Notices, Advertising											250	900	1,150	
Photocopy Services											33	6	38	
Public Relations											1,625	1,775	3,400	
Dues & Licenses											1,507	4,257	5,764	
Finance Charges, Bank Fees											2,591	2,640	5,231	
Cable/Satellite TV Expense											40,988	36,847	77,835	
IPA Licensing Fee											62,602	61,587	124,189	
Fines & Penalties											3,819	3,556	7,375	
Depreciation Expense											256,410	256,529	512,938	
Interest- Bonds Payable														
Total Administration														

Environmental Services

Thursday, April 06, 2017

**Champaign County Nursing Home
Historical Statement of Operations**

02/28/17

Description	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	Total
Reg. Full-Time Employees											28,123	25,114	53,237
Reg. Part-Time Employees											845	724	1,569
Overtime											2,128	295	2,423
TOPS - Balances											183	557	739
TOPS - FICA											14	43	57
Social Security - Employer											2,358	1,975	4,333
IMRF - Employer Cost											2,729	2,100	4,829
Workers' Compensation Insurance											866	773	1,639
Unemployment Insurance											951	846	1,796
Employee Health/Life Insurance											2,988	2,988	5,977
Operational Supplies											3,374	3,012	6,386
Gas Service											17,247	12,147	29,393
Electric Service											20,074	27,491	47,565
Water Service											2,697	2,981	5,658
Pest Control Service											511	511	1,023
Waste Disposal & Recycling											3,306	2,280	5,586
Equipment Rentals											258	258	516
Sewer Service & Tax											1,853	1,538	3,391
Total Environmental Services											90,505	85,612	176,117

Laundry

Reg. Full-Time Employees											6,883	6,771	13,663
Reg. Part-Time Employees											1,309	1,190	2,498
Overtime											795	89	884
TOPS Balances											534	162	696
TOPS - FICA											41	12	53
Social Security - Employer											672	601	1,274
IMRF - Employer Cost											782	638	1,420
Workers' Compensation Insurance											245	238	483
Unemployment Insurance											279	265	544
Employee Health/Life Insurance											2,231	2,231	4,462
Laundry Supplies												1,222	1,222
Linen & Bedding												236	236
Laundry & Cleaning Service												628	628
Total Laundry											13,782	14,282	28,064

Maintenance

Reg. Full-Time Employees											4,074	3,866	7,940
Overtime											1,010	(541)	469
TOPS - Balances											31	749	781
TOPS - FICA											2	57	60
Social Security - Employer											343	296	639

Thursday, April 06, 2017

8:00 AM

Champaign County Nursing Home
Historical Statement of Operations

02/28/17

Description	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	Total
IMRF - Employer Cost											397	315	712
Workers' Compensation Insurance											122	116	237
Unemployment Insurance											143	129	272
Employee Health/Life Insurance											1,021	1,021	2,042
Maintenance Supplies											456	1,270	1,726
Equipment < \$2,500											773	569	1,343
Operational Supplies												211	211
Automobile Maintenance											459	40	498
Equipment Maintenance											53	3,750	3,803
Nursing Home Building Repair/Mainte											4,535	3,473	8,007
Parking Lot/Sidewalk Maintenance											148		148
Nursing Home Building Construction/I													
Total Maintenance											13,566	15,324	28,890

Nursing Services

Reg. Full-Time Employees											139,160	129,888	269,048
Reg. Part-Time Employees											6,506	4,244	10,749
Temp. Salaries & Wages											23,848	20,418	44,266
Overtime											79,404	37,470	116,874
TOPS - Balances											(4,530)	6,383	1,853
No Benefit Full-Time Employees											115,981	89,124	205,105
No Benefit Part-Time Employees											16,556	12,958	29,514
TOPS - FICA											(347)	488	142
Social Security - Employer											28,702	21,979	50,681
IMRF - Employer Cost											29,677	21,375	51,053
Workers' Compensation Insurance											9,027	7,678	16,705
Unemployment Insurance											11,355	8,598	19,954
Employee Health/Life Insurance											29,188	28,448	57,637
Stocked Drugs											2,898	2,108	5,007
Pharmacy Charges-Public Aid											1,489	1,111	2,580
Oxygen											1,310	1,141	2,452
Incontinence Supplies											5,431	5,352	10,782
Pharmacy Charges - Insurance											6,407	11,397	17,804
Equipment < \$2,500											262		262
Operational Supplies											18,980	11,041	30,022
Pharmacy Charges-Medicare											7,581	16,170	23,751
Medical/Dental/Mental Health											4,175	7,775	11,950
Professional Services											23,858	24,693	48,550
Laboratory Fees											875	1,270	2,145
Equipment Rentals											4,590	5,846	10,436
Dues & Licenses											50		50
Conferences & Training											697		697
Medicare Medical Services											240	331	571

Thursday, April 06, 2017

8:00 AM

**Champaign County Nursing Home
Historical Statement of Operations**

02/28/17

Description	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	Total
Total Nursing Services											563,352	477,286	1,040,638
Activities													
Reg. Full-Time Employees											13,262	11,668	24,929
Reg. Part-Time Employees											2,445	1,837	4,282
Overtime											414	7	422
TOPS - Balances											451	552	1,003
TOPS - FICA											34	42	77
Social Security - Employer											1,208	1,009	2,216
IMRF - Employer Cost											1,395	1,073	2,468
Workers' Compensation Insurance											470	404	873
Unemployment Insurance											495	451	946
Employee Health/Life Insurance											1,513	2,251	3,764
Operational Supplies											222	189	411
Professional Services												130	130
Total Activities											21,909	19,813	41,522
Social Services													
Reg. Full-Time Employees											15,124	17,578	32,701
Reg. Part-Time Employees											704	1,350	2,054
Overtime											568	88	656
TOPS - Balances											772	(2,029)	(1,257)
TOPS - FICA											59	(155)	(96)
Social Security - Employer											1,236	1,439	2,676
IMRF - Employer Cost											1,443	1,588	3,032
Workers' Compensation Insurance											473	566	1,039
Unemployment Insurance											515	537	1,053
Employee Health/Life Insurance											2,925	2,925	5,851
Professional Services											259	130	389
Total Social Services											24,080	24,018	48,098
Physical Therapy													
Reg. Full-Time Employees											4,923	4,998	9,921
Overtime											737	621	1,358
TOPS - Balances											(605)	(76)	(681)
No Benefit Full-Time Employees											1,888	1,790	3,678
TOPS - FICA											(46)	(6)	(52)
Social Security - Employer											563	541	1,105
IMRF - Employer Cost											660	568	1,228
Workers' Compensation Insurance											204	198	401
Unemployment Insurance											237	248	484
Employee Health/Life Insurance											1,486	1,486	2,971

**Champaign County Nursing Home
Historical Statement of Operations**

02/28/17

Description	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	Total
Professional Services											18,848	22,277	41,125
Total Physical Therapy											28,893	32,645	61,538
Occupational Therapy													
Professional Services											23,243	23,502	46,745
Total Occupational Therapy											23,243	23,502	46,745
Speech Therapy													
Professional Services											9,046	5,056	14,102
Total Speech Therapy											9,046	5,056	14,102
Respiratory Therapy													
Professional Services											2,101	2,104	4,205
Total Respiratory Therapy											2,101	2,104	4,205
Total This Department											11,147	7,161	18,307
Food Services													
Reg. Full-Time Employees											27,319	28,444	55,763
Reg. Part-Time Employees											676	827	1,503
Temp Salaries & Wages											2,424	2,340	4,764
Overtime											6,190	3,034	9,224
TOPS - Balances											2,303	(1,093)	1,210
TOPS - FICA											176	(84)	93
Social Security - Employer											2,768	2,620	5,388
IMRF - Employer Cost											3,014	2,575	5,589
Workers' Compensation Insurance											910	945	1,855
Unemployment Insurance											1,152	1,122	2,274
Employee Health/Life Insurance											4,467	5,955	10,422
Food												100	100
Nutritional Supplements											772	6,445	7,217
Operational Supplies												1,212	1,212
Equipment Rentals												405	810
Conferences & Training												15	15
Food Service											55,703	56,044	111,747
Total Food Services											108,279	110,907	219,186
Barber & Beauty													
Reg Full-Time Employees											4,636	4,214	8,850
TOPS - Balances											707	60	767
TOPS - FICA											54	5	59
Social Security - Employer											297	270	567

**Champaign County Nursing Home
Historical Statement of Operations**

02/28/17

Description	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	Total
Adult Day Care													
IMRF - Employer Cost											347	286	632
Workers' Compensation Insurance											139	126	265
Unemployment Insurance											145	139	283
Employee Health/Life Insurance											1,486	1,486	2,971
Operational Supplies											265		265
Total Barber & Beauty											8,075	6,585	14,660
Adult Day Care													
Reg. Full-Time Employees											8,956	8,105	17,061
Overtime											477	62	540
TOPS - Balances											611	520	1,131
TOPS - FICA											47	40	87
Social Security - Employer											686	595	1,281
IMRF - Employer Cost											793	633	1,427
Workers' Compensation Insurance											268	242	510
Unemployment Insurance											275	267	542
Employee Health/Life Insurance											2,991	2,248	5,240
Gasoline & Oil											969	770	1,739
Operational Supplies											42	29	70
Conferences & Training												50	50
Automobiles, Vehicles											27		27
Total Adult Day Care											16,141	13,561	29,703

Alzheimers and Related Disord													
Reg. Full-Time Employees											10,899	9,734	20,633
Overtime											355		355
TOPS - Balances											(990)	355	(635)
No Benefit Full-Time Employees											5,263	4,825	10,088
No Benefit Part-Time Employees											3,883	2,495	6,378
TOPS - FICA											(76)	27	(49)
Social Security - Employer											1,537	1,282	2,819
IMRF - Employer Cost											1,769	1,377	3,146
Workers' Compensation Insurance											599	510	1,109
Unemployment Insurance											652	552	1,204
Employee Health/Life Insurance											2,921	2,921	5,842
Professional Services											103	103	205
Total Alzheimers and Related Disorde											26,916	24,180	51,096
Total Expenses											1,208,299	1,111,204	2,317,503
Net Operating Income											(222,782)	(158,384)	(381,166)

**Champaign County Nursing Home
Historical Statement of Operations**

02/28/17

Description	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	02/17	Total
NonOperating Income													
Local Taxes													
Current-Nursing Home Operating				100,172							100,172	100,172	200,345
Total Local Taxes				100,172							100,172	100,172	200,345
Miscellaneous NI Revenue											300	162	462
Restricted Donations												897	897
Vending Machine Revenue											300	1,059	1,359
Total Miscellaneous NI Revenue											100,472	101,232	201,704
Total NonOperating Income											(122,310)	(57,152)	(179,462)
Net Income (Loss)													

Champaign County Nursing Home
Balance Sheet

ASSETS

Current Assets

Cash

Cash	\$317,503.49
Petty Cash	\$300.00
Total Cash	<u>\$317,803.49</u>

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Private Pay	\$1,849,157.56
Accts Rec-Nursing Home Med Adv/ HMO/ Ins	\$955,948.58
Total Rec., Net of Uncollectible Amounts	<u>\$2,805,106.14</u>

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Hospice	\$181,932.65
Allowance for Uncollectible Accts-Private Pay	(\$226,017.10)
Allowance for Uncollectible Accts-Patient Care P	(\$160,301.19)
Allowance for Uncollectible Accts-Patient Care H	\$11,807.46
Total Rec., Net of Uncollectible Amounts	<u>(\$192,578.18)</u>

Accrued Interest

Property Tax Revenue Receivable	\$237,866.80
Total Accrued Interest	<u>\$237,866.80</u>

Intergvt. Rec., Net of Uncollectibl

Due From Collector Funds	\$586.42
Due from Other Governmental Units	\$1,385,873.59
Due from IL Public Aid	\$596,075.87
Due from IL Department of Aging-Title XX	\$105,603.34
Due from US Treasury-Medicare	\$489,277.89
Due From VA-Adult Daycare	\$70,461.86
Due From VA-Nursing Home Care	\$249,238.14
Allowance for Uncollectible Accts-Medicare	\$955.54
Allowance For Uncollectible Accts-VA Adult Day C	(\$1,340.00)
Total Intergvt. Rec., Net of Uncollectibl	<u>\$2,896,732.65</u>

Prepaid Expenses

Prepaid Expenses	\$201,632.00
Stores Inventory	\$21,111.96
Total Prepaid Expenses	<u>\$222,743.96</u>

Long-Term Investments

Patient Trust Cash, Invested	\$22,264.06
Total Long-Term Investments	<u>\$22,264.06</u>
Total Current Assets	<u>\$6,309,938.92</u>

Fixed Assets

Nursing Home Buildings	\$23,473,119.72
Improvements not Buildings	\$698,243.45
Equipment, Furniture & Autos	\$1,631,740.76
Construction in Progress	\$429,255.37
Accumulated Depreciation-Land Improvements	(\$333,846.95)
Accumulated Depreciation-Equipment, Furniture, &	(\$1,258,305.91)
Accumulated Depreciation-Buildings	(\$5,927,158.13)
Total Fixed Assets	\$18,713,048.31
Total ASSETS	\$25,022,987.23

LIABILITIES & EQUITY**Current Liabilities**

A/R Refunds	\$7,973.70
Accounts Payable	\$3,683,064.53
Salaries & Wages Payable	\$283,550.09
Interest Payable - Bonds	\$30,288.27
Due To Accounts Payable Fund	(\$216.40)
Due to General Corporate Fund	\$282,802.00
Due to Other Funds	\$13,000.00
Tax Anticipation Notes Payable	\$1,021,757.00
Notes Payable	\$279.66
Total Current Liabilities	\$5,322,498.85

Non-Current Liabilities

Nursing Home Patient Trust Fund	\$22,264.06
Bonds Payable	\$2,505,000.00
Accrued Compensated Absences	\$238,642.93
Total Non-Current Liabilities	\$2,765,906.99
Total Current Liabilities	\$8,088,405.84

Equity

Revenues	\$0.00
Retained Earnings-Unreserved	\$17,114,043.57
Year To Date Earnings	\$0.00
Contributed Capital	\$0.00
Year To Date Earnings	(\$179,462.18)
Total Equity	\$16,934,581.39
Total LIABILITIES & EQUITY	\$25,022,987.23

2 Month
Champaign County Nursing Home
December 31, 2016 through February 28, 2017
Statement of Cash Flows (Indirect Method)

CASH FLOW FROM OPERATING ACTIVITIES:

Net Income (Loss) - YTD	\$ (179,462)
Depreciation Expense	124,189
(Incr.)/Decr. in Accounts Receivable	(329,842)
(Incr.)/Decr. in Prepaid Expenses	(180,435)
(Incr.)/Decr. in Inventory	-
(Incr.)/Decr. in Patient Trust	(757)
Incr./(Decr.) in Accounts Payable	550,051
Incr./(Decr.) in Salaries and Wages Payable	82,101
Incr./(Decr.) in Interest Payable	7,374
Incr./(Decr.) in Accrued Com. Absences	7,201
Incr./(Decr.) in Other Liabilities	<u>21,731</u>
Net Cash Provided by Operating Activities	102,151

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	-
Improvements / (CIP)	(18,899)
Net Cash Provided by Investing Activities	<u>(18,899)</u>

CASH FLOW FROM FINANCING ACTIVITIES:

Increase in Tax Anticipation Note	-
Notes Payable - Medicaid	-
(Decrease) Due to General Corp. Fund	-
(Decrease) in Bonds Payable	-
Increase in Equity Adjustment	<u>(76,388)</u>
Net Cash Provided by Financing Activities	(76,388)

Total Cash Flow	6,864
Beginning Cash Flow - 12/31/2016	<u>310,939</u>
ENDING CASH - 2/28/2017	<u><u>\$ 317,803</u></u>

Champaign County Nursing Home
Monthly Statements of Cash Flow (Indirect Method)
September 30, 2016 through February 28, 2017

	<u>Sept '16</u>	<u>Oct '16</u>	<u>Nov '16</u>	<u>Dec '16</u>	<u>Jan '17</u>	<u>Feb '17</u>
<u>CASH FLOW FROM OPERATING ACTIVITIES:</u>						
Net Income (Loss) - Monthly	\$ (66,036)	\$ 20,856	\$ (137,446)	\$ (135,779)	\$ (122,310)	\$ (57,152)
Depreciation Expense	62,684	62,657	62,638	62,590	62,602	61,587
(Incr.)/Decr. in Accounts Receivable	273,679	(314,852)	34,861	(72,057)	(181,616)	(148,226)
(Incr.)/Decr. in Prepaid Expenses	15,574	15,574	15,574	15,574	(54,531)	(125,904)
(Incr.)/Decr. in Inventory	-	-	-	-	-	-
(Incr.)/Decr. in Patient Trust	-	-	3,910	305	-	(757)
Incr./(Decr.) in Accounts Payable	(21,496)	521,288	(104,564)	(940,446)	233,415	316,636
Incr./(Decr.) in Salaries and Wages Payable	(229,248)	45,744	38,802	62,549	46,360	35,741
Incr./(Decr.) in Interest Payable	3,819	3,819	3,819	3,819	3,818	3,556
Incr./(Decr.) in Accrued Com. Absences	850	1,653	(5,205)	2,295	447	6,754
Incr./(Decr.) in Other Liabilities	(83,563)	-	(3,912)	(305)	3	21,728
Net Cash Provided (Used) by Operating Activities	(43,737)	356,739	(91,523)	(1,001,455)	(11,812)	113,963
<u>CASH FLOW FROM INVESTING ACTIVITIES:</u>						
Purchase of Equipment	-	-	-	-	-	-
Improvements / (CIP)	(39,007)	(278,099)	(10,195)	(2,873)	-	(18,899)
Net Cash Provided (Used) by Investing Activities	(39,007)	(278,099)	(10,195)	(2,873)	-	(18,899)
<u>CASH FLOW FROM FINANCING ACTIVITIES:</u>						
Incr./(Decr.) in Tax Anticipation Note	(232,076)	-	-	1,021,757	-	-
Incr./(Decr.) Notes Payable - Medicaid	(25,590)	(25,590)	(25,589)	(25,310)	-	-
Incr./(Decr.) in Due to General Corp. Fund	282,802	-	-	-	-	-
Incr./(Decr.) in Bonds Payable	-	-	-	-	-	-
Incr./(Decr.) in Equity Adjustment	-	-	-	-	-	(76,388)
Net Cash Provided (Used) by Financing Activities	25,136	(25,590)	(25,589)	996,447	-	(76,388)
Total Cash Flow	(57,608)	53,050	(127,307)	(7,881)	(11,812)	18,676
Beginning Cash Balance (Prior Month's)	450,685	393,077	446,127	318,820	310,939	299,127
MONTH ENDING CASH BALANCE	\$ 393,077	\$ 446,127	\$ 318,820	\$ 310,939	\$ 299,127	\$ 317,803

**Champaign County Nursing Home
September 30, 2016 through February 28, 2017**

Key Balance Sheet Items Charted Below:

	<u>Sept '16</u>	<u>Oct '16</u>	<u>Nov '16</u>	<u>Dec '16</u>	<u>Jan '17</u>	<u>Feb '17</u>
Cash	393,077	446,127	318,820	310,939	299,127	317,803
A/R	5,065,238	5,380,090	5,345,229	5,417,286	5,598,902	5,747,128
A/P	3,656,736	4,178,024	4,073,460	3,133,014	3,366,429	3,683,065

