

NURSING HOME BOARD OF DIRECTORS AGENDA

County of Champaign, Urbana, Illinois

Monday, December 12, 2016 – 6:00pm

In Service Classroom, Champaign County Nursing Home
500 S. Art Bartell Road, Urbana

CHAIR: Catherine Emanuel
DIRECTORS: Jack Anderson, Sam Banks, Deb Busey, Lorraine Cowart, Mary Hodson,
Edmund Sutton

<u>ITEM</u>	<u>Page #</u>
I. <u>CALL TO ORDER</u>	
II. <u>ROLL CALL</u>	
III. <u>APPROVAL OF AGENDA</u>	
IV. <u>APPROVAL OF MINUTES</u> November 30, 2016	1 - 3
V. <u>PUBLIC PARTICIPATION</u>	
VI. <u>COMMUNICATIONS</u>	
VII. <u>MANAGEMENT UPDATE</u> A. Progress on pending Medicaid applications B. Staffing update	4 - 67
VIII. <u>STATE CASH ADVANCE</u> Approve proposal to HFS	
IX. <u>METRICS</u> Approve metrics for Strategic Plan 2017	
X. <u>FOOD SERVICE UPDATE</u>	
XI. <u>ELECTION OF OFFICERS</u>	
XII. <u>NEXT MEETING DATE & TIME</u> January 9, 2017	
XIII. <u>ADJOURNMENT</u>	

**Board of Directors
Champaign County Nursing Home (CCNH) –Minutes
Urbana, Illinois
November 30, 2016**

Directors Present: Emanuel, Anderson, Cowart, Hodson, Sutton

Directors Absent/Excused: Banks, Busey

Also Present: Asplund, Gima, Noffke, Petrie, Snider, Winschel

1. Call to Order

The meeting was called to order at 6:02 p.m. by Chair Emanuel.

2. Roll Call

Asplund called the roll of Directors. A quorum was established.

3. Approval of Agenda

The agenda was approved as distributed (motion by Hodson, second by Sutton, unanimous).

4. Approval of Minutes

The open session minutes of November 14th, 2016 were approved as distributed (motion by Cowart, second by Sutton, unanimous).

5. Public Participation

David Laker stated the same issues continue to be discussed, but not addressed.

Pattsi Petrie stated she was amazed how quickly the letter to the editor concerning the Nursing Home was published. She commented that Mary Schultz asked that she (Ms. Petrie) relay her concerns over staffing issues over the holiday weekend. Ms. Petrie said she had a casual conversation at the grocery store with a person who was headed to the Nursing Home to work a 16-hour shift. Ms. Petrie reviewed the timeline for referenda regarding the Nursing Home financials.

Richard Kruidenier, nursing home resident, expressed concern over staffing issues over the holiday weekend. He stated he overheard a worker say the nursing home was "purposely short-staffing". He commented his unit was terribly understaffed; it had one CNA and one in training on one evening.

6. Communications

Ms. Emanuel requested staffing be added as a discussion item for the December 12, 2016 agenda.

Mr. Anderson commented he received a call from a nursing home vendor regarding past due payments. He asked that nursing home management provide a detailed report and plan for communication to the vendors regarding payment schedules.

7. Business Plan Discussion

Mr. Winschel started the discussion with a review of cash flow. He made the distinction the nursing home is short of cash; not short of revenue. Mr. Winschel acknowledged that some of the vendors are financing the nursing home's shortfall. He stated that not every single vendor has not been contacted, because MPA does not want to start a panic. Mr. Winschel noted there is an accounts payable person on staff at the nursing home who takes calls from concerned vendors.

Mr. Gima stated MPA has prioritized the vendors by dollar amount owed. He noted that those larger vendors (medical supplies, therapy, pharmacy, and food service) are in close communication with. Some vendors have begun to charge interest for past due amounts. He added that the nursing home has not lost any vendors.

Mr. Gima said the reason the nursing home is in this financial position is because of the 68 open Medicaid applications from the state. He reviewed the options MPA is pursuing to attempt to resolve the issue. He commented that in the last few weeks, MPA has seen an increase in the number of applications being approved; thanks to Rick Snider's contact at HFS (Healthcare and Family Services).

Mr. Snider provided a handout with a summary describing the options available to the nursing home regarding the financial issue. He stated the financial issue is two-fold; the cash-flow issue being one and the long-term capital needs being the second. He noted his hope was that the handout would provide a framework for tonight's discussion. According to Mr. Snider, 3.26 cents is the current operating levy; generating 1.7 million. He noted the bonds are retiring in 2021. Mr. Snider itemized the list of necessary finances identified so far – 2 million in deferred maintenance costs, 6 million in strategic capital needs, 1.5 million to bring AP down to 90 days of aging, and 3 months of revenue to establish an operating fund balance.

Mr. Anderson noted there's a strategy to marketing this if you want success. He suggested the recommendation to the board just include the need for financing and the amount; without a recommendation for how those funds be obtained. Mr. Anderson stated he supports giving voters the choice on a ballot between providing additional funding and leasing/selling the nursing home.

Ms. Hodson commented she disagreed with allowing voters a choice. She explained she felt it would give people an "easy out" of supporting the Nursing Home.

A MOTION was made by Ms. Hodson for the following recommendation to the full board; second by Mr. Sutton. MOTION carried unanimously.

The nursing home requires an additional 12 million dollars; 7 for capital expenses, 3 for operational reserves, and 2 for accounts payable. The Nursing Home Board requests that the County Board consider approval of a ballot question to ask for an increase in the nursing home property tax for 10 years, and if the consensus is not in favor; request a sales tax increase for the capital portion only (7 million) over the next twelve years. In addition, the board requests the County Administrator to consult with the State's Attorney Office to look into the possibility of placing a time limitation for the operational levy.

8. Next Meeting Date & Time

The next meeting is scheduled for Monday, December 12, 2016

9. Adjournment

Chair Emanuel declared the meeting adjourned at 7:34 p.m.

Respectfully submitted:
Tammy Asplund
Recording Secretary

Action Plan Update

Issue 1

Current Open Positions

The table below summarizes the current open positions. The format has changed to include the actual number of open positions by full time equivalents (FTEs).

Number of Open Positions		
	11/1/2016	12/1/2016
Accounts Receivable Clerk	1.0	1.0
Director of Nursing	1.0	1.0
Assistant Director of Nursing	1.0	1.0
Unit Manager for Rehabilitation (RN)	0.0	1.0
RN Shift Supervisor	2.0	2.0
Care Plan Coordinator (RN preferred)	1.0	1.0
CNA Team Leader - Long Term Care	5.0	5.0
Restorative CNA	1.0	1.0
CNA	15.0	13.0
Activities Assistant	3.0	0.0
Cook/Assist Cook	1.0	0.0
Food Service Worker PRN	1.0	0.0
Transportation Assistant	0.5	0.0
Total	32.5	26.0

The list has been cleaned up by removing positions that have been filled for a minimum of 2 months. All ancillary staff positions have been filled including housekeeping, laundry and maintenance. In November, dietary, activities and transportation positions have been filled. CNA vacancies has been reduced from 15 to 13 FTEs.

Issue 1 HR Dashboard 2016

Retention Rate	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Benchmark
All	55.5%	56.1%	58.3%	56.1%	57.9%	55.8%	56.9%	57.1%	52.5%	53.8%	53.1%		73.1%
All Nursing	50.0%	52.4%	51.9%	51.9%	51.1%	50.8%	52.4%	52.4%	50.0%	48.9%	51.8%		67.8%
CNAS	46.7%	48.9%	46.4%	45.5%	46.9%	46.4%	50.6%	50.6%	46.8%	46.4%	49.4%		67.5%

Turnover Rate (12 month rolling average)	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Benchmark
All	68.2%	67.4%	64.0%	60.2%	59.9%	63.1%	74.1%	78.8%	72.1%	72.9%			45.2%
All Nursing	74.2%	75.4%	70.7%	67.4%	68.1%	73.5%	83.3%	87.3%	78.9%	75.2%			51.4%
CNAS	71.1%	76.1%	64.9%	62.1%	56.6%	75.3%	90.4%	100.0%	94.9%	89.3%			52.4%

Benchmark - American Healthcare Association Quality Report 2013

Separation Statistics (12 month rolling average)	Total	< 6 mos	6-11 mos	12 or less	1 year	2 years	3 years	4+ years
January 15 to January 16	161	74	28	102	22	11	5	21
		CNAS	34	14	48	7	5	3
		Dietary	21	5	26	5	1	1
February 15 to February 16	159	74	32	106	19	11	5	18
		CNAS	35	17	52	6	5	3
		Dietary	20	5	25	3	0	0
March 15 to March 16	155	75	29	104	18	10	6	17
		CNAS	32	16	48	7	5	2
		Dietary	27	20	24	3	0	0
April 15 to April 16	148	75	27	102	16	10	4	16
		CNAS	36	15	51	5	1	2
		Dietary	31	19	23	3	0	0
May 15 to May 16	148	77	27	104	16	9	4	15
		CNAS	37	14	51	4	2	2
		Dietary	26	19	23	3	0	0
Jun 15 to Jun 16	157	82	28	110	17	11	3	16
		CNAS	40	15	55	4	5	2
		Dietary	25	17	22	2	1	0
Jul 15 to Jul 16	174	89	27	116	17	16	5	20
		CNAS	46	14	60	4	7	2
		Dietary	25	17	21	1	2	1
Aug 15 to Aug 16	182	96	27	123	19	15	6	19
		CNAS	49	15	64	5	7	3
		Dietary	28	17	21	2	1	2
Sep 15 to Sep 16	173	94	24	118	18	11	6	20
		CNAS	48	13	61	4	5	3
		Dietary	29	18	23	2	1	2
Oct 15 to Oct 16	175	95	24	119	17	12	7	20
		CNAS	48	11	59	4	6	3
		Dietary	34	20	26	2	1	3
Nov 15 to Nov 16								
		CNAS						
		Dietary						
Dec 15 to Dec 16								
		CNAS						
		Dietary						

Issue 1
HR Dashboard 2016 (Continued)

Open Positions by Month	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Target FTEs
CNAs Hired (FTEs)	71.7	74.3	84.1	88.7	88.8	73.1	74.1	65.0	74.1	65.0	69.2	71.2	84.2
CNAs Open Positions (FTEs)	12.5	9.9	0.1	-4.5	-4.6	11.1	10.1	19.2	10.1	19.2	15.0	13.0	
Dietary Hired (FTEs)	20.5	21.0	21.0	21.8	20.8	22.4	17.3	17.5	17.3	17.5	18.5	21	19.65
Dietary Open Positions (FTEs)	0	-1.4	-1.4	-2.2	-1.2	-2.8	2.4	2.2	2.4	2.2	1.2	-1.4	
Applications/Hires/Separations													
CNAs													
Applications	29	28	21	14	20	13	22	28	21	17	18		
Hires	10	7	13	8	2	5	9	4	6	10	9		
Separations	2	7	3	6	5	8	11	7	2	3	4		
Dietary													
Applications	25	16	21	22	21	18	39	28	21	16	20		
Hires	4	0	1	4	1	3	0	2	4	4	6		
Separations	1	1	2	1	3	0	4	4	2	2	1		

Issue 1

CNA Staffing

CNA staffing increased from 69.2 FTEs in November to 71.2 FTEs in December. The retention rate has increased slightly from 46.4% to 49.4%. The turnover data was not available due to a glitch in the report generation. The cause of the problem remains unresolved as of the writing of the management report.

Monthly CNA Retention

	June	July	Aug	Sep	Oct	Nov
Employed <1 Year	45	41	40	42	45	45
Employed for 1 Year or More	44	42	41	37	39	44
Total # of CNAs	89	83	81	79	84	89
Retention Rate	49.4%	50.6%	50.6%	46.8%	46.4%	49.4%

Monthly CNA Turnover

	June	July	Aug	Sep	Oct	Nov
Rolling 12 month separations	67	75	81	75	75	
Total # of CNAs	89	83	81	79	84	
Turnover Rate	75.3%	90.4%	100%	94.9%	89.3%	

Dietary Staffing

Dietary staffing has increased from 18.5 FTEs in November to 21.0 FTEs in December. Dietary is fully staffed.

**Champaign County Nursing Home
 Strategic Objective Metrics – Issue 1
 Updated November 30, 2016**

<i>Annual Turnover Rate</i>	
Annual turnover rate – Data from American Healthcare Association Quality Report 2013 <ul style="list-style-type: none"> • 45.0% 2011 • 37.0% 2010 • 42.0% 2009 • 45.1% 2008 	FY2016 – 72.9% (October 2016) FY2015 – 68.2% FY2014 – 52.0% FY2013 – 63% FY2012 – 52% FY2011 – 68% FY2010 – 53%

**Issue 2
Supervision Improvement**

CMS Direct Care Staffing Levels (CMS data file update – November 28, 2016)

The latest data file update for November 2016 shows changes to Illini Heritage and Country Health.

- Illini Heritage’s reported hours did not change but there are updates to expected hours and adjusted hours.
- Country Health’s reported hours show an increase in nurse aide hours and decreases in LPN and RN hours. The adjusted hours also reflect the same changes. The total adjusted hours per day fell from 3.58 to 3.49 hours per resident day.

Provider Name	CITY	This first group of values include values derived from those reported by the nursing home on the CMS 671 and 672 reporting forms.					This second group of values presents CMS’s calculation of expected staffing time based on the RUGS 63 staff time values for residents in the nursing home at the time of the survey.					This third group of values represents the adjusted time, which is calculated by this formula: Hours Adjusted = (Hours Reported/Hours Expected)* Hours National Average				
		Aides	LPNs	RNs	Total Licensed	Total Nursing	exp_aide	exp_LPN	exp_RN	exp_nurse	exp_all	adj_aide	adj_LPN	adj_RN	adj_nurse	adj_total
CHAMPAIGN COUNTY NURSING HOME	URBANA	2.40	0.64	0.76	1.39	3.80	2.53	0.62	0.91	1.53	4.06	2.33	0.86	0.61	1.47	3.76
CHAMPAIGN URBANA NRSG & REHAB	SAVOY	1.60	1.03	0.66	1.68	3.29	2.40	0.38	1.19	1.57	3.97	1.64	1.25	0.41	1.66	3.10
HELLA HEALTHCARE OF CHAMPAIGN	CHAMPAIGN	1.61	0.52	0.77	1.29	2.90	2.25	0.58	0.88	1.46	3.71	1.78	0.76	0.66	1.40	3.16
HEARTLAND OF PAXTON	PAXTON	1.98	0.93	1.12	2.05	4.03	2.67	0.74	1.16	1.90	4.57	1.82	1.05	0.72	1.77	3.65
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	2.58	0.79	0.82	1.60	4.13	2.38	0.69	1.23	1.92	4.30	2.61	0.94	0.50	1.44	3.87
ILLINI HERITAGE REHAB & HC	CHAMPAIGN	2.21	0.61	0.62	1.23	3.44	2.41	0.64	1.06	1.70	4.11	2.25	0.79	0.44	1.23	3.37
COUNTRY HEALTH	GIFFORD	2.12	0.66	0.71	1.37	3.49	2.34	0.60	0.97	1.57	3.91	2.23	0.81	0.65	1.46	3.60
Area Average		2.06	0.74	0.78	1.62	3.68	2.43	0.61	1.06	1.66	4.09	2.09	0.94	0.65	1.49	3.49
Illinois State Average		2.27	0.62	0.95	1.66	3.83	2.44	0.65	1.06	1.71	4.15	2.28	0.80	0.64	1.44	3.71

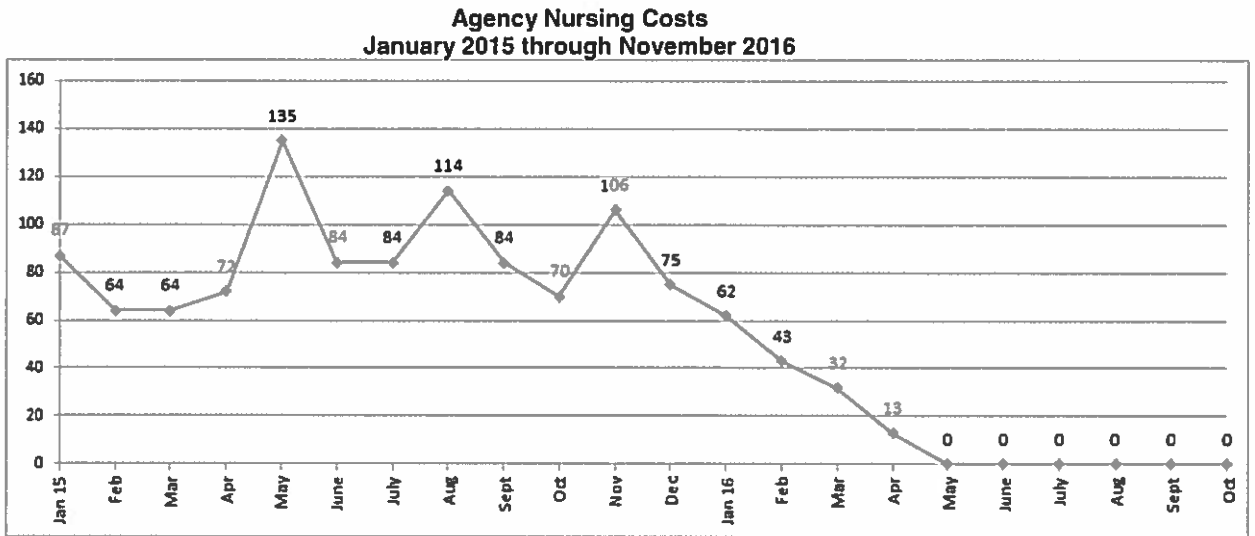
Previous Data

ILLINI HERITAGE REHAB & HC	CHAMPAIGN	2.21	0.61	0.62	1.23	3.44	2.50	0.67	1.08	1.75	4.25	2.17	0.75	0.43	1.18	3.26
COUNTRY HEALTH	GIFFORD	2.06	0.78	0.72	1.49	3.55	2.35	0.62	1.03	1.65	3.99	2.16	1.04	0.52	1.56	3.68

CCNH continues to have the highest overall adjusted hours per day in the Champaign area and is above the Illinois state average.

Agency Usage Trends - Expenses

Agency usage continues to be zero.



**Champaign County Nursing Home
Strategic Objective Metrics – Issue 2
Updated November30, 2016**

Nursing Management	Status
<i>Fill Director of Nursing Position in 2015</i>	Opened 3/11/2016.
<i>Nurse Education</i>	
Carle Clinic Emergency Department Collaborative Training for nurses and CNAs. The goal is to train 90% of nurses and CNAs.	Added to orientation going forward *Plan to use this in orientation but replace with Skills proficiency days by Summer 15
IV training through pharmacy. The goal is 90% of nurses trained by end of 2015.	Current IV training: 67.5% Last training occurred on 6/13/2016.
Trach education. 90% of all nurses will be trained by the end of 2015.	54% The last class was held on 6/23/2016. Next training 9/26/16
Skills training opportunities – collaborative effort with Carle Clinic or teaching programs. 90% of all nurses will be trained by the end of 2014.	See above Carle Clinic ER collaborative training. Other related ongoing training: <ul style="list-style-type: none"> • Documentation training by IPMG conducted in June and October. Administration and nursing management have been and will continue meetings with Matrix (software vendor) to improve nursing documentation workflow and forms used in EHR documentation process • EHR training on order processing • IV training completed on October 6th And 21st 2016 • CPR training – completed in June and July one scheduled for late November • Infection control – CUPHD interns to do training 11/18/16. • Dental in-services - March and May and August in-services done. Scheduled again for November. • Body mechanics,– completed in July • Customer service – completed in June • Dementia – monthly and on schedule • Kim Richey DON working on education schedule based on needs: survey prep, documentation, safe transfers with return demonstration. • Caroline added heel care in servicing and education • Kicking off QA project with Telligen, the

Nursing Management	Status
	<p>State Quality Improvement Organization to begin QAPI process for improving 5 star ratings which will be led by a line staff member who was trained on 7/26/16. This group will also become certified in QAPI process in collaboration with Telligen.</p> <ul style="list-style-type: none"> • IPMG: Training on Survey Success was conducted in June and in October. • Wound care 9/20/16. Wound care nurse attended wound care symposium at Carle Clinic in early October. • Completed nurse training on hand offs to Carle 8/23/16 (specific paperwork and processes to improve communication and transitions in care) • Clinical Practice Guidelines for wound dressings by WCC nurse in November.
<p>Staff education from Carle Clinic Nurse Practitioners. Quarterly training is ongoing will see about whether monthly is feasible. Education topics and schedule still to be determined.</p>	<p>Carle Clinic has agreed to partner with CCNH on training and the use of the Carle Clinic speaker's bureau. Administration recently met with Carle Clinic's Director of Primary Care and Geriatrics. This will be discussed in a follow-up meeting.</p>

Issue 3
Quality of Care

Champaign County Area Homes – CMS Nursing Home Compare Summary

The Nursing Home Compare data was reflects the November 28, 2016 data update. The following changes occurred between October and November.

Clark-Lindsey

- The health inspection rating fell from 5 to 4 stars
- No change in the overall star rating – 5 stars

Issue 3 - Champaign County Area Homes – CMS Nursing Home Compare Summary – CMS Data Updated November 28, 2016

NURSING HOME GENERAL INFORMATION	CHAMPAIGN COUNTY NURSING HOME	CHAMPAIGN URBANA NRSG & REHAB	HELIA HEALTHCARE OF CHAMPAIGN	HEARTLAND OF PAXTON	HEARTLAND OF CHAMPAIGN	COUNTRY HEALTH	ILLINI HERITAGE REHAB & HC	CLARK-LINDESEY VILLAGE
	500 SOUTH ART BARTELL DRIVE URBANA, IL 61802 (217) 384-3784 Distance : 1.0 miles	302 WEST BURWASH SAVOY, IL 61874 (217) 402-9700 Distance : 4.9 miles	1915 SOUTH MATTIS STREET CHAMPAIGN, IL 61821 (217) 352-0516 Distance : 3.9 miles	1001 EAST PELLIS STREET PAXTON, IL 60957 (217) 379-4361 Distance : 31.9 miles	309 EAST SPRINGFIELD CHAMPAIGN, IL 61820 (217) 352-5135 Distance : 1.0 miles	RURAL ROUTE 1 BOX 14 GIFFORD, IL 61847 (217) 568-7362 Distance : 21.8 miles	1315B CURT DRIVE CHAMPAIGN, IL 61820 (217) 352-5707 Distance : 4.2 miles	101 WEST WINDSOR ROAD URBANA, IL 61801 (217) 344-2144 Distance : 2.1 miles
Overall Rating	Rating: 2 out of 5 Below Average	10/22/15 Update Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	10/22/15 Update Rating: 1 out of 5 Much Below Average	10/22/15 Update Rating: 2 out of 5 Below Average	10/22/15 Update Rating: 2 out of 5 Below Average	10/22/15 Update Rating: 5 out of 5 Much Above Average
Health Inspection	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 4 out of 5 Above Average
Staffing	Rating: 4 out of 5 Above Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Quality Measures	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average	Rating: 1 out of 5 Much Below Average	Rating: 4 out of 5 Above Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 5 out of 5 Much Above Average
Number of Certified Beds	243	213	118	106	102	89	60	25
Participation: (Medicare/Medicaid)	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare
Automatic Sprinkler Systems in All Required Areas	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Retirement Community (CCRC)	No	No	No	No	No	No	No	Yes
Within a Hospital	No	No	No	No	No	No	No	No
With a Resident and Family Council	BOTH	RESIDENT	RESIDENT	NONE	RESIDENT	RESIDENT	RESIDENT	RESIDENT
Ownership	Government - County	For profit - Partnership	For profit - Corporation	For profit - Individual	For profit - Corporation	Non profit - Other	For profit - Corporation	Non profit - Corporation

Issue 3
Quality of Care (Continued)

Pinnacle was unable to conduct any surveys in the month of September but the October surveys were completed. The data summarized below is a comparison between August and October.

Thirteen out of the sixteen pinnacle scores fell between August and October. Double digit percentage decreases were seen with quality of food and recommend to others. Dining service fell by 4.2%. Both dining service and quality of food continue a declining trend.

Seven out of sixteen measures were above the national average.

Nine scores fell below the national average. Significant variation from their national averages, include dining service, quality of food, both showing double digit % differences from their respective national averages. Dining service is 19 percent below the national average. Quality of food is nearly 28 percent below the national average.

**Monthly Pinnacle Scores
 August and October 2016**

	Aug	Oct	Change	% Change	National Avg	Diff From National Avg.	% Diff From National Avg.
Overall Satisfaction	4.18	4.45	0.27	6.5%	4.13	0.32	7.7%
Nursing Care	4.40	4.18	(0.22)	(5.0%)	4.30	(0.12)	(2.8%)
Dining Service	3.36	3.22	(0.14)	(4.2%)	3.99	(0.77)	(19.3%)
Quality of Food	3.20	2.63	(0.57)	(17.8%)	3.64	(1.01)	(27.7%)
Cleanliness	4.36	4.25	(0.11)	(2.5%)	4.40	(0.15)	(3.4%)
Individual Needs	4.36	4.50	0.14	3.2%	4.29	0.21	4.9%
Laundry Service	3.56	3.81	0.25	7.0%	4.16	(0.35)	(8.4%)
Communication	4.27	4.23	(0.04)	(0.9%)	4.23	0.00	0.0%
Response to Problems	4.45	4.38	(0.07)	(1.6%)	4.29	0.09	2.1%
Dignity and Respect	4.73	4.50	(0.23)	(4.9%)	4.59	(0.09)	(2.0%)
Recommend to Others	4.82	4.15	(0.67)	(13.9%)	4.31	(0.16)	(3.7%)
Activities	4.78	4.57	(0.21)	(4.4%)	4.35	0.22	5.1%
Professional Therapy	4.50	4.42	(0.08)	(1.8%)	4.52	(0.10)	(2.2%)
Admission Process	4.60	4.56	(0.04)	(0.9%)	4.52	0.04	0.9%
Safety and Security	4.86	4.50	(0.36)	(7.4%)	4.50	0.00	0.0%
Combined Average	4.30	4.18	(0.12)	(2.8%)	4.29	(0.11)	(2.6%)

Issue 3
Quality of Care (Continued)

Quarterly Pinnacle Scores

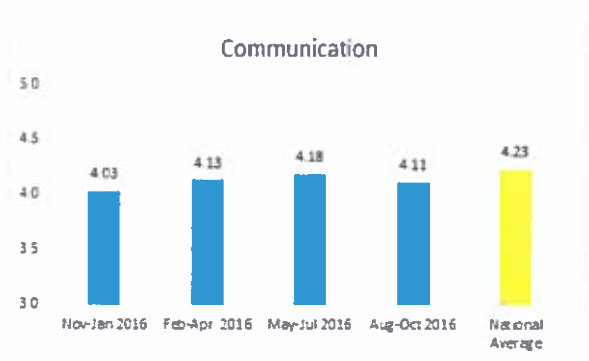
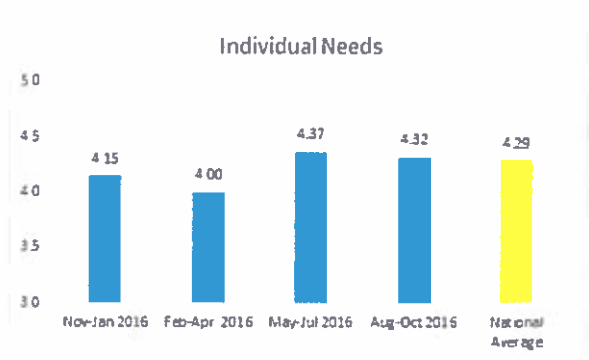
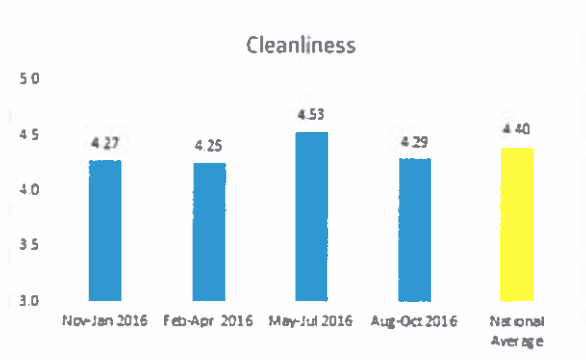
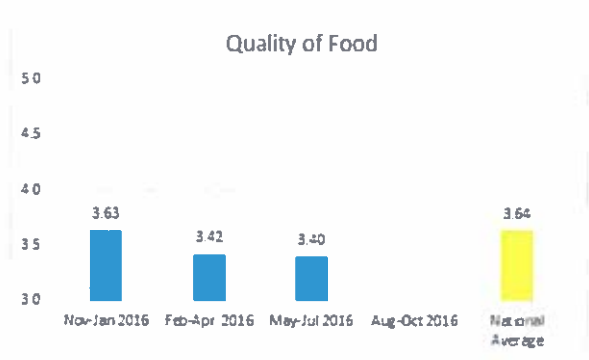
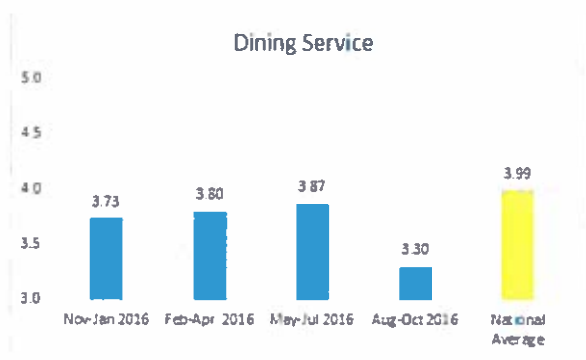
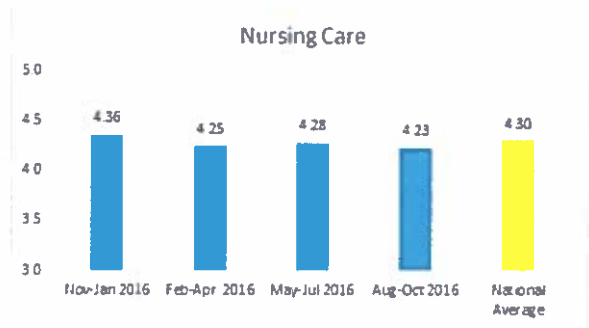
The accompanying charts summarize the Pinnacle scores using a rolling four-quarter history for the period November 2015 through October 2016.

Dining service and quality of food show double digit declines with dining service down by 11.5% and quality of food down by 21.8 percent. Both are well below their national averages. Laundry service is 13.7% below the national average. After showing improvement between February and July, laundry scores have dipped.

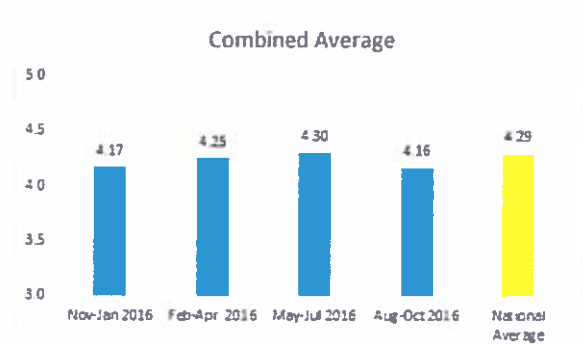
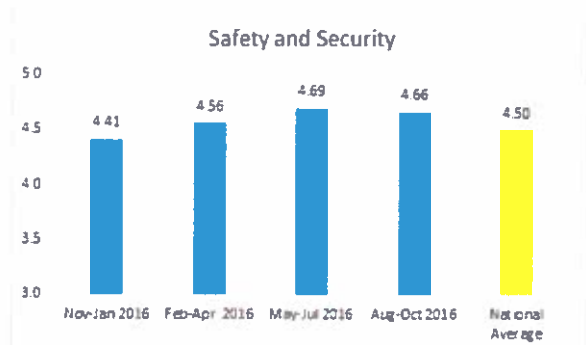
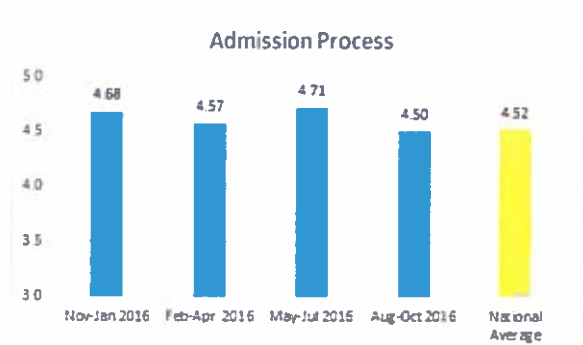
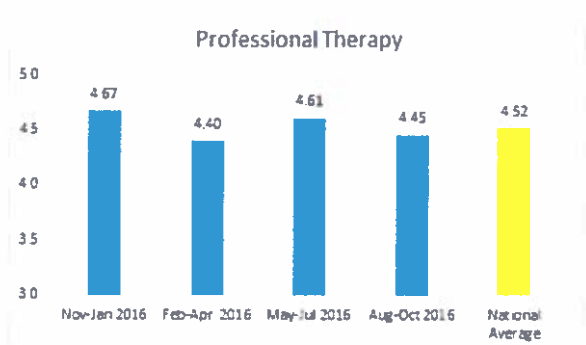
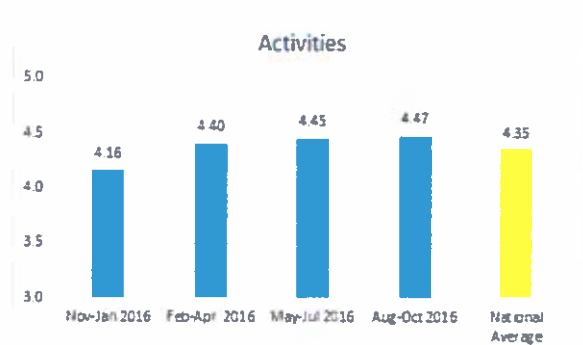
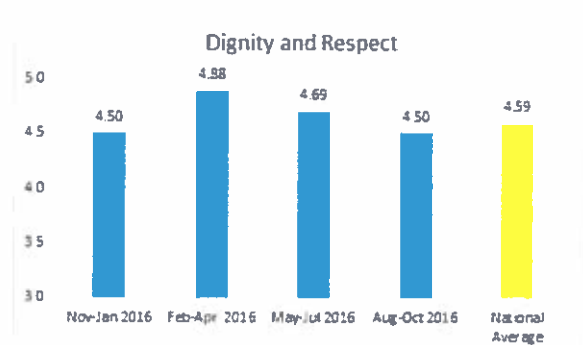
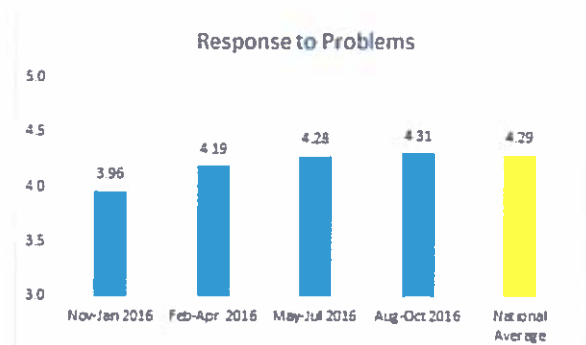
Five of the sixteen measures for the most recent quarter have scores above the national average. Two measures are 2% or above the national average including activities and safety/security.

	Nov-Jan 2016	Feb-Apr 2016	May-Jul 2016	Aug-Oct 2016	Change	% Change	National Average	Diff From National Avg.	% Diff From National Avg.
Overall Satisfaction	4.00	4.11	4.15	4.26	0.26	6.5%	4.13	0.13	3.1%
Nursing Care	4.36	4.25	4.28	4.23	(0.13)	(3.0%)	4.30	(0.07)	(1.6%)
Dining Service	3.73	3.80	3.87	3.30	(0.43)	(11.5%)	3.99	(0.69)	(17.3%)
Quality of Food	3.63	3.42	3.40	2.84	(0.79)	(21.8%)	3.64	(0.80)	(22.0%)
Cleanliness	4.27	4.25	4.53	4.29	0.02	0.5%	4.40	(0.11)	(2.5%)
Individual Needs	4.15	4.00	4.37	4.32	0.17	4.1%	4.29	0.03	0.7%
Laundry Service	3.89	4.25	4.12	3.59	(0.30)	(7.7%)	4.16	(0.57)	(13.7%)
Communication	4.03	4.13	4.18	4.11	0.08	2.0%	4.23	(0.12)	(2.8%)
Response to Problems	3.96	4.19	4.28	4.31	0.35	8.8%	4.29	0.02	0.5%
Dignity and Respect	4.50	4.88	4.69	4.50	0.00	0.0%	4.59	(0.09)	(2.0%)
Recommend to Others	4.16	4.38	4.19	4.34	0.18	4.3%	4.31	0.03	0.7%
Activities	4.16	4.40	4.45	4.47	0.31	7.5%	4.35	0.12	2.8%
Professional Therapy	4.67	4.40	4.61	4.45	(0.22)	(4.7%)	4.52	(0.07)	(1.5%)
Admission Process	4.68	4.57	4.71	4.50	(0.18)	(3.8%)	4.52	(0.02)	(0.4%)
Safety and Security	4.41	4.56	4.69	4.66	0.25	5.7%	4.50	0.16	3.6%
Combined Average	4.17	4.25	4.30	4.16	(0.01)	(0.2%)	4.29	(0.13)	(3.0%)

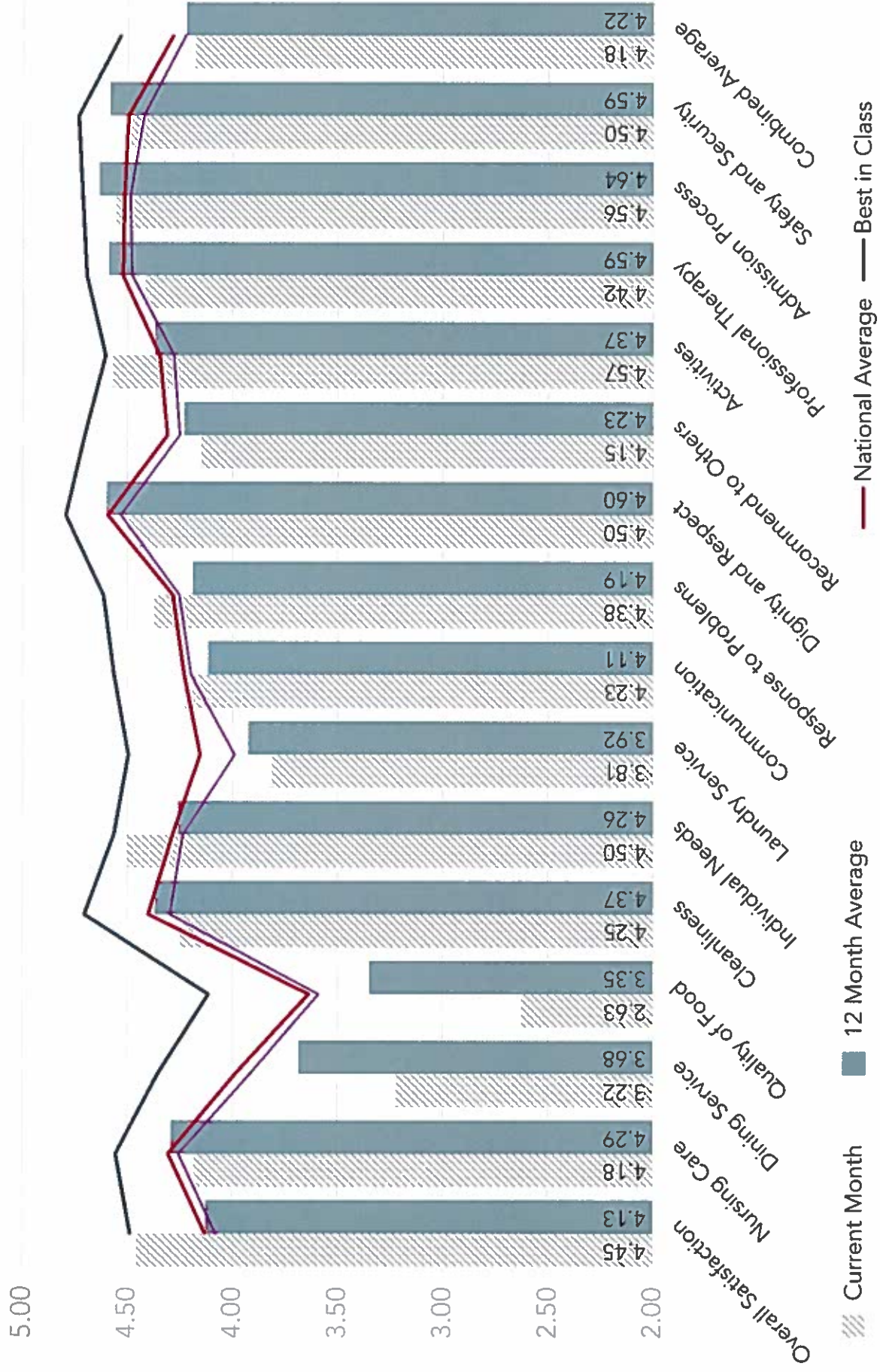
Pinnacle Survey – Quarterly Scores November 2015 through October 2016



Pinnacle Survey – Quarterly Scores November 2015 through October 2016



— Illinois State Comparison





DASHBOARD - CHAMPAIGN COUNTY NURSING HOME

The following report displays the average score for the last month, last 3 months, and last 12 months. The variance shows the difference from the National Average. The National Average, Best in Class level and Company Averages (if applicable) are listed for comparative purposes. Quarterly averages are rolling quarters. The arrows indicate if the recent quarter is above or below the average of the previous three quarters. The report also shows the percentages of positive responses (4s and 5s) and negative responses (1s and 2s).

	AVERAGES			BENCHMARKS				QUARTERLY AVERAGES					RESPONSE PERCENTAGES				
	Oct 16	Last 3 Months	Last 12 Months	National AVG	Best in Class	Corp. AVG	Aug- Oct	May- Jul	Feb- Apr	Nov- Jan	Month	Top 2 Satisfied QTR	Year	Month	Bottom 2 Dissatisfied QTR	Year	
	AVG	AVG	Variance														
Overall Satisfaction	4.45	4.26	4.13	0.00	4.13	4.49	-	↑ 4.26	4.15	4.11	4.00	91%	87%	82%	0%	0%	4%
Nursing Care	4.18	4.23	4.29	-0.02	4.30	4.56	-	↓ 4.23	4.28	4.25	4.36	73%	82%	85%	0%	0%	2%
Dining Service	3.22	3.30	3.68	-0.30	3.99	4.36	-	↓ 3.30	3.87	3.80	3.73	44%	50%	56%	33%	25%	13%
Quality of Food	2.63	2.84	3.35	-0.29	3.64	4.12	-	↓ 2.84	3.40	3.42	3.63	25%	37%	41%	50%	37%	24%
Cleanliness	4.25	4.29	4.37	-0.03	4.40	4.71	-	↓ 4.29	4.53	4.25	4.27	83%	83%	85%	8%	4%	1%
Individual Needs	4.50	4.32	4.26	-0.03	4.29	4.57	-	↑ 4.32	4.37	4.00	4.15	90%	86%	81%	0%	5%	1%
Laundry Service	3.81	3.59	3.92	-0.23	4.16	4.50	-	↓ 3.59	4.12	4.25	3.89	50%	59%	76%	0%	12%	9%
Communication	4.23	4.11	4.11	-0.12	4.23	4.57	-	↓ 4.11	4.18	4.13	4.03	64%	74%	75%	9%	13%	8%
Response to Problems	4.38	4.31	4.19	-0.10	4.29	4.62	-	↑ 4.31	4.28	4.19	3.96	75%	79%	78%	0%	4%	5%
Dignity and Respect	4.50	4.50	4.60	0.00	4.59	4.80	-	↓ 4.50	4.69	4.88	4.50	92%	92%	94%	0%	4%	1%
Recommend to Others	4.15	4.34	4.23	-0.08	4.31	4.71	-	↑ 4.34	4.19	4.38	4.16	80%	86%	83%	10%	9%	8%
Activities	4.57	4.47	4.37	0.02	4.35	4.61	-	↑ 4.47	4.45	4.40	4.16	100%	94%	91%	0%	6%	3%
Professional Therapy	4.42	4.45	4.59	0.07	4.52	4.70	-	↓ 4.45	4.61	4.40	4.67	83%	90%	95%	0%	0%	2%
Admission Process	4.56	4.50	4.64	0.12	4.52	4.72	-	↓ 4.50	4.71	4.57	4.68	100%	90%	96%	0%	0%	0%
Safety and Security	4.50	4.66	4.59	0.09	4.50	4.74	-	↑ 4.66	4.69	4.56	4.41	90%	95%	95%	0%	0%	1%
Combined Average	4.18	4.16	4.22	-0.06	4.29	4.54	-	↓ 4.16	4.30	4.25	4.17	77%	79%	81%	7%	8%	5%

Total Respondents: October: 12 Last 3 Months: 25 last 12 months: 104



QUALITY INSIGHT

KEY DRIVERS & IMPROVEMENT BENCHMARKS

The following Key Drivers are the areas that directly impact your Recommend to Others score. The drivers are listed in order of importance. 'Dignity and Respect' is the strongest driver.

Reaching or surpassing the Improvement Benchmarks in each of the five areas will give you the best chance of achieving the targeted recommendation rate. **All numbers showing are percentages of respondents who gave a 4 or 5.**

For a full explanation, please visit: pinnacleqi.com/reports/keydrivers

90% RECOMMENDATION RATE

This target is based off a nationwide goal to reach a 90% recommendation rating

Key Driver	Actual	Benchmark
Dignity and Respect	93.8%	96.2%
Nursing Care	85.3%	90.1%
Individual Needs	81.1%	90.1%
Response to Problems	77.9%	89.9%
Communication	75.0%	87.9%

Recommend to Others	83.3%	90.0%
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85% RECOMMENDATION RATE

This additional target is based off your current 'Recommend to Others' score

Key Driver	Actual	Benchmark
Dignity and Respect	93.8%	94.3%
Nursing Care	85.3%	87.1%
Individual Needs	81.1%	86.0%
Response to Problems	77.9%	85.4%
Communication	75.0%	84.2%

Recommend to Others	83.3%	85.0%
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CUSTOMER SATISFACTION
MONTHLY TREND

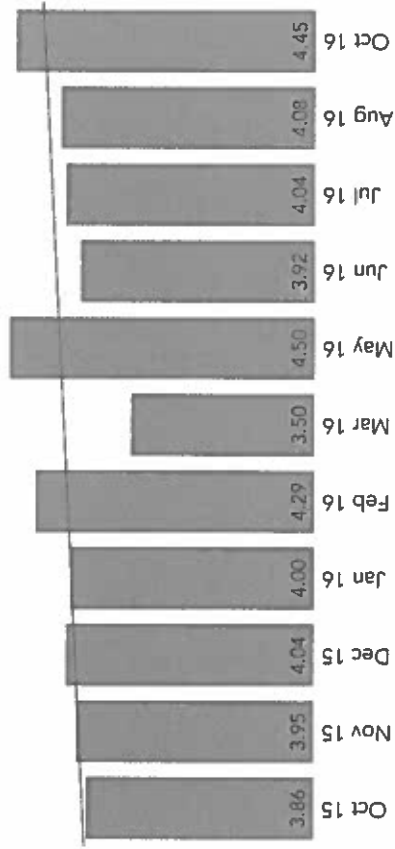
PINNACLE*

QUALITY INSIGHT

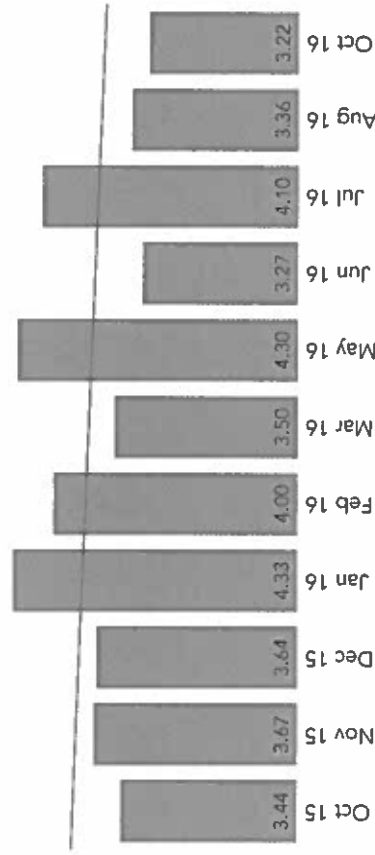
CHAMPAIGN COUNTY NURSING HOME

October 2016

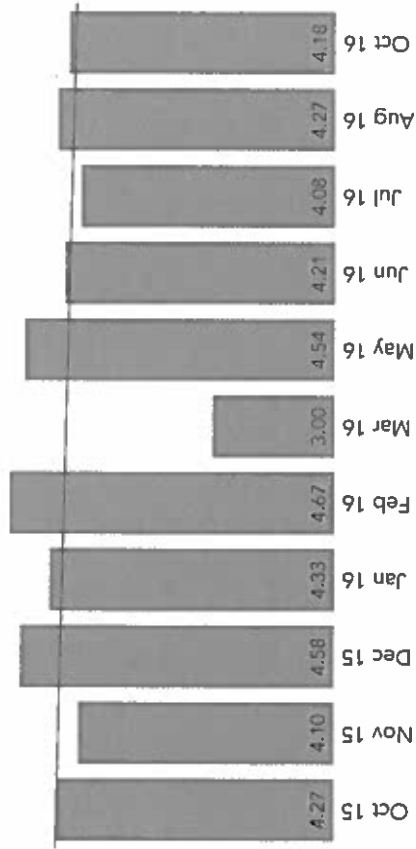
Overall Satisfaction



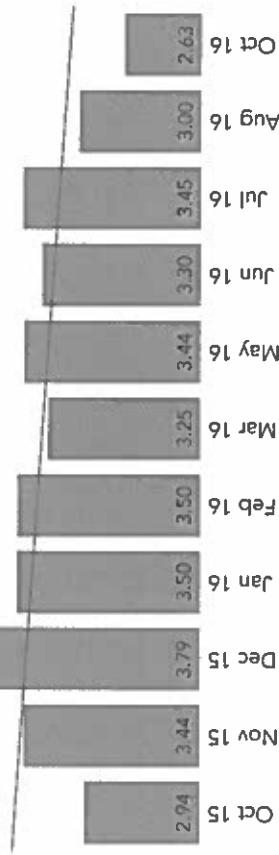
Dining Service



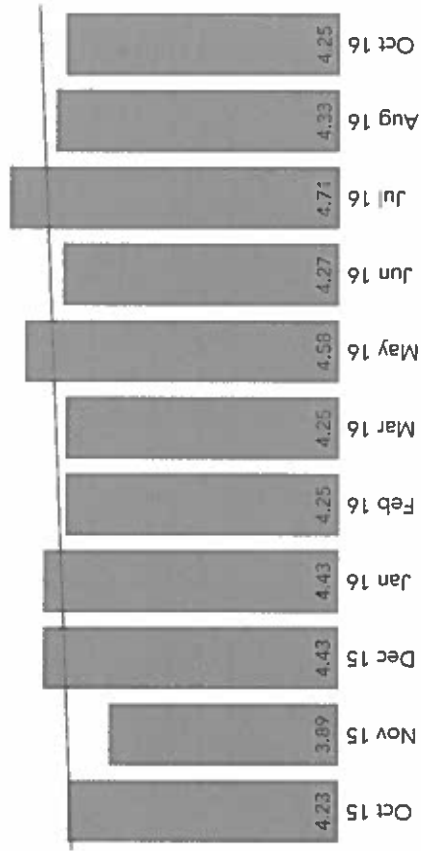
Nursing Care



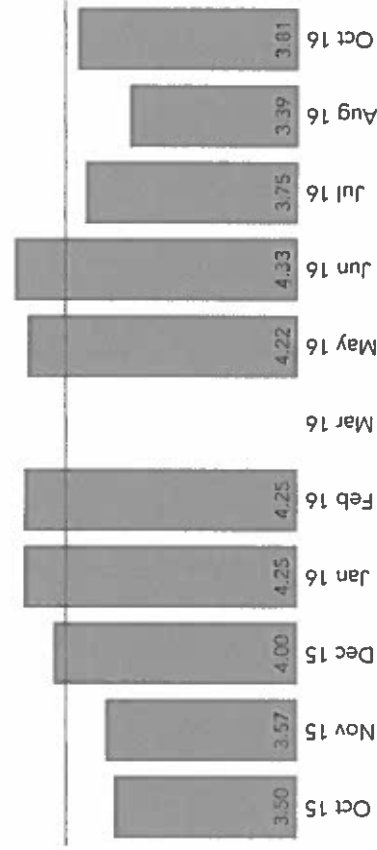
Quality of Food



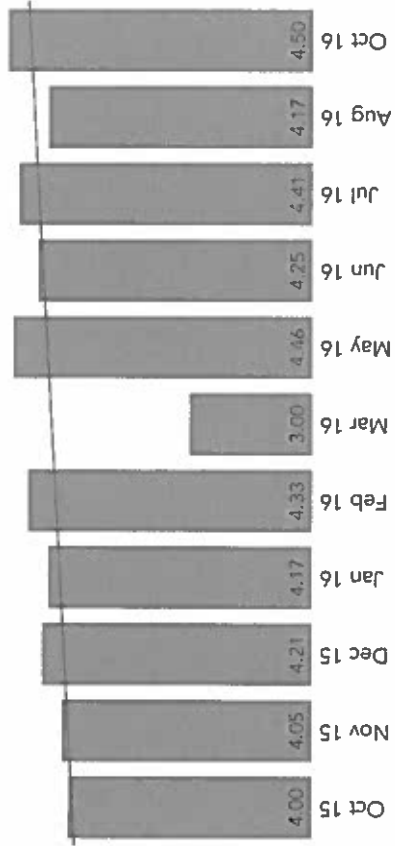
Cleanliness



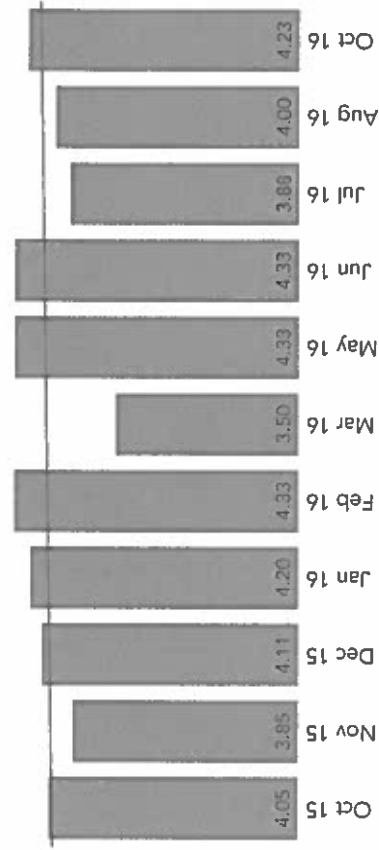
Laundry Service



Individual Needs



Communication



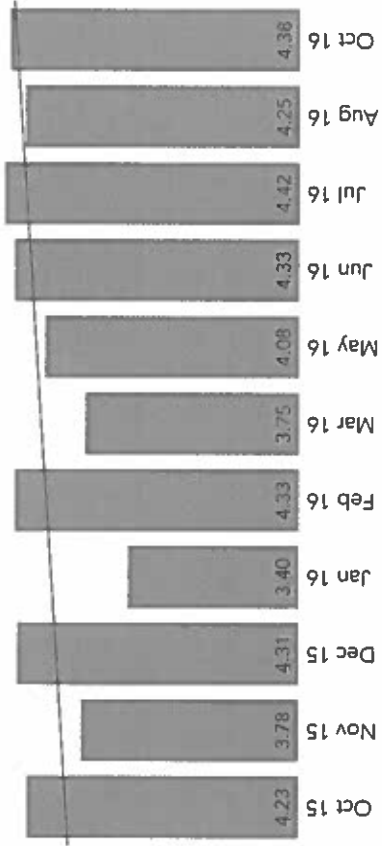


CUSTOMER SATISFACTION
MONTHLY TREND

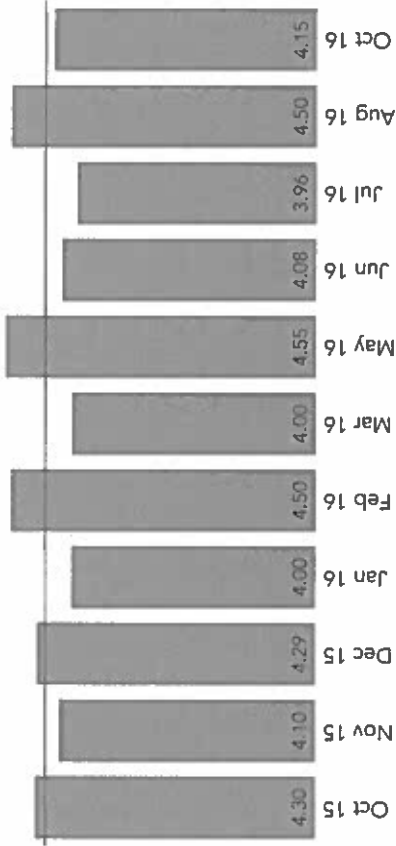
CHAMPAIGN COUNTY NURSING HOME
October 2016

QUALITY INSIGHT

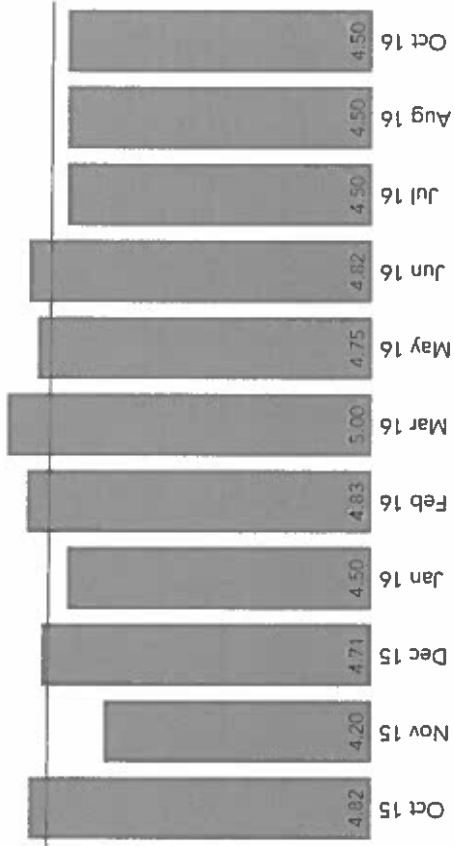
Response to Problems



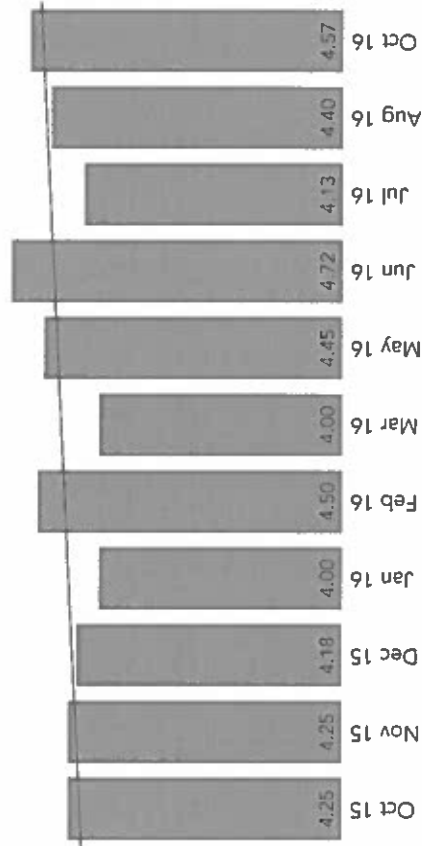
Recommend to Others



Dignity and Respect



Activities

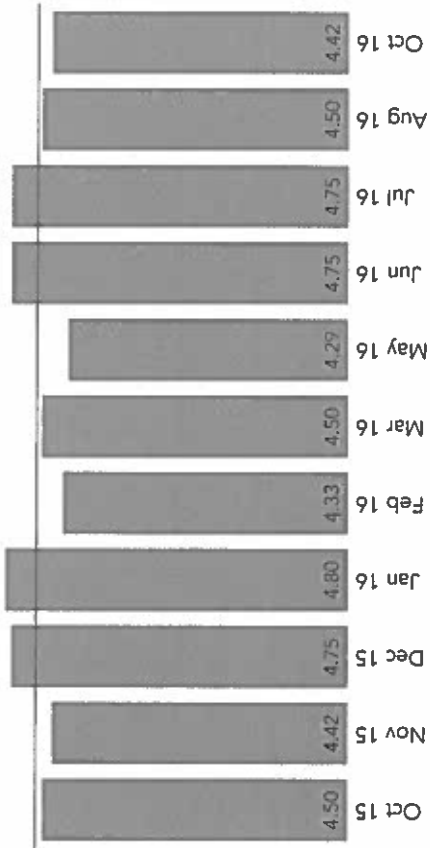




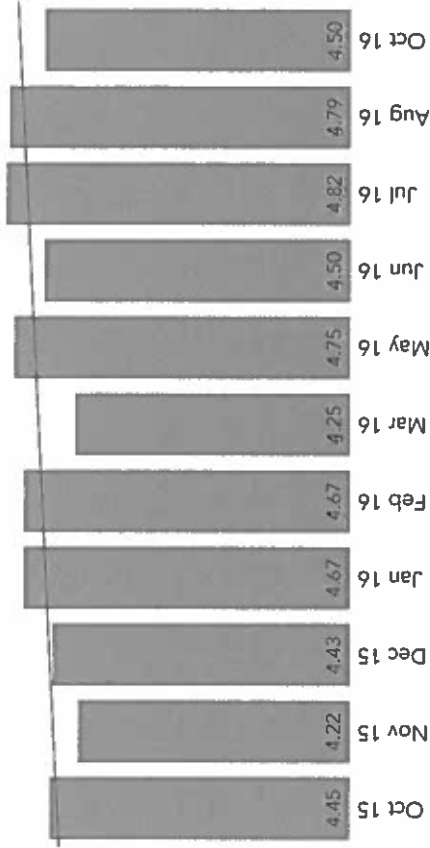
CUSTOMER SATISFACTION
MONTHLY TREND

CHAMPAIGN COUNTY NURSING HOME
October 2016

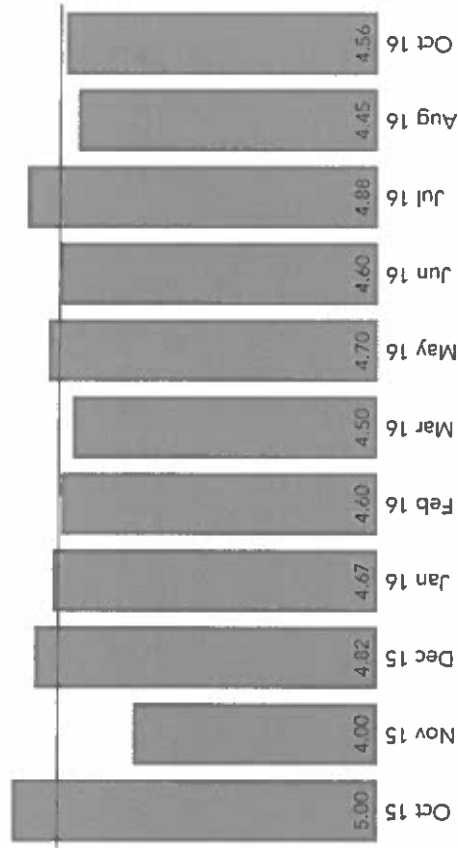
Professional Therapy



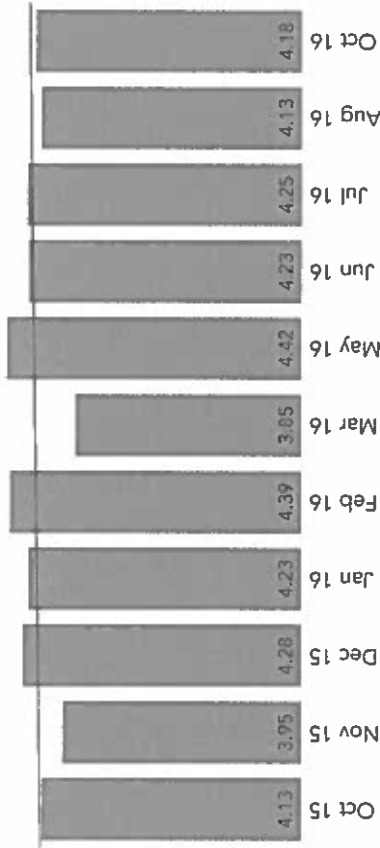
Safety and Security



Admission Process



Combined Average

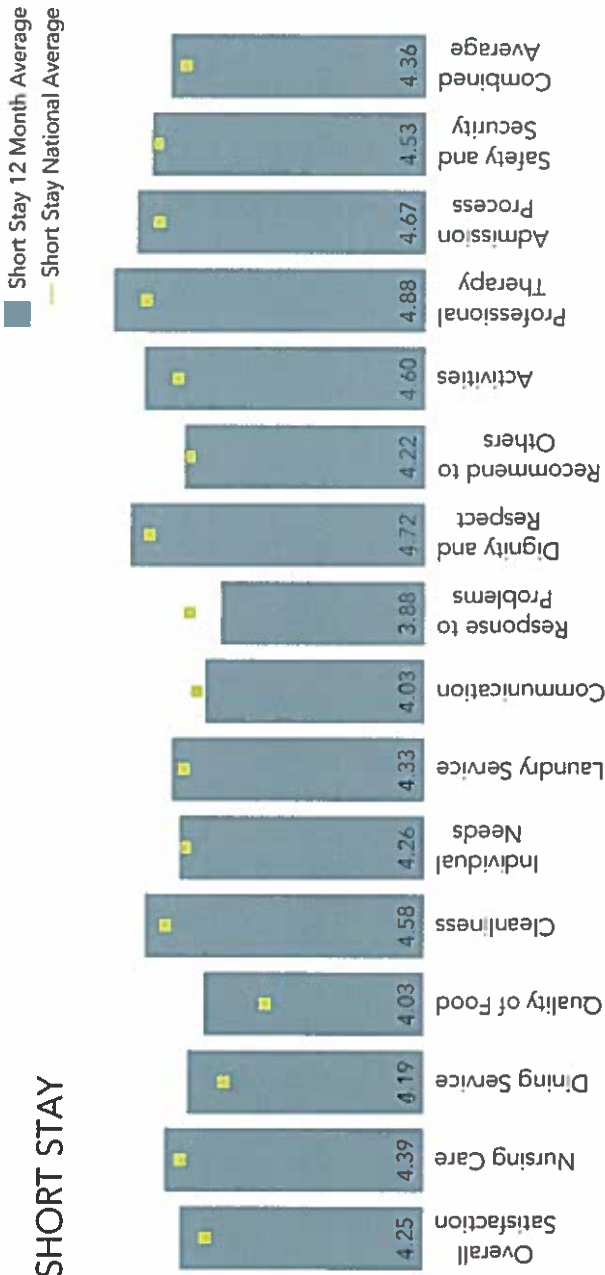




CUSTOMER SATISFACTION
SHORT STAY vs. LONG TERM

<http://pinnacleqi.com/reports/shortstay>

SHORT STAY

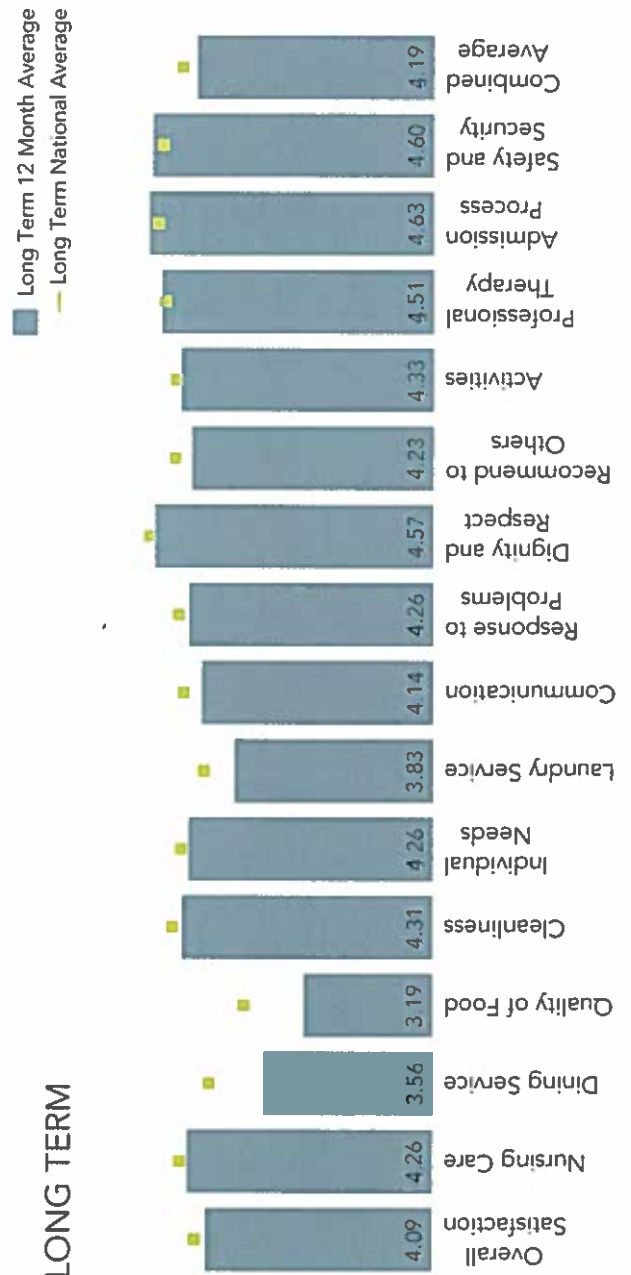


SHORT STAY SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

80.0%

84.0% National Average

LONG TERM



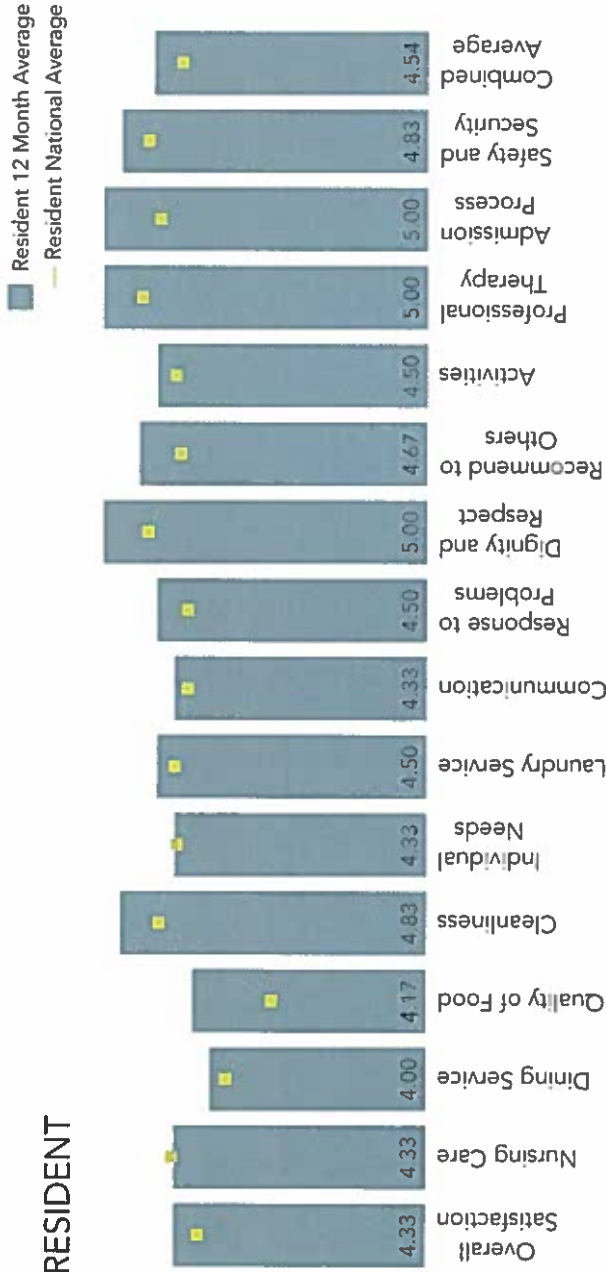
LONG TERM SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

84.2%

79.7% National Average

<http://pinnacleqi.com/reports/resident>

RESIDENT

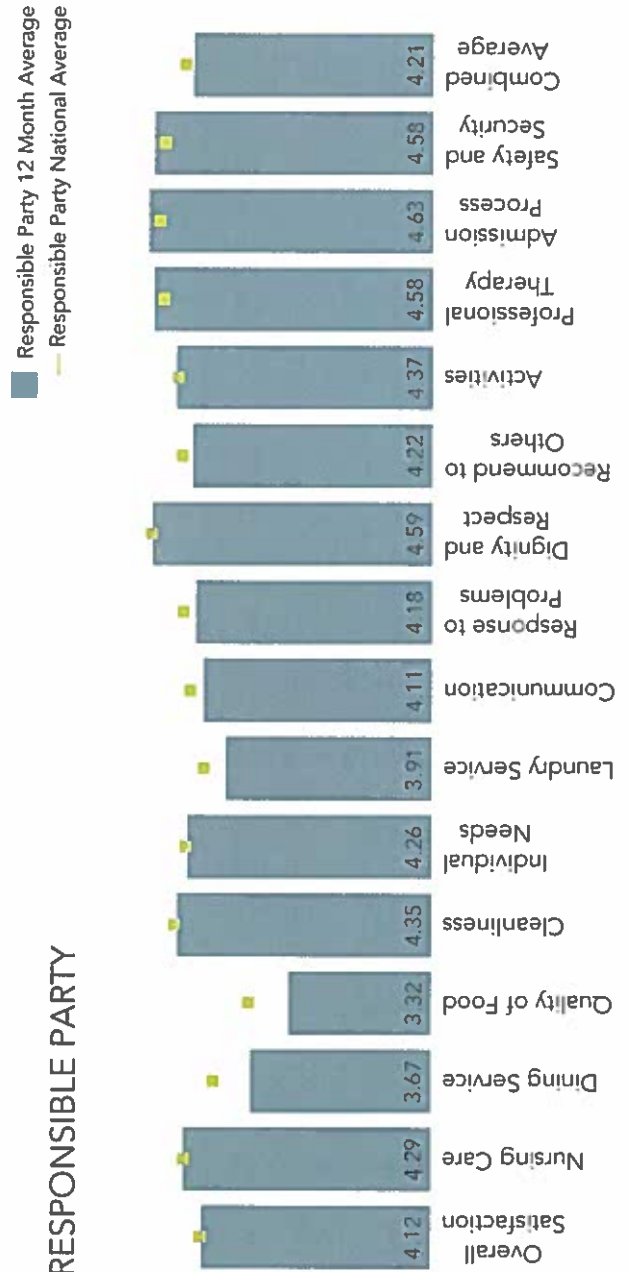


RESIDENT SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

100.0%

73.9% National Average

RESPONSIBLE PARTY



RESPONSIBLE PARTY SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

82.8%

82.3% National Average

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated November 30, 2016**

Medical Management Metric	Status
<i>Carle Clinic and Christie Clinic</i>	
Carle Clinic – maintain 3 physicians and 2 full-time nurse practitioners	Carle has recruited a FT NP, who started in mid-February. Carle had added an additional part-time NP to the existing 2 full-time NP's.
Christie Clinic – maintain current level of care (one physician and one nurse practitioner)	Maintained
Implement QA with NPs monthly	Meetings have been discontinued. Ongoing issues are now being addressed without the need for a monthly meeting.
<i>Expanded Specialized Services</i>	
Establish pulmonary clinic by July 1, 2015	Dr. Sheik's caseload continues to fluctuate between 8-12 residents with bi-weekly visits to CCNH.
Current wound/pain caseload is 8 residents.	<p>8 currently on caseload. 8 wound/0 pain. 75 residents have healed and have been taken of the caseload.</p> <p>Tracy Rhone LPN was wound care certified in June and is managing caseload and rounds with Dr. Li</p>
Establish outpatient rehab program by July 1, 2015.	<p>Case load of 3.</p> <p>Amber Reed (ADC Director) is actively marketing the outpatient rehab program to all Rehab to Home discharges. Marketing to area agencies and other senior providers is also ongoing.</p>

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated November 30, 2016**

Non-Financial Metrics	Status																						
<i>Medicare 30-Day Readmission Rate</i>																							
<p>The national average rate is 19.8 percent. The 25th percentile is 14.8 percent The 75th percentile is 23.4 percent.</p> <p>Source: MedPac Report to Congress: Medicare Payment Policy, March 2013. (Data is from 2011).</p> <p>CCNH will have a current baseline readmission rate by January 1, 2014.</p>	<p>Interact Data</p> <table border="0"> <tr><td>Jan 2016 (2/6)</td><td>33%</td></tr> <tr><td>Feb (3/6)</td><td>50%</td></tr> <tr><td>Mar (1/6)</td><td>16.6%</td></tr> <tr><td>April (1/4)</td><td>25%</td></tr> <tr><td>May (3/5)</td><td>60%</td></tr> <tr><td>June (0/3)</td><td>0%</td></tr> <tr><td>July (3/6)</td><td>50%</td></tr> <tr><td>August (0/3)</td><td>0%</td></tr> <tr><td>September (0/2)</td><td>0%</td></tr> <tr><td>October (4/8)</td><td>50%</td></tr> <tr><td>November (2/5)</td><td>40%</td></tr> </table>	Jan 2016 (2/6)	33%	Feb (3/6)	50%	Mar (1/6)	16.6%	April (1/4)	25%	May (3/5)	60%	June (0/3)	0%	July (3/6)	50%	August (0/3)	0%	September (0/2)	0%	October (4/8)	50%	November (2/5)	40%
Jan 2016 (2/6)	33%																						
Feb (3/6)	50%																						
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April (1/4)	25%																						
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August (0/3)	0%																						
September (0/2)	0%																						
October (4/8)	50%																						
November (2/5)	40%																						
<i>Pinnacle Survey Scores</i>																							
<p>Meet or exceed national average scores, which are shown below. There are 16 separate survey scores. The summation of all surveys conducted in 2012 resulted in two out of 16 scores exceeded the national average. The metric goal is to have four score exceeding the national average for 2013 and six scores for 2014.</p>	<p># of measures that met or exceeded the national average.</p> <table border="0"> <tr><td>Jan 2016</td><td>7 out of 16</td></tr> <tr><td>Feb</td><td>13 out of 16</td></tr> <tr><td>Mar</td><td>1 out of 16</td></tr> <tr><td>April</td><td>no data</td></tr> <tr><td>May</td><td>14 out of 16</td></tr> <tr><td>June</td><td>8 out of 16</td></tr> <tr><td>July</td><td>11 out of 16</td></tr> <tr><td>August</td><td>11 out of 16</td></tr> <tr><td>September</td><td>no data</td></tr> <tr><td>November</td><td>7 out of 16</td></tr> </table>	Jan 2016	7 out of 16	Feb	13 out of 16	Mar	1 out of 16	April	no data	May	14 out of 16	June	8 out of 16	July	11 out of 16	August	11 out of 16	September	no data	November	7 out of 16		
Jan 2016	7 out of 16																						
Feb	13 out of 16																						
Mar	1 out of 16																						
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May	14 out of 16																						
June	8 out of 16																						
July	11 out of 16																						
August	11 out of 16																						
September	no data																						
November	7 out of 16																						
<i>CMS 5 Star Rating</i>																							
<p>Increase overall rating from one star to two star by the end of 2014</p> <p>New nursing home compares V3.0 started with the Jan 31 2015 report</p>	<p>Two stars as of October 2016 update.</p>																						

**Champaign County Nursing Home
CMS Quality Measures - Issue 3**

No CMS update from last month's quality measure report.

Quality Measures that are included in the QM Rating

	Provider 145364					Rating Points ¹	State	National
	2015Q2	2015Q3	2015Q4	2016Q1	4Q avg		4Q avg	4Q avg
MDS 3.0 Long-Stay Measures								
<i>Lower percentages are better.</i>								
Percentage of residents experiencing one or more falls with major injury	5.6%	7.0%	7.3%	7.5%	6.8%	20.00	3.3%	3.3%
Percentage of residents who self-report moderate to severe pain ²	5.2%	2.5%	3.5%	2.7%	3.5%	80.00	6.7%	8.2%
Percentage of high-risk residents with pressure ulcers	2.3%	2.2%	1.6%	3.4%	2.4%	100.00	6.3%	5.8%
Percentage of residents with a urinary tract infection	2.8%	2.7%	3.1%	3.8%	3.1%	80.00	4.8%	4.8%
Percentage of residents with a catheter inserted and left in their bladder ²	5.3%	2.8%	0.0%	1.8%	2.6%	60.00	3.8%	3.0%
Percentage of residents who were physically restrained	0.0%	0.0%	0.0%	0.0%	0.0%	100.00	0.8%	0.8%
Percentage of residents whose need for help with daily activities has increased	19.5%	27.7%	42.7%	34.1%	30.4%	20.00	15.7%	15.4%
Percentage of residents who received an antipsychotic medication	14.4%	12.1%	13.0%	12.7%	13.0%	60.00	20.3%	17.3%
Percentage of residents whose ability to move independently worsened ^{2,3}	16.1%	26.2%	34.9%	28.2%	25.9%	10.00	17.9%	18.2%
MDS 3.0 Short-Stay Measures								
<i>Higher percentages are better.</i>								
Percentage of residents who made improvements in function ^{2,3}	57.2%	47.7%	68.7%	92.2%	66.6%	30.00	60.1%	63.0%
<i>Lower percentages are better.</i>								
Percentage of residents who self-report moderate to severe pain	7.7%	7.3%	10.9%	20.8%	12.1%	80.00	15.3%	16.7%
Percentage of residents with pressure ulcers that are new or worsened ²	1.4%	0.0%	0.0%	0.0%	0.3%	75.00	1.5%	1.2%
Percentage of residents who newly received an antipsychotic medication	2.0%	2.2%	0.0%	2.1%	1.6%	60.00	2.4%	2.2%

Time period for data used in reporting is 7/1/2014 through 6/30/2015	Provider 145364				State	National
	Observed Rate ⁴	Expected Rate ⁵	Risk-Adjusted Rate ⁶	Rating Points ¹	Risk-Adjusted Rate	Risk-Adjusted Rate
Claims-Based Measures						
<i>A higher percentage is better.</i>						
Percentage of residents who were successfully discharged to the community ^{2,3}	43.2%	49.0%	50.8%	20.00	51.5%	54.2%
<i>Lower percentages are better.</i>						
Percentage of residents who were re-hospitalized after a nursing home admission ^{2,3}	30.9%	22.6%	28.5%	10.00	22.9%	21.1%
Percentage of residents who had an outpatient emergency department visit ^{2,3}	21.0%	11.5%	20.2%	10.00	12.1%	11.5%

Total Quality Measure Points

Total QM points with new quality measures weighted 50% for Provider 145364	815.00
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Issue 4
Food Service Improvement

Healthcare Services Group has formally submitted a demand letter notifying CCNH and MPA of their desire to be paid for all outstanding invoices by Friday, December 9. If not paid, HCSG will discontinue providing services on December 9th. HCSG is aware of a recent payment of \$60,000 in the first week of December and that CCNH does not have the funds available to meet their demands of full payment. Due to previous conversations with them, HCSG is fully aware that CCNH will not be able to make a full payment, which is approximately \$260,000 and can be viewed as an indication of their unwillingness continue to work with CCNH.

MPA and administration are currently negotiating with two companies to take over services. Both companies have been previously contacted and have both toured the facility and kitchen. Proposals are forthcoming from both companies. In addition, I am also in conversation with HCSG to extend their pull-out date to December 16th to allow more time to transition services.

Additionally, plans are also in place to increase CCNH management presence this weekend to cover all three meal services. Management staff have already volunteered to work this weekend. Scheduled dietary staffing has all positions covered. The menu and food inventory are being reviewed to ensure adequate inventory.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 4
Updated November 30, 2016**

Dietary	Status																														
Meals will be delivered within 15 minutes of scheduled meal times.	Plating times summary table on the following page – no update provided by HCSG since the April.																														
The Pinnacle food quality score will meet or exceed Pinnacle national average of 3.67.	2014 annual average was 3.43. The rolling 12 month average is 3.30 (Oct) <table data-bbox="829 642 1365 1115"> <tr><td>Sept</td><td>3.39</td></tr> <tr><td>Oct</td><td>2.94</td></tr> <tr><td>Nov</td><td>3.44</td></tr> <tr><td>Dec</td><td>3.79</td></tr> <tr><td>Jan 16</td><td>3.50</td></tr> <tr><td>Feb</td><td>3.50</td></tr> <tr><td>Mar</td><td>3.25 (based on 2 surveys)</td></tr> <tr><td>Apr</td><td>no data</td></tr> <tr><td>May</td><td>3.44</td></tr> <tr><td>June</td><td>3.30</td></tr> <tr><td>July</td><td>3.45</td></tr> <tr><td>Aug</td><td>3.20</td></tr> <tr><td>Sept</td><td>no data</td></tr> <tr><td>Oct</td><td>2.63</td></tr> </table>	Sept	3.39	Oct	2.94	Nov	3.44	Dec	3.79	Jan 16	3.50	Feb	3.50	Mar	3.25 (based on 2 surveys)	Apr	no data	May	3.44	June	3.30	July	3.45	Aug	3.20	Sept	no data	Oct	2.63		
Sept	3.39																														
Oct	2.94																														
Nov	3.44																														
Dec	3.79																														
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June	3.30																														
July	3.45																														
Aug	3.20																														
Sept	no data																														
Oct	2.63																														
The Pinnacle dining service score will meet or exceed national average of 4.19	The 2014 annual average was 3.43. The rolling 12 month average is 3.68 (October) <table data-bbox="829 1241 1365 1736"> <tr><td>Aug</td><td>3.32</td></tr> <tr><td>Sept</td><td>3.29</td></tr> <tr><td>Oct</td><td>3.44</td></tr> <tr><td>Nov</td><td>3.67</td></tr> <tr><td>Dec</td><td>3.64</td></tr> <tr><td>Jan 2016</td><td>4.33</td></tr> <tr><td>Feb</td><td>4.00</td></tr> <tr><td>Mar</td><td>3.50 (based on 2 surveys)</td></tr> <tr><td>Apr</td><td>no data</td></tr> <tr><td>May</td><td>4.30</td></tr> <tr><td>June</td><td>3.27</td></tr> <tr><td>July</td><td>4.10</td></tr> <tr><td>August</td><td>3.36</td></tr> <tr><td>Sept</td><td>no data</td></tr> <tr><td>Oct</td><td>3.32</td></tr> </table>	Aug	3.32	Sept	3.29	Oct	3.44	Nov	3.67	Dec	3.64	Jan 2016	4.33	Feb	4.00	Mar	3.50 (based on 2 surveys)	Apr	no data	May	4.30	June	3.27	July	4.10	August	3.36	Sept	no data	Oct	3.32
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Oct	3.32																														

Issue 5
Resident Services Programming

No updates

Issue 6
Contract Management

See dietary update

To: Nursing Home Board of Directors
Champaign County Nursing Home

From: Scott Gima
Manager

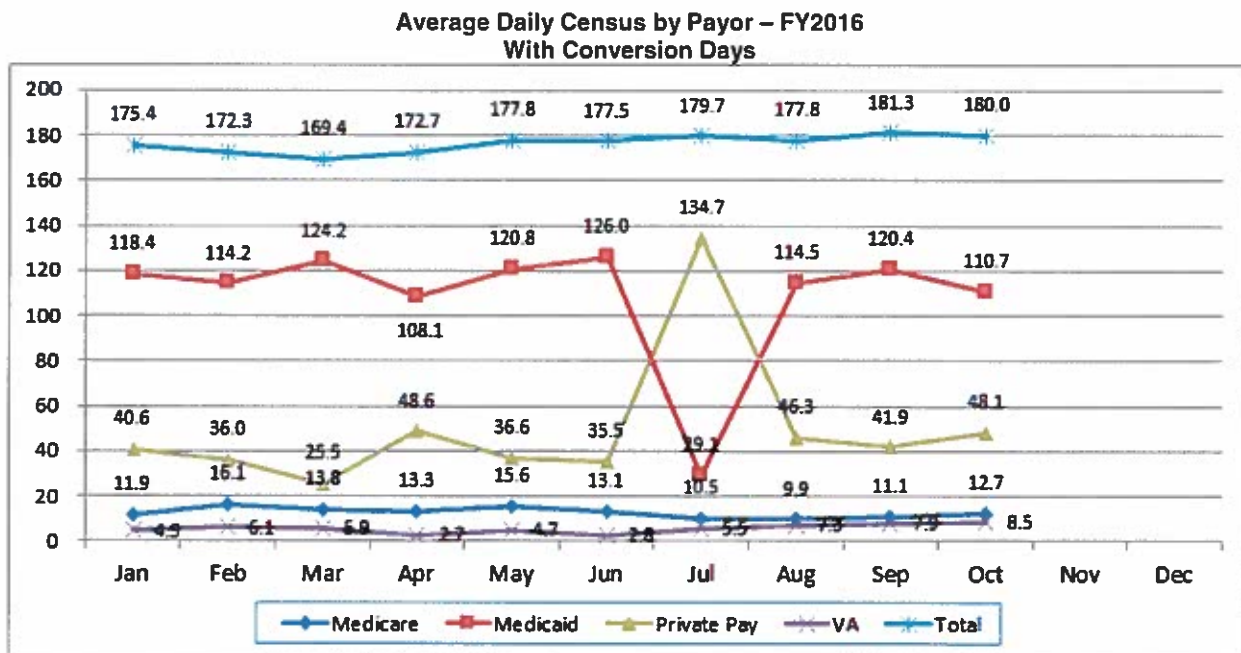
Date: December 8, 2016

Re: October 2016 Financial Management Report

October's financials are reviewed herein.

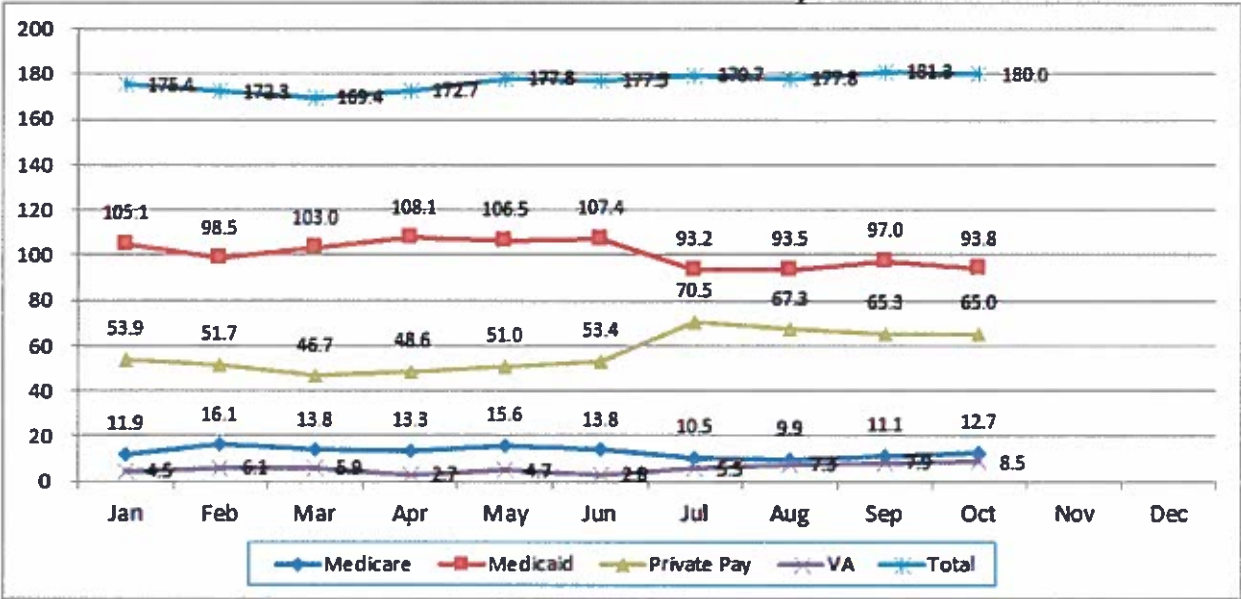
Statistics

October's average daily census was 180.0, down from 181.3 in September. Medicare census averaged 12.7, an increase from 11.1 in September. VA census increased for the sixth straight month with a census of 8.5. There were 523 conversion days in October, down from 703 in September.



The table below summarizes the census without Medicaid conversion days and provides a clearer picture of the mix of residents actually in the facility each month.

**Average Daily Census by Payor – FY2016
Without Medicaid Conversion Days**



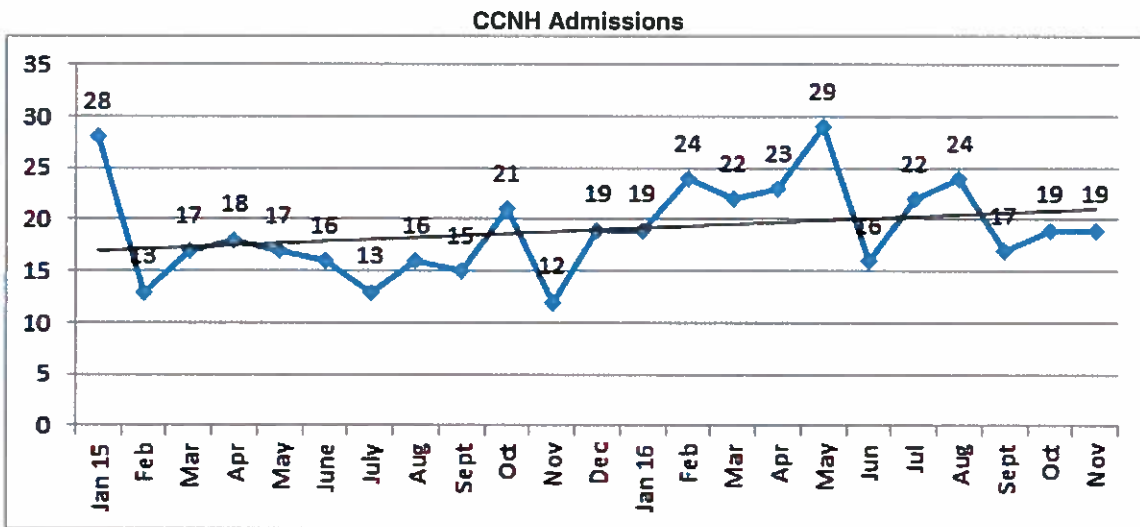
The preliminary census for November is 171.0 with 9.7 Medicare and 7.1 VA. Current census is 175.

Admissions in November totaled 19, unchanged from October. Medicare admission increased from 9 in October to 11 in November. Separations fell from 24 to 19 between October and November.

**Admissions and Discharges
January 2015 to November 2016**

	Medicare Admits	Non-Medicare Admits	Total Admits	Discharges	Expirations	Total Discharges/Expirations
Jan 16	12	7	19	15	7	22
Feb	18	6	24	13	6	19
Mar	10	12	22	18	8	26
Apr	12	11	23	20	4	24
May	19	10	29	11	8	19
June	8	8	16	15	5	20
July	7	15	22	17	6	23
Aug	13	11	24	10	7	17
Sept	5	12	17	12	7	19
Oct	9	10	19	18	6	24
Nov	11	8	19	14	5	19

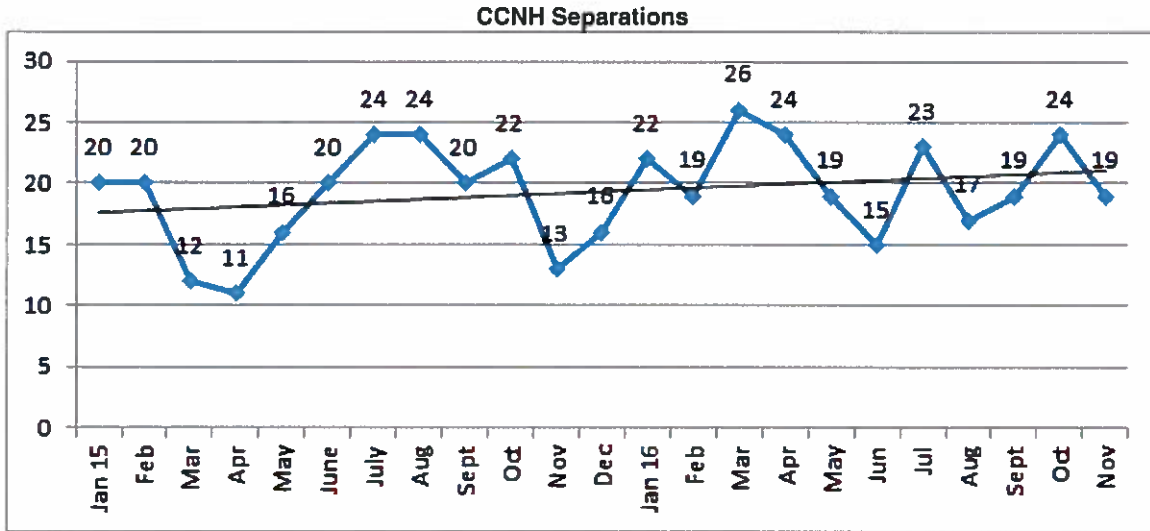
The chart below summarizes the monthly admissions. Admissions so far in 2016 show improvement from 2015 monthly admissions. The 2015 average is 16.4. Through November, the 2016 average is 21.3.



The table below summarizes the average number of admissions per month since 2012.

Year	Average Monthly Admissions
2012	22.2
2013	25.5
2014	22.9
2015	16.4
2016 YTD	21.3

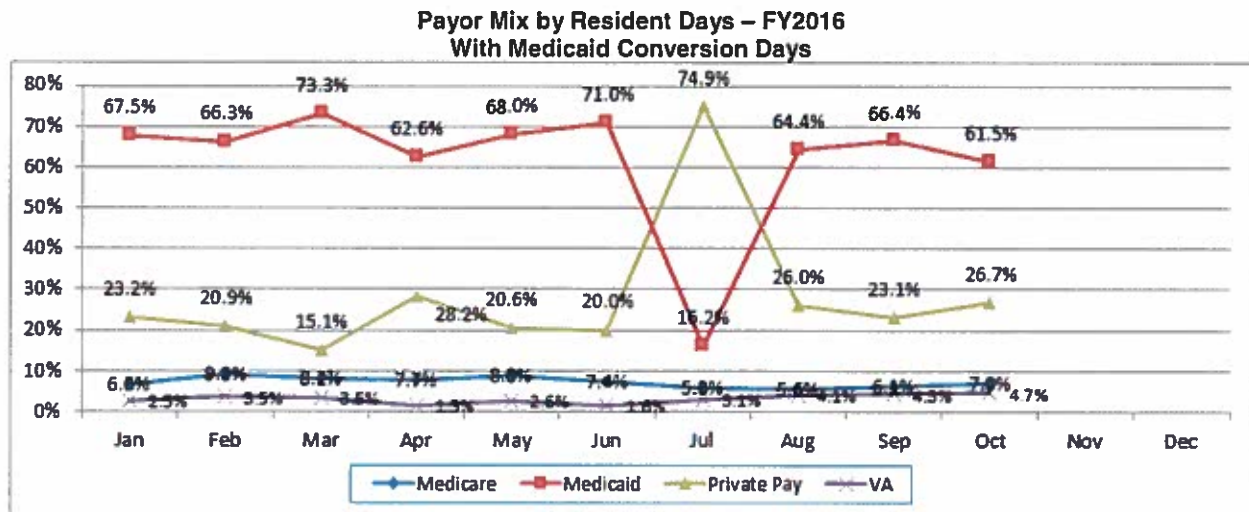
The next chart summarizes separations. The 2015 average was 17.6. For 2016, the YTD average is 20.6 through November, which is higher rate but falls below the average number of separations seen prior to 2015.



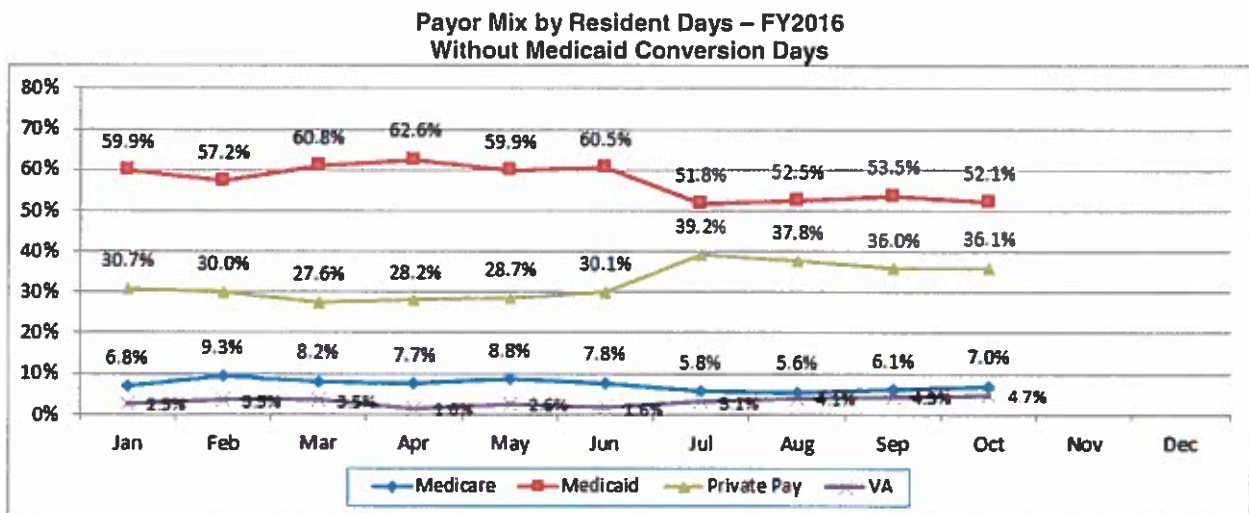
The table below summarizes the average number of discharges per month since 2012.

Year	Average Monthly Admissions
2012	23.5
2013	28.1
2014	23.4
2015	17.6
2016 YTD	20.6

The FY2013 payor mix was Medicare – 8.7%, Medicaid – 56.3% and Private pay 35.0%. The 2014 payor mix for the year was Medicare – 7.5%, Medicaid – 58.3%, Private pay – 32.8%, and VA – 1.3%. For 2015, the 12 month payor mix is Medicare – 6.1%, Medicaid – 70.1%, Private pay – 22.8%, and VA – 1.0%. As of October 2016, the year-to-date payor mix is Medicare – 7.2%, Medicaid – 61.5%, Private pay – 28.1%, and VA – 3.2%.



The 2015 payor mix without conversion days is Medicare – 6.1%, Medicaid – 57.2%, Private pay – 35.8% and VA – 1.0%. Through October, the year-to-date payor mix is Medicare – 7.3%, Medicaid – 57.0%, Private pay – 32.5% and VA – 3.2%.



Net Income/(Loss) & Cash from Operations

The income statement for October shows a net income of \$20,856 and a positive cash gain from operations of \$83,513.. The YTD net loss is -\$280,713. Adding back depreciation, on a YTD basis, cash from operations totals \$244,298..

Revenues

- Operating revenues increased from \$1.094 million in September to \$1.210 million in October. Medicare revenue increased from \$164,834 to \$215,275. VA revenue fell slightly from \$61,904 to \$58,210.

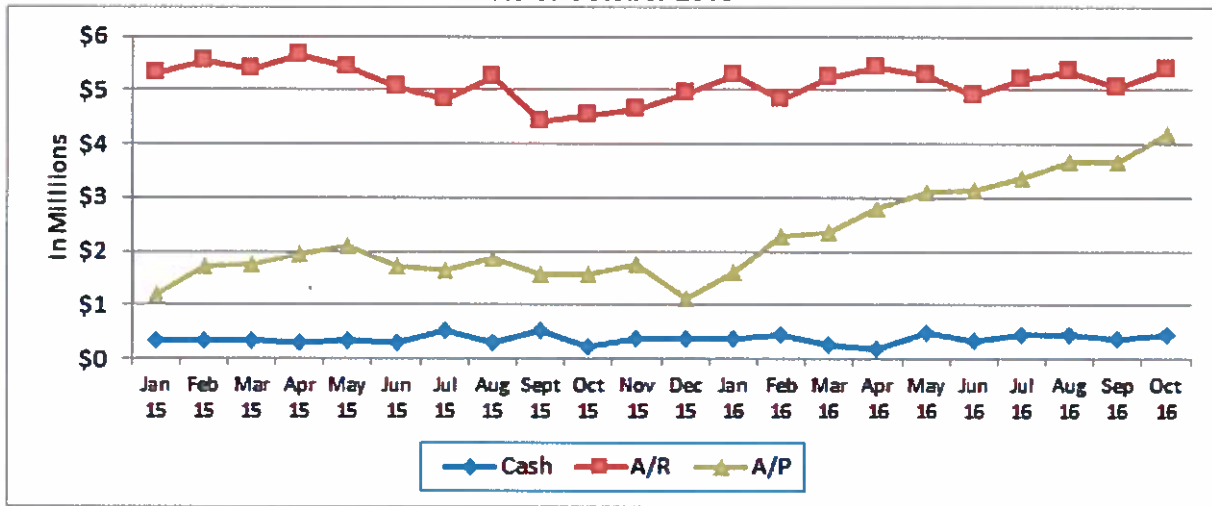
Expenses

- Expenses increased from \$1.258 million in September to \$1.2288 million in October.
- Wages increased slightly from \$542,310 in September to \$553,718 in October. Wages per day fell very slightly from \$99.73 in September to \$99.25 in October.
- Non-labor expenses increased from \$574,515 in September to \$584,964 in October. Non-labor costs per day fell from \$105.65 to \$104.85.

Cash Position

The ending cash balance for October was \$446,127. Accounts receivable increased from \$5,065,238 to \$5,380,090. Accounts payable increased from \$3,656,736 in September to \$4,178,024 in October. The primary reason for the increase was due to a review of all invoices which discovered missing invoices from HealthPRO (rehab) of more than \$150,000 for the months of XX and XX.

**Cash, Accounts Receivable & Accounts Payable
As of October 2016**



Monthly Cash Summary and Forecast

The following is a cash summary for September and October plus projected cash summaries for the months of November and December.

The following are approximate or average figures: payroll - \$260,000 per payroll; benefits/taxes - \$87,000 per month; payables - \$555,000 per month. As stated previously, as more cash comes in, the more can be used to pay vendors. However, the monthly cash used for vendor payments changes based on payroll and other needs.

September’s cash in includes the \$282,802 Loan from the County for the Home’s Boiler replacements.

September

Beginning Cash			\$183,107
September	Cash In		\$1,271,404
	Cash Out		
	Payroll	\$502,894	
	Accounts payable	\$558,842	
			(\$1,061,736)
Ending Cash			\$392,775

Projected cash receipts do not include any assumptions for any increases due to approval of Medicaid application. In other words, the Medicaid receipts estimate is based on current payments only.

October

Beginning Cash				\$183,107
September	Cash In (Includes Boiler Loan)		\$1,173,828	
	Cash Out			
	Payroll	\$508,017		
	Accounts payable	\$403,091		
			(\$911,108)	\$262,720
Ending Cash				\$445,827

November's Accounts Payable includes estimating the full payout to vendors of the \$282,802 Loan from the County for the Home's Boiler replacements.

November (Projected)

Beginning Cash				\$445,827
October	Cash In		\$1,075,767	
	Cash Out			
	Payroll	\$511,486		
	Accounts payable	\$691,702		
			(\$1,203,188)	(\$127,421)
Ending Cash				\$318,406

December's cash in includes Tax Anticipation Warrant funds of \$1,021,757 being used to reduce IMRF and FICA amounts in Accounts Payable. The Bond Payment of \$262,115 is not shown as being paid by the Home (paid by County).

December (Projected)

Beginning Cash				\$318,406
October	Cash In		\$2,361,380	
	Cash Out			
	Payroll	\$520,000		
	Accounts payable	\$1,714,561		
			(\$2,234,561)	\$126,819
Ending Cash				\$445,225



Management Performance Associates
Woods Mill Towers • Suite 501 South
14323 South Outer Forty Road
Chesterfield, Missouri 63017
314 • 434-4227 FAX 314 • 434-4337
www.healthcareperformance.com

To: Board of Directors
Champaign County Nursing Home

From: Scott Gima

Date: December 9, 2016

Re: **Action Plan for Medicaid Applications/Cash Update**

The following are the latest developments in addressing the backlog of Medicaid applications. Over the past month, the following new developments are positive but still too early to determine their effectiveness.

Review of CCNH's applications via Assistance from HFS through Efforts by County Administration

- The list of all open applications (68) was submitted to HFS.
- HFS/DHS has responded to all but one of the applications. I believe it was just missed.
- CCNH/MPA has responded back pointing out inconsistencies and clarifications.
- HFS has stated that there will be a review and follow-up
- 10 applications have been approved over the past 3 weeks, which is an improvement over 1 or 2 approvals per month

Commitment by HFS to Address the Decatur Hub Backlog

- HFS/DHS have acknowledged the problem exists.
- DHS will hire 98 caseworkers for a new hub in Chicago
- DHS will use 44 existing caseworkers based in local offices to assist with the backlog of applications.
- This week, CCNH recently received a call from a local caseworker (not a Macon hub caseworker) who was following up on an application
- Additionally, MPA has been investigating a Medicaid cash advance. Using attorneys at Polsinelli, HFS has been approached and has voiced initial agreement to entertain a proposal from CCNH. The plan is to submit a proposal by December 16th requesting a Medicaid cash advance of to be paid back later in 2017. Details of an agreement will need to be negotiated with HFS but worked out. If properly structured, a cash advance can provide enough cash in the short-term to allow time to reduce the backlog of applications.

Champaign County Nursing Home
Actual vs Budget Statement of Operations

10/31/16

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue	(51.35)	2,126.00	(2,177.35)	(550.95)	21,260.00	(21,810.95)
Medicare A Revenue	215,274.89	288,474.00	(73,199.11)	2,005,387.83	2,884,740.00	(879,352.17)
Medicare B Revenue	22,662.32	16,667.00	5,995.32	202,420.37	166,670.00	35,750.37
Medicaid Revenue	548,833.63	518,120.00	30,713.63	5,179,407.89	5,181,200.00	(1,792.11)
Private Pay Revenue	383,164.29	479,620.00	(96,455.71)	3,557,398.42	4,796,200.00	(1,238,801.58)
Adult Day Care Revenue	39,817.37	17,335.00	22,482.37	237,712.74	173,350.00	64,362.74
Total Income	1,209,701.15	1,322,342.00	(112,640.85)	11,181,776.30	13,223,420.00	(2,041,643.70)
Operating Expenses						
Administration	289,160.06	294,035.00	24,874.94	2,650,528.56	2,940,350.00	289,821.44
Environmental Services	104,894.03	107,274.00	2,379.97	980,617.76	1,072,740.00	92,122.24
Laundry	12,535.31	21,422.00	8,886.69	151,608.45	214,220.00	62,610.55
Maintenance	28,927.00	28,144.00	(783.00)	193,669.69	281,440.00	87,770.31
Nursing Services	570,436.66	584,931.00	14,494.34	5,510,275.65	5,849,310.00	339,034.35
Activities	19,126.80	38,907.00	19,780.20	248,280.15	389,070.00	140,789.85
Social Services	21,990.24	26,524.00	4,533.76	214,513.14	265,240.00	50,726.86
Physical Therapy	41,527.35	43,134.00	1,606.65	305,002.34	431,340.00	128,337.66
Occupational Therapy	33,541.71	33,058.00	(483.71)	270,558.76	330,580.00	60,021.24
Speech Therapy	7,937.25	10,833.00	2,895.75	81,208.38	108,330.00	27,121.62
Respiratory Therapy	2,923.29	7,500.00	4,576.71	36,952.76	75,000.00	38,047.24
Total This Department	10,860.54	18,333.00	7,472.46	118,161.14	183,330.00	65,168.86
Food Services	112,438.98	120,922.00	8,485.04	1,151,954.65	1,209,220.00	57,265.35
Barber & Beauty	6,096.77	7,323.00	1,226.23	70,991.02	73,230.00	2,238.98
Adult Day Care	15,747.84	20,467.00	4,719.16	170,455.11	204,670.00	34,214.89
Alzheimers and Related Disorders	40,629.74	71,578.00	30,948.26	409,938.26	715,780.00	305,841.74
Total Expenses	1,287,911.01	1,416,052.00	128,140.99	12,446,555.67	14,160,520.00	1,713,964.33
Net Operating Income	(78,209.86)	(93,710.00)	15,500.14	(1,264,779.37)	(937,100.00)	(327,679.37)
NonOperating Income						
Local Taxes	97,826.54	97,827.00	(0.46)	978,265.40	978,270.00	(4.60)
Miscellaneous NI Revenue	1,239.49	651.00	588.49	5,800.81	6,510.00	(709.19)
Total NonOperating Income	99,066.03	98,478.00	588.03	984,066.21	984,780.00	(713.79)
Net Income (Loss)	20,856.17	4,768.00	16,088.17	(280,713.16)	47,680.00	(328,393.16)

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

10/31/16

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue						
Lunch Reimbursement	105.00	167.00	(62.00)	1,354.00	1,670.00	(316.00)
Late Charge, NSF Check Charge	(156.35)	1,417.00	(1,573.35)	(3,328.08)	14,170.00	(17,498.08)
Worker's Compensation Reimbursement				1,002.70		1,002.70
Other Miscellaneous Revenue		542.00	(542.00)	420.43	5,420.00	(4,999.57)
Total Miscellaneous Revenue	(51.35)	2,126.00	(2,177.35)	(550.95)	21,260.00	(21,810.95)
Medicare A Revenue						
Medicare A	121,107.74	212,527.00	(91,419.26)	936,674.04	2,125,270.00	(1,188,595.96)
ARD - Medicare A		8,737.00	(8,737.00)		87,370.00	(87,370.00)
NH Pt_Care - Medicare Advantage/ Hmo	77,240.15	65,386.00	11,854.15	1,040,573.71	653,860.00	386,713.71
ARD_Pt Care - Medicare Advantage/ HMO	16,927.00	1,824.00	15,103.00	28,140.08	18,240.00	9,900.08
Total Medicare A Revenue	215,274.89	288,474.00	(73,199.11)	2,005,387.83	2,884,740.00	(879,352.17)
Medicare B Revenue						
Medicare B	22,662.32	16,667.00	5,995.32	202,420.37	166,670.00	35,750.37
Total Medicare B Revenue	22,662.32	16,667.00	5,995.32	202,420.37	166,670.00	35,750.37
Medicaid Revenue						
Medicaid Title XIX (IDHFS)	444,930.91	362,767.00	82,163.91	4,245,036.65	3,627,670.00	617,366.65
ARD - Medicaid Title XIX (IDHFS)	64,031.74	101,793.00	(37,761.26)	553,661.94	1,017,930.00	(464,268.06)
Patient Care-Hospice	39,870.98	32,688.00	7,182.98	380,289.51	326,880.00	53,409.51
ARD Patient Care - Hospice		20,872.00	(20,872.00)	419.79	208,720.00	(208,300.21)
Total Medicaid Revenue	548,833.63	518,120.00	30,713.63	5,179,407.89	5,181,200.00	(1,792.11)
Private Pay Revenue						
VA-Veterans Nursing Home Care	58,210.21	15,465.00	42,745.21	395,416.83	154,650.00	240,766.83
ARD - VA - Veterans Care		166.00	(166.00)	30,592.00	1,660.00	28,932.00
Nursing Home Patient Care - Private Pay	267,499.44	293,209.00	(25,709.56)	2,583,916.72	2,932,090.00	(348,173.28)
Nursing Home Beauty Shop Revenue	2,122.50	3,250.00	(1,127.50)	25,531.10	32,500.00	(6,968.90)
Medical Supplies Revenue	9,893.48	5,000.00	4,893.48	50,376.33	50,000.00	376.33
Patient Transportation Charges	1,940.66	1,584.00	356.66	16,215.98	15,840.00	375.98
ARD Patient Care - Private Pay	43,498.00	160,946.00	(117,448.00)	455,349.46	1,609,460.00	(1,154,110.54)
Total Private Pay Revenue	383,164.29	479,620.00	(96,455.71)	3,557,398.42	4,796,200.00	(1,238,801.58)
Adult Day Care Revenue						
VA-Veterans Adult Daycare	28,506.40	5,084.00	23,422.40	107,495.81	50,840.00	56,655.81
IL Department Of Aging-Day Care Grant (Title XX)	7,891.67	9,417.00	(1,525.33)	95,184.83	94,170.00	1,014.83
Adult Day Care Charges-Private Pay	3,419.30	2,834.00	585.30	35,032.10	28,340.00	6,692.10
Total Adult Day Care Revenue	39,817.37	17,335.00	22,482.37	237,712.74	173,350.00	64,362.74
Total Income	1,209,701.15	1,322,342.00	(112,640.85)	11,181,776.30	13,223,420.00	(2,041,643.70)

Operating Expenses

Administration

Reg. Full-Time Employees	22,559.53	30,354.00	7,794.47	332,330.71	303,540.00	(28,790.71)
Temp Salaries & Wages	1,209.43	1,250.00	40.57	11,828.99	12,500.00	671.01
Per Diem	225.00	250.00	25.00	2,183.91	2,500.00	316.09
Overtime	184.82	473.00	288.18	4,313.78	4,730.00	416.22
TOPS - Balances	1,151.56	616.00	(535.56)	(34,220.00)	6,160.00	40,380.00
Part-Time Employees		1,416.00	1,416.00		14,160.00	14,160.00
TOPS - FICA	88.10	67.00	(21.10)	(2,338.94)	670.00	3,008.94
Social Security - Employer	1,812.78	2,562.00	749.22	23,891.79	25,620.00	1,728.21
IMRF - Employer Cost	1,936.23	2,887.00	950.77	27,467.34	28,870.00	1,402.66

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Workers' Compensation Insurance	711.95	923.00	211.05	10,039.65	9,230.00	(809.65)
Unemployment Insurance	(7.87)	1,548.00	1,555.87	5,530.24	15,480.00	9,949.76
Employee Health/Life Insurance	3,929.38	4,930.00	1,000.62	47,957.30	49,300.00	1,342.70
Employee Development/Recognition	43.98	333.00	289.02	613.05	3,330.00	2,716.95
Employee Physicals/Lab	4,788.80	2,500.00	(2,288.80)	37,326.80	25,000.00	(12,326.80)
Stationary & Printing		250.00	250.00	691.05	2,500.00	1,808.95
Books, Periodicals & Manuals		16.00	16.00	75.00	160.00	85.00
Copier Supplies		500.00	500.00	2,346.24	5,000.00	2,653.76
Postage, UPS, Federal Express		333.00	333.00	6,947.44	3,330.00	(3,617.44)
Equipment < \$2,500		25.00	25.00	(489.11)	250.00	739.11
Operational Supplies	1,451.82	750.00	(701.82)	8,069.31	7,500.00	(569.31)
Audit & Accounting Fees	4,054.83	5,666.00	1,611.17	40,548.30	56,660.00	16,111.70
Attorney Fees	13,575.50	5,000.00	(8,575.50)	70,250.42	50,000.00	(20,250.42)
Professional Services	55,234.61	40,000.00	(15,234.61)	479,241.54	400,000.00	(79,241.54)
Job Required Travel Expense	92.67	216.00	123.33	1,238.14	2,160.00	921.86
Insurance	22,497.52	24,325.00	1,827.48	231,515.00	243,250.00	11,735.00
Property Loss & Liability Claims		191.00	191.00	395.91	1,910.00	1,514.09
Computer Services	9,398.52	7,880.00	(1,518.52)	86,901.57	78,800.00	(8,101.57)
Telephone Services	1,658.12	1,500.00	(158.12)	16,374.92	15,000.00	(1,374.92)
Equipment Maintenance				5,178.74		(5,178.74)
Legal Notices, Advertising	537.95	3,747.00	3,209.05	19,933.22	37,470.00	17,536.78
Photocopy Services	1,034.57	1,311.00	276.43	9,466.58	13,110.00	3,643.42
Public Relations	189.78	50.00	(139.78)	1,036.41	500.00	(536.41)
Dues & Licenses	1,800.08	1,691.00	(109.08)	17,117.80	16,910.00	(207.80)
Conferences & Training	210.75	666.00	455.25	8,280.32	6,660.00	(1,600.32)
Finance Charges, Bank Fees	3,116.71	208.00	(2,908.71)	26,549.53	2,080.00	(24,469.53)
Cable/Satellite TV Expense	2,456.68	2,500.00	43.32	23,109.22	25,000.00	1,890.78
IPA Licensing Fee	43,446.50	45,565.00	2,118.50	422,312.96	455,650.00	33,337.04
Fines & Penalties	3,293.79	2,500.00	(793.79)	33,878.79	25,000.00	(8,878.79)
General Liability Claims		2,500.00	2,500.00		25,000.00	25,000.00
Furnishings, Office Equipment				1,701.00		(1,701.00)
Depreciation Expense	62,657.05	62,473.00	(184.05)	625,010.87	624,730.00	(280.87)
Bad Debt Expense		25,000.00	25,000.00		250,000.00	250,000.00
Interest-Tax Anticipation Notes Payable		583.00	583.00	6,954.90	5,830.00	(1,124.90)
Interest- Bonds Payable	3,818.92	8,480.00	4,661.08	38,987.87	84,800.00	45,812.13
Total Administration	269,160.06	294,035.00	24,874.94	2,650,528.56	2,940,350.00	289,821.44
Environmental Services						
Reg. Full-Time Employees	31,558.82	34,915.00	3,356.18	281,468.12	349,150.00	67,681.88
Reg Part-Time Employees	804.80	1,004.00	199.20	7,931.80	10,040.00	2,108.20
Overtime	340.00	857.00	517.00	5,970.02	8,570.00	2,599.98
TOPS - Balances	(274.39)	500.00	774.39	(5,101.46)	5,000.00	10,101.46
TOPS- FICA	(20.99)	83.00	103.99	(224.47)	830.00	1,054.47
Social Security - Employer	2,459.53	2,813.00	353.47	20,778.08	28,130.00	7,353.92
IMRF - Employer Cost	2,795.43	3,170.00	374.57	24,761.33	31,700.00	6,938.67
Workers' Compensation Insurance	967.71	1,099.00	131.29	8,502.70	10,990.00	2,487.30
Unemployment Insurance	(366.01)	2,021.00	2,387.01	6,747.22	20,210.00	13,462.78
Employee Health/Life Insurance	4,566.01	10,577.00	6,010.99	53,962.96	105,770.00	51,807.04
Equipment < \$2,500				189.00		(189.00)
Operational Supplies	4,868.28	4,583.00	(285.28)	42,547.97	45,830.00	3,282.03
Professional Services	4,755.00		(4,755.00)	4,755.00		(4,755.00)
Gas Service	8,335.20	16,250.00	7,914.80	106,867.34	162,500.00	55,632.66
Electric Service	37,783.04	20,833.00	(16,950.04)	336,394.62	208,330.00	(128,064.62)
Water Service	2,812.78	2,750.00	(62.78)	30,159.66	27,500.00	(2,659.66)
Pest Control Service	511.35	520.00	8.65	6,483.50	5,200.00	(1,283.50)
Waste Disposal & Recycling	2,737.47	3,500.00	762.53	29,231.33	35,000.00	5,768.67

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**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Equipment Rentals	258.00	291.00	33.00	2,580.00	2,910.00	330.00
Conferences & Training		8.00	8.00		80.00	80.00
Sewer Service & Tax	2.00	1,500.00	1,498.00	16,635.04	15,000.00	(1,635.04)
Total Environmental Services	104,894.03	107,274.00	2,379.97	980,617.76	1,072,740.00	92,122.24
Laundry						
Reg. Full-Time Employees	7,556.09	12,807.00	5,250.91	71,010.17	128,070.00	57,059.83
Reg. Part-Time Employees	1,098.25		(1,098.25)	5,494.10		(5,494.10)
Overtime	439.64	445.00	5.36	2,928.03	4,450.00	1,521.97
TOPS Balances	(659.24)	83.00	742.24	(329.22)	830.00	1,159.22
TOPS - FICA	(50.43)	35.00	85.43	47.86	350.00	302.14
Social Security - Employer	682.09	1,013.00	330.91	5,546.35	10,130.00	4,583.65
IMRF - Employer Cost	783.80	881.00	97.20	6,721.81	8,810.00	2,088.19
Workers' Compensation Insurance	258.78	300.00	41.24	2,198.39	3,000.00	801.61
Unemployment Insurance	(131.02)	731.00	862.02	1,826.64	7,310.00	5,483.36
Employee Health/Life Insurance	1,999.28	2,378.00	378.72	25,426.78	23,780.00	(1,646.78)
Laundry Supplies		1,333.00	1,333.00	8,101.48	13,330.00	5,228.52
Linen & Bedding		1,250.00	1,250.00	16,622.61	12,500.00	(4,122.61)
Operational Supplies				304.84		(304.84)
Laundry & Cleaning Service	558.09	166.00	(392.09)	5,709.60	1,660.00	(4,049.60)
Total Laundry	12,535.31	21,422.00	8,886.69	151,609.44	214,220.00	62,610.56
Maintenance						
Reg. Full-Time Employees	3,979.33	6,686.00	2,706.67	32,867.31	66,860.00	33,992.69
Overtime	76.86	133.00	56.14	579.17	1,330.00	750.83
TOPS - Balances	70.87	250.00	179.13	(1,353.15)	2,500.00	3,853.15
TOPS - FICA	5.42	19.00	13.58	(92.62)	190.00	282.62
Social Security - Employer	308.70	521.00	212.30	2,343.42	5,210.00	2,866.58
IMRF - Employer Cost	350.81	587.00	236.19	2,875.32	5,870.00	2,994.68
Workers' Compensation Insurance	118.99	203.00	84.01	974.66	2,030.00	1,055.34
Unemployment Insurance	70.26	386.00	315.74	799.87	3,860.00	3,060.13
Employee Health/Life Insurance	352.64	1,961.00	1,608.36	5,542.68	19,610.00	14,067.32
Gasoline & Oil		278.00	278.00	47.04	2,780.00	2,732.96
Tools		41.00	41.00	21.50	410.00	388.50
Ground Supplies		60.00	60.00	588.17	600.00	31.83
Maintenance Supplies	3,487.05	2,500.00	(987.05)	16,746.12	25,000.00	8,253.88
Equipment < \$2,500	3,797.70	166.00	(3,631.70)	6,979.35	1,660.00	(5,319.35)
Operational Supplies	405.00	8.00	(397.00)	625.57	80.00	(545.57)
Professional Services		70.00	70.00		700.00	700.00
Automobile Maintenance	1,594.27	935.00	(659.27)	6,240.05	9,350.00	3,109.95
Equipment Maintenance	1,425.15	3,333.00	1,907.85	20,593.52	33,330.00	12,736.48
Equipment Rentals		8.00	8.00		80.00	80.00
Nursing Home Building Repair/Maintenance	12,811.45	8,333.00	(4,278.45)	92,175.37	83,330.00	(8,845.37)
Parking Lot/Sidewalk Maintenance		1,666.00	1,666.00	4,772.00	16,660.00	11,888.00
Nursing Home Building Construction/Improvements	272.50		(272.50)	364.34		(364.34)
Total Maintenance	28,927.00	28,144.00	(783.00)	193,669.69	281,440.00	87,770.31
Nursing Services						
Reg. Full-Time Employees	137,924.86	161,195.00	23,270.14	1,385,319.84	1,611,950.00	226,630.16
Reg. Part-Time Employees	4,522.19	6,572.00	2,049.81	31,723.30	65,720.00	33,996.70
Temp. Salaries & Wages	20,634.56	11,666.00	(8,968.56)	124,281.90	116,660.00	(7,621.90)
Overtime	40,342.74	39,165.00	(1,177.74)	425,236.98	391,850.00	(33,586.98)
TOPS - Balances	343.36	833.00	489.64	2,407.60	8,330.00	5,922.40
No Benefit Full-Time Employees	145,738.04	63,178.00	(82,560.04)	1,242,230.23	631,780.00	(610,450.23)
No Benefit Part-Time Employees	14,595.15	53,453.00	38,857.85	212,696.65	534,530.00	321,633.35
TOPS - FICA	26.26	63.00	36.74	823.72	630.00	(193.72)

Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Social Security - Employer	27,497.17	25,645.00	(1,852.17)	241,989.93	256,450.00	14,460.07
IMRF - Employer Cost	29,615.17	28,897.00	(718.17)	280,741.60	288,970.00	8,228.40
Workers' Compensation Insurance	9,670.15	10,023.00	352.85	88,394.80	100,230.00	11,835.20
Unemployment Insurance	(1,889.39)	16,251.00	18,140.39	59,186.39	162,510.00	103,323.61
Employee Health/Life Insurance	23,530.63	31,121.00	7,590.37	238,088.82	311,210.00	73,141.18
Stationary And Printing				158.24		(158.24)
Books, Periodicals & Manuals	(114.50)	166.00	280.50	612.00	1,660.00	1,048.00
Stocked Drugs	4,336.24	2,083.00	(2,253.24)	36,530.02	20,830.00	(15,700.02)
Pharmacy Charges-Public Aid	2,571.76	2,083.00	(488.76)	23,933.73	20,830.00	(3,103.73)
Oxygen	1,180.19	3,500.00	2,319.81	12,148.77	35,000.00	22,851.23
Incontinence Supplies	9,771.83	9,166.00	(605.83)	100,535.93	91,660.00	(8,875.93)
Pharmacy Charges - Insurance	14,634.24	10,416.00	(4,218.24)	106,146.88	104,160.00	(1,986.88)
Equipment < \$2,500	927.26	1,750.00	822.74	6,351.90	17,500.00	11,148.10
Operational Supplies	14,332.38	15,416.00	1,083.62	159,593.24	154,160.00	(5,433.24)
Pharmacy Charges-Medicare	7,988.02	10,000.00	2,031.98	75,817.05	100,000.00	24,182.95
Medical/Dental/Mental Health	7,260.00	3,750.00	(3,510.00)	53,860.00	37,500.00	(16,360.00)
Professional Services	45,342.32	16,666.00	(28,676.32)	340,545.13	166,660.00	(173,885.13)
Job Require Travel		39.00	39.00		390.00	390.00
Laboratory Fees	542.60	2,500.00	1,957.40	10,280.87	25,000.00	14,719.13
Equipment Rentals	5,661.05	2,500.00	(3,161.05)	60,065.52	25,000.00	(35,065.52)
Dues & Licenses		30.00	30.00	200.00	300.00	100.00
Conferences & Training	929.88	257.00	(672.88)	9,721.79	2,570.00	(7,151.79)
Contract Nursing Services		53,333.00	53,333.00	165,774.80	533,330.00	367,555.20
Medicare Medical Services	2,542.50	3,214.00	671.50	14,718.02	32,140.00	17,421.98
Total Nursing Services	570,436.66	584,931.00	14,494.34	5,510,275.65	5,849,310.00	339,034.35
Activities						
Reg. Full-Time Employees	14,340.95	25,026.00	10,685.05	186,968.72	250,260.00	83,291.28
Reg. Part-Time Employees	466.57		(466.57)	11,702.70		(11,702.70)
Overtime	3.70	628.00	624.30	339.05	6,280.00	5,940.95
TOPS - Balances	(62.11)	83.00	145.11	(10.55)	830.00	840.55
Part Time Non Benefit		929.00	929.00		9,290.00	9,290.00
TOPS - FICA	(4.75)	8.00	10.75	26.71	60.00	33.29
Social Security - Employer	1,124.24	2,033.00	908.76	12,321.27	20,330.00	8,008.73
IMRF - Employer Cost	1,279.52	2,291.00	1,011.48	14,617.58	22,910.00	8,292.42
Workers' Compensation Insurance	442.74	794.00	351.26	5,028.33	7,940.00	2,911.67
Unemployment Insurance	(187.42)	1,467.00	1,654.42	4,248.08	14,670.00	10,420.92
Employee Health/Life Insurance	1,294.26	4,916.00	3,621.74	26,215.50	49,180.00	22,944.50
Books, Periodicals & Manuals	69.85		(69.85)	213.25		(213.25)
Equipment < \$2,500				120.00		(120.00)
Operational Supplies	359.25	541.00	181.75	4,621.51	5,410.00	788.49
Professional Services		150.00	150.00	1,297.00	1,500.00	203.00
Conferences & Training		43.00	43.00	570.00	430.00	(140.00)
Total Activities	19,126.80	38,907.00	19,780.20	248,280.15	389,070.00	140,789.85
Social Services						
Reg Full-Time Employees	15,633.76	18,442.00	2,808.24	154,445.68	184,420.00	29,974.32
Overtime	59.84	265.00	205.16	1,598.28	2,650.00	1,051.72
TOPS - Balances	650.74	166.00	(484.74)	(224.97)	1,660.00	1,884.97
TOPS - FICA	49.79	12.00	(37.79)	140.32	120.00	(20.32)
Social Security - Employer	1,183.13	1,431.00	247.87	10,781.51	14,310.00	3,528.49
IMRF - Employer Cost	1,344.98	1,612.00	267.02	12,993.72	16,120.00	3,126.28
Workers' Compensation Insurance	467.47	559.00	91.53	4,511.58	5,590.00	1,078.42
Unemployment Insurance	(18.74)	916.00	934.74	2,582.53	9,160.00	6,577.47
Employee Health/Life Insurance	2,619.27	2,871.00	251.73	25,670.30	28,710.00	3,039.70
Operational Supplies				513.99		(513.99)

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Professional Services		250.00	250.00	1,037.60	2,500.00	1,462.40
Conferences & Training				462.60		(462.60)
Total Social Services	21,990.24	26,524.00	4,533.76	214,513.14	265,240.00	50,726.86
Physical Therapy						
Reg. Full-Time Employees	4,535.64	4,565.00	29.36	44,884.42	45,650.00	765.58
Overtime		3.00	3.00	101.42	30.00	(71.42)
TOPS - Balances	51.78	83.00	31.22	631.92	830.00	198.08
TOPS - FICA	3.96	6.00	2.04	92.26	60.00	(32.26)
Social Security - Employer	334.16	349.00	14.84	3,174.02	3,490.00	315.98
IMRF - Employer Cost	379.60	393.00	13.40	3,848.74	3,930.00	81.26
Workers' Compensation Insurance	135.62	136.00	0.38	1,391.82	1,360.00	(31.82)
Unemployment Insurance	1.30	256.00	254.70	816.48	2,560.00	1,743.52
Employee Health/Life Insurance	1,331.12	1,510.00	178.88	13,379.80	15,100.00	1,720.20
Professional Services	34,754.17	35,833.00	1,078.83	238,681.47	358,330.00	121,648.53
Total Physical Therapy	41,527.35	43,134.00	1,606.65	305,002.35	431,340.00	126,337.65
Occupational Therapy						
Reg. Full-Time Employees		4,541.00	4,541.00	12,652.60	45,410.00	32,757.40
TOPS - Balances		41.00	41.00	(2,502.10)	410.00	2,912.10
TOPS - FICA		3.00	3.00	(177.81)	30.00	207.81
Social Security - Employer		347.00	347.00	658.89	3,470.00	2,813.11
IMRF - Employer Cost		391.00	391.00	858.35	3,910.00	3,051.65
Workers' Compensation Ins.		135.00	135.00	251.00	1,350.00	1,099.00
Unemployment Insurance		259.00	259.00	365.45	2,590.00	2,224.55
Employee Health/Life Insurance	665.56	1,508.00	842.44	6,689.90	15,080.00	8,390.10
Professional Services	32,876.15	25,833.00	(7,043.15)	251,764.48	258,330.00	6,565.52
Total Occupational Therapy	33,541.71	33,058.00	(483.71)	270,558.76	330,580.00	60,021.24
Speech Therapy						
Professional Services	7,937.25	10,833.00	2,895.75	81,208.38	108,330.00	27,121.62
Total Speech Therapy	7,937.25	10,833.00	2,895.75	81,208.38	108,330.00	27,121.62
Respiratory Therapy						
Professional Services	2,923.29		(2,923.29)	36,952.76		(36,952.76)
Professional Services		7,500.00	7,500.00		75,000.00	75,000.00
Total Respiratory Therapy	2,923.29	7,500.00	4,576.71	36,952.76	75,000.00	38,047.24
Total This Department	10,860.54	18,333.00	7,472.46	118,161.14	183,330.00	65,168.86
Food Services						
Reg. Full-Time Employees	31,908.71	29,461.00	(2,447.71)	315,767.66	294,610.00	(21,157.66)
Reg. Part-Time Employees	885.60	3,247.00	2,361.40	13,237.32	32,470.00	19,232.68
Temp. Salaries & Wages	2,568.09		(2,568.09)	25,260.59		(25,260.59)
Overtime	2,936.21	4,281.00	1,344.79	38,379.83	42,810.00	4,430.17
TOPS - Balances	(467.75)		467.75	(15,662.61)		15,662.61
TOPS - FICA	(35.78)		35.78	(1,052.29)		1,052.29
Social Security - Employer	2,919.66	2,829.00	(90.66)	28,429.83	28,290.00	(139.83)
IMRF - Employer Cost	3,111.99	3,188.00	76.01	32,045.74	31,880.00	(165.74)
Workers' Compensation Insurance	1,057.38	1,106.00	48.62	9,803.58	11,060.00	1,156.42
Unemployment Insurance	(200.32)	1,993.00	2,193.32	10,215.37	19,930.00	9,714.63
Employee Health/Life Insurance	3,335.60	8,333.00	4,997.40	60,339.60	83,330.00	22,990.40
Non-Food Supply		83.00	83.00	1,247.00	830.00	(417.00)
Nutritional Supplements	3,179.42	5,000.00	1,820.58	39,978.85	50,000.00	10,021.15
Equipment < \$2,500				878.87		(878.87)
Operational Supplies				3,690.47		(3,690.47)
Professional Services				756.08		(756.08)

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**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

10/31/16

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Equipment Rentals	404.95	405.00	0.05	4,049.50	4,050.00	0.50
Dues & Licenses				111.50		(111.50)
Conferences & Training		41.00	41.00	300.00	410.00	110.00
Food Service	60,833.20	60,955.00	121.80	584,154.41	609,550.00	25,395.59
Kitchen/ Laundry				(76.65)		76.65
Total Food Services	112,436.96	120,922.00	8,485.04	1,151,954.65	1,209,220.00	57,265.35
Barber & Beauty						
Reg Full-Time Employees	4,425.14	4,562.00	136.86	46,159.83	45,620.00	(539.83)
TOPS - Balances	(422.51)		422.51	1,397.43		(1,397.43)
TOPS - FICA	(32.32)		32.32	120.94		(120.94)
Social Security - Employer	290.38	349.00	58.64	2,799.21	3,490.00	690.79
IMRF - Employer Cost	329.79	393.00	63.21	3,394.09	3,930.00	535.91
Workers' Compensation Insurance	132.32	136.00	3.68	2,003.44	1,360.00	(643.44)
Unemployment Insurance	42.87	256.00	213.13	816.48	2,560.00	1,743.52
Employee Health/Life Insurance	1,331.12	1,502.00	170.88	13,379.80	15,020.00	1,640.20
Equipment < \$2,500				30.94		(30.94)
Operational Supplies		125.00	125.00	888.86	1,250.00	361.14
Total Barber & Beauty	6,096.77	7,323.00	1,226.23	70,991.02	73,230.00	2,238.98
Adult Day Care						
Reg Full-Time Employees	9,816.05	12,550.00	2,733.95	111,285.64	125,500.00	14,214.36
Reg Part-Time Employees				5,617.89		(5,617.89)
Overtime	15.41	248.00	232.59	605.36	2,480.00	1,874.64
TOPS - Balances	560.79		(560.79)	(5,200.14)		5,200.14
TOPS - FICA	42.90		(42.90)	(331.88)		331.88
Social Security - Employer	733.86	979.00	245.14	8,060.57	9,790.00	1,729.43
IMRF - Employer Cost	832.54	1,103.00	270.46	9,699.64	11,030.00	1,330.36
Workers' Compensation Insurance	293.49	382.00	88.51	3,117.21	3,820.00	702.79
Unemployment Insurance	(94.66)	719.00	813.66	1,914.53	7,190.00	5,275.47
Employee Health/Life Insurance	1,356.46	3,147.00	1,790.54	24,350.76	31,470.00	7,119.24
Books, Periodicals & Manuals		15.00	15.00		150.00	150.00
Gasoline & Oil	1,782.86	1,041.00	(741.86)	8,273.66	10,410.00	2,136.34
Equipment < \$2,500		41.00	41.00	37.61	410.00	372.39
Operational Supplies	142.87	172.00	29.13	1,357.85	1,720.00	362.15
Job Required Travel				103.14		(103.14)
Field Trnps/Activities	2.00	30.00	28.00	35.96	300.00	264.04
Dues & Licenses		20.00	20.00	347.00	200.00	(147.00)
Conferences & Training	211.77	20.00	(191.77)	1,128.81	200.00	(928.81)
Automobiles, Vehicles	51.50		(51.50)	51.50		(51.50)
Total Adult Day Care	15,747.84	20,467.00	4,719.16	170,455.11	204,670.00	34,214.89
Alzheimers and Related Disord						
Reg Full-Time Employees	11,702.72	21,486.00	9,783.28	127,596.00	214,860.00	87,264.00
Reg Part-Time Employees		436.00	436.00		4,360.00	4,360.00
Temp Salaries & Wages		416.00	416.00		4,160.00	4,160.00
Overtime	3,518.08	6,478.00	2,959.92	33,589.37	64,780.00	31,190.63
TOPS - Balances	591.99	333.00	(258.99)	3,969.23	3,330.00	(639.23)
No Benefit Full-Time Employees	13,410.63	12,606.00	(804.63)	111,327.80	126,060.00	14,732.20
No Benefit Part-Time Employees	3,700.71	13,243.00	9,542.29	46,502.24	132,430.00	85,927.76
TOPS - FICA	45.29	25.00	(20.29)	329.85	250.00	(79.85)
Social Security - Employer	2,460.74	4,182.00	1,721.26	22,400.03	41,820.00	19,419.97
IMRF - Employer Cost	2,805.25	4,712.00	1,906.75	26,515.81	47,120.00	20,604.19
Workers' Compensation Insurance	861.55	1,634.00	772.45	8,249.29	16,340.00	8,090.71
Unemployment Insurance	(398.15)	2,364.00	2,762.15	5,350.74	23,640.00	18,289.26
Employee Health/Life Insurance	1,954.62	2,788.00	833.38	20,468.24	27,880.00	7,411.76

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Books, Periodicals & Manuals				121.70		(121.70)
Operational Supplies		22.00	22.00		220.00	220.00
Professional Services	(23.69)		23.69	946.19		(946.19)
Conferences & Training		20.00	20.00	2,571.76	200.00	(2,371.76)
ARD - Contract Nursing		833.00	833.00		8,330.00	8,330.00
Total Alzheimers and Related Disorders	40,629.74	71,578.00	30,948.26	409,938.25	715,780.00	305,841.75
Total Expenses	1,287,911.01	1,416,052.00	128,140.99	12,446,555.67	14,160,520.00	1,713,964.33
Net Operating Income	(78,209.86)	(93,710.00)	15,500.14	(1,284,779.37)	(937,100.00)	(327,679.37)
NonOperating Income						
Local Taxes						
Current-Nursing Home Operating	97,826.54	97,827.00	(0.46)	978,265.40	978,270.00	(4.60)
Total Local Taxes	97,826.54	97,827.00	(0.46)	978,265.40	978,270.00	(4.60)
Miscellaneous NI Revenue						
Investment Interest	39.01	25.00	14.01	308.28	250.00	58.28
Restricted Donations	320.20	292.00	28.20	1,936.86	2,920.00	(983.14)
Vending Machine Revenue	680.28	334.00	546.28	3,555.67	3,340.00	215.67
Total Miscellaneous NI Revenue	1,239.49	651.00	588.49	5,800.81	6,510.00	(709.19)
Total NonOperating Income	99,066.03	98,478.00	588.03	984,066.21	984,780.00	(713.79)
Net Income (Loss)	20,856.17	4,768.00	16,088.17	(280,713.16)	47,680.00	(328,393.16)

**Champaign County Nursing Home
Historical Statement of Operations**

10/31/16 1

Description	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	Total
Operating Income													
Miscellaneous Revenue	298			229	764	217	108	74	681	89	(2,957)	(51)	(551)
Medicare A Revenue	181,953		213,322	223,521	223,521	228,318	207,294	216,853	186,949	167,070	164,834	215,275	2,005,388
Medicare B Revenue	15,525		4,671	15,775	15,775	19,863	35,674	16,207	11,860	27,485	32,699	22,662	202,420
Medicaid Revenue	596,134		498,429	604,853	473,791	578,221	595,076	578,221	158,966	554,824	572,581	548,834	5,179,408
Private Pay Revenue	291,847		279,285	207,873	318,792	266,858	246,751	910,530	910,530	347,887	304,631	383,164	3,557,398
Adult Day Care Revenue	17,953		30,940	21,506	13,700	15,642	20,956	30,484	24,085	22,618	1,084,405	39,817	237,713
Total Income	1,103,708		1,026,875	1,074,291	1,054,681	1,103,787	1,085,917	1,297,470	1,297,470	1,120,931	1,084,405	1,209,701	11,181,776
Operating Expenses													
Administration	253,974		266,034	289,516	262,478	266,140	229,228	287,193	287,193	255,854	270,951	289,160	2,650,529
Environmental Services	96,428		86,859	87,736	94,935	94,144	103,403	104,682	104,682	100,835	106,704	104,894	980,618
Laundry	16,033		13,480	16,606	18,475	12,390	19,898	11,057	11,057	17,029	16,106	12,535	151,609
Maintenance	22,319		11,746	17,089	28,924	5,537	9,524	41,017	41,017	6,530	22,056	28,927	193,670
Nursing Services	600,882		515,796	524,152	531,019	477,967	613,943	536,964	536,964	592,346	546,770	570,437	5,510,276
Activities	22,874		27,820	27,157	27,768	27,912	29,459	23,338	23,338	21,518	21,307	19,127	248,280
Social Services	22,367		19,931	21,095	20,937	21,870	26,184	16,320	16,320	22,361	21,477	21,990	214,513
Physical Therapy	28,437		31,681	29,385	27,483	20,842	34,480	32,509	32,509	30,420	28,136	41,527	305,002
Occupational Therapy	29,851		29,109	24,458	24,221	31,313	25,825	23,726	23,726	24,436	24,078	33,542	270,559
Speech Therapy	7,611		8,469	8,535	8,680	8,378	9,448	7,504	7,504	7,457	7,189	7,937	81,208
Respiratory Therapy													
Respiratory Therapy	4,044		5,404	5,353	3,148	3,317	3,609	3,279	3,279	3,698	2,178	2,923	36,953
Total This Department	11,855		13,673	13,888	11,829	11,695	13,056	10,784	10,784	11,154	9,367	10,881	118,161
Food Services	116,322		106,825	112,726	113,681	107,235	124,108	120,083	120,083	111,673	126,866	112,437	1,151,955
Barber & Beauty	8,040		6,931	7,551	7,487	6,534	8,670	5,708	5,708	6,812	7,161	6,097	70,991
Adult Day Care	16,982		15,022	16,796	18,008	14,932	21,015	19,300	19,300	17,993	14,662	15,748	170,455
Alzheimers and Related Disorders	31,904		38,499	36,884	38,949	36,168	47,654	46,289	46,289	50,199	42,761	40,630	409,938
Total Expenses	1,278,067		1,183,605	1,225,039	1,224,193	1,134,778	1,306,429	1,278,970	1,278,970	1,269,160	1,258,403	1,287,911	12,446,556
Net Operating Income	(174,359)		(156,730)	(150,748)	(169,512)	(30,981)	(210,512)	18,500	18,500	(148,230)	(163,998)	(78,210)	(1,264,779)
NonOperating Income													
Local Taxes	97,827		97,827	97,827	97,827	97,827	97,827	97,827	97,827	97,827	97,827	97,827	978,265
Miscellaneous NI Revenue			850	256	1,017	155	155	1,076	1,076	1,073	135	1,239	5,801
Total NonOperating Income	97,827		98,677	98,083	98,843	97,827	97,827	98,902	98,902	98,900	97,961	99,066	984,066
Net Income (Loss)	(76,533)		(58,054)	(52,665)	(70,669)	66,846	(112,530)	117,402	117,402	(49,330)	(66,036)	20,856	(280,713)

Champaign County Nursing Home
Historical Statement of Operations

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10/31/16

Description 11/15 12/15 01/16 02/16 03/16 04/16 05/16 06/16 07/16 08/16 09/16 10/16 Total

Operating Income

Miscellaneous Revenue

Lunch Reimbursement			276	96	114	88	54	169	69	119	105	1,354
Late Charge, NSF Check Charge		(95)								(3,076)	(156)	(3,328)
Worker's Compensation Reimburse			501					501				1,003
Other Miscellaneous Revenue	32	48	167	167	103	20	20	11	20			420
Total Miscellaneous Revenue	296	229	764	764	217	108	74	681	89	(2,957)	(51)	(551)

Medicare A Revenue

Medicare A	104,760	100,473	85,062	81,464	121,250	70,687	94,651	79,652	77,567	121,108	936,674
NH_PL_Care - Medicare Advantage/ H	77,193	112,849	138,458	146,854	86,044	145,133	92,299	87,418	77,086	77,240	1,040,574
ARD_PT_Care - Medicare Advantage/						1,032			10,181	16,927	28,140
Total Medicare A Revenue	181,953	213,322	223,521	228,318	207,294	216,853	186,949	167,070	164,834	215,275	2,005,388

Medicare B Revenue

Medicare B	15,525	4,671	15,775	19,863	35,674	16,207	11,860	27,485	32,699	22,662	202,420
Total Medicare B Revenue	15,525	4,671	15,775	19,863	35,674	16,207	11,860	27,485	32,699	22,662	202,420

Medicaid Revenue

Medicaid Title XIX (IDHFS)	490,211	389,835	506,265	364,067	474,864	496,978	207,314	422,743	447,830	444,931	4,245,037
ARD - Medicaid Title XIX (IDHFS)	79,488	63,382	69,722	73,006	63,313	66,444	(85,286)	72,241	87,321	64,032	553,682
Patient Care-Hospice	26,435	44,797	28,866	36,718	40,045	31,654	34,938	59,540	37,427	39,871	380,290
ARD Patient Care - Hospice		416							4		420
Total Medicaid Revenue	596,134	498,429	604,853	473,791	578,221	595,076	155,966	554,524	572,581	548,834	5,179,408

Private Pay Revenue

VA-Veterans Nursing Home Care	36,767	52,446	45,699	18,817	30,169	12,730	36,069	52,405	52,105	58,210	395,417
ARD - VA - Veterans Care						7,170	6,931	6,692	9,799		30,592
Nursing Home Patient Care - Private	231,972	185,493	146,767	262,206	216,018	179,844	558,597	242,779	291,640	267,499	2,583,917
Nursing Home Beauty Shop Revenue	2,260	2,067	3,083	2,522	2,464	2,821	2,753	2,896	2,545	2,123	25,531
Medical Supplies Revenue	3,945	4,182	3,825	4,803	4,931	4,795	4,326	4,074	5,601	9,893	50,376
Patient Transportation Charges	2,185	1,857	2,368	1,765	1,288	2,485	(426)	1,107	1,645	1,941	16,216
ARD Patient Care - Private Pay	14,717	33,240	6,130	28,680	11,988	36,806	301,280	37,714	(58,704)	43,498	455,349
Total Private Pay Revenue	291,847	279,285	207,873	318,792	266,858	246,751	910,530	347,667	304,631	383,164	3,557,398

Adult Day Care Revenue

VA-Veterans Adult Daycare	8,557	7,316	12,527	6,883	7,723	8,871	8,276	9,637	9,201	28,506	107,496
IL Department Of Aging-Day Care Gra	6,943	20,678	5,862	5,139	5,250	8,172	17,651	8,539	9,059	7,892	95,185
Adult Day Care Charges-Private Pay	2,454	2,946	3,117	1,679	2,669	3,914	4,558	5,919	4,357	3,419	35,032

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**Champaign County Nursing Home
Historical Statement of Operations**

10/31/16

Description	01/16	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	Total
Total Adult Day Care Revenue	17,953	30,940	21,506	13,700	15,642	20,956	30,484	24,095	22,618	39,817	237,713
Total Income	1,103,708	1,026,875	1,074,291	1,054,681	1,103,797	1,095,917	1,287,470	1,120,931	1,094,405	1,209,701	11,181,776

Operating Expenses

Administration

Reg. Full-Time Employees	30,283	31,637	33,959	36,467	33,491	37,657	58,586	24,598	23,094	22,560	332,331
Temp Salaries & Wages	1,037	963	1,006	840	960	1,506	1,340	1,424	1,543	1,209	11,829
Per Diem	179	205		360	248	202	135	405	225	225	2,184
Overtime	892	206	320	(45)	447	361	733	202	1,014	185	4,314
TOPS - Balances	(1,977)	1,529	(25)	(94)	29	(3,039)	(33,542)	(978)	2,726	1,152	(34,220)
TOPS - FICA	(141)	385	(2)	(7)	2	(232)	(2,586)	(75)	209	88	(2,339)
Social Security - Employer	1,977	1,973	2,044	1,996	2,230	3,339	4,596	2,281	1,643	1,813	23,892
IMRF - Employer Cost	2,408	3,249	2,405	2,332	2,123	3,945	4,878	2,501	1,690	1,936	27,467
Workers' Compensation Insurance	805	976	1,033	997	813	1,383	1,482	1,091	738	712	10,040
Unemployment Insurance	1,636	1,659	1,740	1,074	597	486	(2,413)	497	264	(8)	5,530
Employee Health/Life Insurance	4,763	4,763	5,244	5,463	5,937	5,246	4,753	3,929	3,929	3,929	47,957
Employee Development/Recognition	152	68	36	43	59	92			122	44	613
Employee Physicals/Lab	4,712	3,198	4,282	4,810	2,278	1,100	4,043	2,400	5,714	4,789	37,327
Stationary & Printing								691			691
Books, Periodicals & Manuals	69						6				75
Copier Supplies	586	977	195	195	195		198				2,346
Postage, UPS, Federal Express	333	165		92	638	569	1,599	3,181	370		6,947
Equipment < \$2,500			(1,526)			938	(80)		188		(489)
Operational Supplies	567	381	343	392	634	804	897		2,600	1,452	8,069
Audit & Accounting Fees	4,056	4,055	4,055	4,055	4,055	4,055	4,055	4,055	4,055	4,055	40,548
Attorney Fees	12,464	8,411	5,189	7,970	3,490	8,894	3,936	2,585	3,735	13,576	70,250
Engineering Fees	2,400	3,630	4,623			(10,653)					
Professional Services	38,468	43,403	65,963	36,956	39,447	49,293	60,575	49,273	40,589	55,235	479,242
Job Required Travel Expense	213	122	83	165	86	116	46	205	109	93	1,238
Insurance	22,458	22,458	22,458	22,458	29,359	22,456	22,458	22,458	22,458	22,498	231,515
Property Loss & Liability Claims						10		386			396
Computer Services	7,376	6,851	9,435	9,657	9,245	8,859	7,783	8,688	7,610	9,399	86,902
Telephone Services	1,244	1,708	1,728	1,648	1,607	2,020	1,840	1,627	1,295	1,658	16,375
Equipment Maintenance	306							4,873			5,179
Legal Notices, Advertising	1,632	2,678	3,676	1,745	2,572	2,939	980	950	2,224	538	19,933
Photocopy Services	748	900	900	900	250	250	2,199	900	1,387	1,035	9,467
Public Relations		52		656					139	190	1,036
Dues & Licenses	1,725	1,923	1,625	1,625	1,625	1,625	1,800	1,625	1,744	1,800	17,118
Conferences & Training		1,355	751	1,936	109	621	984	2,293	2,293	211	8,260
Finance Charges, Bank Fees	134	269	326	741	696	928	3,548	1,273	15,518	3,117	26,550
Cable/Satellite TV Expense	1,929	2,256	2,092	2,092	2,457	2,457	2,457	2,457	2,457	2,457	23,109

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Champaign County Nursing Home
Historical Statement of Operations

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Description	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	Total
IPA Licensing Fee	42,359		39,731	41,090	42,213	42,480	40,818	43,878	43,665	42,633	43,447	422,313	
Fines & Penalties								18,939	1,659	9,987	3,294	33,879	
General Liability Claims													1,701
Furnishings, Office Equipment				1,701									625,011
Depreciation Expense	56,789	62,529	63,374	63,078	62,828	62,813	62,868	62,828	62,813	62,664	62,657	625,011	1,701
Bad Debt Expense													
Transfers to General Corporate Fund													
Interest-Tax Anticipation Notes Payabl													
Interest- Bonds Payable													
Total Administration	253,974	266,034	289,516	262,478	266,140	229,228	287,193	255,854	270,951	269,160	269,160	2,650,529	
Environmental Services													
Reg. Full-Time Employees	26,230	23,758	22,325	27,194	28,327	34,201	29,975	30,693	27,207	31,559	281,468		
Reg. Part-Time Employees	844	751	729	836	767	1,107	402	885	805	805	7,932		
Overtime	1,380	8	29	9	10	1,346	1,476	156	1,216	340	5,970		
TOPS - Balances	972	(1,631)	1,921	1,064	(3,078)	(1,159)	(2,224)	(175)	(518)	(274)	(5,101)		
TOPS- FICA	69	46	147	81	(236)	(89)	(170)	(13)	(40)	(21)	(224)		
Social Security - Employer	1,889	1,471	1,495	1,482	1,836	3,117	2,403	2,752	1,872	2,460	20,776		
IMRF - Employer Cost	2,325	2,527	1,806	1,824	1,757	3,903	2,528	3,221	2,074	2,795	24,761		
Workers' Compensation Insurance	790	739	687	693	669	1,267	469	1,377	844	968	8,503		
Unemployment Insurance	1,507	1,262	1,556	1,512	1,360	1,574	(2,180)	390	134	(366)	6,747		
Employee Health/Life Insurance	5,920	5,229	5,232	5,405	6,560	5,229	5,359	5,234	5,229	4,566	53,963		
Equipment < \$2,500						189					189		
Operational Supplies	4,639	3,879	3,833	5,804	1,763	4,741	2,441	1,881	8,700	4,868	42,548		
Professional Services				1,585					(1,585)	4,755	4,755		
Gas Service	12,311	15,215	13,231	12,456	12,120	11,357	6,626	7,253	7,963	8,335	106,867		
Electric Service	28,206	25,360	24,965	27,154	35,206	28,538	48,141	40,588	40,452	37,783	336,395		
Water Service	3,023	2,733	2,984	2,950	2,905	2,986	3,113	3,304	3,369	2,813	30,160		
Pest Control Service	511	1,486	511	636	511	511	637	511	638	511	6,464		
Waste Disposal & Recycling	4,422	2,312	2,943	2,329	1,906	2,450	3,928	2,158	4,045	2,737	29,231		
Equipment Rentals	258	258	258	258	258	258	258	258	258	258	2,580		
Sewer Service & Tax	1,129	1,455	3,104	1,662	1,502	1,878	1,500	362	4,042	2	16,635		
Total Environmental Services	96,426	86,859	87,736	94,935	94,144	103,403	104,682	100,835	106,704	104,684	980,618		
Laundry													
Reg. Full-Time Employees	6,597	7,189	6,945	7,164	5,775	7,933	7,151	7,659	7,042	7,556	71,010		
Reg. Part-Time Employees	443	656	706	993	932	667	289	234	633	440	5,494		
Overtime	390	18	26	58	62	289	779	234	633	440	2,928		
TOPS Balances	(33)	(1,150)	5	130	66	197	629	235	250	(659)	(329)		
TOPS - FICA	(2)	(15)	5	10	5	15	48	18	19	(50)	48		
Social Security - Employer	506	466	459	493	427	756	592	683	483	582	5,546		
IMRF - Employer Cost	652	800	565	613	412	938	624	800	534	784	6,722		

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Champaign County Nursing Home
Historical Statement of Operations

10/31/16

Description	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	Total
Workers' Compensation Insurance	162	231	230	215	155	294	112	331	211	259	211	259	2,198
Unemployment Insurance	403	408	517	416	325	348	(635)	124	51	(131)	51	(131)	1,827
Employee Health/Life Insurance	2,862	2,662	3,328	3,396	3,328	3,328	725	1,999	1,999	1,999	1,999	1,999	25,427
Laundry Supplies	74	74	1,252	2,020	1,828	1,828	493				2,434		8,101
Linen & Bedding	4,178	1,535	1,864	286	162	2,690		4,374	1,533		216		16,623
Operational Supplies		25			64								305
Laundry & Cleaning Service		655	709	680	678	616	540	572	702	558	702	558	5,710
Total Laundry	16,033	13,480	16,605	16,475	12,390	18,898	11,057	17,029	16,106	12,535	16,106	12,535	151,609
Maintenance													
Reg. Full-Time Employees	3,806	3,918	4,440	3,864	2,244	2,439	2,044	2,258	3,873	3,979	3,873	3,979	32,867
Overtime	149	16	26	19	14	163	73	28	14	77	14	77	579
TOPS - Balances	23	(271)	(1,756)	1,066	(35)	137	(359)	29	(258)	71	(258)	71	(1,353)
TOPS - FICA	2	(10)	(134)	82	(3)	10	(27)	2	(20)	5	(20)	5	(93)
Social Security - Employer	247	248	280	253	145	227	162	201	272	309	272	309	2,343
IMRF - Employer Cost	318	424	329	313	140	284	170	236	312	351	312	351	2,875
Workers' Compensation Insurance	92	116	138	128	51	89	32	97	116	119	116	119	975
Unemployment Insurance	201	207	362	143	109	108	(432)	3	29	70	29	70	800
Employee Health/Life Insurance	1,018	1,018	1,018	1,038	(313)	353	353	353	353	353	353	353	5,543
Gasoline & Oil		12		12		23							47
Tools													22
Ground Supplies				409		298	225	(23)	(341)				568
Maintenance Supplies	4,137	1,374	415	40	672	833	604	2,727	2,459	3,487	2,459	3,487	16,746
Equipment < \$2,500		124	422	452			480	960	745	3,798	745	3,798	6,979
Operational Supplies	88	(6)		23			117			405		405	626
Automobile Maintenance	662	90	664	1,624	656	1,088	168	13	(319)	1,594	(319)	1,594	6,240
Equipment Maintenance	2,259	1,604	2,964	1,011	584	919	4,986	1,191	3,650	1,425	3,650	1,425	20,594
Nursing Home Building Repair/Mainte	8,153	2,863	5,403	17,362	1,273	2,552	32,422	(1,634)	11,150	12,611	11,150	12,611	92,175
Parking Lot/Sidewalk Maintenance	1,166		2,519	1,087									4,772
Nursing Home Building Construction								92				273	364
Total Maintenance	22,319	11,746	17,089	28,924	5,537	9,524	41,017	6,530	22,056	28,927	22,056	28,927	193,670
Nursing Services													
Reg. Full-Time Employees	144,322	146,400	144,810	137,574	115,088	150,982	129,696	142,863	135,660	137,925	135,660	137,925	1,385,320
Reg. Part-Time Employees	5,778	3,858	3,118	4,173	3,621	610	476	1,580	3,987	4,522	3,987	4,522	31,723
Temp. Salaries & Wages	3,394	1,978	1,984	3,005	8,687	25,903	18,211	26,682	13,805	20,635	13,805	20,635	124,282
Overtime	41,452	21,583	23,949	29,469	29,517	68,027	68,139	51,214	51,535	40,343	51,535	40,343	425,237
TOPS - Balances	17,938	(22,202)	(317)	6,699	2,032	2,031	(2,780)	(2,875)	1,538	343	1,538	343	2,408
No Benefit Full-Time Employees	82,610	107,132	112,600	131,755	130,703	146,610	122,658	132,375	130,049	145,738	130,049	145,738	1,242,230
No Benefit Part-Time Employees	43,892	25,330	19,647	19,090	17,204	23,725	20,938	16,870	11,608	14,595	11,608	14,595	212,697
TOPS - FICA	1,275	(961)	(24)	512	155	155	(213)	(220)	118	26	118	26	824
Social Security - Employer	22,178	18,298	19,235	18,754	18,953	35,383	27,225	32,450	21,988	27,497	21,988	27,497	241,970

Champaign County Nursing Home
Historical Statement of Operations

10/31/16

Description	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	Total
IMRF - Employer Cost	27,209	31,722	23,098	24,655	17,729	41,008	27,184	35,171	23,351	28,615	280,742		280,742
Workers' Compensation Insurance	7,932	8,283	8,465	8,327	6,207	12,378	4,571	13,601	8,881	9,670	88,395		88,395
Unemployment Insurance	17,529	15,521	16,726	10,000	7,882	7,627	(21,939)	5,132	2,598	(1,889)	59,186		59,186
Employee Health/Life Insurance	23,629	24,294	29,633	24,333	22,230	22,896	23,459	22,200	22,865	23,531	238,069		238,069
Stationary And Printing							158						158
Books, Periodicals & Manuals	464						263					(115)	612
Stocked Drugs	884	7,807	3,301	984	1,927	1,730	1,369	2,266	11,916	4,336	36,530		36,530
Pharmacy Charges-Public Aid	1,787	2,833	1,624	2,939	53	3,477	3,494	2,836	2,319	2,572	23,934		23,934
Oxygen	1,601	1,676	1,156	989	1,373	842	1,294	1,224	815	1,180	12,149		12,149
Incontinence Supplies	8,439	8,030	11,134	8,398	8,701	6,202	16,330	12,530	11,000	9,772	100,536		100,536
Pharmacy Charges - Insurance	10,560	9,766	6,300	10,584	9,878	9,060	10,759	15,378	9,228	14,634	106,147		106,147
Equipment < \$2,500	1,964	98	881	(859)	177	25	1,372	446	1,320	927	6,352		6,352
Operational Supplies	19,895	17,564	17,830	14,524	12,516	8,172	22,001	15,692	17,063	14,332	159,593		159,593
Pharmacy Charges-Medicare	10,368	9,204	6,750	5,268	7,424	6,035	7,920	7,623	7,257	7,968	75,817		75,817
Medical/Dental/Mental Health	5,800	3,800	5,800	5,600	3,800	3,800	10,400	3,800	3,800	7,260	53,860		53,860
Professional Services	10,921	23,208	24,985	37,371	41,435	32,639	36,281	47,272	41,091	45,342	340,545		340,545
Laboratory Fees	1,562	1,490	1,251	1,635	793		2,000	99	908	543	10,281		10,281
Equipment Rentals	6,643	5,272	8,567	8,561	4,802	3,191	5,362	6,051	5,955	5,661	60,066		60,066
Dues & Licenses	50		150								200		200
Conferences & Training	2,125	590		600	3,027	1,437	98		915	930	9,722		9,722
Contract Nursing Services	77,839	42,778	32,100	13,058							165,775		165,775
Medicare Medical Services	832	432	400	3,019	1,790		400	89	5,213	2,543	14,718		14,718
Total Nursing Services	600,882	515,786	524,152	531,019	477,967	613,943	536,964	592,346	546,770	570,437	5,510,276		5,510,276
Activities													
Reg. Full-Time Employees	16,460	16,946	16,403	18,765	16,778	19,423	17,003	15,221	15,628	14,341	165,969		165,969
Reg. Part-Time Employees	1,439	1,490	1,631	1,765	1,127	1,428	1,243	625	488	467	11,703		11,703
Overtime	6	16	1	61	127	90	15	20	20	4	339		339
TOPS - Balances	85	(141)	249	(1,231)	2,233	(238)	(669)	140	(376)	(62)	(11)		(11)
TOPS - FICA	6	17	19	(94)	171	(18)	(51)	11	(29)	(5)	27		27
Social Security - Employer	1,107	1,145	999	1,113	1,245	1,779	1,381	1,371	1,056	1,124	12,321		12,321
IMRF - Employer Cost	1,409	1,941	1,190	1,115	1,233	2,215	1,457	1,604	1,174	1,280	14,618		14,618
Workers' Compensation Insurance	438	530	504	532	423	707	278	680	482	443	5,028		5,028
Unemployment Insurance	900	963	1,337	956	705	579	(1,529)	383	142	(187)	4,249		4,249
Employee Health/Life Insurance		3,909	3,909	4,027	3,244	3,244	3,334	1,299	1,955	1,294	26,216		26,216
Books, Periodicals & Manuals							143			70	213		213
Equipment < \$2,500		120									120		120
Operational Supplies	398	737	784	630	497	236	299	183	499	359	4,622		4,622
Professional Services	130	130	130	130	130		389		259		1,297		1,297
Conferences & Training	495	15				15	45				570		570
Total Activities	22,874	27,820	27,157	27,768	27,912	29,459	23,338	21,518	21,307	19,127	248,280		248,280

**Champaign County Nursing Home
Historical Statement of Operations**

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10/31/16

Description	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	Total
Social Services													
Reg. Full-Time Employees	14,606	15,114	14,524	15,358	14,495	18,664	13,515	16,304	16,231	15,634	154,446		
Overtime	372	121	123	273	61	146	40	118	284	60	1,598		
TOPS - Balances	1,194	(1,940)	305	(418)	1,861	139	(856)	(517)	(644)	651	(225)		
TOPS - FICA	85	16	23	(32)	11	11	(65)	(40)	(49)	50	140		
Social Security - Employer	933	956	808	875	918	1,597	1,020	1,432	1,060	1,183	10,782		
IMRF - Employer Cost	1,185	1,640	979	1,054	882	1,985	1,055	1,681	1,178	1,345	12,994		
Workers' Compensation Insurance	374	456	434	413	328	663	210	881	485	487	4,512		
Unemployment Insurance	767	800	975	592	408	331	(1,406)	82	54	(19)	2,583		
Employee Health/Life Insurance	1,998	2,588	2,617	2,693	2,619	2,619	2,678	2,619	2,619	2,619	25,670		
Operational Supplies	463	51									514		
Professional Services	130	130	130	130	130	130	130	130	259		1,038		
Conferences & Training	260		178		25						463		
Total Social Services	22,367	19,931	21,095	20,937	21,870	26,164	16,320	22,361	21,477	21,990	214,513		
Physical Therapy													
Reg. Full-Time Employees	2,539	4,365	4,288	4,610	4,349	5,941	4,533	4,961	4,751	4,538	44,884		
Overtime	29	4		59	9	1					101		
TOPS - Balances	491	229	327	(439)	152	(156)	473	(284)	(213)	52	632		
TOPS - FICA	35	64	25	(34)	12	(12)	36	(22)	(16)	4	92		
Social Security - Employer	280	270	238	236	265	495	334	421	300	334	3,174		
IMRF - Employer Cost	352	459	292	321	252	616	349	494	334	380	3,849		
Workers' Compensation Insurance	124	133	129	137	96	211	71	213	142	136	1,392		
Unemployment Insurance	233	226	322	243	194	127	(529)			1	816		
Employee Health/Life Insurance	1,331	1,331	1,331	1,370	1,331	1,331	1,361	1,331	1,331	1,331	13,380		
Professional Services	23,024	24,599	22,424	20,980	14,280	25,926	25,882	23,305	21,506	34,754	236,681		
Total Physical Therapy	28,437	31,681	29,385	27,483	20,942	34,480	32,509	30,420	28,136	41,527	305,002		
Occupational Therapy													
Reg. Full-Time Employees	4,394	2,187	2,148	2,325	1,599						12,653		
TOPS - Balances	558	250	(465)	(1,821)	(1,024)						(2,502)		
TOPS - FICA	40	36	(36)	(139)	(78)						(178)		
Social Security - Employer	143	139	123	131	121						657		
IMRF - Employer Cost	180	237	149	164	128						858		
Workers' Compensation Ins.	62	67	31	43	48						251		
Unemployment Insurance	117	114	164	122	84						365		
Employee Health/Life Insurance	666	666	666	685	666						6,680		
Professional Services	23,682	25,414	21,677	22,712	29,770	25,159	23,282	23,770	23,412	32,876	251,764		
Total Occupational Therapy	29,851	29,109	24,458	24,221	31,313	25,825	23,726	24,436	24,078	33,542	270,559		
Speech Therapy													

**Champaign County Nursing Home
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10/31/16

Description	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	Total
Professional Services	7,611		7,611	8,469	8,535	8,680	8,378	9,448	7,504	7,457	7,189	7,937	81,208
Total Speech Therapy	7,611		7,611	8,469	8,535	8,680	8,378	9,448	7,504	7,457	7,189	7,937	81,208
Respiratory Therapy													
Professional Services	4,044		4,044	5,404	5,353	3,148	3,317	3,609	3,279	3,698	2,178	2,923	36,953
Total Respiratory Therapy	4,044		4,044	5,404	5,353	3,148	3,317	3,609	3,279	3,698	2,178	2,923	36,953
Total This Department	11,655		11,655	13,873	13,888	11,829	11,695	13,056	10,784	11,154	9,367	10,861	118,161
Food Services													
Reg. Full-Time Employees	28,687		28,687	31,430	29,263	30,817	28,357	35,433	30,197	40,044	29,631	31,909	315,768
Reg. Part-Time Employees	2,583		2,583	1,765	1,865	1,188	876	1,010	818	790	1,457	886	13,237
Temp. Salaries & Wages						748	919	5,567	8,645	3,381	3,432	2,568	25,261
Overtime	5,144		5,144	2,428	2,981	3,010	2,210	4,802	5,427	3,149	6,292	2,936	38,380
TOPS - Balances	(781)		(781)	(1,323)	304	281	144	(2,308)	(836)	(10,528)	(47)	(468)	(15,663)
TOPS - FICA	(56)		(56)	40	23	21	11	(177)	(72)	(805)	(4)	(36)	(1,052)
Social Security - Employer	2,605		2,605	2,137	2,370	2,254	2,088	3,960	3,410	4,061	2,625	2,920	28,430
IMRF - Employer Cost	3,275		3,275	3,733	2,842	3,114	1,986	4,332	2,706	4,338	2,606	3,112	32,046
Workers' Compensation Insurance	891		891	1,013	566	654	704	1,477	656	1,560	1,324	1,057	9,904
Unemployment Insurance	2,064		2,064	1,859	2,245	1,874	1,549	1,981	(2,554)	860	537	(200)	10,215
Employee Health/Life Insurance	5,998		5,998	5,998	6,666	6,862	6,866	6,669	6,816	6,663	4,667	3,336	60,340
Food	148		148	(148)									
Non-Food Supply									1,247				1,247
Nutritional Supplements	7,164		7,164	3,627	4,228	4,526	3,675	3,658	3,780	1,481	4,661	3,179	39,979
Equipment < \$2,500							60		140	680			879
Operational Supplies				(403)	96	(104)		201	427	12	3,462		3,690
Professional Services	756		756										756
Equipment Rentals	405		405	405	405	405	405	405	405	405	405	405	4,050
Dues & Licenses					85						27		112
Conferences & Training	15		15	30		15	45	30	60		105		300
Food Service	57,425		57,425	52,986	58,786	58,017	57,539	57,067	60,158	55,582	65,762	60,833	584,154
Furnishings, Office Equipment				1,247					(1,247)				
Kitchen/ Laundry											(77)		(77)
Total Food Services	116,322		116,322	106,825	112,726	113,681	107,235	124,108	120,063	111,673	126,866	112,437	1,151,955
Barber & Beauty													
Reg. Full-Time Employees	4,661		4,661	4,370	4,209	4,515	4,407	5,665	4,425	4,847	4,636	4,425	46,160
TOPS - Balances	634		634	189	368	610	25	(182)	181	(344)	128	(423)	1,397
TOPS - FICA	59		59	34	28	47	2	(14)	14	(26)	10	(32)	121
Social Security - Employer	248		248	238	207	211	237	433	290	366	279	290	2,799
IMRF - Employer Cost	312		312	400	259	284	221	544	304	430	310	330	3,394
Workers' Compensation Insurance	125		125	132	683	214	95	207	69	208	139	132	2,003
Unemployment Insurance	234		234	226	312	235	207	116	(556)		43		816

**Champaign County Nursing Home
Historical Statement of Operations**

10/31/16

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Description	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	Total
Employee Health/Life Insurance	1,331	1,331	1,331	1,331	1,331	1,370	1,331	1,331	1,361	1,331	1,331	1,331	13,380
Equipment < \$2,500													31
Operational Supplies	237				154		10	570	(380)		298		889
Total Barber & Beauty	8,040	6,931	7,551	7,487	6,534	7,487	6,534	8,670	5,708	6,812	7,161	6,097	70,991
Adult Day Care													
Reg. Full-Time Employees	10,583	10,192	10,009	10,744	10,176	10,744	10,176	13,077	14,773	11,006	10,911	9,816	111,286
Reg. Part-Time Employees	13	26	19	502	663	502	663	1,105	1,691	1,545	52	15	5,618
Overtime	305	186	13	229	15	16	144	52	16	144	52	15	605
TOPS - Balances	(638)	18	40	18	(688)	18	(688)	(351)	(3,288)	(533)	(1,200)	561	(5,200)
TOPS - FICA	671	845	635	567	664	567	664	1,201	(252)	(41)	(92)	43	(332)
Social Security - Employer	845	281	302	147	701	764	631	1,489	1,238	1,081	698	734	8,061
IMRF - Employer Cost	562	534	702	433	324	433	324	510	321	537	336	293	9,700
Workers' Compensation Insurance	2,688	2,688	2,688	2,766	2,688	2,766	2,688	2,688	2,746	2,022	2,022	1,356	24,351
Unemployment Insurance	582	38	175	129	56	129	56	184	144	95	209	143	1,358
Employee Health/Life Insurance	38	123	100	94	94	94	94	4	4	4	10	2	103
Gasoline & Oil													36
Equipment < \$2,500													347
Operational Supplies													1,129
Job Required Travel													52
Field Trips/Activities													52
Dues & Licenses													15,748
Conferences & Training													170,455
Automobiles, Vehicles													38
Total Adult Day Care	16,982	15,022	16,796	18,006	14,932	18,006	14,932	21,015	19,300	17,993	14,662	15,748	170,455
Alzheimers and Related Disord													
Reg. Full-Time Employees	10,344	12,538	13,901	15,037	13,683	15,037	13,683	15,130	11,826	12,135	11,299	11,703	127,596
Overtime	3,276	1,933	919	1,555	1,808	1,555	1,808	3,686	6,719	5,912	4,263	3,518	33,589
TOPS - Balances	828	(145)	301	583	(368)	583	(368)	334	909	1,531	(596)	592	3,989
No Benefit Full-Time Employees	5,643	10,875	10,181	9,037	7,807	9,037	7,807	10,726	15,150	14,480	14,038	13,411	111,328
No Benefit Part-Time Employees	4,479	3,589	3,280	4,401	4,524	4,401	4,524	7,094	4,625	5,222	5,590	3,701	46,502
TOPS - FICA	59	20	23	45	(28)	45	(28)	26	70	117	(40)	45	330
Social Security - Employer	1,520	1,718	1,650	1,672	1,792	1,672	1,792	3,112	2,919	3,338	2,219	2,461	22,400
IMRF - Employer Cost	1,922	2,987	1,820	1,895	1,753	1,895	1,753	3,878	3,109	3,896	2,450	2,805	26,516
Workers' Compensation Insurance	514	684	825	774	602	774	602	1,168	496	1,400	925	862	8,249
Unemployment Insurance	1,194	1,999	1,882	1,165	945	1,165	945	1,111	(2,243)	131	43	(398)	5,351
Employee Health/Life Insurance	1,099	1,26	1,03	103	103	103	103	1,289	2,013	1,955	1,955	1,955	20,468
Books, Periodicals & Manuals													122
Professional Services													946
Conferences & Training													205
Total Alzheimers and Related Disorde	31,904	38,489	36,884	38,949	36,168	38,949	36,168	47,654	46,289	50,199	42,761	40,630	409,938

**Champaign County Nursing Home
Historical Statement of Operations**

10/31/16 9

Description	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	Total
Total Expenses	1,278,067			1,183,605	1,225,039	1,224,193	1,134,778	1,306,429	1,278,970	1,269,160	1,258,403	1,287,911	12,448,556
Net Operating Income	(174,359)			(156,730)	(150,748)	(169,512)	(30,981)	(210,512)	18,500	(148,230)	(163,998)	(78,210)	(1,264,779)
NonOperating Income													
Local Taxes													
Current-Nursing Home Operating	97,827			97,827	97,827	97,827	97,827	97,827	97,827	97,827	97,827	97,827	978,265
Total Local Taxes	97,827			97,827	97,827	97,827	97,827	97,827	97,827	97,827	97,827	97,827	978,265
Miscellaneous NI Revenue													
Investment Interest								155	53		62	39	308
Resinfect Donations				850	256	94			100	243	73	320	1,937
Vending Machine Revenue						923			923	830		880	3,556
Total Miscellaneous NI Revenue				850	256	1,017		155	1,076	1,073	135	1,239	5,801
Total NonOperating Income	97,827			96,677	98,083	96,843	97,827	97,981	98,902	98,900	97,961	99,066	984,066
Net Income (Loss)	(76,533)			(58,054)	(52,665)	(70,669)	66,846	(112,530)	117,402	(49,330)	(66,036)	20,856	(280,713)

**Champaign County Nursing Home
Statement of Cash Flows (Indirect Method)
10 Months
December 31, 2015 through October 30, 2016**

CASH FLOW FROM OPERATING ACTIVITIES:

Net Income (Loss) - YTD	\$ (280,713)
Depreciation Expense	625,011
(Incr.)/Decr. in Accounts Receivable	(438,218)
(Incr.)/Decr. in Prepaid Expenses	(49,556)
(Incr.)/Decr. in Inventory	(15,347)
(Incr.)/Decr. in Patient Trust	452
Incr./(Decr.) in Accounts Payable	3,039,151
Incr./(Decr.) in Salaries and Wages Payable	(346,376)
Incr./(Decr.) in Interest Payable	15,276
Incr./(Decr.) in Accrued Com. Absences	(69,513)
Incr./(Decr.) in Other Liabilities	<u>(11,856)</u>
Net Cash Provided by Operating Activities	2,468,311

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	(58,690)
Improvements / (CIP)	<u>(609,271)</u>
Net Cash Provided by Investing Activities	(667,961)

CASH FLOW FROM FINANCING ACTIVITIES:

Increase in Tax Anticipation Note	(997,829)
Notes Payable - Medicaid	(386,874)
(Decrease) Due to General Corp. Fund	282,802
(Decrease) in Bonds Payable	-
Increase in Equity Adjustment	<u>(619,972)</u>
Net Cash Provided by Financing Activities	(1,721,873)

Total Cash Flow	78,477
Begining Cash Flow - 12/31/2015	<u>367,650</u>
ENDING CASH - 10/31/2016	<u><u>\$ 446,127</u></u>

Champaign County Nursing Home
Monthly Statements of Cash Flow (Indirect Method)
May 31, 2016 through October 31, 2016

<u>CASH FLOW FROM OPERATING ACTIVITIES:</u>	<u>May '16</u>	<u>June '16</u>	<u>July '16</u>	<u>Aug '16</u>	<u>Sept '16</u>	<u>Oct '16</u>
Net Income (Loss) - Monthly	\$ 66,846	\$ (112,530)	\$ 117,402	\$ (49,330)	\$ (66,036)	\$ 20,856
Depreciation Expense	63,078	62,888	62,828	62,813	62,684	62,657
(Incr.)/Decr. in Accounts Receivable	129,576	389,408	(286,601)	(159,876)	273,679	(314,852)
(Incr.)/Decr. in Prepaid Expenses	15,574	(26,530)	9,422	7,433	15,574	15,574
(Incr.)/Decr. in Inventory	-	-	-	-	-	-
(Incr.)/Decr. in Patient Trust	(2,031)	746	(67)	(213)	-	-
Incr./(Decr.) in Accounts Payable	293,075	60,926	218,983	303,648	(21,496)	521,288
Incr./(Decr.) in Salaries and Wages Payable	(1,465)	106,003	42,363	72,753	(229,248)	45,744
Incr./(Decr.) in Interest Payable	9,374	(46,871)	3,819	3,819	3,819	3,819
Incr./(Decr.) in Accrued Com. Absences	1,454	(4,945)	(45,710)	(15,393)	850	1,653
Incr./(Decr.) in Other Liabilities	43,811	(747)	41,848	214	(83,563)	-
Net Cash Provided (Used) by Operating Activities	<u>619,292</u>	<u>428,348</u>	<u>164,287</u>	<u>225,868</u>	<u>(43,737)</u>	<u>356,739</u>

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	-	-	-	(4,945)	-	-
Improvements / (CIP)	(11,856)	(134,871)	(8,611)	(54,253)	(39,007)	(278,099)
Net Cash Provided (Used) by Investing Activities	<u>(11,856)</u>	<u>(134,871)</u>	<u>(8,611)</u>	<u>(59,198)</u>	<u>(39,007)</u>	<u>(278,099)</u>

CASH FLOW FROM FINANCING ACTIVITIES:

Incr./(Decr.) in Tax Anticipation Note	(219,650)	(395,935)	(22,278)	(127,890)	(232,076)	-
Incr./(Decr.) Notes Payable - Medicaid	(73,009)	(73,009)	(25,590)	(25,589)	(25,590)	(25,590)
Incr./(Decr.) in Due to General Corp. Fund	-	-	-	-	282,802	-
Incr./(Decr.) in Bonds Payable	-	-	-	-	-	-
Incr./(Decr.) in Equity Adjustment	(1,928)	(15)	-	-	-	-
Net Cash Provided (Used) by Financing Activities	<u>(294,587)</u>	<u>(468,959)</u>	<u>(47,868)</u>	<u>(153,479)</u>	<u>25,136</u>	<u>(25,590)</u>

Total Cash Flow

Beginning Cash Balance (Prior Month's)	312,849	(175,482)	107,808	13,191	(57,608)	53,050
	192,319	505,168	329,686	437,494	450,685	393,077

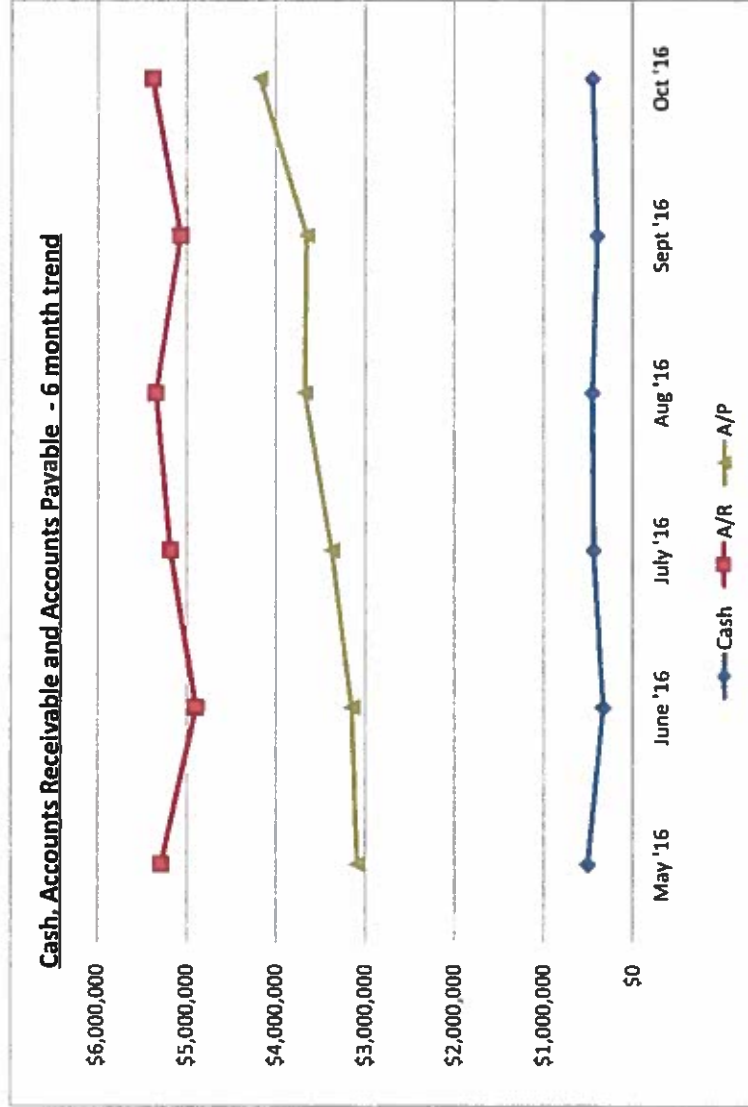
MONTH ENDING CASH BALANCE

	<u>\$ 505,168</u>	<u>\$ 329,686</u>	<u>\$ 437,494</u>	<u>\$ 450,685</u>	<u>\$ 393,077</u>	<u>\$ 446,127</u>
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**Champaign County Nursing Home
May 31, 2016 through October 31, 2016**

Key Balance Sheet Items Charted Below:

	May '16	June '16	July '16	Aug '16	Sept '16	Oct '16
Cash	505,168	329,686	437,494	450,685	393,077	446,127
A/R	5,281,848	4,892,440	5,179,041	5,338,917	5,065,238	5,380,090
A/P	3,094,675	3,155,601	3,374,584	3,678,232	3,656,736	4,178,024



10/31/16

Champaign County Nursing Home
Balance Sheet

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ASSETS

Current Assets

Cash

Cash	\$445,827.43
Petty Cash	\$300.00
Total Cash	<u>\$446,127.43</u>

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Private Pay	\$2,112,564.87
Accts Rec-Nursing Home Med Adv/ HMO/ Ins	\$991,773.04
Total Rec., Net of Uncollectible Amounts	<u>\$3,104,337.91</u>

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Hospice	\$191,082.07
Allowance for Uncollectible Accts-Private Pay	(\$226,018.45)
Allowance for Uncollectible Accts-Patient Care P	(\$285,818.86)
Allowance for Uncollectible Accts-Patient Care H	\$11,807.46
Total Rec., Net of Uncollectible Amounts	<u>(\$308,947.78)</u>

Accrued Interest

Property Tax Revenue Receivable	\$118,641.49
Total Accrued Interest	<u>(\$118,641.49)</u>

Intergvt. Rec., Net of Uncollectibl

Due From Collector Funds	\$586.42
Due from Other Governmental Units	\$1,326,918.88
Due from IL Public Aid	\$523,364.38
Due from IL Department of Aging-Title XX	\$98,090.72
Due from US Treasury-Medicare	\$397,448.12
Due From VA-Adult Daycare	\$73,973.37
Due From VA-Nursing Home Care	\$307,920.97
Allowance for Uncollectible Accts-IPA	\$0.00
Allowance for Uncollectible Accts-Medicare	(\$24,961.61)
Total Intergvt. Rec., Net of Uncollectibl	<u>\$2,703,341.25</u>

Prepaid Expenses

Prepaid Expenses	\$52,344.99
Stores Inventory	\$21,111.96
Total Prepaid Expenses	<u>\$73,456.95</u>

Long-Term Investments

Patient Trust Cash, Invested	\$25,721.86
Total Long-Term Investments	<u>\$25,721.86</u>
Total Current Assets	<u>\$5,925,396.13</u>

Fixed Assets

Nursing Home Buildings	\$23,473,119.72
Improvements not Buildings	\$676,443.83
Equipment, Furniture & Autos	\$1,631,740.76
Construction in Progress	\$419,087.16
Accumulated Depreciation-Land Improvements	(\$328,098.51)
Accumulated Depreciation-Equipment, Furniture, &	(\$1,220,931.73)
Accumulated Depreciation-Buildings	(\$5,720,863.41)
Total Fixed Assets	\$18,930,497.82
Total ASSETS	\$24,855,893.95

LIABILITIES & EQUITY**Current Liabilities**

A/R Refunds	\$0 00
A/R Refunds	\$0 00
Accounts Payable	\$4,178,024 21
Salaries & Wages Payable	\$100,098.07
Interest Payable - Bonds	\$15,275 68
Due To Accounts Payable Fund	(\$216.40)
Due to General Corporate Fund	\$282,802 00
Due to Other Funds	\$0.00
Tax Anticipation Notes Payable	\$0.00
Notes Payable	\$51,179 39
Total Current Liabilities	\$4,627,162 95

Non-Current Liabilities

Nursing Home Patient Trust Fund	\$25,721.86
Bonds Payable	\$2,505,000.00
Accrued Compensated Absences	\$234,351.76
Total Non-Current Liabilities	\$2,765,073.62
Total Current Liabilities	\$7,392,236 57

Equity

Revenues	\$0 00
Retained Earnings-Unreserved	\$17,744,370 53
Year To Date Earnings	\$0 00
Contributed Capital	\$0 00
Year To Date Earnings	(\$280,713 15)
Total Equity	\$17,463,657 38
Total LIABILITIES & EQUITY	\$24,855,893 95