

NURSING HOME BOARD OF DIRECTORS AGENDA

County of Champaign, Urbana, Illinois

Monday, October 6, 2014 – 6:00pm

In Service Classroom, Champaign County Nursing Home 500 S. Art Bartell Road, Urbana

CHAIR: Catherine Emanuel

DIRECTORS: Sam Banks, Don Lyn, Josh Hartke, Mary Hodson, Gary Maxwell, Robert

Palinkas

	ITEM	Page #
l.	CALL TO ORDER	
II.	ROLL CALL	
III.	APPROVAL OF AGENDA	
IV.	APPROVAL OF MINUTES September 8, 2014 – Open Session September 8, 2014 – Closed Session	1 - 4 To be distributed
V.	PUBLIC PARTICIPATION	
VI.	PROGRESS REPORT FROM HEALTHCARE SERVICES GROUP	5
VII.	ADMINISTRATOR'S REPORT a. Quality – Psychotropics & Psychology Services	
VIII.	MANAGEMENT REPORT a. August 2014 Financial Management Report b. Strategic Objectives Metrics Report c. Management Update	6 - 32 33 - 37 38 - 39
IX.	OTHER BUSINESS a. Update on Establishment of Development Committee	
х.	November 10, 2014 – 6:00pm	
X.	ADJOURNMENT	

Board of Directors Champaign County Nursing Home (CCNH) –Minutes Urbana, Illinois September 8, 2014

Directors Present: Banks, Emanuel, Lyn, Hartke, Hodson, Maxwell, Palinkas

Directors Absent/Excused: None Also Present: Busey, Gima, Brunk

1. Call to Order

The meeting was called to order at 6:00 p.m. by Chair Emanuel.

2. Roll Call

Brunk called the roll of Directors. A quorum was established.

3. Agenda & Addendum

Agenda was approved (motion by Maxwell, second by Palinkas, unanimous).

4. Approval of Minutes

The minutes of August 11, 2014 were approved as submitted (motion by Hodson, second by Palinkas, unanimous).

5. Public Participation

None

6. Progress Report from Healthcare Services Group (HCSG)

Mr. Justin Schneider, Regional Manager of HCSG, reported that two assistant managers and a dietitian have been hired. Richard Frank of HCSG has replaced Jessica Keith as the Food Service Director. Jeff Williems, HCSG District Manager, has been on-site to temporarily assist in managing the kitchen. Staffing levels and accountability for various tasks in the dietary department have improved. Mr. Schneider is anticipating better scores in the next Public Health kitchen inspection from equipment maintenance, new cleanliness protocols and an organized kitchen flow.

Mr. Hartke entered the meeting.

HCSG has purchased new uniforms for the dietary staff. An improved process for stocking of the kitchenettes is in place. The metric for meal delivery will be the time from distribution of the first tray to the last tray.

Mr. Banks entered the meeting.

Walkie-talkies have been ordered for each dining room so kitchen support staff can deliver an item to the appropriate dining room. Mr. Williems is concentrating on customer service with the residents. Mr. Gima stated that he has received comments indicating improvements in mealtime delivery and tray accuracy. There is still more work to be done. Ms. Emanuel asked for HCSG representatives to give an update at the October meeting.

7. Management Report – Review of Annual Contracts for FY2015

Mr. Gima presented a report listing all vendor contracts for outside services used at the nursing home. Six vendors had contract amounts above \$30,000 which would necessitate a Request for Proposal (RFP). The Nursing Home Board of Directors must approve the release of an RFP relevant to the nursing home operation. Mr. Gima will start by preparing the therapy and pharmacy RFPs. MPA will ultimately bring back the recommended contract as a result of the RFP.

8. Management Report – July 2014 Financials

The census is showing a consistent increase. Net income year-to-date at the end of July is \$382,781. CNA turnover has increased this year as compared to last year. While agency nursing expenses decreased in July, the overall trend is higher than in 2013. Ms. Emanuel inquired about the reasons for this increased cost and strategies to reduce it. Mr. Gima responded that supervision plays a role, and filling the Unit Supervisor positions and the Assistant Director of Nursing should help with retention through education and training.

The cash position (less the \$438,000 Medicaid loan) is \$224,000 less than last year due to lagging Intergovernment Transfer Payments (ITG) from the state and Medicaid pending cases. MPA is trying to set up a meeting with Healthcare and Family Services (HFS) to discuss the late ITG payment situation and the lack of a reconciliation record when an ITG payment is received. The nursing home is not being paid for more than half of their Medicaid residents because their cases are in a pending status at the state.

9. Management Report – Strategic Objective Metrics

The wound program is doing well. Kim Long, new Therapy Program Director for Symbria, will submit a detailed list of equipment necessary for outpatient rehabilitation in the old child care area. In July, the Pinnacle score for food quality was down from last month, and dining service was up. The annual turnover rate included all nursing home employees, but 90% of that total is from CNAs and food service workers. Discussions are on-going with Dr. McNeal at Christie Clinic to provide training to nursing staff. The average daily census year-to-date is 202.5 which exceeded budget projections.

10. Management Report - Update

Mr. Gima is very impressed with Ms. Long, the Therapy Program Director and is optimistic that her skills will help differentiate our nursing from the local competition. Symbria wants to implement a new electronic documentation system specific to the therapy department. While WiFi would be the preferred option, a lower cost alternative using a wireless router and iPads will be utilized.

Life Services Network, not-for-profit nursing organization, is meeting with HFS to discuss the implementation of a dual-eligible managed care program. While the program officially started this year, the state has not enrolled residents of long-term care facilities until this month. Residents have received letters from brokers indicating that residents will be auto-enrolled in the program as early as April/May 2014. HFS has stated that those letters should be ignored. The nursing homes are not notified by HFS as to which Medicaid residents have been enrolled in the managed care program so it will be very difficult to bill appropriately. This will impact the cash flow. MPA will try to meet with the state to discuss the operational difficulties with this system.

11. Other Business – Establishment of Development Committee

Mr. Hartke is working with members of the community to possibly organize a fundraiser for the Nursing Home Auxiliary.

12. Other Business – Approval of Administrator Compensation Package for FY2014 & FY2015

Mr. Gima discussed increasing the Administrator's salary by 2% retroactive to 12/1/2013 for FY2014 and a 2% increase effective 1/1/15 for FY2015. This adjustment mirrors the contract agreement for non-bargaining employees.

Motion by Palinkas, second by Banks to approve the Administrator's Compensation package for FY2014 and FY2015.

Mr. Banks asked if this wage increase was tied to an evaluation with goals. Mr. Gima responded that he could develop a review process that is connected with operational strategic metrics. Mr. Lyn commented that he could not support the raise due to the food service problems for which the administrator is ultimately responsible.

Motion by Palinkas, second by Banks to go into closed session pursuant to 5 ILCS 120/2 (c) 1 to consider the employment, compensation, discipline, performance, or dismissal of an employee and the following individuals remain present: Scott Gima, County Administrator and recording secretary.

Roll call vote:

Aye: 7 – Banks, Emanuel, Hartke, Hodson, Lyn, Maxwell, Palinkas

Nay: 0

Motion carried.

The Champaign County Nursing Home Board of Directors entered into Closed Session at 7:19 p.m.

The Champaign County Nursing Home Board of Directors resumed Open Session at 7:36 p.m.

Amended Motion by Palinkas to approve the Administrator's Compensation package for FY2014 and FY2015 compensation with be subject to a future performance review.

Mr. Banks agreed to the friendly amendment.

Upon vote, **Motion** carried.

13. Other Business

Mr. Maxwell distributed an article about a nursing home in New Hampshire that provides educational scholarships for CNAs to work toward attaining a nursing license. This option would have to be negotiated with the union.

14. Next Meeting Date & Time

The next meeting date and time for the Nursing Home Board of Directors is Monday, October 6, 2014 at 6:00 p.m.

15. Adjournment

Chair Emanuel declared meeting adjourned at 7:56 p.m. (motion by Hartke, second by Lyn, unanimous)

Respectfully submitted

Beth Brunk Recording Secretary To: Board of Directors

Champaign County Nursing Home

From: Scott Gima

Manager

Date: October 2, 2014

Re: Dietary Services Update from HCSG

HCSG is currently working with Karen to develop the plan of correction for the dietary related tags on the annual survey. Staff is being in-serviced/educated and held accountable to these standards.

Operational changes to address the tags were put into place immediately. A drink list and an adaptive equipment list has been created for the food service workers to use in dining rooms. This list will be monitored and updated daily to ensure residents are receiving proper equipment and beverages for meal service.

Seating charts and table numbers are in place and the meal tickets (menus) are now organized by table to ensure that residents at each table are being served together. Observation of the dining rooms this week have shown improvement. Delivery of trays to the dining rooms has also showed improvement.

Our assistant manager will be responsible for ensuring the dining rooms and kitchenettes are cleaned and set properly. Food service workers have also been in-serviced on table presentation. Condiment caddies have been placed on dining tables.

Through Resident Council and our QA program Resident Satisfaction Survey, HCSG is receiving feedback and suggestions from the residents. A soup of the day and salad will be provided. The alternative menu has been tweaked to provide multiple options in addition to the main entrée. The alternative menu has been developed with resident input.

HCSG is currently reviewing the snack list to match with resident preferences. Emily Seidel our Registered Dietitian and Jeff Willems (District Manager) are developing a Welcome Brochure for new residents and current residents. The brochure will include a summary of dietary services, diets, contact information, as well as the snack list and alternative menu items.

Walkie talkies are in place to improve communication between the dining rooms and kitchen in order to expedite the delivery of items from the kitchen. Only managers should be the ones doing to the running for this. All staff need to stay on their assigned unit or position.

Temperature logs, cooling logs and food dating are all in place. Sanitation and cleaning of the kitchen and kitchenettes is improving. There is still much more work to be done, but overall dietary is heading in right direction.

To: Board of Directors

Champaign County Nursing Home

From: Scott Gima

Manager

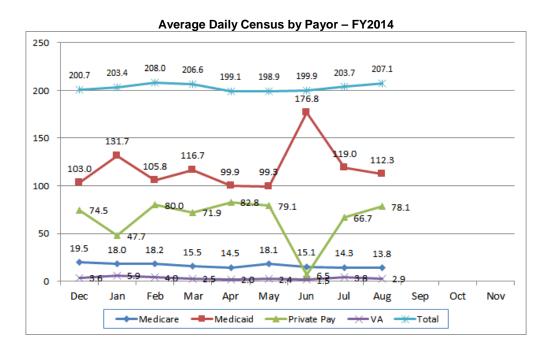
Date: October 2, 2014

Re: August 2014 Financial Management Report

The average daily census jumped from 203.7 in July to 207.1 in August. Medicare declined slightly from 14.3 in July to 13.8 in August. There were 367 Medicaid pending conversion days in August, down from 578 in July. Preliminary census for September is 206 with 11 Medicare.. Net income in August totaled \$72,496, up from \$20,187 in July. Net income for the year is \$455,276. Cash flow from operations for the month was \$133,093. The YTD cash flow from operations is \$1,008,539.

Statistics

The August census of 207.1 in August is the second highest monthly average this year. Medicare continues a slow decline over the past three months. But admission activity continues to be good and hospital activity has been slow over the past few months and CCNH continues to get a high percentage of the hospital referrals. The 367 Medicaid conversion days equals a 12.3 swing in census from private pay to Medicaid.

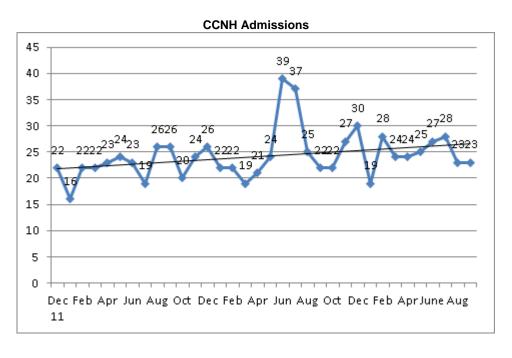


Admissions totaled 23 in August with 14 Medicare admissions. Total discharges and expirations was 19 in September, down from 24 in August.

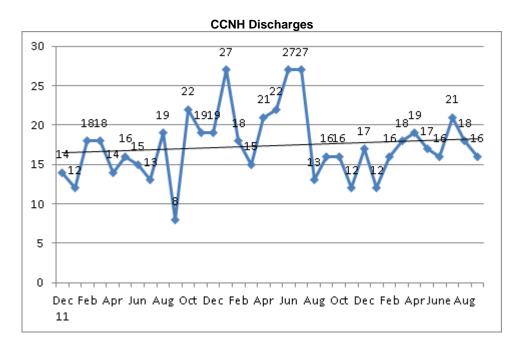
Admissions and Discharges
July 2013 to Sept 2014

	Medicare Admits	Non-Medicare Admits	Total Admits	Discharges	Expirations	Total Discharges/Expirations
August	11	14	25	13	4	17
Sept	11	14	25	16	4	20
Oct	13	9	22	16	10	26
Nov	16	11	27	12	9	21
Dec	16	14	30	17	7	24
Jan 14	9	10	19	12	8	20
Feb	16	12	28	16	6	22
Mar	10	14	24	18	8	26
Apr	18	6	24	19	11	30
May	13	12	25	17	4	21
June	12	15	27	16	10	26
July	16	12	28	21	5	27
Aug	10	13	23	18	6	24
Sept	14	9	23	16	3	19

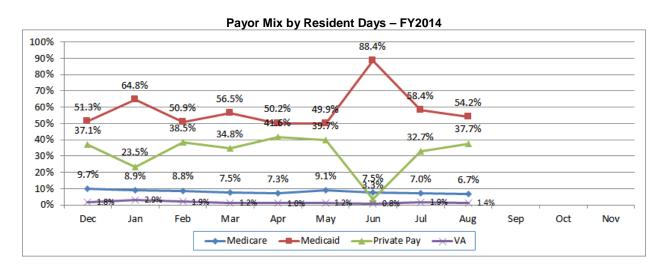
In FY2012, monthly admissions averaged 22.2 per month. FY2013 admissions averaged 25.5 per month, a 15 percent increase. So far in 2014, the monthly average is 25.1.



Discharges occurred at a higher pace in 2013 compared to 2012. In FY2012, the average monthly discharges was 15.7, ranging between 8 and 22. The monthly average for FY2013 is 19.4, a 24 percent increase from 2012. So far in 2014, the monthly average is 17.0.



The FY2013 payor mix was Medicare – 8.7%, Medicaid – 56.3% and Private pay 35.0%. FY2014 conversion days totaled as follows: December – 87, January – 970, February, 112, March – 437, April – 70, May – 160, June – 2,139, July – 578 and August – 367. The 2014 YTD payor mix through August is Medicare – 8.0%, Medicaid – 58.3%, Private pay – 32.1%, and VA – 1.6%.



Net Income/(Loss)/Cash from Operations

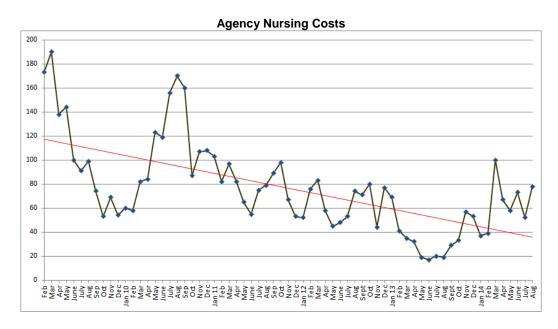
The net income in August was \$72,496. Net income for the year is \$455,276. Cash flow from operations for the month is \$133,093, bringing the YTD cash flow from operations to \$1,008,539.

Revenues

• Operating revenues totaled \$1.279 million in August, down from \$1.306 million in July. The 367 Medicaid conversion days decreased revenue by \$17k. Revenue per resident day was \$199.25 in August. The YTD average was \$201.50.

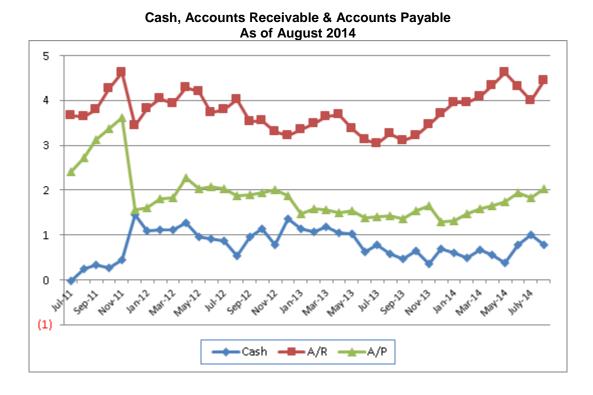
Expenses

- Expenses fell from \$1.378 million in July to \$1.300 million in August, a decrease of \$77,961. Expenses per day fell from \$218.20 to \$202.42. The average cost per day in FY2013 was \$220.81 per day. YTD cost per day is \$208.34.
- Wages increased from \$537,451 to \$589,421. Wages per day increased from \$85.12 to \$91.80. The average for the year is \$92.92. The wage increase is due to the payout of the 2% wage increase that was retroactive to 12/1/2013.
- Non-labor expenses fell from \$665,964 in July to \$516,792. Expenses per day fell from \$105.47 to \$80.48. A credit adjustment of \$103k was taken in August. This was the 2% wage increase accrual that was expensed to wages.
- Agency expenses increased from \$51,639 in July to \$78k in August.



Cash Position

Cash fell from \$997,666 in July to \$781,417 in August, a difference of \$216,249. The cash balance reflects a \$181k tax anticipation warrant payment to the county. A/R increased from \$4 million to \$4.430 million, an increase of \$431k. Medicaid and Medicare receivables increased by \$230k, but the majority of those funds were received in the first week of September. Accounts payable increased from \$1.830 million to \$2.028 million.



08/31/14	-	iign County Nu idget Stateme	-	ons		1
Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue						
Lunch Reimbursement	243.00	385.00	(142.00)	3,576.00	3,465.00	111.00
Late Charge, NSF Check Charge	377.38	1,538.00	(1,160.62)	11,017.28	13,842.00	(2,824.72)
Other Miscellaneous Revenue	130.00	115.00	15.00	5,735.45	1,035.00	4,700.45
Total Miscellaneous Revenue	750.38	2,038.00	(1,287.62)	20,328.73	18,342.00	1,986.73
Medicare A Revenue						
Medicare A	104,021.56	192,794.00	(88,772.44)	1,099,165.16	1,735,146.00	(635,980.84)
ARD - Medicare A	17,473.47	17,552.00	(78.53)	183,490.78	157,968.00	25,522.78
NH Pt_Care - Medicare Advantage/ Hmo	69,403.52	39,042.00	30,361.52	688,967.89	351,378.00	337,589.89
ARD_Pt Care - Medicare Advantage/ HMO		652.00	(652.00)	42,403.68	5,868.00	36,535.68
Total Medicare A Revenue	190,898.55	250,040.00	(59,141.45)	2,014,027.51	2,250,360.00	(236,332.49)
Medicare B Revenue						
Medicare B	25,163.73	28,462.00	(3,298.27)	312,905.80	256,158.00	56,747.80
Total Medicare B Revenue	25,163.73	28,462.00	(3,298.27)	312,905.80	256,158.00	56,747.80
Medicaid Revenue						
Medicaid Title XIX (IDHFS)	380,911.04	291,809.00	89,102.04	3,310,136.83	2,626,281.00	683,855.83
ARD - Medicaid Title XIX (IDHFS)	114,101.28	117,509.00	(3,407.72)	1,164,194.16	1,057,581.00	106,613.16
Patient Care-Hospice	14,458.15	30,241.00	(15,782.85)	222,913.23	272,169.00	(49,255.77)
ARD Patient Care - Hospice	15,178.13	20,883.00	(5,704.87)	122,875.43	187,947.00	(65,071.57)
Total Medicaid Revenue	524,648.60	460,442.00	64,206.60	4,820,119.65	4,143,978.00	676,141.65
Private Pay Revenue						
VA-Veterans Nursing Home Care	16,656.44	12,947.00	3,709.44	205,836.63	116,523.00	89,313.63
ARD - VA - Veterans Care	4,180.00	439.00	3,741.00	14,726.84	3,951.00	10,775.84
Nursing Home Patient Care - Private Pay	332,675.72	270,974.00	61,701.72	2,502,343.99	2,438,766.00	63,577.99
Nursing Home Beauty Shop Revenue	3,325.60	3,141.00	184.60	29,221.00	28,269.00	952.00
Medical Supplies Revenue	6,231.77	5,273.00	958.77	55,869.36	47,457.00	8,412.36
Patient Transportation Charges	450.78	1,631.00	(1,180.22)	12,246.92	14,679.00	(2,432.08)
ARD Patient Care- Private Pay Total Private Pay Revenue	149,702.37 513,222.68	93,152.00	56,550.37 125,665.68	1,040,627.93 3,860,872.67	838,368.00 3,488,013.00	202,259.93 372,859.67
Total Filvate Fay Nevertue	313,222.00	307,337.00	123,003.00	3,000,072.07	3,400,013.00	372,039.07
Adult Day Care Revenue VA-Veterans Adult Daycare	7 446 00	2 729 00	3,718.90	E2 904 42	22 552 00	10.252.42
IL Department Of Aging-Day Care Grant (Title XX)	7,446.90 13,009.51	3,728.00 10,258.00		52,804.43	33,552.00 92,322.00	19,252.43 7,877.08
Adult Day Care Charges-Private Pay	4,244.97	1,481.00	2,751.51 2,763.97	100,199.08 27,632.59	13,329.00	14,303.59
Total Adult Day Care Revenue	24,701.38	15,467.00	9,234.38	180,636.10	139,203.00	41,433.10
Total Income	1,279,385.32	1,144,006.00	135,379.32	11,208,890.46	10,296,054.00	912,836.46
Operating Expenses						
Administration						
Reg. Full-Time Employees	31,539.63	25,061.00	(6,478.63)	241,907.71	225,549.00	(16,358.71)
Temp. Salaries & Wages	1,393.27	1,120.00	(273.27)	16,168.11	10,080.00	(6,088.11)
Per Diem	180.00	203.00	23.00	1,665.00	1,827.00	162.00
Overtime	226.79	230.00	3.21	2,941.36	2,070.00	(871.36)
TOPS - Balances	526.76	199.00	(327.76)	4,869.08	1,791.00	(3,078.08)
TOPS - FICA	40.30	15.00	(25.30)	372.48	135.00	(237.48)
Social Security - Employer	2,436.99	1,894.00	(542.99)	18,986.55	17,046.00	(1,940.55)
IMRF - Employer Cost	2,713.84	2,352.00	(361.84)	23,062.62	21,168.00	(1,894.62
Workers' Compensation Insurance	983.70	1,589.00	605.30	7,725.70	14,301.00	6,575.30
Unemployment Insurance	456.46	910.00	453.54	7,196.64	8,190.00	993.36
Thursday, October 02, 2014						11

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Employee Health/Life Insurance	3,654.60	4,319.00	664.40	37,468.60	38,871.00	1,402.40
Employee Development/Recognition	1,234.40	25.00	(1,209.40)	1,730.60	225.00	(1,505.60)
Employee Physicals/Lab	1,761.00	1,923.00	162.00	19,605.00	17,307.00	(2,298.00)
Stationary & Printing	404.73	78.00	(326.73)	1,633.17	702.00	(931.17)
Books, Periodicals & Manuals		41.00	41.00	69.00	369.00	300.00
Copier Supplies	390.60	631.00	240.40	5,336.66	5,679.00	342.34
Postage, UPS, Federal Express	1,149.45	515.00	(634.45)	5,984.87	4,635.00	(1,349.87)
Equipment < \$2,500				122.48		(122.48)
Operational Supplies	118.55	845.00	726.45	5,211.44	7,605.00	2,393.56
Audit & Accounting Fees	4,179.00	4,308.00	129.00	37,611.00	38,772.00	1,161.00
Attorney Fees	2,566.50	4,615.00	2,048.50	36,369.45	41,535.00	5,165.55
Professional Services	54,653.95	33,004.00	(21,649.95)	379,275.53	297,036.00	(82,239.53)
Job Required Travel Expense	443.94	257.00	(186.94)	2,152.48	2,313.00	160.52
Insurance	23,167.00	22,124.00	(1,043.00)	208,903.00	199,116.00	(9,787.00)
Property Loss & Liability Claims	135.21		(135.21)	1,456.50		(1,456.50)
Computer Services	6,445.18	4,922.00	(1,523.18)	59,819.31	44,298.00	(15,521.31)
Telephone Services	1,212.24	1,370.00	157.76	13,444.43	12,330.00	(1,114.43)
Equipment Maintenance	4,962.74		(4,962.74)	4,962.74		(4,962.74)
Rental				165.90		(165.90)
Legal Notices, Advertising	2,476.92	2,633.00	156.08	35,392.98	23,697.00	(11,695.98)
Photocopy Services	1,499.68	1,025.00	(474.68)	12,738.34	9,225.00	(3,513.34)
Public Relations		66.00	66.00	802.68	594.00	(208.68)
Dues & Licenses	1,625.08	1,617.00	(8.08)	14,875.72	14,553.00	(322.72)
Conferences & Training	253.56	962.00	708.44	6,823.14	8,658.00	1,834.86
Finance Charges, Bank Fees		192.00	192.00	0.66	1,728.00	1,727.34
Cable/Satellite TV Expense	2,234.84	2,147.00	(87.84)	20,711.34	19,323.00	(1,388.34)
IPA Licensing Fee	48,144.50	40,612.00	(7,532.50)	417,547.00	365,508.00	(52,039.00)
Fines & Penalties		2,308.00	2,308.00		20,772.00	20,772.00
General Liability Claims				45,000.00		(45,000.00)
Furnishings, Office Equipment		5,769.00	5,769.00		51,921.00	51,921.00
Depreciation Expense	60,597.24	56,361.00	(4,236.24)	553,262.51	507,249.00	(46,013.51)
Miscellaneous Expense	(103,685.03)		103,685.03			
Interest-Tax Anticipation Notes Payable	411.52	538.00	126.48	3,703.61	4,842.00	1,138.39
Interest- Bonds Payable	10,222.08	9,436.00	(786.08)	91,998.72	84,924.00	(7,074.72)
Total Administration	170,757.22	236,216.00	65,458.78	2,349,074.11	2,125,944.00	(223,130.11)
Environmental Services						
Reg. Full-Time Employees	34,930.51	32,327.00	(2,603.51)	248,894.61	290,943.00	42,048.39
Reg. Part-Time Employees	935.38	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(935.38)	7,192.17	,	(7,192.17)
Overtime	1,388.96	462.00	(926.96)	15,107.84	4,158.00	(10,949.84)
TOPS - Balances	546.93		(546.93)	7,299.96	,	(7,299.96)
TOPS- FICA	41.84		(41.84)	558.45		(558.45)
Social Security - Employer	2,797.87	2,394.00	(403.87)	20,305.82	21,546.00	1,240.18
IMRF - Employer Cost	3,513.85	3,315.00	(198.85)	26,334.73	29,835.00	3,500.27
Workers' Compensation Insurance	1,072.48	1,957.00	884.52	7,657.20	17,613.00	9,955.80
Unemployment Insurance	330.72	1,452.00	1,121.28	10,357.63	13,068.00	2,710.37
Employee Health/Life Insurance	7,449.18	6,772.00	(677.18)	67,440.44	60,948.00	(6,492.44)
Operational Supplies	4,765.06	5,089.00	323.94	41,947.37	45,801.00	3,853.63
Gas Service	10,697.54	9,938.00	(759.54)	122,116.02	89,442.00	(32,674.02)
Electric Service	28,043.58	19,889.00	(8,154.58)	179,768.57	179,001.00	(767.57)
Water Service	2,823.01	2,401.00	(422.01)	22,987.20	21,609.00	(1,378.20)
Pest Control Service	496.46	449.00	(47.46)	4,352.46	4,041.00	(311.46)
Waste Disposal & Recycling	3,123.78	2,627.00	(496.78)	30,925.38	23,643.00	(7,282.38)
Equipment Rentals	262.40	222.00	(40.40)	2,326.40	1,998.00	(328.40)
Conferences & Training	2020		()	30.00	.,000.00	(30.00)
Sewer Service & Tax	1,580.80	1,250.00	(330.80)	14,104.30	11,250.00	(2,854.30)
22.00 30.000 W Tun	1,300.00	1,200.00	(000.00)	11,104.00	11,200.00	(2,004.00)

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Total Environmental Services	104,800.35	90,544.00	(14,256.35)	829,706.55	814,896.00	(14,810.55)
Laundry						
Reg. Full-Time Employees	12,970.47	8,763.00	(4,207.47)	89,961.25	78,867.00	(11,094.25)
Overtime	4.76	243.00	238.24	2,846.58	2,187.00	(659.58)
TOPS Balances	(88.15)	425.00	513.15	467.93	3,825.00	3,357.07
TOPS - FICA	(6.74)	33.00	39.74	35.80	297.00	261.20
Social Security - Employer	969.87	675.00	(294.87)	6,909.11	6,075.00	(834.11)
IMRF - Employer Cost	1,214.14	905.00	(309.14)	8,956.24	8,145.00	(811.24)
Workers' Compensation Insurance	387.85	538.00	150.15	2,689.93	4,842.00	2,152.07
Unemployment Insurance	30.14	415.00	384.86	3,465.24	3,735.00	269.76
Employee Health/Life Insurance	2,459.40	1,683.00	(776.40)	22,266.60	15,147.00	(7,119.60)
Laundry Supplies		1,463.00	1,463.00	3,633.48	13,167.00	9,533.52
Linen & Bedding		1,144.00	1,144.00	9,346.12	10,296.00	949.88
Laundry & Cleaning Service	1,109.16		(1,109.16)	3,652.20		(3,652.20)
Total Laundry	19,050.90	16,287.00	(2,763.90)	154,230.48	146,583.00	(7,647.48)
Maintenance						
Reg. Full-Time Employees	7,077.59	9,870.00	2,792.41	52,973.21	88,830.00	35,856.79
Overtime	0.04	49.00	48.96	833.17	441.00	(392.17)
TOPS - Balances	175.32	77.00	(98.32)	1,722.63	693.00	(1,029.63)
TOPS - FICA	13.41	6.00	(7.41)	131.78	54.00	(77.78)
Social Security - Employer	508.28	756.00	247.72	3,850.99	6,804.00	2,953.01
IMRF - Employer Cost	660.70	1,013.00	352.30	5,016.72	9,117.00	4,100.28
Workers' Compensation Insurance	211.63	592.00	380.37	1,583.89	5,328.00	3,744.11
Unemployment Insurance	8.35	465.00	456.65	2,254.88	4,185.00	1,930.12
Employee Health/Life Insurance	1,864.80	609.00	(1,255.80)	15,628.00	5,481.00	(10,147.00)
Gasoline & Oil		406.00	406.00	1,380.72	3,654.00	2,273.28
Ground Supplies				467.14		(467.14)
Maintenance Supplies	2,587.09	3,097.00	509.91	19,263.51	27,873.00	8,609.49
Equipment < \$2,500				985.33		(985.33)
Operational Supplies				61.61		(61.61)
Professional Services				350.00		(350.00)
Automobile Maintenance	387.70	270.00	(117.70)	8,507.80	2,430.00	(6,077.80)
Equipment Maintenance	1,186.70	2,201.00	1,014.30	25,481.63	19,809.00	(5,672.63)
Equipment Rentals	4.40	95.00	90.60	319.60	855.00	535.40
Nursing Home Building Repair/Maintenance	8,949.10	7,051.00	(1,898.10)	62,170.39	63,459.00	1,288.61
Landscaping Services				500.00		(500.00)
Parking Lot/Sidewalk Maintenance		852.00	852.00	13,683.54	7,668.00	(6,015.54)
Nursing Home Building Construction/Improvements		3,846.00	3,846.00		34,614.00	34,614.00
Total Maintenance	23,635.11	31,255.00	7,619.89	217,166.54	281,295.00	64,128.46
Nursing Services						
Reg. Full-Time Employees	158,733.73	105,916.00	(52,817.73)	1,187,605.81	953,244.00	(234,361.81)
Reg. Part-Time Employees	4,190.67		(4,190.67)	38,044.28		(38,044.28)
Temp. Salaries & Wages	14,008.26	10,479.00	(3,529.26)	113,756.76	94,311.00	(19,445.76)
Overtime	39,008.15	33,988.00	(5,020.15)	371,407.82	305,892.00	(65,515.82)
TOPS - Balances	5,654.91	(355.00)	(6,009.91)	19,585.83	(3,195.00)	(22,780.83)
No Benefit Full-Time Employees	65,348.72	67,719.00	2,370.28	562,714.62	609,471.00	46,756.38
No Benefit Part-Time Employees	47,952.35	33,548.00	(14,404.35)	270,314.67	301,932.00	31,617.33
TOPS - FICA	432.60	125.00	(307.60)	1,498.31	1,125.00	(373.31)
Social Security - Employer	24,963.20	18,881.00	(6,082.20)	191,066.04	169,929.00	(21,137.04)
IMRF - Employer Cost	30,375.85	24,203.00	(6,172.85)	235,094.31	217,827.00	(17,267.31)
Workers' Compensation Insurance	8,678.10	15,024.00	6,345.90	64,956.31	135,216.00	70,259.69
Unemployment Insurance	2,576.35	9,502.00	6,925.65	71,200.18	85,518.00	14,317.82
Employee Health/Life Insurance	22,416.99	20,522.00	(1,894.99)	204,237.33	184,698.00	(19,539.33)

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Books, Periodicals & Manuals		79.00	79.00		711.00	711.00
Stocked Drugs	2,392.97	1,685.00	(707.97)	17,472.52	15,165.00	(2,307.52)
Pharmacy Charges-Public Aid	2,213.79	1,004.00	(1,209.79)	17,561.96	9,036.00	(8,525.96)
Oxygen	2,792.30	2,781.00	(11.30)	30,690.50	25,029.00	(5,661.50)
Incontinence Supplies	9,275.55	7,780.00	(1,495.55)	87,445.25	70,020.00	(17,425.25)
Pharmacy Charges - Insurance	3,314.17	3,000.00	(314.17)	64,124.71	27,000.00	(37,124.71)
Equipment < \$2,500	884.82	1,511.00	626.18	15,211.05	13,599.00	(1,612.05)
Operational Supplies	13,070.64	15,396.00	2,325.36	142,601.27	138,564.00	(4,037.27)
Pharmacy Charges-Medicare	11,143.51	14,774.00	3,630.49	94,833.38	132,966.00	38,132.62
Medical/Dental/Mental Health	3,400.00	3,170.00	(230.00)	31,200.00	28,530.00	(2,670.00)
Professional Services	34,111.00	31,997.00	(2,114.00)	291,215.55	287,973.00	(3,242.55)
Job Require Travel		28.00	28.00	194.88	252.00	57.12
Laboratory Fees	3,703.42	2,168.00	(1,535.42)	21,283.03	19,512.00	(1,771.03)
Equipment Rentals	3,422.72	4,039.00	616.28	29,001.27	36,351.00	7,349.73
Dues & Licenses				150.00		(150.00)
Conferences & Training	175.00		(175.00)	1,450.00		(1,450.00)
Contract Nursing Services	76,026.61	23,077.00	(52,949.61)	509,694.88	207,693.00	(302,001.88)
Medicare Medical Services	5,648.28	3,555.00	(2,093.28)	28,116.23	31,995.00	3,878.77
Total Nursing Services	595,914.66	455,596.00	(140,318.66)	4,713,728.75	4,100,364.00	(613,364.75)
Activities						
Reg. Full-Time Employees	16,975.80	18,447.00	1,471.20	114,426.03	166,023.00	51,596.97
Overtime	147.20	114.00	(33.20)	587.29	1,026.00	438.71
TOPS - Balances	709.53		(709.53)	(1,750.42)		1,750.42
TOPS - FICA	54.28		(54.28)	(133.90)		133.90
Social Security - Employer	1,265.59	1,345.00	79.41	8,362.27	12,105.00	3,742.73
IMRF - Employer Cost	1,480.18	1,803.00	322.82	10,727.84	16,227.00	5,499.16
Workers' Compensation Insurance	507.61	1,108.00	600.39	3,249.48	9,972.00	6,722.52
Unemployment Insurance	481.86	844.00	362.14	4,336.01	7,596.00	3,259.99
Employee Health/Life Insurance	3,065.00	2,609.00	(456.00)	30,843.09	23,481.00	(7,362.09)
Books, Periodicals & Manuals		22.00	22.00	60.00	198.00	138.00
Operational Supplies	207.64	424.00	216.36	4,883.46	3,816.00	(1,067.46)
Professional Services	129.70	143.00	13.30	1,002.60	1,287.00	284.40
Job Required Travel				71.28		(71.28)
Conferences & Training				30.00		(30.00)
Total Activities	25,024.39	26,859.00	1,834.61	176,695.03	241,731.00	65,035.97
Social Services						
Reg. Full-Time Employees	14,105.89	12,827.00	(1,278.89)	86,358.69	115,443.00	29,084.31
Overtime	19.41	113.00	93.59	1,028.81	1,017.00	(11.81)
TOPS - Balances	(440.23)	184.00	624.23	596.74	1,656.00	1,059.26
TOPS - FICA	(33.68)	14.00	47.68	45.65	126.00	80.35
	1,061.63		105.37	6,551.21		3,951.79
Social Security - Employer	,	1,167.00			10,503.00	•
IMRF - Employer Cost	1,378.90	1,192.00	(186.90)	8,539.70	10,728.00	2,188.30
Workers' Compensation Insurance	421.83	773.00	351.17	2,813.20	6,957.00	4,143.80
Unemployment Insurance	293.24	592.00	298.76	3,172.99	5,328.00	2,155.01
Employee Health/Life Insurance	1,846.39	1,802.00	(44.39)	17,940.53	16,218.00	(1,722.53)
Operational Supplies	40.440.00	8.00	8.00	44 000 00	72.00	72.00
Professional Services Total Social Services	12,446.86 31,100.24	308.00 18,980.00	(12,138.86)	41,889.03 168,936.55	2,772.00 170,820.00	(39,117.03)
. Stati Gootal Golffiood	51,100.24	10,000.00	(12,120.27)	.00,000.00	.70,020.00	1,000.40
Physical Therapy						
Reg. Full-Time Employees	5,683.66	4,015.00	(1,668.66)	39,572.56	36,135.00	(3,437.56)
Overtime	4.50	22.00	17.50	635.27	198.00	(437.27)
TOPS - Balances	(18.30)	107.00	125.30	(21.80)	963.00	984.80
TOPS - FICA	(1.40)	8.00	9.40	(1.67)	72.00	73.67

Champaign County Nursing Home
Actual vs Budget Statement of Operations

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08/31/14

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Social Security - Employer	423.73	356.00	(67.73)	2,976.55	3,204.00	227.45
IMRF - Employer Cost	549.75	478.00	(71.75)	3,877.14	4,302.00	424.86
Workers' Compensation Ins.	169.94	241.00	71.06	1,153.51	2,169.00	1,015.49
Unemployment Insurance	6.03	181.00	174.97	1,427.13	1,629.00	201.87
Employee Health/Life Insurance	1,243.20	1,137.00	(106.20)	11,287.80	10,233.00	(1,054.80)
Professional Services	31,086.94	23,514.00	(7,572.94)	318,202.40	211,626.00	(106,576.40)
Total Physical Therapy	39,148.05	30,059.00	(9,089.05)	379,108.89	270,531.00	(108,577.89)
Occupational Therapy						
Reg. Full-Time Employees	2,888.34	2,003.00	(885.34)	20,027.95	18,027.00	(2,000.95)
Overtime		21.00	21.00		189.00	189.00
TOPS - Balances	61.87	11.00	(50.87)	129.96	99.00	(30.96)
TOPS - FICA	4.73	1.00	(3.73)	9.94	9.00	(0.94)
Social Security - Employer	219.66	154.00	(65.66)	1,520.89	1,386.00	(134.89)
IMRF - Employer Cost	285.00	206.00	(79.00)	1,981.19	1,854.00	(127.19)
Workers' Compensation Ins.	86.35	121.00	34.65	569.37	1,089.00	519.63
Unemployment Insurance	3.00	92.00	89.00	714.90	828.00	113.10
Employee Health/Life Insurance	621.60	569.00	(52.60)	5,627.40	5,121.00	(506.40)
Professional Services	21,489.06	23,105.00	1,615.94	250,412.42	207,945.00	(42,467.42)
Total Occupational Therapy	25,659.61	26,283.00	623.39	280,994.02	236,547.00	(44,447.02)
Speech Therapy						
Professional Services	12,218.98	7,705.00	(4,513.98)	101,893.13	69,345.00	(32,548.13)
Total Speech Therapy	12,218.98	7,705.00	(4,513.98)	101,893.13	69,345.00	(32,548.13)
Respiratory Therapy						
Professional Services	9,240.00	8,000.00	(1,240.00)	82,582.50	72,000.00	(10,582.50)
Total Respiratory Therapy	9,240.00	8,000.00	(1,240.00)	82,582.50	72,000.00	(10,582.50)
Total This Department	21,458.98	15,705.00	(5,753.98)	184,475.63	141,345.00	(43,130.63)
Food Services						
Reg. Full-Time Employees	36,402.82	52,089.00	15,686.18	292,294.16	468,801.00	176,506.84
Reg. Part-Time Employees	1,249.95	3,648.00	2,398.05	10,139.10	32,832.00	22,692.90
Overtime	4,151.30	1,513.00	(2,638.30)	32,242.46	13,617.00	(18,625.46)
TOPS - Balances	2,697.17		(2,697.17)	(550.85)		550.85
TOPS - FICA	206.34		(206.34)	(42.14)		42.14
Social Security - Employer	3,154.73	4,333.00	1,178.27	25,239.53	38,997.00	13,757.47
IMRF - Employer Cost	4,040.13	5,809.00	1,768.87	32,787.61	52,281.00	19,493.39
Workers' Compensation Insurance	1,125.82	3,418.00	2,292.18	9,042.86	30,762.00	21,719.14
Unemployment Insurance	810.01	2,695.00	1,884.99	15,363.09	24,255.00	8,891.91
Employee Health/Life Insurance	6,810.60	6,997.00	186.40	66,088.10	62,973.00	(3,115.10)
Books, Periodicals & Manuals				208.58		(208.58)
Food		32,817.00	32,817.00	283,012.87	295,353.00	12,340.13
Guest Meal Expense				306.00		(306.00)
Non-Food Supply				2,297.67		(2,297.67)
Nutritional Supplements	523.37	3,211.00	2,687.63	25,502.27	28,899.00	3,396.73
Equipment < \$2,500				1,432.88		(1,432.88)
Operational Supplies	20.00	3,854.00	3,834.00	29,413.64	34,686.00	5,272.36
Professional Services	61,500.00	3,615.00	(57,885.00)	247,003.16	32,535.00	(214,468.16)
Job Required Travel Expense				21.84		(21.84)
Equipment Rentals		378.00	378.00	2,861.65	3,402.00	540.35
Dues & Licenses		12.00	12.00	80.00	108.00	28.00
Conferences & Training	45.00		(45.00)	225.00		(225.00)
Kitchen/ Laundry		3,846.00	3,846.00	10.00	34,614.00	34,604.00
Total Food Services	122,737.24	128,235.00	5,497.76	1,074,979.48	1,154,115.00	79,135.52

Thursday, October 02, 2014

Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Barber & Beauty						
Reg. Full-Time Employees	5,600.56	4,010.00	(1,590.56)	40,199.20	36,090.00	(4,109.20)
TOPS - Balances	164.69		(164.69)	864.93		(864.93)
TOPS - FICA	12.60		(12.60)	66.16		(66.16)
Social Security - Employer	384.95	271.00	(113.95)	2,740.88	2,439.00	(301.88)
IMRF - Employer Cost	499.45	364.00	(135.45)	3,569.96	3,276.00	(293.96)
Workers' Compensation Insurance	167.47	239.00	71.53	1,202.03	2,151.00	948.97
Unemployment Insurance	6.06	180.00	173.94	1,429.83	1,620.00	190.17
Employee Health/Life Insurance	1,243.20	1,213.00	(30.20)	11,254.80	10,917.00	(337.80)
Operational Supplies		70.00	70.00	806.29	630.00	(176.29)
Conferences & Training		25.00	25.00		225.00	225.00
Total Barber & Beauty	8,078.98	6,372.00	(1,706.98)	62,134.08	57,348.00	(4,786.08)
Adult Day Care						
Reg. Full-Time Employees	14,240.34	12,515.00	(1,725.34)	115,848.71	112,635.00	(3,213.71)
Temp. Salaries & Wages				2,584.32		(2,584.32)
Overtime	128.83	21.00	(107.83)	901.31	189.00	(712.31)
TOPS - Balances	48.19		(48.19)	(7,867.89)		7,867.89
Reg. Part-Time Employees				317.63		(317.63)
TOPS - FICA	3.69		(3.69)	(601.89)		601.89
Social Security - Employer	1,083.16	939.00	(144.16)	9,001.99	8,451.00	(550.99)
IMRF - Employer Cost	1,350.53	1,247.00	(103.53)	11,399.06	11,223.00	(176.06)
Workers' Compensation Insurance	425.80	748.00	322.20	3,550.70	6,732.00	3,181.30
Unemployment Insurance	116.05	556.00	439.95	2,968.73	5,004.00	2,035.27
Employee Health/Life Insurance	2,459.40	2,426.00	(33.40)	24,802.50	21,834.00	(2,968.50)
Books, Periodicals & Manuals	2, 1001.10	14.00	14.00	2 1,002.00	126.00	126.00
Gasoline & Oil	1,596.39	1,086.00	(510.39)	10,491.82	9,774.00	(717.82)
Equipment < \$2,500	1,000.00	18.00	18.00	10, 101.02	162.00	162.00
Operational Supplies		23.00	23.00	1,118.83	207.00	(911.83)
Professional Services		20.00	20.00	116.00	207.00	(116.00)
Job Required Travel				282.80		(282.80)
Field Trips/Activities		11.00	11.00	190.87	99.00	(91.87)
Dues & Licenses		11.00	11.00	277.00	33.00	(277.00)
Conferences & Training	15.00		(15.00)	45.00		(45.00)
Furnishings, Office Equipment	13.00	3,846.00	3,846.00	43.00	34,614.00	34,614.00
Total Adult Day Care	21,467.38	23,450.00	1,982.62	175,427.49	211,050.00	35,622.51
Alzheimers and Related Disord						
Reg. Full-Time Employees	25,978.12	26,821.00	842.88	191,064.15	241,389.00	50,324.85
Overtime	8,596.03	12,047.00	3,450.97	77,340.22	108,423.00	31,082.78
TOPS - Balances	2,006.56	308.00	(1,698.56)	4,824.01	2,772.00	(2,052.01)
No Benefit Full-Time Employees	19,724.07	27,244.00	7,519.93	194,489.78	245,196.00	50,706.22
No Benefit Part-Time Employees	13,635.24	27,898.00	14,262.76	124,692.69	251,082.00	126,389.31
TOPS - FICA	153.51	24.00	(129.51)	369.04	216.00	(153.04)
Social Security - Employer	5,231.71	7,120.00	1,888.29	44,587.18	64,080.00	19,492.82
IMRF - Employer Cost	7,098.22	9,545.00	2,446.78	58,406.42	85,905.00	27,498.58
Workers' Compensation Insurance	1,774.17	5,612.00	3,837.83	15,256.51	50,508.00	35,251.49
Unemployment Insurance	349.34	3,081.00	2,731.66	19,965.93	27,729.00	7,763.07
Employee Health/Life Insurance	4,306.20	4,500.00	193.80	38,970.30	40,500.00	1,529.70
Books, Periodicals & Manuals	7,300.20	-1,000.00	193.00	233.10	-10,000.00	
	(00.05)	1.00	22.25	233.10	9.00	(233.10)
Operational Supplies	(32.35) 87.26	1.00	33.35	226.44 698.08	9.00	(217.44)
Professional Services	07.20	0.00	(87.26)		04.00	(698.08)
Conferences & Training	0.004.44	9.00	9.00	169.00	81.00	(88.00)
ARD - Contract Nursing	2,021.44	11,538.00	9,516.56	47,783.61	103,842.00	56,058.39
Total Alzheimers and Related Disorders	90,929.52	135,748.00	44,818.48	819,076.46	1,221,732.00	402,655.54

Champaign County Nursing Home								
08/31/14 Actual vs Budget Statement of Operations								
Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance		
Total Expenses	1,299,762.63	1,241,589.00	(58,173.63)	11,585,734.06	11,174,301.00	(411,433.06)		
Net Operating Income	(20,377.31)	(97,583.00)	77,205.69	(376,843.60)	(878,247.00)	501,403.40		
NonOperating Income								
Local Taxes								
Current-Nursing Home Operating	91,949.17	79,877.00	12,072.17	827,544.10	718,893.00	108,651.10		
Total Local Taxes	91,949.17	79,877.00	12,072.17	827,544.10	718,893.00	108,651.10		
Miscellaneous NI Revenue								
Investment Interest	70.11	57.00	13.11	253.15	513.00	(259.85)		
Restricted Donations	853.39	154.00	699.39	4,322.60	1,386.00	2,936.60		
Total Miscellaneous NI Revenue	923.50	211.00	712.50	4,575.75	1,899.00	2,676.75		
Total NonOperating Income	92,872.67	80,088.00	12,784.67	832,119.85	720,792.00	111,327.85		
Net Income (Loss)	72,495.36	(17,495.00)	89,990.36	455,276.25	(157,455.00)	612,731.25		

Thursday, October 02, 2014 17

Description 08/13 10/13 11/13 12/13 01/14 02/14 03/14 04/14 05/14 06/14 07/14 08/14 70	08/31/14						unty Nursir ment of Or							1
Miscellaneous Revenue		09/13	10/13	11/13					04/14	05/14	06/14	07/14	08/14	Tota
Lanck Dange, NR Check Charge 1,648 2,478 1,078 1,131 1,178 1,138 1,178 1,108	Operating Income													
Late Charge, NSF Check Charge 1,648 2,78 1,069 1,168 6,22 1,967 1,600 1,44 377 1,106 1	Miscellaneous Revenue													
Defent Miscollameous Revenue 1,82 2,486 1,348 2,27 3,364 3,29 2,486 1,20 1,30 1,30 5,73 5,75 7 total Miscollameous Revenue 1,82 2,486 1,348 2,270 3,364 3,219 2,102 3,02 3,00 3,02 3,00	Lunch Reimbursement				180		171	1,131	177	606	381	687	243	3,576
Total Miscellameous Revenue 1,828 2,486 1,348 2,270 3,364 6,219 2,102 962 750 20,32 Medicare A Revenue	Late Charge, NSF Check Charge				1,648	2,476	1,059	1,116	629	1,967	1,600	144	377	11,017
Medicare A Revenue Medicare B Revenue Medica	Other Miscellaneous Revenue					10	118	22	2,558	2,646	120	130	130	5,735
Medicare A	Total Miscellaneous Revenue				1,828	2,486	1,348	2,270	3,364	5,219	2,102	962	750	20,329
ARD - Medicare A (45,056)	Medicare A Revenue													
NH PL Care - Medicare Advantage/ 1 (28.57 80.10 8.815 80.40 88.98 40.20 1.28.57 80.50 8.815 80.40 88.98 40.20 1.28.57 80.50 1.28.50 1.	Medicare A				146,013	168,901	130,033	142,128	65,455	147,368	105,887	89,359	104,022	1,099,165
ARD_PC Care - Medicare Advantage 20.635 3.520 7.040 9.929 1.280 21.260 21.040 20.64	ARD - Medicare A				45,056	14,465	25,253	14,775	6,365	6,188	26,108	27,807	17,473	183,491
Total Medicare A Revenue September S	NH Pt_Care - Medicare Advantage/ H				56,134	58,715	52,895	60,857	88,782	122,857	80,510	98,815	69,404	688,968
Medicare B Revenue Sactor	ARD_Pt Care - Medicare Advantage/				20,635	3,520	7,040		9,929			1,280		42,404
Medicare B 35,157 37,756 45,663 29,316 31,074 37,491 34,479 36,806 25,164 312,90 31,074 37,491 34,479 36,806 25,164 312,90 31,074 37,491 34,479 36,806 25,164 312,90 40,20 20,316 31,074 37,491 34,479 36,806 25,164 312,90 40,20 20,316 31,074 37,491 34,479 36,806 25,164 312,90 40,20 40,20 20,316 31,740 317,367 506,775 409,126 380,911 33,116 117,740 112,146 189,487 31,438 114,101 114,145 114,148 114,101 114,145 114,148 114,101 114,141 114,148 114,101 114,146 189,487 131,148 114,101 114,141 114,148 114,101 114,141 114,148 114,101 114,141 114,148 114,101 114,147 114,148 114,101 114,147 114,148 114,147 114,148 114,147	Total Medicare A Revenue				267,837	245,602	215,221	217,759	170,531	276,413	212,504	217,261	190,899	2,014,028
Medicaid Revenue	Medicare B Revenue													
Medicaid Revenue Medicaid Revenue Medicaid Revenue Medicaid Title XIX (IDHFS)	Medicare B				35,157	37,756	45,663	29,316	31,074	37,491	34,479	36,806	25,164	312,906
Medicaid Title XIX (IDHFS) 277,188 431,022 282,473 371,984 303,291 317,367 536,775 409,126 380,911 3,310,131 3,310	Total Medicare B Revenue				35,157	37,756	45,663	29,316	31,074	37,491	34,479	36,806	25,164	312,906
ARD - Medicaid Title XIX (IDHFS) 126,822 129,179 109,666 133,616 117,740 112,146 189,487 131,438 114,101 1,164,159 Patient Care-Hospice 39,930 30,703 35,788 24,840 21,221 17,701 25,486 12,787 14,458 222,91 ARD Patient Care - Hospice 16,047 10,482 9,447 8,023 6,843 11,381 31,568 13,906 15,178 122,87 Total Medicaid Revenue Private Pay Revenue VA-Veterans Nursing Home Care 25,726 34,966 33,123 20,466 17,017 18,239 8,659 30,985 16,656 25,033 34,806 14,707 Nursing Home Patient Care - Private Nursing Home Patient Care - Private Nursing Home Beauty Shop Revenue 66,717 4,748 7,676 3,541 3,648 3,648 3,648 3,648 3,649 3,648 3,659 30,985	Medicaid Revenue													
Patient Care-Hospice 39,930 30,703 35,788 24,840 21,221 17,701 25,486 12,787 14,458 222,91 ARD Patient Care - Hospice 16,047 10,482 9,447 8,023 6,843 11,381 31,568 13,906 15,178 122,87 Total Medicaid Revenue 459,986 601,386 437,374 538,463 449,094 458,595 783,316 567,257 524,649 4,820,124 Private Pay Revenue 25,726 34,966 33,123 20,466 17,017 18,239 8,659 30,985 16,656 205,83 ARD - VA - Veterans Care 2,187 8,360 199,863 311,187 292,298 342,531 311,779 64,161 291,855 332,676 2,502,34 Nursing Home Patient Care - Private 355,996 199,863 311,187 292,298 342,531 311,779 64,161 291,855 332,676 2,502,34 Mucling Home Beauty Shop Revenue 3,074 3,429 3,092 3,112 3,345 3,291 3,185 3,367 3,326 29,224 Medical Supplies Revenue 6,717 4,748 7,767 8,541 8,098 7,518 591 5,658 6,232 55,86 Medical Supplies Revenue 97,132 106,824 126,489 134,677 145,532 170,276 (13,338) 123,333 149,702 1,040,62 Total Private Pay Revenue 493,612 358,642 484,074 460,093 517,636 512,792 64,079 456,721 513,223 3,860,87 Adult Day Care Revenue 3,572 4,270 5,586 5,658 6,054 4,592 6,726 8,899 7,447 52,80 L Department Of Aging-Day Care Gra 10,258 7,283 6,821 9,215 13,184 13,376 13,243 13,811 13,010 100,18 Adult Day Care Charges-Private Pay 4,070 2,143 2,775 3,210 2,838 2,499 4,080 4,245 27,638 Adult Day Care Charges-Private Pay 4,080 4,245 27,638 Adult Day Care Ch	Medicaid Title XIX (IDHFS)				277,188	431,022	282,473	371,984	303,291	317,367	536,775	409,126	380,911	3,310,137
ARD Patient Care - Hospice 16,047 10,482 9,447 8,023 6,843 11,381 31,568 13,906 15,178 122,87 Total Medicaid Revenue 459,986 601,386 437,374 538,463 449,094 458,595 783,316 567,257 524,649 4,820,12 Private Pay Revenue VA-Veterans Nursing Home Care 25,726 34,966 33,123 20,466 17,017 18,239 8,659 30,985 16,656 205,83 ARD - VA - Veterans Care 2,187 8,360 41,820 355,996 199,863 311,187 292,298 342,531 311,779 64,161 291,855 332,676 2,502,34 Nursing Home Beauty Shop Revenue 3,074 3,429 3,092 3,112 3,345 3,291 3,185 3,367 3,326 29,22 4,161 1,191	ARD - Medicaid Title XIX (IDHFS)				126,822	129,179	109,666	133,616	117,740	112,146	189,487	131,438	114,101	1,164,194
Private Pay Revenue	Patient Care-Hospice				39,930	30,703	35,788	24,840	21,221	17,701	25,486	12,787	14,458	222,913
Private Pay Revenue VA-Veterans Nursing Home Care \$25,726\$ \$34,966\$ \$33,123\$ \$20,466\$ \$17,017\$ \$18,239\$ \$8,659\$ \$30,985\$ \$16,656\$ \$205,835\$ ARD - VA - Veterans Care \$2,187\$ \$8,360 \$311,187\$ \$292,298\$ \$342,531\$ \$311,779\$ \$64,161\$ \$291,855\$ \$32,676\$ \$2,502,324\$ Nursing Home Beauty Shop Revenue \$3,074\$ \$3,429\$ \$3,092\$ \$3,112\$ \$3,345\$ \$3,291\$ \$3,185\$ \$3,367\$ \$3,326\$ \$2,92,224\$ Medical Supplies Revenue \$6,717\$ \$4,748\$ \$7,767\$ \$8,541\$ \$8,098\$ \$7,518\$ \$591\$ \$5,658\$ \$6,232\$ \$55,866\$ Patient Transportation Charges \$4,180\$ \$1,767\$ \$8,541\$ \$1,000\$ \$1,113\$ \$1,689\$ \$822\$ \$1,522\$ \$451\$ \$12,24\$ ARD Patient Care- Private Pay \$97,132\$ \$106,824\$ \$126,489\$ \$134,677\$ \$145,532\$ \$170,276\$ \$13,338\$ \$123,333\$ \$149,702\$ \$1,040,622\$ Total Private Pay Revenue **Adult Day Care Revenue** VA-Veterans Adult Daycare \$4,270\$ \$5,586\$ \$5,658\$ \$6,054\$ \$4,592\$ \$6,726\$ \$8,899\$ \$7,447\$ \$5,806\$ IL Department Of Aging-Day Care Gra \$4,073\$ \$1,770\$ \$2,143\$ \$2,775\$ \$3,210\$ \$2,838\$ \$2,499\$ \$4,080\$ \$4,080\$ \$4,245\$ \$27,635\$	ARD Patient Care - Hospice				16,047	10,482	9,447	8,023	6,843	11,381	31,568	13,906	15,178	122,875
VA-Veterans Nursing Home Care 25,726 34,966 33,123 20,466 17,017 18,239 8,659 30,985 16,656 205,833 ARD - VA - Veterans Care 2,187 8,360	Total Medicaid Revenue				459,986	601,386	437,374	538,463	449,094	458,595	783,316	567,257	524,649	4,820,120
ARD - VA - Veterans Care 2,187 8,360 4,180 14,72 Nursing Home Patient Care - Private 355,996 199,863 311,187 292,298 342,531 311,779 64,161 291,855 332,676 2,502,34 Nursing Home Beauty Shop Revenue 3,074 3,429 3,092 3,112 3,345 3,291 3,185 3,367 3,326 29,22 Medical Supplies Revenue 6,717 4,748 7,767 8,541 8,098 7,518 591 5,658 6,232 55,866 Patient Transportation Charges 2,780 453 2,416 1,000 1,113 1,689 822 1,522 451 12,24 ARD Patient Care- Private Pay 97,132 106,824 126,489 134,677 145,532 170,276 (13,338) 123,333 149,702 1,040,62 Total Private Pay Revenue 493,612 358,642 484,074 460,093 517,636 512,792 64,079 456,721 513,223 3,860,87 Adult Day Care Revenue VA-Veterans Adult Daycare 10,258 7,283 6,821 9,215 13,184 13,376 13,243 13,811 13,010 100,152 Adult Day Care Charges-Private Pay 4,080 4,245 27,63	Private Pay Revenue													
Nursing Home Patient Care - Private 355,996 199,863 311,187 292,298 342,531 311,779 64,161 291,855 332,676 2,502,34 Nursing Home Beauty Shop Revenue 3,074 3,429 3,092 3,112 3,345 3,291 3,185 3,367 3,326 29,22 Medical Supplies Revenue 6,717 4,748 7,767 8,541 8,098 7,518 591 5,658 6,232 55,86 Patient Transportation Charges 2,780 453 2,416 1,000 1,113 1,689 822 1,522 451 12,24 ARD Patient Care - Private Pay 97,132 106,824 126,489 134,677 145,532 170,276 (13,338) 123,333 149,702 1,040,62 Total Private Pay Revenue 493,612 358,642 484,074 460,093 517,636 512,792 64,079 456,721 513,223 3,860,87 Adult Day Care Revenue VA-Veterans Adult Daycare 3,572 4,270 5,586 5,658 6,054 4,592 6,726 8,899 7,447 52,80 IL Department Of Aging-Day Care Gra 10,258 7,283 6,821 9,215 13,184 13,376 13,243 13,811 13,010 100,19 Adult Day Care Charges-Private Pay 4,073 1,770 2,143 2,775 3,210 2,838 2,499 4,080 4,245 27,63 (2,50) 4,000 4,245 27,63 (2,50) 4,000 4,245 27,63 (2,50) 4,000 4,245 27,63 (2,50) 4,000 4,245 27,63 (2,50) 4,000 4,000 4,245 27,63 (2,50) 4,000 4,000 4,245 27,63 (2,50) 4,000 4,000 4,245 27,63 (2,50) 4,000 4,	VA-Veterans Nursing Home Care				25,726	34,966	33,123	20,466	17,017	18,239	8,659	30,985	16,656	205,837
Nursing Home Beauty Shop Revenue 3,074 3,429 3,092 3,112 3,345 3,291 3,185 3,367 3,326 29,22 Medical Supplies Revenue 6,717 4,748 7,767 8,541 8,098 7,518 591 5,658 6,232 55,866 5,861 1,000 1,113 1,689 822 1,522 451 12,24 1,000 1	ARD - VA - Veterans Care				2,187	8,360								14,727
Medical Supplies Revenue 6,717 4,748 7,767 8,541 8,098 7,518 591 5,658 6,232 55,868 Patient Transportation Charges 2,780 453 2,416 1,000 1,113 1,689 822 1,522 451 12,24 ARD Patient Care- Private Pay 97,132 106,824 126,489 134,677 145,532 170,276 (13,338) 123,333 149,702 1,040,62 Total Private Pay Revenue 493,612 358,642 484,074 460,093 517,636 512,792 64,079 456,721 513,223 3,860,87 Adult Day Care Revenue VA-Veterans Adult Daycare 3,572 4,270 5,586 5,658 6,054 4,592 6,726 8,899 7,447 52,80 IL Department Of Aging-Day Care Gra 10,258 7,283 6,821 9,215 13,184 13,376 13,243 13,811 13,010 100,19 Adult Day Care Charges-Private Pay 4,073 1,770 2,143 2,775 <	•						311,187		342,531		64,161	291,855		2,502,344
Patient Transportation Charges 2,780 453 2,416 1,000 1,113 1,689 822 1,522 451 12,24 ARD Patient Care- Private Pay 97,132 106,824 126,489 134,677 145,532 170,276 (13,338) 123,333 149,702 1,040,62 Total Private Pay Revenue 493,612 358,642 484,074 460,093 517,636 512,792 64,079 456,721 513,223 3,860,87 Adult Day Care Revenue VA-Veterans Adult Daycare 3,572 4,270 5,586 5,658 6,054 4,592 6,726 8,899 7,447 52,80 IL Department Of Aging-Day Care Gra 10,258 7,283 6,821 9,215 13,184 13,376 13,243 13,811 13,010 100,19 Adult Day Care Charges-Private Pay 4,073 1,770 2,143 2,775 3,210 2,838 2,499 4,080 4,245 27,63					3,074			3,112	3,345		3,185	3,367		29,221
ARD Patient Care- Private Pay 97,132 106,824 126,489 134,677 145,532 170,276 (13,338) 123,333 149,702 1,040,622 Total Private Pay Revenue 493,612 358,642 484,074 460,093 517,636 512,792 64,079 456,721 513,223 3,860,87 Adult Day Care Revenue VA-Veterans Adult Daycare 3,572 4,270 5,586 5,658 6,054 4,592 6,726 8,899 7,447 52,80 IL Department Of Aging-Day Care Gra 10,258 7,283 6,821 9,215 13,184 13,376 13,243 13,811 13,010 100,193 Adult Day Care Charges-Private Pay 4,073 1,770 2,143 2,775 3,210 2,838 2,499 4,080 4,245 27,633														55,869
Adult Day Care Revenue 493,612 358,642 484,074 460,093 517,636 512,792 64,079 456,721 513,223 3,860,87 Adult Day Care Revenue VA-Veterans Adult Daycare 3,572 4,270 5,586 5,658 6,054 4,592 6,726 8,899 7,447 52,80 IL Department Of Aging-Day Care Gra 10,258 7,283 6,821 9,215 13,184 13,376 13,243 13,811 13,010 100,19 Adult Day Care Charges-Private Pay 4,073 1,770 2,143 2,775 3,210 2,838 2,499 4,080 4,245 27,63	· · · · · · · · · · · · · · · · · · ·													12,247
Adult Day Care Revenue VA-Veterans Adult Daycare 3,572 4,270 5,586 5,658 6,054 4,592 6,726 8,899 7,447 52,80 IL Department Of Aging-Day Care Gra 10,258 7,283 6,821 9,215 13,184 13,376 13,243 13,811 13,010 100,19 Adult Day Care Charges-Private Pay 4,073 1,770 2,143 2,775 3,210 2,838 2,499 4,080 4,245 27,63														1,040,628
VA-Veterans Adult Daycare 3,572 4,270 5,586 5,658 6,054 4,592 6,726 8,899 7,447 52,80 IL Department Of Aging-Day Care Gra 10,258 7,283 6,821 9,215 13,184 13,376 13,243 13,811 13,010 100,19 Adult Day Care Charges-Private Pay 4,073 1,770 2,143 2,775 3,210 2,838 2,499 4,080 4,245 27,63	Total Private Pay Revenue				493,612	358,642	484,074	460,093	517,636	512,792	64,079	456,721	513,223	3,860,873
IL Department Of Aging-Day Care Gra 10,258 7,283 6,821 9,215 13,184 13,376 13,243 13,811 13,010 100,19 Adult Day Care Charges-Private Pay 4,073 1,770 2,143 2,775 3,210 2,838 2,499 4,080 4,245 27,63	-													
Adult Day Care Charges-Private Pay 4,073 1,770 2,143 2,775 3,210 2,838 2,499 4,080 4,245 27,63														52,804
													13,010	100,199
Thursday, October 02, 2014	Adult Day Care Charges-Private Pay				4,073	1,770	2,143	2,775	3,210	2,838	2,499	4,080	4,245	27,633
	Thursday, October 02, 2014													10:14 AN

08/31/14					mpaign Co orical State								2
Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Total
Total Adult Day Care Revenue				17,903	13,323	14,550	17,648	22,448	20,805	22,468	26,789	24,701	180,636
Total Income				1,276,324	1,259,195	1,198,232	1,265,549	1,194,147	1,311,315	1,118,947	1,305,796	1,279,385	11,208,890
Operating Expenses													
Administration													
Reg. Full-Time Employees				25,469	24,513	25,345	25,978	27,839	27,565	25,387	28,271	31,540	241,908
Temp. Salaries & Wages				1,852	1,884	2,353	3,351	1,894	1,126	935	1,380	1,393	16,168
Per Diem				180	225	225	135	180	180	135	225	180	1,665
Overtime				140	1,093	199	91	314	263	210	405	227	2,941
TOPS - Balances				(1,100)	1,674	626	1,568	350		1,241	(16)	527	4,869
TOPS - FICA				(84)	128	48	120	27		95	(1)	40	372
Social Security - Employer				1,963	1,992	2,041	2,138	2,179	2,151	1,909	2,176	2,437	18,987
IMRF - Employer Cost				2,429	2,376	2,491	2,643	2,706	2,661	2,373	2,670	2,714	23,063
Workers' Compensation Insurance				1,026	875	768	613	923	859	1,151	527	984	7,726
Unemployment Insurance				116	1,766	1,403	1,158	812	680	436	368	456	7,197
Employee Health/Life Insurance				4,292	4,249	4,381	3,655	4,276	4,408	4,276	4,276	3,655	37,469
Employee Development/Recognition				30	040	78	22	16	(400)	284	67	1,234	1,731
Employee Physicals/Lab				100 212	312	4,094 47	3,279 716	5,214 254	(400)	1,394	3,851	1,761 405	19,605 1,633
Stationary & Printing Books, Periodicals & Manuals				69		47	716	254				405	1,033
Copier Supplies				518	536	548	731	914	366	586	748	391	5,337
Postage, UPS, Federal Express				391	667	534	827	453	955	545	461	1,149	5,985
Equipment < \$2,500					00.	160	(37)	.00	000	0.0		.,	122
Operational Supplies				1,081	585	701	853	758	178	513	425	119	5,211
Audit & Accounting Fees				4,179	4,179	4,179	4,179	4,179	4,179	4,179	4,179	4,179	37,611
Attorney Fees				3,281	1,862	7,323	8,064	4,933	8,690	1,752	(2,100)	2,567	36,369
Professional Services				41,722	40,781	38,590	37,939	37,523	38,034	44,245	45,787	54,654	379,276
Job Required Travel Expense				123	109	506	204	130	369	183	84	444	2,152
Insurance				23,167	23,167	23,167	23,167	23,167	23,167	23,567	23,167	23,167	208,903
Property Loss & Liability Claims							950		371			135	1,457
Computer Services				10,271	6,116	6,052	6,179	5,785	6,543	6,150	6,278	6,445	59,819
Telephone Services				1,872	1,255	1,280	1,705	1,314	1,701	1,360	1,746	1,212	13,444
Equipment Maintenance												4,963	4,963
Rental											166		166
Legal Notices, Advertising				3,008	2,866	4,892	2,918	4,867	5,483	5,338	3,543	2,477	35,393
Photocopy Services				1,591	1,025	1,774	1,075	1,025	1,000	2,249	1,500	1,500	12,738
Public Relations				70	(55)	5	10	221	248	76	229	4.005	803
Dues & Licenses				1,725	1,725	1,675	1,625	1,625	1,625	1,625	1,625	1,625	14,876
Conferences & Training				99	1,029	1,228	(137)	1,662 1	1,502	745	442	254	6,823
Finance Charges, Bank Fees Cable/Satellite TV Expense				2,534	2,534	2,235	2,235	2,235	2,235	2,235	2,235	2,235	1 20,711
Cable/Oatellite 1 v LApelise				2,334	2,334	2,233	2,200	2,233	2,233	2,233	2,200	2,233	20,711

08/31/14						unty Nursir ment of Op							3
Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Tota
IPA Licensing Fee				46,385	46,591	43,093	47,872	45,595	46,069	46,226	47,574	48,145	417,547
General Liability Claims											45,000		45,000
Furnishings, Office Equipment													
Depreciation Expense				60,971	60,693	62,193	62,472	61,920	61,608	61,608	61,200	60,597	553,263
Bad Debt Expense													
Miscellaneous Expense					11,412	9,163	6,030	6,048	7,741	53,909	9,381	(103,685)	
Interest-Tax Anticipation Notes Payabl											3,292	412	3,704
Interest- Bonds Payable				10,222	10,222	10,222	10,222	10,222	10,222	10,222	10,222	10,222	91,999
Total Administration				249,903	258,385	263,618	264,550	261,561	261,778	307,140	311,382	170,757	2,349,074
Environmental Services													
Reg. Full-Time Employees				27,568	25,755	25,244	27,155	27,162	26,845	26,497	27,737	34,931	248,895
Reg. Part-Time Employees				766	709	738	796	818	847	746	837	935	7,192
Overtime				3,624	6,739	331	240	67	1,334		1,384	1,389	15,108
TOPS - Balances				1,584	1,274	877	1,787	701	(1,053)	2,115	(531)	547	7,300
TOPS- FICA				121	97	67	137	54	(81)	162	(41)	42	558
Social Security - Employer				2,392	2,486	1,966	2,105	2,094	2,192	2,047	2,226	2,798	20,306
IMRF - Employer Cost				3,218	3,228	2,547	2,714	2,719	2,814	2,688	2,892	3,514	26,335
Workers' Compensation Insurance				1,050	885	753	607	793	828	1,185	484	1,072	7,657
Unemployment Insurance				209	2,102	1,376	1,481	1,239	1,290	1,209	1,120	331	10,358
Employee Health/Life Insurance				7,450	7,450	7,647	7,449	7,449	7,647	7,449	7,449	7,449	67,440
Operational Supplies				4,662	5,616	4,078	4,716	3,796	4,913	4,531	4,869	4,765	41,947
Gas Service				11,372	18,339	20,970	18,818	16,584	4,037	9,910	11,387	10,698	122,116
Electric Service				15,517	11,077	13,640	14,346	17,378	21,238	29,483	29,046	28,044	179,769
Water Service				2,631	(766)	4,728	2,384	2,856	2,622	2,869	2,840	2,823	22,987
Pest Control Service				482	482	482	482	482	482	482	482	496	4,352
Waste Disposal & Recycling				5,036	2,738	3,766	3,159	3,294	3,031	2,722	4,057	3,124	30,925
Equipment Rentals				258	258	258	258	258	258	258	258	262	2,326
Conferences & Training						30							30
Sewer Service & Tax				1,300	2,751	1,311	1,337	1,219	1,419	1,592	1,594	1,581	14,104
Total Environmental Services				89,239	91,219	90,808	89,972	88,964	80,665	95,945	98,092	104,800	829,707
Laundry													
Reg. Full-Time Employees				9,465	9,158	9,382	9,989	9,786	9,707	8,970	10,533	12,970	89,961
Overtime				509	1,129		643		238		323	5	2,847
TOPS Balances				(494)	846	273	539	305	(535)	(165)	(213)	(88)	468
TOPS - FICA				(38)	65	21	41	23	(41)	(13)	(16)	(7)	36
Social Security - Employer				744	764	697	791	726	748	704	766	970	6,909
IMRF - Employer Cost				1,004	993	904	1,019	942	964	922	995	1,214	8,956
Workers' Compensation Insurance				336	324	261	203	305	290	413	170	388	2,690
Unemployment Insurance					668	485	567	498	479	372	366	30	3,465
Employee Health/Life Insurance				2,462	2,457	2,525	2,459	2,459	2,525	2,459	2,459	2,459	22,267

10/13	11/13	12/13 1,029 222	1,210	02/14 226 1,792	03/14 254	04/14 226	05/14	06/14	07/14	08/14	Total
			1,210		254	226	4 00=				
		222	1,210	1,792			1,297	128	473		3,633
					415	1,254	579	815	3,060		9,346
					421	1,754	(1,192)	(984)			
						88	421	1,572	462	1,109	3,652
		15,239	17,613	16,566	17,341	18,367	15,481	15,195	19,377	19,051	154,230
		5,557	5,585	5,095	5,540	6,018	6,021	5,744	6,335	7,078	52,973
		63	573	197							833
		(120)	44	126	2,113	518	(756)	(169)	(208)	175	1,723
		(9)	3	10	162	40	(58)	(13)	(16)	13	132
		420	437	373	391	426	442	406	448	508	3,851
		564	568	485	503	553	573	528	582	661	5,017
		208	190	147	115	172	180	254	108	212	1,584
		174	331	274	305	305	317	305	234	8	2,255
		622	1,865	1,903	1,865	1,865	1,914	1,865	1,865	1,865	15,628
		1,365		15							1,381
		258	26		17			116	50		467
		2,144	2,508	1,339	1,330	3,663	804	3,747	1,142	2,587	19,264
					985						985
			45	16							62
		(653)	1,003								350
		1,227	764	128	1,195	1,319	1,559	1,431	496	388	8,508
		673	1,765	4,225	6,024	1,082	1,197	5,972	3,358	1,187	25,482
		262	4	9	9	9	9	9	4	4	320
		6,318	1,718	9,740	6,005	8,336	5,155	7,340	8,609	8,949	62,170
								500			500
		1,500	5,200	5,167	1,700				117		13,684
		20,574	22,631	29,249	28,258	24,304	17,357	28,035	23,124	23,635	217,167
		124,975	114,312	116,157	131,433	136,769	135,773	131,508	137,946	158,734	1,187,606
		5,299	4,239	3,687	4,566	3,945	3,437	4,148	4,532	4,191	38,044
		14,897	15,079	9,722	9,777	11,149	16,057	10,926	12,142	14,008	113,757
		59,507	75,128	28,578	26,220	27,500	42,909	26,499	46,058	39,008	371,408
		912	1,132	3,302	5,816	3,945	(6,042)	1,107	3,758	5,655	19,586
		71,239	61,996	55,680	61,488	64,172	61,591	61,452	59,748	65,349	562,715
		17,794	23,177	26,352	29,650	27,915	28,814	32,549	36,110	47,952	270,315
		70	87	253	445	302	(462)	85	287	433	1,498
		22,083	22,059	17,940	19,678	20,307	21,806	20,349	21,881	24,963	191,066
			63 (120) (9) 420 564 208 174 622 1,365 258 2,144 (653) 1,227 673 262 6,318 1,500 20,574 124,975 5,299 14,897 59,507 912 71,239 17,794 70	63 573 (120) 44 (9) 3 420 437 564 568 208 190 174 331 622 1,865 1,365 258 26 2,144 2,508 45 (653) 1,003 1,227 764 673 1,765 262 4 6,318 1,718 1,500 5,200 20,574 22,631 124,975 114,312 5,299 4,239 14,897 15,079 59,507 75,128 912 1,132 71,239 61,996 17,794 23,177 70 87	63 573 197 (120) 44 126 (9) 3 10 420 437 373 564 568 485 208 190 147 174 331 274 622 1,865 1,903 1,365 15 258 26 2,144 2,508 1,339 45 16 (653) 1,003 1,227 764 128 673 1,765 4,225 262 4 9 6,318 1,718 9,740 1,500 5,200 5,167 20,574 22,631 29,249 124,975 114,312 116,157 5,299 4,239 3,687 14,897 15,079 9,722 59,507 75,128 28,578 912 1,132 3,302 71,239 61,996 55,680 17,794 23,177 26,352 70 87	63 573 197 (120) 44 126 2,113 (9) 3 10 162 420 437 373 391 564 568 485 503 208 190 147 115 174 331 274 305 622 1,865 1,903 1,865 1,365 15 15 15 258 26 17 2,144 2,508 1,339 1,330 985 45 16 (653) 1,003 985 45 16 (653) 1,003 1,227 764 128 1,195 673 1,765 4,225 6,024 262 4 9 9 9 6,318 1,718 9,740 6,005 1,500 5,200 5,167 1,700 20,574 22,631 29,249 28,258 124,975 114,312 116,157 131,433 5,299 4,239 3,687 4,566 1	63 573 197 (120) 44 126 2,113 518 (9) 3 10 162 40 420 437 373 391 426 564 568 485 503 553 208 190 147 115 172 174 331 274 305 305 622 1,865 1,903 1,865 1,865 1,365 15 15 15 15 258 26 17 1,330 3,663 985 45 16 (653) 1,003 1,195 1,319 673 1,765 4,225 6,024 1,082 262 4 9 9 9 9 6,318 1,718 9,740 6,005 8,336 1,500 5,200 5,167 1,700 20,574 22,631 29,249 28,258 24,304 41,897 15,079 9,722 9,777 11,149 59,507 <td< td=""><td>63 573 197 (120) 44 126 2,113 518 (756) (9) 3 10 162 40 (58) 420 437 373 391 426 442 564 568 485 503 553 573 208 190 147 115 172 180 174 331 274 305 305 317 622 1,865 1,903 1,865 1,865 1,914 1,365 15 15 258 26 17 2,144 2,508 1,339 1,330 3,663 804 45 16 11 17 12 14 12 1,15</td><td>63 573 197 (120) 44 126 2,113 518 (756) (169) (9) 3 10 162 40 (58) (13) 420 437 373 391 426 442 406 564 568 485 503 553 573 528 208 190 147 115 172 180 254 174 331 274 305 305 317 305 622 1,865 1,903 1,865 1,865 1,914 1,865 1,365 15 1 1 16 1,865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,186 3,1747 1,186 3,747 1,186 3,747 1,186 3,747 1,186 1,186 3,1747</td><td> 197</td><td>63 573 197 (120) 44 126 2,113 518 (756) (169) (208) 175 (9) 3 10 162 40 (58) (13) (16) 13 420 437 373 391 426 442 406 448 508 564 568 485 503 553 573 528 582 661 208 190 147 115 172 180 254 108 212 174 331 274 305 305 317 305 234 8 622 1,865 1,903 1,865 1,865 1,914 1,865 1,865 1,865 1,365 15 17 116 50 2,2587 258 26 17 116 50 2,2587 258 26 15 17 116 50 2,2587 2,2587 2,2587 <t< td=""></t<></td></td<>	63 573 197 (120) 44 126 2,113 518 (756) (9) 3 10 162 40 (58) 420 437 373 391 426 442 564 568 485 503 553 573 208 190 147 115 172 180 174 331 274 305 305 317 622 1,865 1,903 1,865 1,865 1,914 1,365 15 15 258 26 17 2,144 2,508 1,339 1,330 3,663 804 45 16 11 17 12 14 12 1,15	63 573 197 (120) 44 126 2,113 518 (756) (169) (9) 3 10 162 40 (58) (13) 420 437 373 391 426 442 406 564 568 485 503 553 573 528 208 190 147 115 172 180 254 174 331 274 305 305 317 305 622 1,865 1,903 1,865 1,865 1,914 1,865 1,365 15 1 1 16 1,865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,1865 1,186 3,1747 1,186 3,747 1,186 3,747 1,186 3,747 1,186 1,186 3,1747	197	63 573 197 (120) 44 126 2,113 518 (756) (169) (208) 175 (9) 3 10 162 40 (58) (13) (16) 13 420 437 373 391 426 442 406 448 508 564 568 485 503 553 573 528 582 661 208 190 147 115 172 180 254 108 212 174 331 274 305 305 317 305 234 8 622 1,865 1,903 1,865 1,865 1,914 1,865 1,865 1,865 1,365 15 17 116 50 2,2587 258 26 17 116 50 2,2587 258 26 15 17 116 50 2,2587 2,2587 2,2587 <t< td=""></t<>

Workers' Compensation Insurance 8,716 7,335 6,289 5,010 6,901 7,329 10,575 4,123 8,678 Unemployment Insurance 2,046 19,086 12,088 11,513 7,973 6,665 5,221 4,062 2,576 Employee Health'Life Insurance 21,821 22,439 23,638 23,654 23,654 23,646 20,552 22,417 22,417 2.516 Employee Health'Life Insurance 21,821 22,439 23,638 23,654 23,654 23,654 23,654 23,654 23,654 23,654 23,655 22,417 22,417 2.516 23,654 23,654 23,654 23,654 23,655 22,417 22,417 2.516 23,654 23,654 23,654 23,654 23,655 22,417 22,417 2.516 23,654 23,654 23,654 23,654 23,654 23,654 23,654 23,654 23,654 23,655 23,654 23,655 23,654 23,654 23,654 23,654 23,654 23,655 23,654 2	08/31/14					mpaign Coo orical State	•	• •						5
Workers Compensation Insurance 8.716 7.335 5.218 5.010 6.930 7.329 10,575 4,123 8,678 Limengloyment Insurance 2.046 19.086 11,208 12,084 23,054 23,654 23,664 23,668 52.21 4,082 2,576 Employee Health/Ule Insurance 2.480 985 2,470 1,380 1,338 2,386 1,284 2,383 Pharmacy Charges-Public Aid 10,92 2,278 1,945 1,931 1,775 1,642 2,247 2,247 2,241 2,248 1,060 3,148 3,777 2,262 1,060 3,148 3,777 1,622 2,247 2,244 2,200 2,747 2,244 2,248 1,164 3,750 8,18 1,116 5,036 4,48 3,18 1,116 5,036 4,48 1,184 3,40 3,70 1,142 4,48 3,30 3,60 3,50 3,50 8,68 1,510 1,145 5,274 1,242 4,48 3,30 <td< th=""><th>Description</th><th>09/13</th><th>10/13</th><th>11/13</th><th>12/13</th><th>01/14</th><th>02/14</th><th>03/14</th><th>04/14</th><th>05/14</th><th>06/14</th><th>07/14</th><th>08/14</th><th>Total</th></td<>	Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Total
Intermotity/ment Insurance 2,046 19,086 12,058 23,654 23,654 23,664 20,552 24,74 22,474 23,576 23,675 20,552 22,474 22,474 23,575 23,575 23,675 2	IMRF - Employer Cost				27,870	26,450	22,092	24,417	25,137	26,573	25,230	26,950	30,376	235,094
Employee Health/Ule Insurance 21,821 22,489 23,684 23,644 23,646 20,652 22,417 22,417 22,417 23,055 25,0564 20,046 23,056 23,064 23,0	Workers' Compensation Insurance				8,716	7,335	6,289	5,010	6,901	7,329	10,575	4,123	8,678	64,956
Slocked Drugs 2,400 985 2,470 1,989 1,840 1,335 2,380 1,624 2,247 2,214 1,987 1,845 1,775 1,642 2,247 2,214 1,987 1,845 1,775 1,642 2,247 2,214 1,987 1,845 1,775 1,642 2,247 2,214 1,987 1,987 1,845 1,775 1,642 2,247 2,214 1,987	Unemployment Insurance				2,046	19,086	12,058	11,513	7,973	6,665	5,221	4,062	2,576	71,200
Pharmagy Charges-Public Aid 1,082 2,278 1,485 1,331 1,775 1,424 2,247 2,244 2,747 2,244 2,747 2,247	Employee Health/Life Insurance				21,821	22,439	23,638	23,654	23,654	23,646	20,552	22,417	22,417	204,237
Doygen	Stocked Drugs				2,460	985	2,470	1,969	1,840	1,335	2,396	1,624	2,393	17,473
Incontinence Supplies 11,735 7,767 11,821 8,435 8,276 11,164 7,426 11,645 9,276 11,764 11,765 10,485 10,482 12,466 3,530 8,428 6,181 5,003 8,326 3,314 12,690 12,690 12,690 12,690 12,690 13,601 15,426 22,117 13,071 13,071 14,071 13,071 14,071	Pharmacy Charges-Public Aid				1,082	2,278	1,645	1,931	1,775	1,642	2,247	2,747	2,214	17,562
Pharmacy Changes - Insurance 6,885 10,492 12,466 3,503 8,428 6,181 5,003 8,326 3,314 5,000 2,471 338 2,414 2,053 1,256 3,658 458 1,689 885 5,000 2,471 3,277 17,877 19,899 14,165 15,209 15,001 15,426 22,177 13,0	Oxygen				3,808	1,576	5,424	4,040	3,148	3,294	3,757	2,850	2,792	30,691
Equipment \$2,500 2,471 328 2,444 2,053 1,256 3,658 4,58 1,869 8,85 1,969	Incontinence Supplies				11,735	7,767	11,821	8,435	8,276	11,164	7,426	11,545	9,276	87,445
Operational Supplies 9.278 17.837 19.899 14,165 15.209 15.601 15.426 22.117 30.71 Pharmacy Charges-Medicare 8.754 12.236 9.250 9.010 9.888 10.869 13.072 10.251 11.144 7.44 7.44 7.45 9.250 9.401 9.888 10.869 13.072 10.251 11.144 7.44 7.44 7.44 9.001 3.400	Pharmacy Charges - Insurance				6,385	10,492	12,466	3,530	8,428	6,181	5,003	8,326	3,314	64,125
Pharmacy Charges-Medicare 8,754 12,236 9,250 9,401 9,858 10,869 13,072 10,251 11,144 Medica/Dental/Mental Health 3,400 3,600 3,600 3,600 3,400 3,400 3,400 3,400 3,400 3,400 3,400 3,400 3,400 3,401 3,401 3,401 3,401 3,401 3,401 3,401 3,401 3,401 3,401 3,401 3,401 3,401 3,401 3,401 3,401 3,401 3,401 3,401 3,411 1 2 1,605 2,601 2,601 2,601 2,601 2,601 2,601 2,602 2,313 3,411 1 2,602 4,611 3,607 2,749 4,045 1,990 2,402 2,313 3,423 2,002 2,015 1,50 1,50 1,50 1,50 1,50 2,749 4,045 1,990 2,402 2,313 3,423 1,00 2,00 2,01 3,00 3,15 1,00 2,00 2,01 <th< td=""><td>Equipment < \$2,500</td><td></td><td></td><td></td><td>2,471</td><td>328</td><td>2,414</td><td>2,053</td><td>1,256</td><td>3,658</td><td>458</td><td>1,689</td><td>885</td><td>15,211</td></th<>	Equipment < \$2,500				2,471	328	2,414	2,053	1,256	3,658	458	1,689	885	15,211
Medical/Dental/Mental Health 3,400 3,600 3,600 3,400 <th< td=""><td>Operational Supplies</td><td></td><td></td><td></td><td>9,278</td><td>17,837</td><td>19,899</td><td>14,165</td><td>15,209</td><td>15,601</td><td>15,426</td><td>22,117</td><td>13,071</td><td>142,601</td></th<>	Operational Supplies				9,278	17,837	19,899	14,165	15,209	15,601	15,426	22,117	13,071	142,601
Professional Services 30,149 28,388 3,4549 35,432 29,140 27,219 33,042 39,185 34,111 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Pharmacy Charges-Medicare				8,754	12,236	9,250	9,401	9,858	10,869	13,072	10,251	11,144	94,833
Discription	Medical/Dental/Mental Health				3,400	3,600	3,600	3,600	3,400	3,400	3,400	3,400	3,400	31,200
Laboratory Fees 3,770 2,795 2,369 2,051 2,760 2,051 1,466 318 3,703 2,705 2,749 4,045 1,990 2,402 2,313 3,423 3,423 1,000 2,000 2,402 2,313 3,423 3,423 1,000 2,000 2,402 2,313 3,423 1,000 2,000 2,402 2,313 3,423 1,000 2,00	Professional Services				30,149	28,388	34,549	35,432	29,140	27,219	33,042	39,185	34,111	291,216
Laboratory Fees 3,770 2,795 2,369 2,051 2,760 2,051 1,466 318 3,703 2,705 2,749 4,045 1,990 2,402 2,313 3,423 3,423 1,000 2,000 2,402 2,313 3,423 3,423 1,000 2,000 2,402 2,313 3,423 1,000 2,000 2,402 2,313 3,423 1,000 2,00	Job Require Travel													195
Equipment Rentalis 3,077 5,437 3,567 2,749 4,045 1,990 2,402 2,313 3,423 1,005 2,006	· ·				3,770	2,795	2,369	2,051	2,760	2,051	1,466	318	3,703	21,283
Duss & Licenses														29,001
Conferences & Training 120 120 1,035	• •				-,-	-, -	-,	,	,	,	, -	,	-,	150
Contract Nursing Services 45,410 33,095 32,154 84,875 57,819 57,052 71,976 51,288 76,027 4 Medicare Medical Services 2,022 4,038 720 1,665 7,470 3,516 2,031 1,007 5,648 4 Medical Services 2,022 4,038 720 1,665 7,470 3,516 2,031 1,007 5,648 4 Medical Services 2,022 4,038 720 1,665 7,470 3,516 2,031 1,007 5,648 4 Medical Services 2,022 4,038 720 1,265 7,470 3,516 2,031 1,007 5,648 4 Medical Health Equipment 3,022 4 Model Medical Services 3,022 4,038 720 1,008 7,009 1,009					120		120						175	1,450
Medicare Medical Services 2,022 4,038 720 1,665 7,470 3,516 2,031 1,007 5,648 Furnishings, Office Equipment Medical/ Health Equipment Total Nursing Services 511,150 523,369 468,410 530,748 514,093 517,066 514,302 538,675 595,915 4; Activities Reg. Full-Time Employees 12,573 12,951 10,365 12,656 12,512 12,798 10,317 13,278 16,976 Overtime 6 40 103 7 63 4 84 133 117 TOPS - Blances (799) (921) (519) 46 (461) (128) 15 307 710 TOPS - FICA (61) (70) (40) 4 (35) (10) 1 23 54 Social Security - Employer 897 917 751 917 921 953 776 964 1,266 IMRF - Employer Cost	•					33.095		,	57.819	57.052	71.976	51.288		509,695
Furnishings, Office Equipment Medical/ Health Equipment Total Nursing Services S11,150 S23,369 468,410 S30,748 S14,093 S17,066 S14,302 S38,675 S95,915 4,	•													28,116
Medical/ Health Equipment Total Nursing Services 511,150 523,369 468,410 530,748 514,093 517,066 514,302 538,675 595,915 4, Activities Reg. Full-Time Employees 12,573 12,951 10,365 12,656 12,512 12,798 10,317 13,278 16,976 Overtime 6 40 103 7 63 4 84 133 147 TOPS - Balances (799) (921) (519) 46 (461) (128) 15 307 710 TOPS - FICA (61) (70) (40) 4 (35) (10) 1 23 54 Social Security - Employer 897 917 751 917 921 953 776 964 1,266 IMRF - Employer Cost 12,266 1,192 974 1,182 1,196 1,259 986 1,253 1,480 Unemployment Insurance 146 803 54	Furnishings, Office Equipment				,-	,		,	, -	-,-	,	,	-,-	-, -
Activities S11,150 S23,369 468,410 S30,748 S14,093 S17,066 S14,302 S38,675 S95,915 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4,	• • • • • • • • • • • • • • • • • • • •													
Reg. Full-Time Employees 12,573 12,951 10,365 12,656 12,512 12,798 10,317 13,278 16,976 Overtime 6 40 103 7 63 4 84 133 147 TOPS - Balances (799) (921) (519) 46 (461) (128) 15 307 710 TOPS - FICA (61) (70) (40) 4 (35) (10) 1 23 54 Social Security - Employer 897 917 751 917 921 953 776 964 1,266 IMRF - Employer Cost 1,206 1,192 974 1,182 1,196 1,259 986 1,253 1,480 Workers' Compensation Insurance 477 426 322 237 364 211 477 229 508 Unemployment Insurance 3,687 3,687 3,785 3,065 4,279 4,389 3,687 1,251 482 E	• •				511,150	523,369	468,410	530,748	514,093	517,066	514,302	538,675	595,915	4,713,729
Overtime 6 40 103 7 63 4 84 133 147 TOPS - Balances (799) (921) (519) 46 (461) (128) 15 307 710 TOPS - FICA (61) (70) (40) 4 (35) (10) 1 23 54 Social Security - Employer 897 917 751 917 921 953 776 964 1,266 IMRF - Employer Cost 1,206 1,192 974 1,182 1,196 1,259 986 1,253 1,480 Workers' Compensation Insurance 477 426 322 237 364 211 477 229 508 Unemployment Insurance 3,687 3,687 3,785 3,065 4,279 4,389 3,687 1,200 3,065 Books, Periodicals & Manuals 244 741 1,064 166 478 507 1,099 377 208 Professional Servi	Activities													
TOPS - Balances (799) (921) (519) 46 (461) (128) 15 307 710 TOPS - FICA (61) (70) (40) 4 (35) (10) 1 23 54 Social Security - Employer 897 917 751 917 921 953 776 964 1,266 IMRF - Employer Cost 1,206 1,192 974 1,182 1,196 1,259 986 1,253 1,480 Workers' Compensation Insurance 477 426 322 237 364 211 477 229 508 Unemployment Insurance 146 803 544 678 620 456 255 351 482 Employee Health/Life Insurance 3,687 3,687 3,785 3,065 4,279 4,389 3,687 1,200 3,065 Books, Periodicals & Manuals 244 741 1,064 166 478 507 1,099 377 208	Reg. Full-Time Employees				12,573	12,951	10,365	12,656	12,512	12,798	10,317	13,278	16,976	114,426
TOPS - FICA (61) (70) (40) 4 (35) (10) 1 23 54 Social Security - Employer 897 917 751 917 921 953 776 964 1,266 IMRF - Employer Cost 1,206 1,192 974 1,182 1,196 1,259 986 1,253 1,480 Workers' Compensation Insurance 477 426 322 237 364 211 477 229 508 Unemployment Insurance 146 803 544 678 620 456 255 351 482 Employee Health/Life Insurance 3,687 3,687 3,785 3,065 4,279 4,389 3,687 1,200 3,065 Books, Periodicals & Manuals	Overtime				6	40	103	7	63	4	84	133	147	587
TOPS - FICA (61) (70) (40) 4 (35) (10) 1 23 54 Social Security - Employer 897 917 751 917 921 953 776 964 1,266 IMRF - Employer Cost 1,206 1,192 974 1,182 1,196 1,259 986 1,253 1,480 Workers' Compensation Insurance 477 426 322 237 364 211 477 229 508 Unemployment Insurance 146 803 544 678 620 456 255 351 482 Employee Health/Life Insurance 3,687 3,687 3,785 3,065 4,279 4,389 3,687 1,200 3,065 Books, Periodicals & Manuals	TOPS - Balances				(799)	(921)	(519)	46	(461)	(128)	15	307	710	(1,750)
IMRF - Employer Cost 1,206 1,192 974 1,182 1,196 1,259 986 1,253 1,480 Workers' Compensation Insurance 477 426 322 237 364 211 477 229 508 Unemployment Insurance 146 803 544 678 620 456 255 351 482 Employee Health/Life Insurance 3,687 3,687 3,785 3,065 4,279 4,389 3,687 1,200 3,065 Books, Periodicals & Manuals					(61)	(70)	(40)	4	(35)	(10)	1	23	54	(134)
IMRF - Employer Cost 1,206 1,192 974 1,182 1,196 1,259 986 1,253 1,480 Workers' Compensation Insurance 477 426 322 237 364 211 477 229 508 Unemployment Insurance 146 803 544 678 620 456 255 351 482 Employee Health/Life Insurance 3,687 3,687 3,785 3,065 4,279 4,389 3,687 1,200 3,065 Books, Periodicals & Manuals	Social Security - Employer				897	917	751	917	921	953	776	964	1,266	8,362
Workers' Compensation Insurance 477 426 322 237 364 211 477 229 508 Unemployment Insurance 146 803 544 678 620 456 255 351 482 Employee Health/Life Insurance 3,687 3,687 3,785 3,065 4,279 4,389 3,687 1,200 3,065 Books, Periodicals & Manuals Toperational Supplies 244 741 1,064 166 478 507 1,099 377 208 Professional Services 125 125 125 125 125 125 124 - 125 130 Job Required Travel 58 13					1,206	1,192	974	1,182	1,196	1,259	986	1,253	1,480	10,728
Unemployment Insurance 146 803 544 678 620 456 255 351 482 Employee Health/Life Insurance 3,687 3,687 3,785 3,065 4,279 4,389 3,687 1,200 3,065 Books, Periodicals & Manuals 50 Operational Supplies 244 741 1,064 166 478 507 1,099 377 208 Professional Services 125 125 125 125 125 124 125 130 Job Required Travel 58 13	• •					426	322			211	477		508	3,249
Employee Health/Life Insurance 3,687 3,687 3,785 3,065 4,279 4,389 3,687 1,200 3,065 Books, Periodicals & Manuals Operational Supplies 244 741 1,064 166 478 507 1,099 377 208 Professional Services 125 125 125 125 124 125 130 Job Required Travel 58 13	·									456				4,336
Books, Periodicals & Manuals 244 741 1,064 166 478 507 1,099 377 208 Professional Services 125 125 125 125 125 124 125 130 Job Required Travel 58 13 13 13 13	• •				3,687	3,687	3,785	3,065	4,279	4,389	3,687	1,200	3,065	30,843
Operational Supplies 244 741 1,064 166 478 507 1,099 377 208 Professional Services 125 125 125 125 125 124 125 130 Job Required Travel 58 13 13 13 13	• •				,	,	,	,	, -	,	,		.,	60
Professional Services 125 125 125 125 125 124 125 130 Job Required Travel 58 13					244	741	1.064	166	478	507	1.099		208	4,883
Job Required Travel 58 13	·						,				.,000			1,003
·					.23	.23	0	.23	.23		13	.23	.50	71
	•						30			00				30
Total Activities 18,500 19,891 17,504 19,083 20,061 20,621 17,708 18,302 25,024					18 500	19 891		19 083	20.061	20 621	17 708	18.302	25 024	176,695

08/31/14					rical Stater	inty Nursin							6
Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Tota
Social Services													
Reg. Full-Time Employees				10,896	10,736	9,670	6,956	6,838	7,048	7,018	13,089	14,106	86,359
Overtime Employees				84	602	29	76	73	59	52	35	14,100	1,029
TOPS - Balances				575	(957)	401	562	170	(626)	389	523	(440)	597
TOPS - FICA				(33)	3	31	43	13	(48)	30	40	(34)	46
Social Security - Employer				823	848	728	524	514	536	527	989	1,062	6,551
IMRF - Employer Cost				1,107	1,102	941	676	668	706	673	1,287	1,379	8,540
Workers' Compensation Insurance				413	354	340	47	193	383	210	450	422	2,813
Unemployment Insurance					862	353	370	356	305	246	388	293	3,173
Employee Health/Life Insurance				2,442	2,442	1,912	1,846	1,846	1,912	1,846	1,846	1,846	17,941
Operational Supplies					125	(125)							
Professional Services				125	125	125	125	125	6,851	9,921	12,047	12,447	41,889
Total Social Services				16,433	16,243	14,405	11,226	10,796	17,126	20,912	30,696	31,100	168,937
Physical Therapy													
Reg. Full-Time Employees				4,351	4,098	3,940	4,153	4,331	4,301	4,022	4,693	5,684	39,573
Overtime				8	610	4		4			4	5	635
TOPS - Balances				(42)	351	(14)	87	24	(1,093)	386	298	(18)	(22)
TOPS - FICA				(3)	27	(1)	7	2	(84)	30	23	(1)	(2)
Social Security - Employer				323	348	291	306	320	322	305	338	424	2,977
IMRF - Employer Cost				435	452	377	395	415	408	406	440	550	3,877
Workers' Compensation Ins.				165	167	59	139	124	129	124	78	170	1,154
Unemployment Insurance					308	204	226	218	222	164	79	6	1,427
Employee Health/Life Insurance				1,243	1,243	1,309	1,243	1,243	1,276	1,243	1,243	1,243	11,288
Professional Services				36,324	37,772	35,268	34,054	33,996	37,546	36,263	35,893	31,087	318,202
Total Physical Therapy				42,804	45,374	41,437	40,610	40,677	43,029	42,941	43,090	39,148	379,109
Occupational Therapy													
Reg. Full-Time Employees				2,165	2,263	1,968	2,066	2,165	2,165	1,968	2,380	2,888	20,028
TOPS - Balances				(324)	(10)	227	(103)	30	64	94	89	62	130
TOPS - FICA				(25)	(1)	17	(8)	2	5	7	7	5	10
Social Security - Employer				164	172	149	157	164	165	157	173	220	1,521
IMRF - Employer Cost				222	223	194	202	213	214	203	225	285	1,981
Workers' Compensation Ins.				82	46	29	69	62	65	62	68	86	569
Unemployment Insurance					151	103	114	111	114	103	14	3	715
Employee Health/Life Insurance				622	622	638	622	622	638	622	622	622	5,627
Professional Services				30,235	34,101	30,274	26,596	25,275	27,969	27,526	26,949	21,489	250,412
Total Occupational Therapy				33,140	37,567	33,600	29,716	28,643	31,399	30,743	30,527	25,660	280,994
Speech Therapy													
Professional Services				9,543	10,714	9,459	11,436	12,584	12,197	11,165	12,577	12,219	101,893

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08/31/14					npaign Cou rical Stater								-
Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Tota
Total Speech Therapy				9,543	10,714	9,459	11,436	12,584	12,197	11,165	12,577	12,219	101,893
Respiratory Therapy													
Professional Services				9,226	9,199	8,525	9,199	9,171	9,419	8,773	9,831	9,240	82,583
Total Respiratory Therapy				9,226	9,199	8,525	9,199	9,171	9,419	8,773	9,831	9,240	82,583
Total This Department				18,769	19,913	17,984	20,635	21,755	21,615	19,938	22,408	21,459	184,476
Food Services													
Reg. Full-Time Employees				24,375	28,723	29,998	33,630	32,594	34,247	33,323	39,000	36,403	292,294
Reg. Part-Time Employees					63	709	1,114	2,381	1,176	1,875	1,571	1,250	10,139
Overtime				4,675	5,538	1,070	1,559	2,836	4,715	2,472	5,226	4,151	32,242
TOPS - Balances				646	210	32	2,227	(908)	(192)	(8,227)	2,963	2,697	(551)
TOPS - FICA				49	16	2	170	(69)	(15)	(629)	227	206	(42)
Social Security - Employer				2,199	2,598	2,403	2,732	2,840	3,042	2,878	3,393	3,155	25,240
IMRF - Employer Cost				2,955	3,375	3,118	3,524	3,687	3,994	3,691	4,405	4,040	32,788
Workers' Compensation Insurance				885	1,021	396	1,296	994	1,059	1,069	1,197	1,126	9,043
Unemployment Insurance				716	1,911	1,687	1,895	1,952	1,831	1,763	2,798	810	15,363
Employee Health/Life Insurance				5,594	6,189	6,992	8,648	8,673	7,694	7,432	8,054	6,811	66,088
Books, Periodicals & Manuals								209					209
Food				49,016	43,855	40,960	34,606	46,275	53,740	14,529	32		283,013
Guest Meal Expense											306		306
Non-Food Supply							1,039	(103)	975	386			2,298
Nutritional Supplements				2,538	4,239	3,072	2,642	3,444	4,886	1,206	2,951	523	25,502
Equipment < \$2,500						173		76		1,184			1,433
Operational Supplies				5,484	6,881	6,007	2,755	4,128	3,705	433		20	29,414
Professional Services				22,810	13,939	4,724	11,630	9,819	14,582	47,371	60,627	61,500	247,003
Job Required Travel Expense									7	15			22
Equipment Rentals				715	405	405	405	405	405	405	(283)		2,862
Dues & Licenses							80						80
Conferences & Training						60	(15)	30	75	15	15	45	225
Kitchen/ Laundry										10			10
Total Food Services				122,660	118,964	101,807	109,938	119,263	135,928	111,202	132,481	122,737	1,074,979
Barber & Beauty													
Reg. Full-Time Employees				6,611	2,328	3,973	7,244	1,297	4,370	2,980	5,796	5,601	40,199
TOPS - Balances				(2,389)	2,225	285	(2,510)	3,256	(557)	369	22	165	865
TOPS - FICA				(11)	(1)	22	43	14	(43)	28	2	13	66
Social Security - Employer				297	320	278	283	289	309	276	305	385	2,741
IMRF - Employer Cost				400	415	360	365	375	402	358	396	499	3,570
Workers' Compensation Insurance				166	152	59	139	125	131	125	138	167	1,202
Unemployment Insurance					301	206	228	220	229	209	31	6	1,430
Employee Health/Life Insurance				1,243	1,243	33	1,243	1,243	2,519	1,243	1,243	1,243	11,255

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Operational Supplies 229 13 152 183 806	08/31/14					npaign Cou rical Stater								8
Total Barber's Beauty	Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Total
Adult Day Care Righ Full-Time Employees 12,615 12,798 10,866 18,977 10,108 11,566 11,567 12,012 14,240 115,540 12mg, Salahies & Wagnes Temp, Salahies & Wagnes 183 59 136 50 130 130 29 7 7 7 12 961 12 961 17076-1704 18 18 18 18 18 18 18 18 18 18 18 18 18	Operational Supplies					229			229	13	152	183		806
Reg File Time Employees 1,615 1,788 1,086 1,978 1,198	Total Barber & Beauty				6,316	7,212	5,215	7,036	7,049	7,375	5,739	8,114	8,079	62,134
Temps Salaries & Wages	Adult Day Care													
Overtine 183 69 136 56 139 32 77 70 123 90 CIPOS- Balances (886) (886) (886) 365 56,40 138 22 27 606 48 78,89 Rep. Part Time Employee 361 28 418 38 3 3 3 3 3 3 3 3 3 3 3 3 30,002 3 1,038 3,012 3,002 3 3,002 3 1,038 3,002 3 3,002 3 1,038 3,002 3,002 3 4,002 1,039 1,217 1,035 1,039 1,217 1,035 1,030 3,002 1,002 1,039 1,217 1,035 3,002<	Reg. Full-Time Employees				12,615	12,798	10,856	19,976	10,168	11,596	11,587	12,012	14,240	115,849
TOPS - Blaincense 1,000	Temp. Salaries & Wages							695		688				2,584
Reg. Part-Time Employees														
TOPS-FICA (75) (46) (28) (416) (10) (37) (2) (46) (4 (62) (62) (62) (62) (416) (4 (62) (62) (62) (42) (42) (42) (42) (42) (42) (42) (4					(985)	(600)	365	(5,440)	(136)		(29)	(606)	48	
Social Socially - Employer Cost	. ,													
MRF - Employer Cost														
Morker's Compensation Insurance								•					*	,
Denephyment Insurance 265 771 580 599 522 459 311 0.1055 116 2.989 2.988 2.885 2.8	• •													
Employee Health/Life Insurance 3,881 3,8														
Casoline & Oil Gasoline & Oil Gas	• •											,		
Operational Supplies 456 (110) 396 (56) 165 180 87 1,119 Professional Services 1 1 1 46 70 1116 Job Required Travel 1 1 65 75 38 2 283 Field Trips/Activities 1 1 65 75 39 2 277 151 45 Conferences & Training 30 1 30 19,891 17,041 17,129 21,467 175,427 Alzheimers and Related Disord Reg. Full-Time Employees 20,160 21,601 19,817 19,285 20,367 21,358 19,682 22,816 25,978 191,064 Yorkimer and Related Disord 12,787 14,469 6,152 6,049 4,843 8,943 16,882 22,816 25,978 191,064 Yorkimer and Related Disord 12,787 14,469 6,152 6,049 4,843 8,943 16,882 22,816 25,978														
Professional Services									,	•	1,431	•	1,596	•
Dis Required Travel 1978 1978 1978 1978 1978 1978 1979					456	(110)	396	(56)	165					
Field Trips/Activities									105	40	00	70		
Dues & Licenses 1777 1776 1878 1878 1879 187	•						10	GE.						
Conferences & Training 18,583 19,543 18,670 24,303 18,800 19,891 17,041 17,129 21,467 175,427	· ·						12	05	75			255		
Alzheimers and Related Disord Reg. Full-Time Employees 20,160 21,601 19,817 19,285 20,367 21,358 19,682 22,816 25,978 191,064 20,007 20,0							20				22	255	15	
Reg. Full-Time Employees 20,160 21,601 19,817 19,285 20,367 21,358 19,682 22,816 25,978 191,064 Overtime 12,787 14,469 6,152 6,049 4,843 8,343 6,188 9,913 8,596 77,340 TOPS - Balances 72 2,050 (131) 758 27 (336) 1,114 (736) 20,07 4,824 No Benefit Part-Time Employees 13,494 14,731 13,202 16,147 13,532 14,754 13,192 12,063 19,4490 No Benefit Part-Time Employees 13,494 14,731 13,202 16,147 13,532 14,754 13,192 12,063 19,4490 No Benefit Part-Time Employees 13,494 14,731 13,202 16,147 13,532 14,754 13,192 12,060 13,668 6,068 6,666 4,668 4,374 4,896 4,421 4,950 5,232 44,587 IMPS - Employer Cost 7,507 7,257 7,261 6,0	· ·				18,583	19,543		24,303	18,800	19,891	17,041	17,129		
Reg. Full-Time Employees 20,160 21,601 19,817 19,285 20,367 21,358 19,682 22,816 25,978 191,064 Overtime 12,787 14,469 6,152 6,049 4,843 8,343 6,188 9,913 8,596 77,340 TOPS - Balances 72 2,050 (131) 758 27 (336) 1,114 (736) 2,077 4,824 No Benefit Part-Time Employees 13,494 14,731 13,202 16,147 13,532 14,754 13,192 12,063 19,4490 No Benefit Part-Time Employees 13,494 14,731 13,202 16,147 13,532 14,754 13,192 12,063 19,4490 No Benefit Part-Time Employees 13,494 14,731 13,202 16,147 13,532 14,754 13,192 12,060 13,658 124,693 19,490 Social Security - Employer 5,581 5,581 6,073 6,073 5,676 6,426 5,669 6,434 7,098 58,406 </td <td>Alzheimers and Related Disord</td> <td></td>	Alzheimers and Related Disord													
Overtime 12,787 14,469 6,152 6,049 4,843 8,343 6,188 9,913 8,596 77,340 TOPS - Balances 72 2,050 (131) 758 27 (336) 1,114 (736) 2,007 4,824 No Benefit Full-Time Employees 27,237 23,091 22,762 22,864 19,039 19,884 18,424 21,463 19,724 194,490 No Benefit Part-Time Employees 13,494 14,731 13,202 16,147 13,532 14,754 13,192 12,005 13,635 124,693 TOPS - FICA 5 157 (10) 58 2 (26) 85 (56) 15,469 34,587 Social Security - Employer 5,581 5,583 4,684 4,865 4,374 4,86 4,421 4,950 5,232 44,587 IMRF - Employer Cost 7,507 7,251 6,070 6,273 5,678 6,426 5,669 4,645 7,094 1,560 4,928 2,299					20.160	21.601	19.817	19.285	20.367	21.358	19.682	22.816	25.978	191.064
TOPS - Balances 72 2,050 (131) 758 27 (336) 1,114 (736) 2,007 4,824 No Benefit Full-Time Employees 27,237 23,091 22,762 22,864 19,039 19,884 18,424 21,463 19,724 194,490 No Benefit Part-Time Employees 13,494 14,731 13,202 16,147 13,532 14,754 13,192 12,005 13,635 124,693 TOPS - FICA 5 15 (10) 58 2 (26) 85 (56) 154 369 Social Security - Employer 5,581 5,583 4,684 4,865 4,374 4,896 4,421 4,900 5,232 44,587 IMRF - Employer Cost 7,507 7,251 6,070 6,273 5,678 6,426 5,669 6,434 7,098 58,406 Workers' Compensation Insurance 892 4,733 3,214 3,085 2,459 2,299 1,797 1,136 349 19,666 Em														
No Benefit Full-Time Employees 27,237 23,091 22,762 22,864 19,039 19,884 18,424 21,463 19,724 194,490 No Benefit Part-Time Employees 13,494 14,731 13,202 16,147 13,532 14,754 13,192 12,005 13,635 124,693 TOPS - FICA 5 157 (10) 58 2 (26) 85 (56) 154 369 Social Security - Employer 5,581 5,583 4,684 4,865 4,374 4,896 4,421 4,950 5,232 44,587 IMRF - Employer Cost 7,507 7,251 6,070 6,273 5,678 6,426 5,669 6,434 7,098 58,406 Workers' Compensation Insurance 892 4,733 3,214 3,085 2,459 2,299 1,797 1,136 349 19,966 Employee Health/Life Insurance 39 4,389 4,928 4,928 5,060 2,441 4,306 4,306 38,970 Boo							•							
TOPS - FICA 5 157 (10) 58 2 (26) 85 (56) 154 369 Social Security - Employer 5,581 5,583 4,684 4,865 4,374 4,896 4,421 4,950 5,232 44,587 IMRF - Employer Cost 7,507 7,251 6,070 6,273 5,678 6,426 5,669 6,434 7,098 58,406 Workers' Compensation Insurance 2,225 2,047 838 2,053 1,428 1,674 1,560 1,657 1,774 15,257 Unemployment Insurance 892 4,733 3,214 3,085 2,459 2,299 1,797 1,136 349 19,966 Employee Health/Life Insurance 4,306 4,306 4,389 4,928 4,928 5,060 2,441 4,306 4,306 38,970 Books, Periodicals & Manuals 2 23 2 4 104 104 (32) 222 Professional Services 87 87 <td< td=""><td>No Benefit Full-Time Employees</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	No Benefit Full-Time Employees													
TOPS - FICA 5 157 (10) 58 2 (26) 85 (56) 154 369 Social Security - Employer 5,581 5,583 4,684 4,865 4,374 4,896 4,421 4,950 5,232 44,587 IMRF - Employer Cost 7,507 7,251 6,070 6,273 5,678 6,426 5,669 6,434 7,098 58,406 Workers' Compensation Insurance 2,225 2,047 838 2,053 1,428 1,674 1,560 1,657 1,774 15,257 Unemployment Insurance 892 4,733 3,214 3,085 2,459 2,299 1,797 1,136 349 19,966 Employee Health/Life Insurance 4,306 4,306 4,389 4,928 4,928 5,060 2,441 4,306 4,306 38,970 Books, Periodicals & Manuals 2 2 39 7 44 104 104 (32) 226 Professional Services 87 <td< td=""><td>No Benefit Part-Time Employees</td><td></td><td></td><td></td><td>13,494</td><td>14,731</td><td>13,202</td><td>16,147</td><td>13,532</td><td>14,754</td><td>13,192</td><td>12,005</td><td>13,635</td><td>124,693</td></td<>	No Benefit Part-Time Employees				13,494	14,731	13,202	16,147	13,532	14,754	13,192	12,005	13,635	124,693
IMRF - Employer Cost 7,507 7,251 6,070 6,273 5,678 6,426 5,669 6,434 7,098 58,406 Workers' Compensation Insurance 2,225 2,047 838 2,053 1,428 1,674 1,560 1,657 1,774 15,257 Unemployment Insurance 892 4,733 3,214 3,085 2,459 2,299 1,797 1,136 349 19,966 Employee Health/Life Insurance 4,306 4,306 4,389 4,928 5,060 2,441 4,306 34,970 Books, Periodicals & Manuals Temployment Insurance 233 232 233 2441 4,306 4,306 38,970 Books, Periodicals & Manuals Temployment Insurance 233 232 233 2441 104 (32) 225 Professional Services 87 87 87 175 175 87 87 698 Conferences & Training 7,247 5,680 6,626 15,431 8,688	TOPS - FICA				5	157	(10)	58	2		85	(56)	154	
Workers' Compensation Insurance 2,225 2,047 838 2,053 1,428 1,674 1,560 1,657 1,774 15,257 Unemployment Insurance 892 4,733 3,214 3,085 2,459 2,299 1,797 1,136 349 19,966 Employee Health/Life Insurance 4,306 4,306 4,389 4,928 5,060 2,441 4,306 4,306 38,970 Books, Periodicals & Manuals 233 Operational Supplies 39 72 72 44 104 632 226 Professional Services 87 87 175 75 175 87 87 698 Conferences & Training 7,247 5,680 6,626 15,431 8,688 583 1,155 351 2,021 47,784	Social Security - Employer				5,581	5,583	4,684	4,865	4,374	4,896	4,421	4,950	5,232	44,587
Unemployment Insurance 892 4,733 3,214 3,085 2,459 2,299 1,797 1,136 349 19,966 Employee Health/Life Insurance 4,306 4,306 4,306 4,389 4,928 4,928 5,060 2,441 4,306 4,306 38,970 Books, Periodicals & Manuals 233 233 233 233 233 233 233 233 234 104 104 (32) 226 226 226 226 227 228<	IMRF - Employer Cost				7,507	7,251	6,070	6,273	5,678	6,426	5,669	6,434	7,098	58,406
Employee Health/Life Insurance 4,306 4,306 4,306 4,389 4,928 4,928 5,660 2,441 4,306 4,306 38,970 Books, Periodicals & Manuals Operational Supplies 233 Operational Supplies 39 72 44 104 (32) 226 Professional Services 87 87 175 175 87 87 698 Conferences & Training 99 70 5,680 6,626 15,431 8,688 583 1,155 351 2,021 47,784	Workers' Compensation Insurance				2,225	2,047	838	2,053	1,428	1,674	1,560	1,657	1,774	15,257
Books, Periodicals & Manuals 233 Operational Supplies 39 72 44 104 (32) 226 Professional Services 87 87 175 175 87 87 698 Conferences & Training 99 70 5,680 6,626 15,431 8,688 583 1,155 351 2,021 47,784	Unemployment Insurance				892	4,733	3,214	3,085	2,459	2,299	1,797	1,136	349	19,966
Operational Supplies 39 72 44 104 (32) 226 Professional Services 87 87 175 175 87 87 698 Conferences & Training 99 70 5,680 6,626 15,431 8,688 583 1,155 351 2,021 47,784	Employee Health/Life Insurance				4,306	4,306	4,389	4,928	4,928	5,060	2,441	4,306	4,306	38,970
Professional Services 87 87 175 175 87 87 698 Conferences & Training 99 70 169 169 ARD - Contract Nursing 7,247 5,680 6,626 15,431 8,688 583 1,155 351 2,021 47,784	Books, Periodicals & Manuals								233					233
Conferences & Training 99 70 169 ARD - Contract Nursing 7,247 5,680 6,626 15,431 8,688 583 1,155 351 2,021 47,784	Operational Supplies				39			72		44	104		(32)	226
ARD - Contract Nursing 7,247 5,680 6,626 15,431 8,688 583 1,155 351 2,021 47,784	Professional Services				87	87		175			175	87	87	698
	Conferences & Training								99	70				169
Total Alzheimers and Related Disorde 101,641 105,787 87,614 102,043 85,698 85,029 76,008 84,327 90,930 819,076	ARD - Contract Nursing				7,247	5,680	6,626	15,431	8,688	583	1,155	351	2,021	47,784
	Total Alzheimers and Related Disorde				101,641	105,787	87,614	102,043	85,698	85,029	76,008	84,327	90,930	819,076

					mpaign Co	-							
08/31/14				Histo	orical State	ment of Or	perations						9
Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Total
Total Expenses				1,264,950	1,303,712	1,206,888	1,295,460	1,260,030	1,274,361	1,302,848	1,377,724	1,299,763	11,585,734
Net Operating Income				11,374	(44,517)	(8,656)	(29,911)	(65,883)	36,955	(183,900)	(71,928)	(20,377)	(376,844)
NonOperating Income													
Local Taxes													
Current-Nursing Home Operating				91,951	91,949	91,947	91,951	91,949	91,949	91,949	91,949	91,949	827,544
Total Local Taxes				91,951	91,949	91,947	91,951	91,949	91,949	91,949	91,949	91,949	827,544
Miscellaneous NI Revenue													
Investment Interest				25	36	23	16	25	15	18	25	70	253
Restricted Donations				481	75		1,430	290	313	740	140	853	4,323
Total Miscellaneous NI Revenue				506	111	23	1,446	315	328	758	165	924	4,576
Total NonOperating Income				92,457	92,060	91,970	93,398	92,264	92,277	92,707	92,114	92,873	832,120
Net Income (Loss)	·			103,831	47,544	83,314	63,487	26,381	129,231	(91,193)	20,187	72,495	455,276

08/31/14

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ASSETS

Current Assets

Cash \$781,117,24 Petry Cash \$300,00 Total Cash \$781,417,24 Rec., Net of Uncollectible Amounts \$781,417,25,66 Accts Rec-Nursing Home Private Pay \$1,387,728,66 Accts Rec-Nursing Home Med Adri MMO/ Ins \$689,954,32 Total Rec., Net of Uncollectible Amounts \$2,077,682,98 Rec., Net of Uncollectible Amounts \$172,188,93 Alcors Rec-Nursing Home Hospice \$172,188,93 Allowance for Uncollectible Accts-Private Pay (\$42,520,00) Allowance for Uncollectible Accts-Private Pay (\$42,520,00) Allowance for Uncollectible Accts-Patient Care P (\$35,355,00) Allowance for Uncollectible Amounts \$91,379,16 Accrued Interest Property Tax Revenue Receivable \$234,410,22 Total Accrued Interest \$234,410,22 Intergyt. Rec., Net of Uncollectibl \$95,42 Due from Collector Funds \$985,42 Due from Collector Funds \$985,42 Due from Unity Governmental Units \$95,227,25 Due from Unity Accts Addicare \$94,52 Due from Unity Accts Addicare <	Cash	
Petty Cash \$300.00 Total Cash \$781,417.24 Rec., Net of Uncollectible Amounts \$1,387.728.66 Accts Rec-Nursing Home Private Pay \$1,387.728.66 Accts Rec-Nursing Home Med Adv/ HMO/Ins \$689,954.32 Total Rec., Net of Uncollectible Amounts \$172,188.93 Accts Rec-Nursing Home Hospice \$172,188.93 Allowance for Uncollectible Accts-Private Pay (\$42,520.00) Allowance for Uncollectible Accts-Patient Care P (\$35,031.77) Allowance for Uncollectible Accts-Patient Care P (\$33,031.78) Total Rec., Net of Uncollectible Amounts \$91,379.16 Acctued Interest \$234,410.22 Property Tax Revenue Receivable \$234,410.22 Total Accrued Interest \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$234,410.22 Due from Collector Funds \$985,42 Due from Oblector Funds \$933,259.58 Due from Uncollectible Accts Medicare \$947,31 Due from Uncollectible Accts Medicare \$947,31 Due from Uncollectible Accts Pate \$94,524.83 Allowance for Uncollectible Accts Medicare \$94,624.83		\$781,117.24
Rec., Net of Uncollectible Amounts \$1.387,728.66 Accts Rec-Nursing Home Private Pay \$689,954.32 Total Rec., Net of Uncollectible Amounts \$2.077,682.98 Rec., Net of Uncollectible Amounts \$172,188.93 Accts Rec-Nursing Home Hospice \$172,188.93 Allowance for Uncollectible Accts-Private Pay (\$42,520.00) Allowance for Uncollectible Accts-Patient Care P (\$35,031.77) Allowance for Uncollectible Accts-Patient Care B \$91,379.16 Total Rec., Net of Uncollectible Amounts \$91,379.16 Accrued Interest Property Tax Revenue Receivable \$234,410.22 Total Accrued Interest \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$232,259.58 Due from Collector Funds \$985.42 Due from Other Governmental Units \$923,259.58 Due from IL Public Aid \$606,834.45 Due from IL Public Aid \$606,834.45 Due from VA-Nursing Home Care \$417,031.96 Due from VA-Auth Daycare \$25,941.83 Due from VA-Auth Daycare \$25,941.83 Due From VA-Nursing Home Care \$94,954.83	Petty Cash	
Acts Rec-Nursing Home Med Advi HMO/ Ins \$689,954,32 Total Rec., Net of Uncollectible Amounts \$2,077,682,98 Rec., Net of Uncollectible Amounts \$172,188,93 Acts Rec-Nursing Home Hospice \$172,188,93 Allowance for Uncollectible Accts-Private Pay (\$42,520,00) Allowance for Uncollectible Accts-Patient Care P (\$35,031,77) Allowance for Uncollectible Accts-Patient Care P (\$32,580,00) Total Rec., Net of Uncollectible Amounts \$91,379,16 Accrued Interest Property Tax Revenue Receivable \$234,410,22 Intergyt. Rec., Net of Uncollectibl \$34,410,22 Intergyt. Rec., Net of Uncollectibl \$985,42 Due from Collector Funds \$985,42 Due from Other Governmental Units \$923,4410,22 Intergyt. Rec., Net of Uncollectibl \$965,634,45 Due from Unit Leptic Add \$605,634,45 Due from Unit Department of Aging-Title XX \$52,272,75 Due from Wa-Nursing Home Care \$25,691,48 Due From Wa-Audut Daycare \$25,691,48 Due From Va-Nursing Home Care \$36,591,48 Allowance for Uncollectible Accts-VA Adult Day	Total Cash	\$781,417.24
Accts Rec-Nursing Home Med Adv/ HMO/ Ins \$689,954.32 Total Rec., Net of Uncollectible Amounts \$2,077,682.98 Rec., Net of Uncollectible Amounts \$172,188.93 Accts Rec-Nursing Home Hospice \$172,188.93 Allowance for Uncollectible Accts-Private Pay (\$42,520.00) Allowance for Uncollectible Accts-Patient Care P (\$35,031.77) Allowance for Uncollectible Accts-Patient Care H (\$3,258.00) Total Rec., Net of Uncollectible Amounts \$91,379.16 Accrued Interest \$234,410.22 Total Accrued Interest \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$985,42 Due from Cher Governmental Units \$923,259.58 Due from Uther Governmental Units \$923,259.58 Due from Va-Auth Daycare \$417,031.96 Due from Va-Auth Daycare \$417,031.96 Due from Va-Authit Daycare \$417,031.96 Due From Va-Authit Daycare	Rec., Net of Uncollectible Amounts	
Total Rec., Net of Uncollectible Amounts Rec., Net of Uncollectible Amounts Accts Rec-Nursing Home Hospice \$172,188,93 Allowance for Uncollectible Accts-Private Pay (\$42,520,00) Allowance for Uncollectible Accts-Patient Care P (\$35,031,77) Allowance for Uncollectible Accts-Patient Care P (\$32,258,00) Total Rec., Net of Uncollectible Amounts \$91,379,16 Accrued Interest Property Tax Revenue Receivable \$234,410,22 Intergyt. Rec., Net of Uncollectibl \$234,410,22 Intergyt. Rec., Net of Uncollectibl \$985,42 Due from Collector Funds \$985,42 Due from Collector Funds \$985,42 Due from Uncollectible Accts-Will \$90,44 Due from IL Department of Aging-Title XX \$52,272,75 Due from IL Department of Aging-Title XX \$52,272,75 Due from VA-Adult Daycare \$417,031,96 Due From VA-Padult Daycare \$94,954,83 Allowance for Uncollectible Accts-IPA (\$63,244,00) Allowance for Uncollectible Accts-Medicare (\$26,119,00) Allowance For Uncollectible Accts-Medicare (\$26,119,00)	Accts Rec-Nursing Home Private Pay	\$1,387,728.66
Rec., Net of Uncollectible Amounts \$172,188.93 Acts Rec-Nursing Home Hospice \$172,188.93 Allowance for Uncollectible Accts-Private Pay (\$42,520.00) Allowance for Uncollectible Accts-Patient Care P (\$35,031.77) Allowance for Uncollectible Accts-Patient Care H (\$3,258.00) Total Rec., Net of Uncollectible Amounts \$91,379.16 Accrued Interest Property Tax Revenue Receivable \$234,410.22 Total Accrued Interest \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$234,410.22 Due from Collector Funds \$985.42 Due from Collector Funds \$923,259.58 Due from Other Governmental Units \$923,259.58 Due from Uncollectible Accts-Mark \$52,272.75 Due from Uncollectible Accts-Mark \$52,227.75 Due from VB-Adult Daycare \$25,691.48 Due From VA-Nursing Home Care \$94,954.83 Allowance for Uncollectible Accts-IPA \$63,244.00 Allowance for Uncollectible Accts-Medicare \$26,811.90 Allowance For Uncollectible Accts-Medicare \$26,86	Accts Rec-Nursing Home Med Adv/ HMO/ Ins	\$689,954.32
Accts Rec-Nursing Home Hospice \$172,188.93 Allowance for Uncollectible Accts-Private Pay \$(842,520.00) Allowance for Uncollectible Accts-Patient Care P \$(\$35,031.77) Allowance for Uncollectible Accts-Patient Care H \$(\$3,258.00) Total Rec., Net of Uncollectible Amounts \$91,379.16 Accrued Interest Property Tax Revenue Receivable Total Accrued Interest Property Tax Revenue Receivable Total Accrued Interest Untergyt. Rec., Net of Uncollectibl Due from Collector Funds \$935,42 Due from Other Governmental Units \$932,29,58 Due from Other Governmental Units \$923,259,58 Due from IL Public Aid \$505,634,45 Due from U. Public Aid \$505,634,45 Due from Va-Nutrent of Aging-Title XX \$52,272.75 Due from Va-Nutrent of Aging-Title XX \$52,272.75 Due From VA-Adult Daycare \$25,691.48 Due From VA-Nutrent phome Care \$41,7031.96 Allowance for Uncollectible Accts-IPA (\$63,244.00) Allowance for Uncollectible Accts-VA Adult Day C </td <td>Total Rec., Net of Uncollectible Amounts</td> <td>\$2,077,682.98</td>	Total Rec., Net of Uncollectible Amounts	\$2,077,682.98
Allowance for Uncollectible Accts-Patient Care P (\$42,520.00) Allowance for Uncollectible Accts-Patient Care P (\$33,058.00) Total Rec., Net of Uncollectible Amounts \$91,379.16 Accrued Interest \$234,410.22 Property Tax Revenue Receivable \$234,410.22 Total Accrued Interest \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$234,410.22 Due from Collector Funds \$985,42 Due from Other Governmental Units \$985,42 Due from IL Public Aid \$605,634.45 Due from IL Public Aid \$605,634.45 Due from IL Public Aid \$605,634.45 Due from IV Teasury-Medicare \$417,031.96 Due from V3-Rautil Daycare \$417,031.96 Due From V4-Adult Daycare \$45,691.48 Due From V4-Nursing Home Care \$4,945.43 Allowance for Uncollectible Accts-IPA (\$63,244.00) Allowance for Uncollectible Accts-IDept Of Aging (\$1,630.00) Allowance for Uncollectible Accts-VA Adult Day C (\$362.00) Allowance for Uncollectible Accts-VA Veterans Nu (\$1,734.00) Total Intergvt. Rec., Net of Uncollectible \$2	Rec., Net of Uncollectible Amounts	
Allowance for Uncollectible Accts-Patient Care P (\$35,031.77) Allowance for Uncollectible Accts-Patient Care H (\$3,258.00) Total Rec., Net of Uncollectible Amounts \$91,379.16 Accrued Interest \$234,410.22 Property Tax Revenue Receivable \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$985.42 Due from Collector Funds \$985.42 Due from Other Governmental Units \$923,259.58 Due from IL Public Aid \$605,634.45 Due from IL Department of Aging-Title XX \$52,272.75 Due from US Treasury-Medicare \$417,031.96 Due From VA-Adult Daycare \$25,691.48 Due From VA-Adult Daycare \$25,691.48 Due From VA-Adult Daycare \$34,954.83 Allowance for Uncollectible Accts-IPA \$63,244.00 Allowance for Uncollectible Accts-IPA \$63,244.00 Allowance for Uncollectible Accts-VA Adult Day C \$(3862.00) Allowance for Uncollectible Accts-VA Adult Day C \$(3862.00) Allowance for Uncollectible Accts-VA Veterans Nu \$(1,734.00) Total Intergyt. Rec., Net of Uncollectibl \$2,026,741.47 Prepa	Accts Rec-Nursing Home Hospice	\$172,188.93
Allowance for Uncollectible Accts-Patient Care H (\$3,258.00) Total Rec., Net of Uncollectible Amounts \$91,379.16 Accrued Interest \$234,410.22 Property Tax Revenue Receivable \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$234,410.22 Due from Collector Funds \$985.42 Due from Collector Funds \$985.42 Due from ILP ublic Aid \$605,634.45 Due from IL Department of Aging-Title XX \$22,272.75 Due from ILD S Treasury-Medicare \$417,031.96 Due From VA-Adult Daycare \$25,681.48 Due From VA-Nursing Home Care \$94,954.83 Allowance for Uncollectible Accts-ID-PA \$63,244.00) Allow For Uncollectible Accts-ID-Ept Of Aging \$(53,630.00) Allowance for Uncollectible Accts-VA Adult Day C \$362.00) Allowance for Uncollectible Accts-VA Veterans Nu \$1,734.00 Total Intergyt. Rec., Net of Uncollectibl \$2,026,741.47 Prepaid Expenses Prepaid Expenses \$46,947.39 Stores Inventory \$11,739.41 Total Prepaid Expenses \$58,886.80 Long-Term Inve	Allowance for Uncollectible Accts-Private Pay	(\$42,520.00)
Accrued Interest \$91,379.16 Accrued Interest \$234,410.22 Property Tax Revenue Receivable \$234,410.22 Total Accrued Interest \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$985.42 Due from Collector Funds \$985.42 Due from Other Governmental Units \$923,259.58 Due from IL Public Aid \$605,634.45 Due from IL Department of Aging-Title XX \$52,272.75 Due from US Treasury-Medicare \$417,031.96 Due From VA-Adult Daycare \$25,691.48 Due From VA-Adult Daycare \$25,691.48 Due From VA-Ausing Home Care \$94,954.83 Allowance for Uncollectible Accts-IPA (\$63,244.00) Allowance for Uncollectible Accts-I-Dept Of Aging (\$1,630.00) Allowance for Uncollectible Accts-Wa Adult Day C (\$362.00) Allowance for Uncollectible Accts-VA Veterans Nu (\$1,734.00) Total Intergyt. Rec., Net of Uncollectibl \$2,026,741.47 Prepaid Expenses Prepaid Expenses \$46,947.39 Stores Inventory \$11,739.41 Total Prepaid Expenses \$86,868.80<	Allowance for Uncollectible Accts-Patient Care P	(\$35,031.77)
Accrued Interest \$234,410.22 Property Tax Revenue Receivable \$234,410.22 Total Accrued Interest \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$985.42 Due from Collector Funds \$985.42 Due from Other Governmental Units \$923,259.58 Due from IL Public Aid \$605,634.45 Due from IL Department of Aging-Title XX \$52,272.75 Due from US Treasury-Medicare \$417,031.96 Due From VA-Adult Daycare \$25,691.48 Due From VA-Nursing Home Care \$94,954.83 Allowance for Uncollectible Accts-IPA \$63,244.00 Allowance for Uncollectible Accts-IPA \$63,244.00 Allowance For Uncollectible Accts-VA dult Day C \$362.00 Allowance for Uncollectible Accts-VA Veterans Nu \$1,734.00 Total Intergyt. Rec., Net of Uncollectibl \$2,026,741.47 Prepaid Expenses Prepaid Expenses \$46,947.39 Stores Inventory \$11,739.41 Total Prepaid Expenses \$58,686.80 Long-Term Investments \$21,346.19 Patient Trust Cash, Invested \$21,346.19 </td <td>Allowance for Uncollectible Accts-Patient Care H</td> <td>(\$3,258.00)</td>	Allowance for Uncollectible Accts-Patient Care H	(\$3,258.00)
Property Tax Revenue Receivable Total Accrued Interest \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$234,410.22 Due from Collector Funds \$985.42 Due from Other Governmental Units \$923,259.58 Due from IL Public Aid \$605,634.45 Due from IL Department of Aging-Title XX \$52,272.75 Due from US Treasury-Medicare \$417,031.96 Due From VA-Adult Daycare \$25,691.48 Due From VA-Nursing Home Care \$94,954.83 Allowance for Uncollectible Accts-IPA (\$63,244.00) Allow For Uncollectible Accts-IL Dept Of Aging (\$1,630.00) Allowance for Uncollectible Accts-Medicare (\$26,119.00) Allowance for Uncollectible Accts-VA Adult Day C (\$362.00) Allowance for Uncollectible Accts-VA Veterans Nu (\$1,734.00) Total Intergvt. Rec., Net of Uncollectible \$2,026,741.47 Prepaid Expenses Prepaid Expenses \$46,947.39 Stores Inventory \$11,739.41 Total Prepaid Expenses \$58,686.80 Long-Term Investments \$21,346.19 Patient Trust Cash, Invested \$21,346.19	Total Rec., Net of Uncollectible Amounts	\$91,379.16
Total Accrued Interest \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$985.42 Due from Collector Funds \$923,259.58 Due from IL Public Aid \$605,634.45 Due from IL Department of Aging-Title XX \$52,272.75 Due from US Treasury-Medicare \$417,031.96 Due From VA-Adult Daycare \$25,691.48 Due From VA-Nursing Home Care \$94,954.83 Allowance for Uncollectible Accts-IPA (\$63,244.00) Allowance for Uncollectible Accts-Medicare (\$26,119.00) Allowance For Uncollectible Accts-Wedicare (\$26,119.00) Allowance for Uncollectible Accts-VA Adult Day C (\$362.00) Allowance for Uncollectible Accts-VA Veterans Nu (\$1,734.00) Total Intergyt. Rec., Net of Uncollectibl \$2,026,741.47 Prepaid Expenses Prepaid Expenses \$46,947.39 Stores Inventory \$11,739.41 Total Prepaid Expenses \$58,686.80 Long-Term Investments \$21,346.19 Patient Trust Cash, Invested \$21,346.19 Total Long-Term Investments \$21,346.19	Accrued Interest	
Intergyt. Rec., Net of Uncollectibl \$985.42 Due from Collector Funds \$923.259.58 Due from Chre Governmental Units \$923.259.58 Due from IL Public Aid \$605.634.45 Due from IL Department of Aging-Title XX \$52,272.75 Due from US Treasury-Medicare \$417,031.96 Due From VA-Adult Daycare \$25,691.48 Due From VA-Nursing Home Care \$94,954.83 Allowance for Uncollectible Accts-IPA (\$63.244.00) Allow For Uncollectible Accts-IL Dept Of Aging (\$1,630.00) Allowance for Uncollectible Accts-Medicare (\$26.119.00) Allowance For Uncollectible Accts-VA Adult Day C (\$362.00) Allowance for Uncollectible Accts-VA Veterans Nu (\$1,734.00) Total Intergyt. Rec., Net of Uncollectibl \$2,026,741.47 Prepaid Expenses Prepaid Expenses \$46,947.39 Stores Inventory \$11,739.41 Total Prepaid Expenses \$58,686.80 Long-Term Investments \$21,346.19 Patient Trust Cash, Invested \$21,346.19 Total Long-Term Investments \$21,346.19	Property Tax Revenue Receivable	\$234,410.22
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Long-Term Investments Patient Trust Cash, Invested \$21,346.19 Total Long-Term Investments \$21,346.19		
Patient Trust Cash, Invested \$21,346.19 Total Long-Term Investments \$21,346.19	Total Prepaid Expenses	\$58,686.80
Total Long-Term Investments \$21,346.19	Long-Term Investments	
	Patient Trust Cash, Invested	\$21,346.19
Total Current Assets \$5,291,664.06	Total Long-Term Investments	\$21,346.19
	Total Current Assets	\$5,291,664.06

C	Champaign County Nursing Home	
08/31/14	Balance Sheet	2

Fixed Assets

Nursing Home Buildings	\$23,291,270.61
Improvements not Buildings	\$469,743.52
Equipment, Furniture & Autos	\$1,428,674.45
Construction in Progress	\$0.00
Accumulated Deprecreciation-Land Improvements	(\$281,782.72)
Accumulated Depreciation-Equipment, Furniture, &	(\$969,885.84)
Accumulated Depreciation-Buildings	(\$4,406,900.40)
Total Fixed Assets	\$19,531,119.62
Total ASSETS	\$24,822,783.68

LIABILITIES & EQUITY

Current Liabilities

A/R Refunds	\$0.00
Accounts Payable	\$2,027,900.36
Salaries & Wages Payable	\$233,946.19
Interest Payable - Bonds	\$30,666.21
Due To Accounts Payable Fund	(\$131.27)
Tax Anticipation Notes Payable	\$163,161.82
Notes Payable	\$438,053.10
Total Current Liabilities	\$2,893,596.41
Non-Current Liabilities	

Nursing Home Patient Trust Fund	\$21,346.19
Bonds Payable	\$2,885,000.00
Accrued Compensated Absences	\$349,409.17
Total Non-Current Liabilities	\$3,255,755.36
Total Current Liabilities	\$6,149,351.77

Equity

Revenues	\$0.00
Retained Earnings-Unreserved	\$18,218,155.66
Year To Date Earnings	\$0.00
Contributed Capital	\$0.00
Year To Date Earnings	\$455,276.25
Total Equity	\$18,673,431.91
Total LIABILITIES & EQUITY	\$24,822,783.68

Champaign County Nursing Home Statement of Cash Flows (Indirect Method) 9 Months November 30, 2013 through August 31, 2014

CASH FLOW FROM OPERATING ACTIVITIES:

Net Income (Loss) - YTD	\$	455,276
Depreciation Expense		553,263
(Incr.)/Decr. in Accounts Receivable		(975,911)
(Incr.)/Decr. in Prepaid Expenses		(47,170)
(Incr.)/Decr. in Inventory		(463)
(Incr.)/Decr. in Patient Trust		(12,382)
Incr./(Decr.) in Accounts Payable		381,730
Incr./(Decr.) in Salaries and Wages Payable		76,565
Incr./(Decr.) in Interest Payable		(34,379)
Incr./(Decr.) in Accrued Com. Absences		35,438
Incr./(Decr.) in Other Liabilities		12,251
Net Cash Provided by Operating Activities	***************************************	444,218

CASH FLOW FROM INVESTING ACTIVITIES:

Net Cash Provided by Investing Activities	(81,143)
Improvements / (CIP)	(7,690)
Purchase of Equipment	(73,453)

CASH FLOW FROM FINANCING ACTIVITIES:

Net Cash Provided by Financing Activities	51,549
Increase in Equity Adjustment	(369,676)
(Decrease) in Bonds Payable	(180,000)
(Decrease) Due to General Corp. Fund	-
Notes Payable - Medicaid	438,053
Increase in Tax Anticipation Note	163,172

Total Cash Flow	414,624
Begining Cash Flow - 11/30/2013	366,793

ENDING CASH - 8/31/2014 \$ 781,417

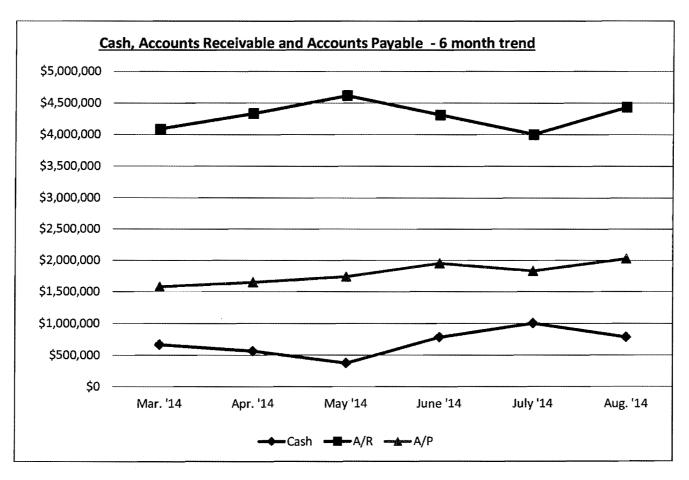
Champaign County Nursing Home Monthly Statements of Cash Flow (Indirect Method) March 31, 2014 through August 31, 2014

CASH FLOW FROM OPERATING ACTIVITIES:	<u>Mar. '14</u>	Apr. '14	<u>May '14</u>	June '14	<u>July '14</u>	Aug. '14
Net Income (Loss) - Monthly	\$ 63,487	\$ 26,381	\$ 129,231	\$ (91,193)	\$ 20,187	\$ 72,495
Depreciation Expense	62,472	61,920	61,607	61,608	61,200	60,597
(Incr.)/Decr. in Accounts Receivable	(137,718)	(242,861)	(281,792)	303,327	307,375	(431,113)
(Incr.)/Decr. in Prepaid Expenses	16,283	(64,753)	(5,756)	16,284	16,283	10,452
(Incr.)/Decr. in Inventory	-	-	-	-	-	•
(Incr.)/Decr. in Patient Trust	(661)	1,303	(482)	(3,292)	(2,464)	(3,763)
Incr./(Decr.) in Accounts Payable	103,365	68,463	93,107	209,540	(119,831)	197,524
Incr./(Decr.) in Salaries and Wages Payable	46,330	38,798	(173,163)	13,129	72,807	32,198
Incr./(Decr.) in Interest Payable	10,222	10,222	10,222	(51,110)	10,222	10,222
Incr./(Decr.) in Accrued Com. Absences	11,330	5,111	(12,640)	(1,895)	6,083	12,967
Incr./(Decr.) in Other Liabilities	66 1	(1,303)	482	3,292	2,464	3,763
Net Cash Provided (Used) by Operating Activities	 175,771	(96,719)	 (179,184)	 459,690	374,326	(34,658)
CASH FLOW FROM INVESTING ACTIVITIES:						
Purchase of Equipment	(6,934)	(6,654)	(7,674)	(51,050)	-	-
Improvements / (CIP)	 (2,547)		 -	 -	 -	 -
Net Cash Provided (Used) by Investing Activities	(9,481)	(6,654)	(7,674)	(51,050)	-	-
CASH FLOW FROM FINANCING ACTIVITIES:						
Incr./(Decr.) in Tax Anticipation Note Incr./(Decr.) Notes Payable - Medicaid	-	-	-	-	(593,132) 438,053	(181,591)
Incr./(Decr.) in Due to General Corp. Fund	-	-	-	-	-	-
Incr./(Decr.) in Bonds Payable	-	-	-	-	-	-
Incr./(Decr.) in Equity Adjustment	-	-	-	-	-	-
Net Cash Provided (Used) by Financing Activities		-	-	-	(155,079)	(181,591)
Total Cash Flow	166,290	(103,373)	(186,858)	408,640	219,247	(216,249)
Beginning Cash Balance (Prior Month's)	 493,720	 660,010	556,637	369,779	 778,419	 997,666
MONTH ENDING CASH BALANCE	\$ 660,010	\$ 556,637	\$ 369,779	\$ 778,419	\$ 997,666	\$ 781,417

Champaign County Nursing Home March 31, 2014 through August 31, 2014

Key Balance Sheet Items Charted Below:

	<u>Mar. '14</u>	<u> Apr. '14</u>	<u> May '14</u>	<u>June '14</u>	<u>July '14</u>	<u>Aug. '14</u>
Cash	660,010	556,637	369,779	778,419	997,666	781,417
A/R	4,085,148	4,328,009	4,609,804	4,306,475	3,999,101	4,430,213
A/P	1,579,097	1,647,560	1,740,667	1,950,207	1,830,376	2,027,900



Champaign County Nursing Home Strategic Objective Metrics – 2014 Updated October 1, 2014

Medical Management Metric	Status
Carle Clinic and Christie Clinic	
Carle Clinic – maintain 2 physicians and 2 full-time nurse practitioners	Maintained
Christie Clinic – maintain current level of care (one physician and one nurse practitioner)	Maintained
Implement daily rounds on the Medicare unit by January 1, 2014	Implemented with one NP
Expanded Specialized Services	
Establish pulmonary clinic by March 1, 2014	No progress. Continuing to find a pulmonologist.
Current wound/pain caseload is 16 residents.	10 currently on caseload 5 wound/5 pain 21 residents have healed and have been taken of the caseload.
Establish outpatient rehab program by March 1, 2014.	In discussions with Symbria (existing rehab provider). Symbira to review space and provide therapy volume projections

Dietary	Status		
Meals will be delivered within 15 minutes of scheduled meal times.	HCSG currently tracks plating start and end times in kitchen. Discussed tracking of meal delivery start and end times.		
The Pinnacle food quality score will meet or exceed Pinnacle national average of 3.69.	2013 annual average was 3.60. The rolling 12 month average is 3.5(Aug)		
	Jan 2014 3	3.67	
	Feb 3	3.50	
		3.77	
	Apr 4		
	,	3.43	
	June 3		
	,	3.15	
	Aug 3	3.25	
The Pinnacle dining service score will meet or exceed national average of 4.21	The 2013 annual average was 3.74. The rolling 12 month average is 3.6 (Aug)		
	Jan 2014 3	3.57	
		3.05	
	Mar 3	3.38	
	Apr 3	3.50	
	,	3.65	
		3.27	
	,	3.30	
	Aug 3	3.30	

Nursing Management	Status
Fill Director of Nursing Position in 2014	Filled April 2014
Nurse Education	
Carle Clinic Emergency Department Collaborative Training for nurses and CNAs. The goal is to train 90% of nurses and CNAs.	100% (42/42) nurses trained 76% (65/85) CNAs trained
IV training through pharmacy. The goal is 90% of nurses trained by end of 2014.	40/42 (95%) currently trained and certified. Annual training ongoing. 2 more classes scheduled September 16/42 updated annually so far. October more classes scheduled
Trach education. 90% of all nurses will be trained by the end of 2014.	83% (35/42) trained and more training scheduled in September 33/42 have updated their annual training. October more classes scheduled.
Skills training opportunities – collaborative effort with Carle Clinic or teaching programs. 90% of all nurses will be trained by the end of 2014.	See above Carle Clinic ER collaborative training.
Staff education from Carle Clinic Nurse Practitioners. Quarterly training is ongoing will see about whether monthly is feasible. Education topics and schedule still to be determined.	Dr. McNeal and her Nurse Practitioner will take over the monthly nurse training activities beginning in October.

Non-Financial Metrics	Status
Medicare 30-Day Readmission Rate	
The national average rate is 19.8 percent. The 25th percentile is 14.8 percent The 75th percentile is 23.4 percent. Source: MedPac Report to Congress: Medicare Payment Policy, March 2013. (Data is from 2011). CCNH will have a current baseline readmission rate by January 1, 2014.	EHDS Data Interact Data April 11% 11% May 25% 25% June (5/16) 31% 31% July (4/11) 36% 36% Aug (3/15) 20% 20% Sept (1/12) * 8% 8% *All assessments may not be transmitted yet
Pinnacle Survey Scores	
Meet or exceed national average scores, which are shown below. There are 16 separate survey scores. The summation of all surveys conducted in 2012 resulted in two out of 16 scores exceeded the national average. The metric goal is to have four score exceeding the national average for 2013 and six scores for 2014.	Calendar Year 2014 – One score met the national average. Five scores exceeded the national average. Aug 1 out of 16 July 3 out of 16 June 6 out of 16 May 10 out of 16 April 2 out of 16 March 5 out of 16
CMS 5 Star Rating	
Increase overall rating from one star to two star by the end of 2014	Two Star as of Sept 1, 2014
Annual Turnover Rate	
Annual turnover rate – Data from American Healthcare Association Quality Report 2013 • 45.0% 2011 • 37.0% 2010 • 42.0% 2009 • 45.1% 2008	FY2014 – 58.0% (Annualized through Aug)* FY2013 – 63% FY2012 – 52% FY2011 – 68% FY2010 – 53%

^{*90} separations (Dec 2013 thru August 2014) and 207 active employees as of August 31, 2014.

Financial Metrics	Status
Average Daily Census	
FY2014 budget projects a 195 average census	FY2013 ADC – 188.8 FY2014 YTD ADC – 203.0 (as of Aug 2014)
Medicare Census	
FY2014 budget projects a 17.0 Medicare census	FY2013 ADC - 16.4 FY2014 ADC - 16.3 (as of Aug 2014)
Payor Mix	
Medicare 8.7% Medicaid 55.2% Private pay 36.1%	FY2013 FY2014 YTD Medicare 8.7% 8.0% Medicaid 56.3% 58.3% Private pay 35.0% 33.7%
Cash from Operations	
Positive cash flow from operations in FY2014 – 12 month budget projects a \$34k cash contribution from operations	\$1.008 million as of August 2014

Note: All Medicare and Medicaid admissions and treatment shall be consistent with medical necessity standards.

To: Board of Directors

Champaign County Nursing Home

From: Scott T Gima

Manager

Date: October 2, 2014

Re: Management Update

County Nursing Homes and IGT Reimbursement under Managed Care

On September 19th, HFS met with county nursing home representatives, Life Services Network, and the County Nursing Home Association. MPA attended the meeting. The purpose of the meeting was to discuss the status of preserving county home IGT payments in the State's managed care programs. The following is a summary of the current IGT payment calculation – the numbers are fictitious.

Cost based rate Based on facility's Medicaid cost report	\$200 per day
HFS Medicaid Rate	\$150
Difference	\$50
Federal Medicaid Match (50%)	\$25
County Home IGT payment (55% of Federal Medicaid Match)	\$13.75
Federal Match Dollars kept by State	\$11.25
Net Medicaid rate with IGT	\$161.25

In this example, the State pays the \$13.75 on a quarterly basis and is a distinct separate payment from the monthly HFS Medicaid payments.

For 2014, the managed care plans have been instructed to pay the cost based rate to county homes. The plan was to have the county homes transfer \$38.75 back to the State for every \$200 paid. This is the IGT methodology that was in place prior to 2012. The State had decided it will not require transfer payments in 2014 because they are planning on filing a state plan amendment to CMS in October, with a January 1, 2015 effective date. This amendment will include the current IGT process where the managed care plans will pay the HFS Medicaid rate (the \$150 in the above example) and the IGT payment (\$13.75) will be paid by HFS directly to the county home on a quarterly basis.

Managed Care – MMAI Enrollment

HFS also informed the county homes that enrollment of eligible seniors currently living in SNFs will ramp up starting late September. The goal is to enroll approximately 48,000 dual eligible in the Chicago and Central Illinois markets by the end of the year. The

facility is implementing systems that will allow us to easily determine the current payor status of all dual eligible residents. Without an automated system, tracking the correct health plan to bill for every dual eligible resident (100+) each month is a time consuming task. Cash flow could be impacted if Medicare or Medicaid is billed instead of a health plan. Tracking assigned primary care physicians will also have to be reviewed as we are seeing examples across the state of residents being auto-assigned to physicians that are not their current physician.

Medicaid Pending

The Department of Healthcare and Family Services (HFS) and the Department of Human Services (DHS) has rolled a new web portal online Medicaid application system that will replace the existing paper application process. The ABE system is expected (according to the State) to reduce the turnaround time to process applications. The online application process will require the scanning of required financial documents.

The ABE system has the potential to improve the application process. We will encourage the families to sit down and spend an hour with the business office to complete the application and scan all required documents.

The current application process forces the Home to stand on the sidelines. The application and list of required supporting financial documents is provided to the family and fingers are crossed hoping the family completes and submits the application. It is virtually impossible right now for the facility to get any information on application status when calling a caseworker, or it takes hours of time on the phone to get any information on the application status. Our involvement in directly assisting in completing the online application and the scanning of supporting documentation allows us to be more involved in the applications process. In addition, the ABE system can provide updates on the status of the applications. MCNH currently has over 60 pending applications. The ABE system will not impact past applications, but hopefully it will help moving forward.

As always, give me a call (314-434-4227, x21) or contact me via e-mail at stg@healthcareperformance.com.