

NURSING HOME BOARD OF DIRECTORS AGENDA

County of Champaign, Urbana, Illinois Monday, October 18, 2010 – 6:00pm

In Service Classroom, Champaign County Nursing Home 500 S. Art Bartell Road, Urbana

CHAIR:Mary Ellen O'ShaughnesseyDIRECTORS:Jan Anderson, Peter Czajkowski, Jason Hirsbrunner, Lashunda
Hambrick, Alan Nudo, Charles Lansford

ITEM

- I. CALL TO ORDER
- II. <u>ROLL CALL</u>
- III. APPROVAL OF AGENDA/ADDENDUM
- IV. <u>APPROVAL OF MINUTES</u> September 13, 2010

V. <u>PUBLIC PARTICIPATION</u>

VI. OLD BUSINESS

None

VII. <u>NEW BUSINESS</u>

- a. Annual Employee Recognition Event (discussion)
- b. IDPH Update
- c. Updated/Revised Personnel Policy Manual
- d. Management Report

VIII. OTHER BUSINESS

None

- IX. <u>NEXT MEETING DATE & TIME</u> a. November 8, 2010
- XII. ADJOURNMENT

Attachments: Updated/Revised Personnel Policy Manual, Management Report, Management Update

Board of Directors Champaign County Nursing Home Urbana, Illinois September 13, 2010

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Directors Present: Nudo, Lansford, Czajkowski, O'Shaughnessey, Hambrick, Andersen

Directors Excused: Hirsbrunner

Also Present: Busey, Scavotto, Buffenbarger, Noffke

1. Call to Order

The meeting was called to order at 6:00pm by Chair O'Shaughnessey

2. Roll Call

Busey called the roll of Directors. A quorum was established.

3. Agenda & Addendum

On motion by Lansford (second Andersen) the agenda was approved (unanimous).

4. Approval of Minutes

On motion by Nudo (second Czajkowski), the Board approved the minutes of August 9, 2010.

5. Public Participation

There was no public participation. The League of Women Voters distributed the current version of A Directory of Who's Who n Government for 2010-2011.

6. Old Business

None

7. New Business

a. IDPH Update

Noffke and Buffenbarger brought the Board up to date on the status of the latest complaint investigation. There were no G-level deficiencies or fines. There were, however, three deficiencies involving failure to sanitize glucometers with the

proper solution, accidents involving a resident slipping out of a geri-chair, and treatment of pressure ulcers (three residents). The citations should be resolved with a Plan of Correction, which should be submitted by Wednesday September 14. There were several questions surrounding the adequacy of training of contract agency staff; the joint responsibility of the agencies and CCNH staff for education; and the need to tighten up policies and contracts with agency corporate entities. Management is studying the contract provisions. CCNH nursing supervision is being reinforced. One day supervisor has been hired and two more positions are being recruited.

b. Objectives Status Report

Scavotto reviewed progress on CCNH objectives, which paralleled the memorandum contained in the Board mailing. The major emphasis will continue to involve quality management and regulatory compliance. The Commitment to Quality Initiative will be completed on time; lasting success will be dependent upon improving supervision, and communication and upon improving CCNH's culture of resident satisfaction and care. The dementia program is re-building. Community image, while important, is a second priority to regulatory compliance, customer service, and quality management. Marketing efforts to the hospitals are showing signs of improvement with the increased census. The financial position should remain profitable with higher census levels but sustainability will only come from improved cash flow, which means that the IGT must be resolved. There are signs of productivity with Human Resources as unscheduled absences and grievances are down.

There were extensive questions from Directors about quality, customer service, and the IGT. CCNH is very pleased with the efforts of the Medical Director, especially with his efforts to improve the reporting of test results. His caseload should improve over time. The establishment of a customer service benchmark is under way with the University of Illinois. Training continues and the Pinnacle satisfaction scores are a factor in management evaluations. The IGT has regained a position of higher prominence with County political organizations, such as Metro Counties; a resolution to the proposed restructuring will not take place without a sustained political effort. Large Counties like DuPage, Lake, Peoria, Rock Island, and Winnebago are supportive of the effort. Recent political contacts have confirmed that State HFS is still committed to restructuring the IGT.

c. Management Report

Scavotto reviewed the financial affairs through July.

Census for August was essentially the same as July – 204.9 (August) versus 204.5 (July). August's mix is showing lower Medicaid and higher Medicare than July.

The August per diem for Medicare reflects \$466. Revenues for August are *estimated* at \$1.340 million; if that estimate holds up, August could be a record revenue month for CCNH.

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Expenses will reflect higher labor costs. August is a vacation month and turnover has been higher than normal. At this writing, 15 orientees – all of whom took the Predictive Index – are on their way to becoming new employees.

Cash slow remains thin; despite CCNH's better profitability, improved cash flow is dependent upon resolving the IGT.

8. Other Business

There was no Other Business

9. Next Meeting Date

Monday October 18, 2010, 6 pm.

10. Adjournment

Acting Chair O'Shaughnessey declared meeting adjourned at 6:40 pm.

Respectfully submitted

Michael A. Scavotto Recording Secretary

| To: | Board of Directors Champaign County Nursing Home |
|-------|-----------------------------------------------------|
| From: | M.A. Scavotto Manager |
| Date: | October 8, 2010 |
| Re: | Updated/Revised Personnel Policy Manual |

In August, the Nursing Board reviewed and approved changes to Chapter 9, Salary Administration. The appended Personnel Policy Manual includes updates to the remaining chapters; feel free to skip Chapter 9, as you have already been through it.

Like any document of this type, the manual is a work-in-process.

The updated Personnel Policy Manual is designed to recognize the distinct differences the Nursing Home and other County departments. Many policies – affirmative action, information technology, anti-harassment, workplace violence, family medical leave act, military leave – apply across-the-board and reflect the County's policies. Other policies apply specifically to the Nursing Home; something as basic as "hours of work" is an excellent example, as CCNH operates 24/7 and has myriad work schedules reflecting full- and part-time shifts across multiple job classifications.

The electronic file containing the revised Personnel Policy Manual is a large document. It may be best to review it on your monitors rather than print it out.

The original manual makes reference to the Policy, Personnel, and Appointments Committee. That reference has been replaced with the CCNH Nursing Board. The revised manual eliminates all references to appointed Department Heads and/or elected officials; the Department Managers at CCNH report exclusively to the Administrator and enjoy no other reporting privileges.

Here's a list of some of the other changes represented in the revised manual:

- Hearing procedures on termination are eliminated.
- Work hours have been adjusted to reflect actual practice at CCNH.
- Hazardous weather, holidays, vacation, sick, and personal leave days have been adjusted to reflect actual practice at CCNH.

- Compensatory time for Department Managers has been dropped. (Compensatory time is accrued, but is not paid on termination. Department Managers, as exempt employees, are paid to accomplish a job; their worth is not measured in terms of hours worked. CCNH Department Managers maintain the flexibility to manage their own work schedules, provided their performance does not suffer.)
- Extended Leave-of-Absence Without Pay has been dropped as it does not fit CCNH's operation.
- Exhibit A, Recommended Disciplinary Procedures, has been dropped as the requirements for discipline are already expressed in the body of the manual.
- Chapter 16, Information Technology, has been added to reflect the digital age in which we now find ourselves. (This County policy has an organization-wide spectrum and may be duplicated in other CCNH policy statements.)
- Chapter 17 has been added to address the rigors of Protected Health Information (PHI) and confidentiality occasioned by the Health Insurance Portability and Accountability Act (HIPAA). (This policy has an organization-wide spectrum.)
- Chapter 18 incorporates a new policy on Social Networking. The policy is designed to alert employees of the dangers and risks associated with disclosing PHI or other confidential information on such new media as Facebook and Twitter. In addition, social media are not to be used to threaten, to intimidate, or to in any way affront members of the CCNH community, with specific reference to residents and fellow employees. (This policy has an organization-wide spectrum.)

The revised manual has been reviewed by the County Administrator and, in our opinion, is ready for your consideration.

| To: | Board of Directors Champaign County Nursing Home |
|-------|-----------------------------------------------------|
| From: | M.A. Scavotto Manager |
| Date: | October 8, 2010 |
| Re: | Management Report |

As I write this update, census has continued to run under 200, so census has softened during the past few weeks. You get an immediate sense of this in the following table as discharges exceeded admissions for the first time in several months.

| | Apr | May | June | July | Aug |
|---------------|-----|-----|------|------|-----|
| Admits | | | | | |
| Pvt | 4 | 8 | 1 | 8 | 9 |
| Pay/Insurance | | | | | |
| Medicare A | 21 | 21 | 24 | 22 | 9 |
| Medicaid | | | 1 | | |
| Total | 25 | 29 | 26 | 30 | 18 |
| Discharges | | | | | |
| Pvt | 11 | 14 | 8 | 6 | 18 |
| Pay/Insurance | | | | | |
| Medicare A | 9 | 12 | 14 | 16 | 7 |
| Medicaid | 3 | 1 | 3 | 1 | 2 |
| Total | 23 | 27 | 25 | 23 | 27 |

Here's what's happened on admissions and discharges.

August's payer mix was 36.5 percent Private Pay, 50 percent Medicaid, and 13.5 percent Medicare. This is a good mix, roughly equal to last month.

July's results reflect a gain of \$23k. Year-to-date, CCNH is reporting a gain of \$151k which continues to reflect both the government sanctions for April plus the full impact of all conversion days. (In August, CCNH experienced 114 conversion days; July had 55.)

Medicaid revenues were up versus July; Medicare was up slightly. Private Pay revenue was excellent, just a bit under July. *(Figures will not add to 100 percent.)*

| | Jun-10 | As Pct of Pt Revenue | Jul-10 | As Pct of Pt Revenue | Aug-10 | As Pct of Pt Revenue |
|---------------|--------|----------------------------|--------|----------------------------|--------|----------------------------|
| Medicare A | \$349k | 29% | \$375k | 30% | \$393k | 30.6% |
| Medicaid | \$422k | 35% | \$436K | 34% | \$452k | 35.2% |
| Pvt Pay | \$363k | 30% | \$381k | 30% | \$378k | 29.4% |

Misc Revenue and Property Taxes excluded from calculation

Expenses were over budget by about \$120k, and this overage represents the real detriment to better performance in August. You know from my updates that agency costs were significantly over budget, by fully \$70k; that is a shocking figure. Other accounts with significant variance were legal & audit at \$18k over budget, electric service at \$10k over, building maintenance at \$6k over, professional services in nursing (MDS replacement) at \$18k over, and professional services in social services at \$8k over (replacement for director). For the professional fees in nursing and social services, the overages are counter-balanced by salaries in vacant positions.

CCNH Average Daily Census

Average daily census is showing signs of stabilizing. The recent history has been:

| Dec190.9Aug182.4Jan 09198.4Sep181.5Feb195.8Oct183Mar188.4Nov179.2Apr186.9Dec187.7May188.6Jan-10188.5June178.9Feb185.2July179.8Mar192.1 | | Dec 2008 thru August 2010 without bedholds | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|----------------------------------------------------|----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|--|--|
| Apr 195.9 May 205.9 June 205.6 July 204.5 Aug 205.5 | Jan 09 Feb Mar Apr May June | 198.4 195.8 188.4 186.9 188.6 178.9 | Sep Oct Nov Dec Jan-10 Feb Mar Apr May June June July | 181.5 183 179.2 187.7 188.5 185.2 192.1 195.9 205.9 205.6 204.5 | | |

There is no question that census continues to be better than when we first began the turnaround effort. If you start with August 2009, it looks like CCNH is picking up some speed. CCNH is a large facility with high fixed cost load; as a result, it has a high breakeven point and census remains the critical factor in improving CCNH's position.

Medicare days were 868 in August for an ADC of 28, including the Medicare Advantage days, which does not pay on a par with traditional Medicare. Based on CCNH's recent experience, the last 4 months' Medicare experience has been positive. Here's the pattern:

| Dec | 884 | July | 442 | Feb 10 | 471 |
|--------|-----|--------|-----|--------|-----|
| Jan 09 | 938 | Aug | 485 | Mar | 803 |
| Feb | 755 | Sep | 470 | Apr | 741 |
| Mar | 675 | Oct | 528 | May | 976 |
| Apr | 540 | Nov | 448 | June | 852 |
| May | 573 | Dec | 451 | July | 835 |
| June | 396 | Jan 10 | 644 | Aug | 868 |

March's Medicare A revenues snapped our slump; April, without considering the government sanction, was better than many prior months, but not equal to March. In May, volume was up strongly, thanks to increased activity at Carle. June and July kept things rolling. Compare the results for Medicare A for the last 14 months versus the start of last fiscal year; we had been mired right around \$200k and hadn't been able to get back to earlier levels, which approximated \$400k.

Medicare A Revenues

| First 4 months | | Last 14 Month | S |
|----------------|--------|----------------|-----------|
| Dec | \$379k | May 09 | \$211k |
| Jan-09 | \$396k | June | \$195k |
| Feb | \$313k | July | \$179k |
| Mar | \$308k | Aug | \$198k |
| | | Sep | \$196k |
| | | Oct | \$226k |
| | | Nov | \$218k |
| | | Dec | \$209k |
| | | Jan-10 | \$276k |
| | | Feb | \$208k |
| | | Mar | \$434k |
| | | Apr* | \$283k* |
| | | May | \$433k |
| | | June | \$349k |
| | | July | \$375k |
| | | Aug | \$393k |
| | | *Without dedu | ction for |
| | | government sar | nction |

Med B came in at \$37k -- quite a bit under July's \$54k; Medicare B continues to elude any signs of stability.

In terms of days, the Medicaid pattern had been smoothing out. Medicaid revenues, however, reflect adjustments for conversion days; as a result, there is still some fluctuation in the revenue figures. Overall, the Medicaid trend is positive.

When looking over the table below, keep in mind that CCNH went to the Standard Rate on October 1, 2009:

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| Month | Net Revenues | Chg | Days | Chg |
|--------|--------------------|---------|--------|---------|
| April | \$633k | | 2885 | |
| May | \$596k | (5.8)% | 2941 | 1.9% |
| June | \$497k | (16.6)% | 2725 | (7.3)% |
| July | \$538k | 8.2% | 2791 | 2.4% |
| Aug | \$511k | (5)% | 2652 | (5)% |
| Sep | \$561k | 9.8% | 2818 | 6.3% |
| Oct* | \$382k | (32)% | 3160 | 12.1% |
| Nov | \$416k^ | 8.9% | 2837 | (10.2)% |
| Dec | \$377k | (9.4)% | 2937 | 3.5% |
| Jan 10 | \$430k | 14 % | 2839 | (3.3)% |
| Feb | \$376k | (13)% | 2788 | (1.8)% |
| Mar | \$389k | 3.5% | 2982 | 7% |
| Apr# | \$540k | 38.8% | 2935** | (1.7)% |
| May | \$480k | (11.1)% | 3043 | 3.7% |
| June | \$422k | (12.1)% | 3038 | (0.2)% |
| July | \$436k | 3.3 % | 3224 | 6.1% |
| Aug | \$452k | 3.7% | 3177 | (4.4)% |
| | enues now recorded | | | |

Medicaid Revenues Compared

*Medicaid revenues now recorded at net. ^ Includes October's portion of certified costs #Without deduction for government sanction

** Without Medicaid conversion days

Without Medicald Conversion days

CCNH's payer mix continues to move in a direction that is, overall, positive. The following table provides the comparisons in this significant change; there was virtually no change of the same figures for July:

| | Comparative Pa CCNH | yer Mix |
|----------|------------------------|--------------------|
| | Dec-07 thru June | Sep-08 thru Aug-10 |
| Medicaid | 62% | 51.8% |
| Medicare | 9% | 11.5% |
| Pvt Pay | 29% | 36.7% |
| Totals | 100% | 100% |

The Medicare per diem has been consistently over \$400. August continued this trend with a result of \$453.

For the five months ended August 2010, the results of operations are posted below and include the impact of government sanctions.

Last Five Months w/Property Tax and County Overhead Allocated Monthly

| | Apr-10 | May-10 | Jun-10 | Jul-10 | Aug-10 |
|---------------------------------------------------------------|--------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| Medicare A Medicare B Medicaid Pvt Pay Adult Day- | \$ 202,660 \$31,245 \$525,733 \$253,218 | \$433,080 \$52,030 \$480,162 \$311,516 | \$348,832 \$41,374 \$421,974 \$363,049 | \$374,678 \$54,024 \$435,605 \$380,278 | \$393,259 \$36,932 \$452,122 \$377,604 |
| Private Adult Day-TXX Miscellaneous Property Tax | \$8,234 \$12,949 \$3,595 \$80,973 | \$8,179 \$13,122 \$3,004 \$80,973 | \$10,049 \$12,030 \$9,228 \$80,973 | \$11,936 \$13,856 \$5,652 \$80,973 | \$12,912 \$12,499 \$5,143 \$80,973 |
| All Revenues | \$1,118,607 | \$1,382,065 | \$1,287,509 | \$1,357,002 | \$1,371,444 |
| All Expenses | \$1,262,798 | \$1,290,299 | \$1,214,917 | \$1,290,811 | \$1,347,853 |
| Net Income/(Loss) | \$(144,191) | \$ 91,766 | \$72,592 | \$66,191 | \$23,591 |
| Census Change ADC Change | 5876 195.9 | 6383 8.6% 205.9 5.1% | 6169 (3.4)% 205.6 (0.1)% | 6341 2.8% 204.5 (0.5)% | 6370 0.5% 205.5 0.5% |
| FTE | 184 | 179 | 181 | 178 | 177 |

Cash position remains tight and this should come as no surprise even as census targets materialized over the last 3 months. At August 31, cash was at \$867k. Cash position is still critical. As you will readily discern below, the forecast low balances are awfully low.

| Month | Forecast High Balance | Forecast Low Balance | |
|-------|-----------------------|----------------------|--|
| Sept | \$998k | \$381k | |
| Oct | \$925k | \$397k | |
| Nov | \$1.261 million | \$501k | |

The following graphs provide a comparative statement of position for CCNH through August 2010.

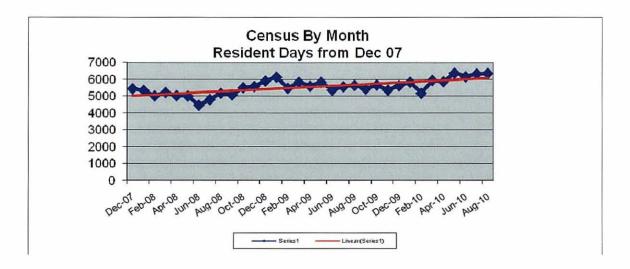
The solid line is a trend line for the displayed data and it should appear in red on your computers. (These graphs will display best when viewed on your screens.)

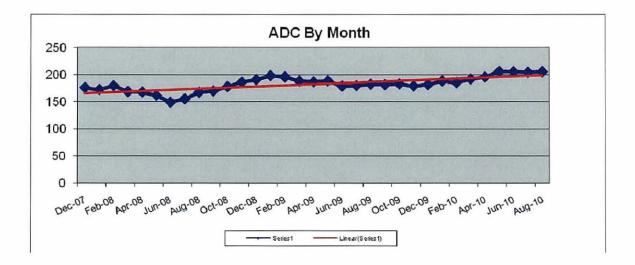
Census

Census continues to receive a lot of attention. Fiscal 2010 is off to a decent start with an ADC of 195.7 versus our target of 195. The last three months of strong census have pushed us just over our goal.

| Month | Pvt Pay | Medicaid | Medicare | Total |
|-----------|---------|----------|----------|-------|
| Aug -2008 | 1707 | 3140 | 341 | 5188 |
| Sep | 1587 | 3003 | 505 | 5095 |
| Oct | 1796 | 3069 | 607 | 5472 |
| Nov | 1704 | 3070 | 917 | 5691 |
| Dec | 1788 | 3246 | 884 | 5918 |
| Jan-2009 | 1906 | 3306 | 938 | 6150 |
| Feb | 1773 | 2955 | 755 | 5483 |
| Mar | 2102 | 3064 | 675 | 5841 |
| Apr | 2183 | 2885 | 540 | 5608 |
| May | 2332 | 2941 | 573 | 5846 |
| June | 2248 | 2725 | 396 | 5369 |
| July | 2342 | 2791 | 442 | 5575 |
| Aug | 2517 | 2652 | 485 | 5654 |
| Sep | 2156 | 2818 | 470 | 5444 |
| Oct | 1985 | 3160 | 528 | 5673 |
| Nov | 2092 | 2837 | 448 | 5377 |
| Dec | 2244 | 2937 | 451 | 5632 |
| Jan-2010 | 2362 | 2839 | 644 | 5845 |
| Feb | 1926 | 2788 | 471 | 5185 |
| Mar | 2171 | 2982 | 803 | 5956 |
| Apr | 2200 | 2935 | 741 | 5876 |
| May | 2364 | 3043 | 976 | 6383 |
| June | 2279 | 3038 | 852 | 6169 |
| July | 2282 | 3224 | 835 | 6341 |
| August | 2325 | 3177 | 868 | 6370 |

Current Census by Payer by Month (without bedholds)





Revenues

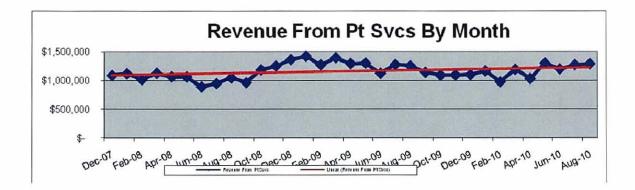
Since May, Revenue From Patient Services have plateaued, fortunately at a higher level – about \$200k per month – than what CCNH experienced earlier in the fiscal year.

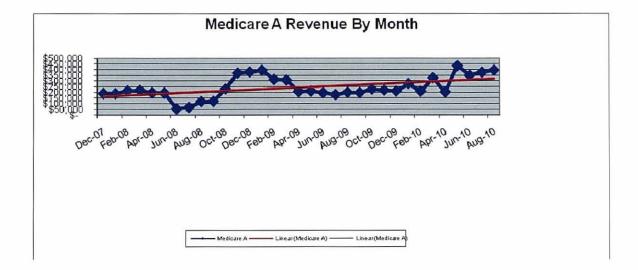
March's Medicare A activity reversed the sharp drop in Medicare volume that dates back to April 09. Since March, Medicare A revenues have been consistently up (factoring in April's write-down for denial of payment). August's Medicare A revenue of \$393k was an excellent performance, behind only May-10 of \$433k and Jan-09 of \$396k.

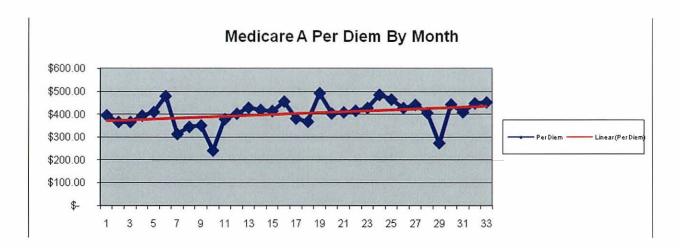
The Medicare per diem is a critical factor in building a better revenue base and we have significant improvements to make in our performance. August's per diem of \$453 exceeded July's \$449; lately, CCNH has had excellent per diem experience.

The trend line in Medicare A is fragile. Because of better volumes since April, the trend has returned to positive. Medicare census remains a critical ingredient to success and it also remains elusive. Also, take a look at the chart for Part B revenue; this classification continues to defy classification.

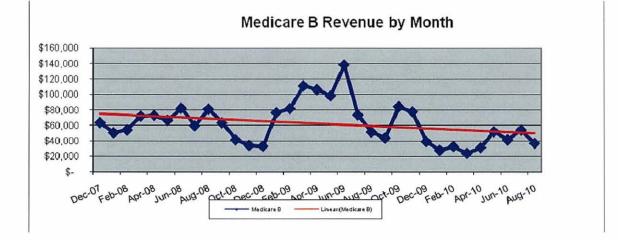
For the most part, Medicaid revenues continue to be stable although CCNH was up a bit in August, as it also was in July. You will see from the graph that Medicaid revenues dived with the elimination of the old IGT program; however, our expenses also were reduced significantly. Generally, Medicaid revenues have been stable with some exceptions caused by conversions from Private Pay to Medicaid. As CCNH has had better total volume since April, Medicare has done much better and Pvt Pay has been holding steady.

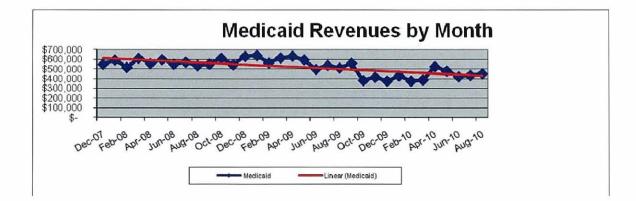


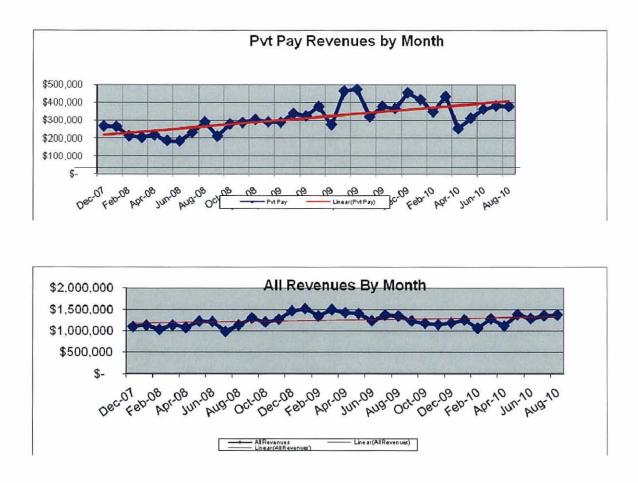




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Expenses

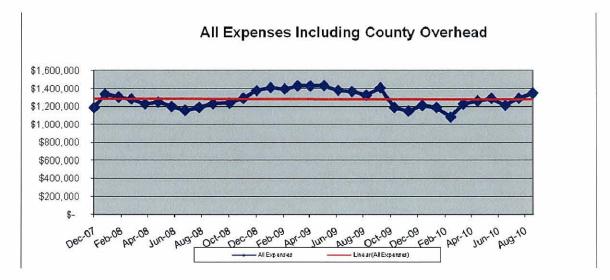
CCNH's expense control went off-track in August. For the most part, expenses were within normal limits; however, the failure to control agency staffing costs hurt badly. In August, and as reported above, expenses were over budget by approximately \$119k with the largest variance of \$70k occurring in agency staffing. Electricity was over budget by \$10k. Temporary professional assistance in Social Service and in Nursing for MDS Coordinator replacements represented about \$26k. These professional service costs are off-set by positions that are vacant. In the case of the Social Services Director, CCNH's salary expense for its own nursing cadre was up slightly over July.

We discovered that CCNH was recording an insufficient amount of IMRF benefit expense. This insufficiency amounts to \$47k year-to-date. August has the correct IMRF expense and we will adjust the year-to-date figures in September.

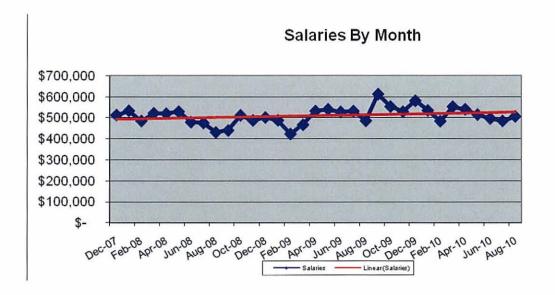
The following graph illustrates agency expense through August 2010. We have had a horrible summer in this regard.



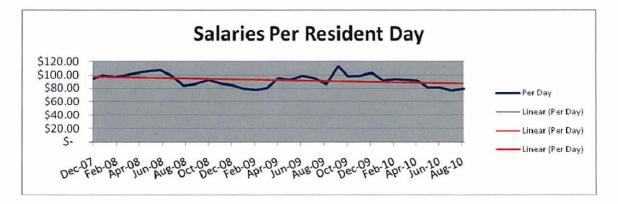
The big picture view appears in the following graph. The figures since October 09 reflect the elimination of the transfer expense associated with IGT program. *The up-tick in August's expenses is of great concern.*



Salaries continue to be our biggest cost. Graphically, the salary relationship is presented below.



August's salary expense displays similar indicators as July's. Overall, salaries per resident day were down over prior months, largely due to the fact that Agency staffing was up. The FTE complement for August was 177; July was 178, well below CCNH's normal operating level



Summary

Census continues to be the big determinant of success and one can see the results of improved census in the past few months. Accounts Payable remains a major source of concern as current cash flow is not sufficient to reduce payables by a significant amount; the outstanding balances are better than when the turnaround began, but nobody is comfortable with the current cash position. CCNH continues to have far more obligations that it does cash on hand.

In terms of goals, CCNH has hit its census target thanks to increased activity at the hospitals. Private Pay census has also been excellent and an indication that CCNH is making progress in the local market. With the higher census, CCNH has returned to consistent profitability, but the cash position is unlikely to be resolved quickly without a resolution to the intergovernmental agreement.

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| To: | Board of Directors Champaign County Nursing Home |
|-------|-----------------------------------------------------|
| From: | M. A. Scavotto Manager |
| Date: | October 8, 2010 |
| Re: | Management Update |

This is the twenty-seventh in a series of updates designed to keep you current on developments at CCNH.

 Census: CCNH's mix has improved in recent months and may have stabilized. August's census of 205.5 plus the totals since May gives us a year-to-date average of 196.8. The goal is 195. Let's hope the hospitals stay busy as CCNH is one direct beneficiary of their discharge activity. In August, CCNH was over 200 for the entire month. As noted in a recent update, census has slowed in recent weeks and slipped below 200. As of October 6, census was at 194.

Increased census translates into revenue. August had very strong revenue, but it was not quite a record month for CCNH. May 2010 was the high at \$1.382 million; August came in at \$1.371.

2. **Operations:** IDPH accepted the Plan of Correction and the recent complaint cycle is now officially closed. CCNH has experienced one reviewable case involving a fracture. It is likely that IDPH will become involved. I will have more information as the investigation unfolds.

The MDS Coordinator position is vacant and this is not good news. We secure MDS services via Pathways (a consulting firm); the price is steep but there is no choice. There are far too few MDS Coordinators to meet the demand. We are recruiting for a replacement. On a related point, the industry is now in transition to MDS 3.0. We expect that it will become more difficult just to keep our existing reimbursement. The single most important factor that works on our behalf is the quality of the documentation in the chart. If the documentation supports a certain code level, reimbursement problems are minimized. The common denominator behind coding consistency and integrity is nursing supervision. I am convinced that we are correct in maintaining the emphasis on supervision and training.

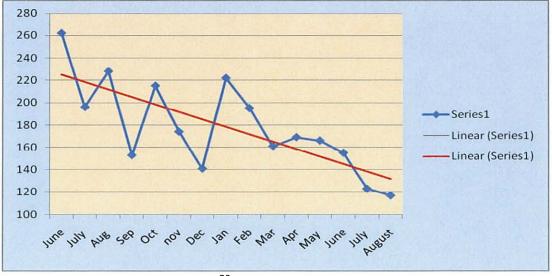
Things are moving, albeit slowly, on the U of I customer service assessment. One of the consultants was slowed down by a brief illness. We are anticipating receiving the initial report on the survey questionnaire next week.

As we learn more about the delays associated with the IGT restructuring, more and more Counties are resolving to break the log jam in Springfield. It is clear that a political solution will be necessary, and I remain confident that Metro Counties will lead the charge.

Effective October 1, CCNH transitions to MDS 3.0 – which is a fancy way of saying that CCNH is now working with a new version of the Minimum Data Set (MDS). The big deal with 3.0 is the requirement to do interviews with residents about various phases of their lives at CCNH. Some involve end-of-life care. All involve more time with residents and families, and all homes are working their way through this transition. If you hear anything about lots of new and different questions being asked, it's true.

The transition to MDS 3.0 will not be problem-free. Several MPA clients have the older, server-based MDI applications, and they are experiencing serious difficulties processing the basic MDS. CCNH has not had that experience, thankfully. As we move forward maintaining the current level of reimbursement will be tougher. There are new criteria for coding that have a significant impact on reimbursement; in other words, the rules of the game have changed dramatically and all providers are embarking on a new learning curve. One emphasis that we can expect is increased scrutiny over hospital admissions, especially in targeted diagnoses like congestive heart failure and chronic obstructive pulmonary disease; hospitals will be under much tougher scrutiny to treat these cases in lower-cost settings – and this may create an opportunity for CCNH in the very near future.

3. Employees: The unscheduled absence position is looking pretty good; CCNH is showing a big improvement that appears to be standing the test of time.



Unscheduled Absences January 2009 thru August 2010

There has been no action on collective bargaining.

On the agenda is a discussion item for the annual CCNH employee recognition event. Several of you attended last year's event. It's time to get tuned up for this year.

•

We continue to have all applicants take the Predictive Index. It's going to take some time to see the results of this program, but the strategic direction is correct. Our current dilemma with high agency costs will change. CCNH has been beset with high turnover in the past few months; the replacement process is proceeding. Building a stronger workforce requires that we be patient and willing to ride out the bumps.

As always, give me a call (314-434-4227) or zap me via e-mail if you have questions or want to discuss anything.

Champaign County Nursing Home Balance Sheet

ASSETS

Current Assets

| Cash | |
|------------------------------------------------------------------------------------------------------|----------------------------|
| Cash | \$866,570.41 |
| Petty Cash | \$300.00 |
| Total Cash | \$866,870.41 |
| Rec., Net of Uncollectible Amounts | |
| Accts Rec-Nursing Home Private Pay | \$592,642.85 |
| Accts Rec-Nursing Home Med Adv/ HMO/ Ins | \$749,167.35 |
| Total Rec., Net of Uncollectible Amounts | \$1,341,810.20 |
| Rec., Net of Uncollectible Amounts | |
| Accts Rec-Nursing Home Hospice | \$72,950.55 |
| Allowance for Uncollectible Accts-Private Pay | (\$13,636.59) |
| Allowance for Uncollectible Accts-Patient Care P | (\$1,119.00) |
| Allowance for Uncollectible Accts-Patient Care H | (\$276.00) |
| Total Rec., Net of Uncollectible Amounts | \$57,918.96 |
| Accrued Interest | 2 |
| Property Tax Revenue Receivable | \$18,140.29 |
| Total Accrued Interest | \$18,140.29 |
| Intergvt. Rec., Net of Uncollectibl | |
| Due from Collector Funds | \$0.00 |
| Due from Other Governmental Units | \$525,978.00 |
| Due from IL Public Aid | (\$179,100.84) |
| Due from IL Department of Aging-Title XX | \$74,865.31 |
| Due from US Treasury-Medicare | \$443,153.76 |
| Due From VA-Adult Daycare | \$5,006.80 |
| Due From VA-Nursing Home Care | \$47,408.33 |
| Allowance for Uncollectible Accts-IPA | (\$22,112.00) |
| Allow For Uncollectible Accts-IL Dept Of Aging | (\$449.00) |
| Allowance for Uncollectible Accts-Medicare | (\$13,548.00) |
| Allowance For Uncollectible Accts-VA Adult Day C Allowance for Uncollectible Accts-VA Veterans Nu | (\$15.00) (\$112.00) |
| Total Intergvt. Rec., Net of Uncollectibl | \$881,075.36 |
| Prepaid Expenses | |
| | \$69 201 <i>4</i> 6 |
| Prepaid Expenses Stores Inventory | \$68,291.46 \$21,484.31 |
| Total Prepaid Expenses | \$89,775.77 |
| Long-Term Investments | |
| Patient Trust Cash, Invested | \$10,103.41 |
| Total Long-Term Investments | \$10,103.41 |
| Total Current Assets | \$3,265,694.40 |
| i ulai Uliteni Assels | φ3,203,094.40 |

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08/31/10

Fixed Assets

| Nursing Home Buildings | \$23,101,202.71 |
|--------------------------------------------------|------------------|
| Improvements not Buildings | \$463,525.63 |
| Equipment, Furniture & Autos | \$1,139,367.36 |
| Construction in Progress | \$92,279.38 |
| Accumulated Deprecreciation-Land Improvements | (\$131,153.27) |
| Accumulated Depreciation-Equipment, Furniture, & | (\$520,838.75) |
| Accumulated Depreciation-Buildings | (\$2,069,655.60) |
| Total Fixed Assets | \$22,074,727.46 |
| Total ASSETS | \$25,340,421.86 |

2

Champaign County Nursing Home Balance Sheet

LIABILITIES & EQUITY

Current Liabilities

| | t 0.00 |
|---------------------------------|--------------------------------|
| A/R Refunds A/R Refunds | \$0.00 |
| Accounts Payable | (\$2,848.46) \$2,737,839.04 |
| Salaries & Wages Payable | \$2,737,839.04 \$0.00 |
| TOPS & TOPS FICA Payable | \$0.00 |
| Interest Payable - Bonds | \$0.00 \$28,229.86 |
| Due to General Corporate Fund | \$333,141.98 |
| Due to Other Funds | \$333,141.98 \$0.00 |
| Tax Anticipation Notes Payable | \$174,241.03 |
| Notes Payable | \$174,241.03 |
| Total Current Liabilities | \$3,270,603.45 |
| | |
| Non-Current Liabilities | |
| Nursing Home Patient Trust Fund | \$10,103.41 |
| Accrued Compensated Absences | \$0.00 |
| Total Non-Current Liabilities | \$10,103.41 |
| Total Current Liabilities | \$3,280,706.86 |
| Long Term Liabilities | |
| Bonds Payable | \$3,175,000.00 |
| Total | \$3,175,000.00 |
| Total Liabilities | \$6,455,706.86 |
| Equity | |
| Retained Earnings-Unreserved | \$18,719,289.00 |
| Year To Date Earnings | \$14,841.58 |
| Contributed Capital | \$0.00 |
| Year To Date Earnings | \$150,584.42 |
| Total Equity | \$18,884,715.00 |
| Total LIABILITIES & EQUITY | \$25,340,421.86 |
| | φ23,340,421.00 |

| 08/31/10 | Actual vs Bu | gn County Nu daet Stateme | and the second se | ons | | |
|--------------------------------------------------|---------------------|------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|----------------------------|------------|
| Description | Actual | Budget | Variance | YTD Actual | YTD Budget | Variance |
| Operating Income | | | | | | |
| Design Information Days | | | | | | |
| Total Census Intergvt. Rev. | | | | | | |
| ntergovernmental Rev. | 50 | | | | | |
| VA-Veterans Adult Daycare | 1,407.00 | | 1,407.00 | 10,519.00 | | 10,519.0 |
| VA-Veterans Nursing Home Care | 6,720.49 | | 6,720.49 | 70,673.54 | | 70,673.5 |
| Sanctioning Loss Of Revenue | 0,120,10 | | 0,120110 | (95,629.26) | | (95,629.2 |
| Medicare A | 287,268.60 | 330,921.00 | (43,652.40) | 2,305,351.82 | 2,978,289.00 | (672,937.1 |
| Medicare B | 36,932.22 | 24,000.00 | 12,932.22 | 339,260.84 | 216,000.00 | 123,260.8 |
| Medicaid Title XIX (IDHFS) | 316,782.88 | 433,150.00 | (116,367.12) | 3,483,870.66 | 3,823,817.00 | (339,946.3 |
| ARD - VA - Veterans Care | 6,720.49 | 100,100,00 | 6,720.49 | 19,944.68 | 0,020,011100 | 19,944.6 |
| ARD - Medicare A | 13,986.78 | | 13,986.78 | 51,960.06 | | 51,960.0 |
| ARD - Medicaid Title XIX (IDHFS) | 134,609.04 | | 134,609.04 | 395,104.26 | | 395,104.2 |
| IL Department of Aging-Day Care Grant (Title XX) | 12,499.01 | 10,381.00 | 2,118.01 | 107,779.86 | 93,429.00 | 14,350.8 |
| Local Government Reimbursement-Senior Transpo | 12,455.01 | 994.00 | (994.00) | 107,779.00 | 8.946.00 | (8,946.0 |
| Total Intergovernmental Rev. | 816,926.51 | 799,446.00 | 17,480.51 | 6,688,835.46 | 7,120,481.00 | (431,645.5 |
| Census Chgs. for Svs-Health Fe | | | | | | |
| Total Census Chgs. for Svs-Health Fees Rev. | | | | | | |
| Charges for SvsHealth Fees Re | | | | | <u>n</u> | |
| Patient Care-Hospice | 729.84 | | 729.84 | 38,687.49 | | 38,687.4 |
| Adult Day Care Charges-Private Pay | 11,505.00 | 7,453.00 | 4,052.00 | 63,299.73 | 67,077.00 | (3,777.2 |
| Nursing Home Patient Care - Private Pay | 241,186.66 | 353,987.00 | (112,800.34) | 2,507,994.73 | 3,185,883.00 | (677,888.2 |
| Nursing Home Patient Care - Med Adv/ Hmo | 92,002.57 | 555,557.55 | 92,002.57 | 837,401.33 | 0,100,000.00 | 837,401.3 |
| Nursing Home Beauty Shop Revenue | 2,540.10 | 2,581.58 | (41.48) | 22,988.15 | 23,234.22 | (246.0 |
| Medical Supplies Revenue | 5,839.13 | 9,502.00 | (3,662.87) | 47,116.85 | 85,518.00 | (38,401.1 |
| Patient Transportation Charges | 2,256.63 | 1,155.00 | 1,101.63 | 3,065.45 | 10,395.00 | (7,329. |
| ARD Patient Care - Hospice | 3,582.05 | 1,155.00 | 3,582.05 | 12,625.84 | 10,395.00 | 12,625.8 |
| ARD Patient Care- Private Pay | 113,555.90 | | 113,555.90 | 315,460.10 | | 315,460.1 |
| ARD Patient Care - Med Adv/ HMO | 113,555.90 | | 113,555.90 | 1943 - A. M. M. S. | | 9,750.0 |
| Total Charges for SvsHealth Fees Rev. | 473,197.88 | 374,678.58 | . 98,519.30 | 9,750.00 3,858,389.67 | 3,372,107.22 | 486,282.4 |
| tion line and Devenue | | | | | | |
| /liscellaneous Revenue Lunch Reimbursement | 405.00 | 444 60 | (20 50) | 4 400 00 | 1 000 50 | 101 1 |
| | 405.00 | 444.50 | (39.50) | 4,102.00 | 4,000.50 | 101.5 |
| Late Charge, NSF Check Charge | (58.93) | 1,326.90 | (1,385.83) | 15,788.37 | 11,942.10 | 3,846.2 |
| Other Miscellaneous Revenue | 040.07 | .54.00 | (54.00) | 4,472.06 | 486.00 | 3,986.0 |
| Total Miscellaneous Revenue Total Income | 346.07 | 1,825.40 | (1,479.33) | 24,362.43 | 16,428.60 10,509,016.82 | 7,933.8 |
| Operating Expenses | | | | | | |
| | | | | | | |
| Administration Reg. Full-Time Employees | 00 004 00 | 25,464.00 | (2 257 20) | 070 000 00 | 220 476 00 | 144 540 |
| | 28,821.38 869.65 | | (3,357.38) | 270,689.26 | 229,176.00 | (41,513.) |
| Temp. Salaries & Wages Per Diem | | 564.00 | (305.65) | 9,407.82 | 5,076.00 | (4,331.) |
| Overtime | 276.00 | 947.00 | (276.00) | 1,835.00 | 9 409 00 | (1,835. |
| | 76.49 | 347.00 | 270.51 | 2,402.17 | 3,123.00 | 720. |
| TOPS - Balances | (1,149.54) | | 1,149.54 | (16,913.35) | | 16,913. |
| TOPS - FICA | (87.94) | | 87.94 | (1,293.86) | | 1,293. |
| Social Security - Employer | 2,194.23 | 1,974.50 | (219.73) | 20,523.87 | 17,770.50 | (2,753. |
| IMRF - Employer Cost | 2,828.31 | 2,150.00 | (678.31) | 22,167.04 | 19,350.00 | (2,817. |
| Workers' Compensation Insurance | 1,292.44 | 932.00 | (360.44) | 10,307.35 | 8,388.00 | (1,919. |
| Unemployment Insurance | 449.89 | 377.00 | (72.89) | 5,831.36 | 3,393.00 | (2,438.3 |

| 08/31/10 | Champai Actual vs Buc | gn County Nu lget Stateme | | ins | | |
|----------------------------------------------------|--------------------------|------------------------------|-------------------------|--------------|--------------|------------|
| Description | Actual | Budget | Variance | YTD Actual | YTD Budget | Variance |
| Employee Health/Life Insurance | 2,980.80 | 4,400.00 | 1,419,20 | 32,746.80 | 39,600.00 | 6,853.20 |
| IMRF - Early Retirement Obligation | 3,471.31 | 3,471.00 | (0.31) | 31,431.09 | 31,239.00 | (192.09 |
| Employee Development/Recognition | (1,047.17) | 528.00 | 1,575.17 | 5,125.82 | 4,752.00 | (373.82 |
| Employee Physicals/Lab | 3,478.79 | 2,278.00 | (1,200.79) | 12,839.64 | 20,502.00 | 7,662.36 |
| Stationary & Printing | - | 293.00 | 293.00 | 1,861.66 | 2,637.00 | 775.3 |
| Copier Supplies | 807.97 | 589.00 | (218.97) | 5,481.39 | 5,301.00 | (180.3 |
| Postage, UPS, Federal Express | 869.19 | 551.00 | (318.19) | 6,220.59 | 4,959.00 | (1,261.5 |
| Equipment < \$2,500 | | | (| 14,099.11 | | (14,099.1 |
| Operational Supplies | 2,138.19 | 1,966.00 | (172.19) | 18,358.78 | 17,694.00 | (664.7 |
| Audit & Accounting Fees | 13,171.82 | 3,229.00 | (9,942.82) | 35,773.56 | 29,061.00 | (6,712.5 |
| Attorney Fees | 12,527.76 | 3,272.00 | (9,255.76) | 55,250.85 | 29,448.00 | (25,802.8 |
| Professional Services | 30,408.77 | 29,119.00 | (1,289.77) | 272,729.00 | 262,071.00 | (10,658.0 |
| Job Required Travel Expense | 140.10 | 86.00 | (54.10) | 1,322.55 | 774.00 | (548.5 |
| Insurance | 19,167.71 | 32,916.00 | 13,748.29 | 165,495.15 | 296,244.00 | 130,748.8 |
| Property Loss & Liability Claims | | 92.00 | 92.00 | 1,250.48 | 828.00 | (422.4 |
| Computer Services | 1,892.12 | 731.00 | (1,161.12) | 21,049.30 | 6,579.00 | (14,470.3 |
| Telephone Services | 2,116.55 | 1,787.00 | (329.55) | 14,797.08 | 16,083.00 | 1,285.9 |
| Legal Notices, Advertising | 6,061.18 | 5,784.00 | (277.18) | 39,309.43 | 52,056.00 | 12,746.5 |
| Photocopy Services | 759.95 | 652.00 | (107.95) | 6,079.60 | 5,868.00 | (211.6 |
| Public Relations | 445.01 | 17.00 | (428.01) | 1,407.98 | 153.00 | (1,254.9 |
| Dues & Licenses | +10.01 | 855.00 | 855.00 | 6,792.60 | 7,695.00 | 902.4 |
| Conferences & Training | 145.00 | 812.00 | 667.00 | 14,171.47 | 7,308.00 | (6,863. |
| Finance Charges, Bank Fees | 2,115.25 | 554.00 | (1,561.25) | 14,232.54 | 4,986.00 | (9,246. |
| Cable/Satellite TV Expense | 2,175.49 | 2,145.00 | (30.49) | 19,409.31 | 19,305.00 | (104. |
| IPA Licensing Fee | 11,299.50 | 11,087.00 | (212.50) | 99,873.50 | 99,783.00 | (104. |
| Fines & Penalties | 975.00 | 736.00 | (239.00) | 60,270.00 | 6,624.00 | (53,646. |
| General Liability Claims | 975.00 | 750.00 | (239.00) | 7,500.00 | 0,024.00 | (7,500. |
| Depreciation Expense | 60,462.30 | 58,333.00 | (2 120 20) | 544,400.24 | 524,997.00 | |
| Transfers to General Corporate Fund | 1,062.50 | 13,324.00 | (2,129.30) 12,261.50 | | 119,916.00 | (19,403. |
| Interest-Tax Anticipation Notes Payable | 709.59 | 13,324.00 | | 6,900.00 | 119,910.00 | 113,016. |
| Interest on Interfund Loan | 709.59 | 3,333.00 | (709.59) 3,333.00 | 3,178.94 | 29,997.00 | (3,178. |
| | 10 542 40 | 3,333.00 | | 116 906 67 | 29,997.00 | 29,997. |
| Interest- Bonds Payable | 12,542.40 | 214,748.50 | (12,542.40) | 116,826.67 | 1,932,736.50 | (116,826.) |
| | 220,447.55 | 214,740.50 | (11,099.49) | 1,901,141.79 | 1,952,750.00 | (20,400. |
| invironmental Services Reg. Full-Time Employees | 31,235.49 | 26,866.00 | (4,369.49) | 280,319.25 | 241,794.00 | (38,525. |
| Temp. Salaries & Wages | | | | 3,328.00 | | (3,328. |
| Overtime | 239.16 | 361.00 | 121.84 | 5,753.42 | 3,249.00 | (2,504. |
| TOPS - Balances | 1,036.76 | | (1,036.76) | (721.04) | | 721. |
| TOPS- FICA | 79.31 | | (79.31) | (55.16) | | 55. |
| Social Security - Employer | 2,363.92 | 2,083.00 | (280.92) | 21,802.17 | 18,747.00 | (3,055. |
| IMRF - Employer Cost | 3,164.19 | 2,268.00 | (896.19) | 23,506.98 | 20,412.00 | (3,094. |
| Workers' Compensation Insurance | 1,358.80 | 997.00 | (361.80) | 11,120.03 | 8,973.00 | (2,147. |
| Unemployment Insurance | 238.62 | 338.00 | 99.38 | 5,637.19 | 3,042.00 | (2,595. |
| Employee Health/Life Insurance | 5,523.20 | 8,250.00 | 2,726.80 | 50,744.12 | 74,250.00 | 23,505. |
| Operational Supplies | 4,355.49 | 5,002.00 | 646.51 | 47,578.51 | 45,018.00 | (2,560. |
| Gas Service | 9,960.24 | 18,876.00 | 8,915.76 | 135,626.18 | 169,884.00 | 34,257. |
| Electric Service | 29,601.69 | 18,980.00 | (10,621.69) | 209,796.96 | 170,820.00 | (38,976. |
| Water Service | 2,225.67 | 1,311.00 | (914.67) | 14,933.98 | 11,799.00 | (3,134 |
| Pest Control Service | 467.67 | 762.00 | 294.33 | 4,234.19 | 6,858.00 | 2,623. |
| Waste Disposal & Recycling | 2,204.76 | 2,533.00 | 328.24 | 23,484.35 | 22,797.00 | (687. |
| Equipment Rentals | 268.00 | 322.00 | 54.00 | 2,412.00 | 2,898.00 | 486 |
| Sewer Service & Tax | 1,301.68 | 1,332.00 | 30.32 | 10,295.55 | 11,988.00 | 1,692. |
| Total Environmental Services | 95,624.65 | 90,281.00 | (5,343.65) | 849,796.68 | 812,529.00 | (37,267. |

Laundry

| 08/31/10 | Champaign County Nursing Home Actual vs Budget Statement of Operations | | | | | | | | |
|------------------------------------------|---------------------------------------------------------------------------|------------------------------------------|-------------|-------------|------------|------------|--|--|--|
| Description | Actual | Budget | Variance | YTD Actual | YTD Budget | Variance | | | |
| Reg. Full-Time Employees | 9,783.57 | 8,677.00 | (1,106.57) | 87,208.02 | 78,093.00 | (9,115.02 | | | |
| Overtime | 7.51 | 196.00 | 188.49 | 1,599.34 | 1,764.00 | 164.66 | | | |
| TOPS Balances | 38.56 | | (38.56) | (590.62) | | 590.62 | | | |
| TOPS - FICA | 2.95 | | (2.95) | (45.18) | | 45.18 | | | |
| Social Security - Employer | 736.74 | 650.00 | (86.74) | 6,695.42 | 5,850.00 | (845.42 | | | |
| IMRF - Employer Cost | 986.53 | 739.00 | (247.53) | 7,338.52 | 6,651.00 | (687.52 | | | |
| Workers' Compensation Insurance | 425.61 | 325.00 | (100.61) | 3,131.16 | 2,925.00 | (206.1 | | | |
| Unemployment Insurance | 15.73 | 135.00 | 119.27 | 2,034.72 | 1,215.00 | (819.7) | | | |
| Employee Health/Life Insurance | 1,422.40 | 3,300.00 | 1,877.60 | 13,601.60 | 29,700.00 | 16,098.4 | | | |
| Laundry Supplies | 2,044.15 | 1,669.60 | (374.55) | 14,728.99 | 15,026.40 | 297.4 | | | |
| Linen & Bedding | 1,100.39 | 1,386.00 | 285.61 | 8,180.17 | 12,474.00 | 4,293.8 | | | |
| Total Laundry | 16,564.14 | 17,077.60 | 513.46 | 143,882.14 | 153,698.40 | 9,816.2 | | | |
| Maintenance | | | | | | | | | |
| Reg. Full-Time Employees | 5,671.44 | 4,755.00 | (916.44) | 50,928.91 | 42,795.00 | (8,133.9 | | | |
| TOPS - Balances | (168.17) | | 168.17 | (885.35) | | 885.3 | | | |
| TOPS - FICA | (12.87) | | 12.87 | (67.73) | | 67.7 | | | |
| Social Security - Employer | 389.82 | 364.00 | (25.82) | 3,538.72 | 3,276.00 | (262.7 | | | |
| IMRF - Employer Cost | 521.98 | 396.00 | (125.98) | 3,866.58 | 3,564.00 | (302.5 | | | |
| Workers' Compensation Insurance | 246.71 | 174.00 | (72.71) | 1,827.13 | 1,566.00 | (261.1 | | | |
| Unemployment Insurance | 56.21 | 68.00 | 11.79 | 1.221.84 | 612.00 | (609.8 | | | |
| Employee Health/Life Insurance | 2,101.80 | 1,650.00 | (451.80) | 13,236.55 | 14,850.00 | 1,613.4 | | | |
| Gasoline & Oil | | 14.00 | 14.00 | 147.20 | 126.00 | (21.2 | | | |
| Ground Supplies | | 79.00 | 79.00 | 456.71 | 711.00 | 254.2 | | | |
| Maintenance Supplies | 1,729.01 | 1,365.00 | (364.01) | 16,417.59 | 12,285.00 | (4,132.5 | | | |
| Automobile Maintenance | 274.42 | 567.00 | 292.58 | 2,614.62 | 5,103.00 | 2,488.3 | | | |
| Equipment Maintenance | 1,477.14 | 1,113.00 | (364.14) | 19,106.43 | 10,017.00 | (9,089.4 | | | |
| Nursing Home Building Repair/Maintenance | 9,372.21 | 3,183.00 | (6,189.21) | 45,087.34 | 28,647.00 | (16,440.3 | | | |
| Conferences & Training | | 1.2.4.1.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2. | • | 949.60 | | (949.6 | | | |
| Parking Lot/Sidewalk Maintenance | | | | 11,167.00 | | (11,167.0 | | | |
| Total Maintenance | 21,659.70 | 13,728.00 | (7,931.70) | 169,613.14 | 123,552.00 | (46,061.1 | | | |
| Nursing Services | | | | | | | | | |
| Reg. Full-Time Employees | 89,621.64 | 107,709.90 | 18,088.26 | 908,785.57 | 969,389.10 | 60,603. | | | |
| Reg. Part-Time Employees | 9,329.11 | 2,576.00 | (6,753.11) | 92,425.39 | 23,184.00 | (69,241.3 | | | |
| Temp. Salaries & Wages | 28,354.43 | 49,803.00 | 21,448.57 | 212,769.97 | 448,227.00 | 235,457.0 | | | |
| Overtime | 24,814.36 | 20,219.00 | (4,595.36) | 311,510.99 | 181,971.00 | (129,539.9 | | | |
| TOPS - Balances | 4,905.55 | | (4,905.55) | (10,316.71) | | 10,316. | | | |
| No Benefit Full-Time Employees | 81,963.43 | 94,841.90 | 12,878.47 | 894,023.84 | 853,577.10 | (40,446.) | | | |
| No Benefit Part-Time Employees | 33,244.01 | 18,392.00 | (14,852.01) | 159,395.20 | 165,528.00 | 6,132. | | | |
| TOPS - FICA | 375.27 | | (375.27) | (789.23) | | 789. | | | |
| Social Security - Employer | 20,310.53 | 22,456.00 | 2,145.47 | 196,040.59 | 202,104.00 | 6,063. | | | |
| IMRF - Employer Cost | 24,143.02 | 24,452.00 | 308.98 | 197,684.47 | 220,068.00 | 22,383. | | | |
| Workers' Compensation Insurance | 10,549.23 | 10,743.60 | 194.37 | 82,235.96 | 96,692.40 | 14,456. | | | |
| Unemployment Insurance | 5,013.86 | 4,223.00 | (790.86) | 61,698.80 | 38,007.00 | (23,691. | | | |
| Employee Health/Life Insurance | 13,168.60 | 13,783.00 | 614.40 | 128,950.40 | 124,047.00 | (4,903. | | | |
| Books, Periodicals & Manuals | | 15.00 | 15.00 | 848.52 | 135.00 | (713. | | | |
| Stocked Drugs | 2,740.21 | 3,115.00 | 374.79 | 21,952.76 | 28,035.00 | 6,082. | | | |
| Pharmacy Charges-Public Aid | 1,356.82 | 434.00 | (922.82) | 15,104.12 | 3,906.00 | (11,198. | | | |
| Oxygen | 2,950.15 | 1,686.00 | (1,264.15) | 19,060.28 | 15,174.00 | (3,886. | | | |
| Incontinence Supplies | 8,541.65 | 6,556.00 | (1,985.65) | 72,405.13 | 59,004.00 | (13,401. | | | |
| Pharmacy Charges - Insurance | 6,950.00 | 5,443.60 | (1,506.40) | 55,675.00 | 48,992.40 | (6,682. | | | |
| Operational Supplies | 22,271.33 | 16,189.70 | (6,081.63) | 177,715.08 | 145,707.30 | (32,007. | | | |
| Pharmacy Charges-Medicare | 17,025.00 | 19,579.00 | 2,554.00 | 131,926.25 | 176,211.00 | 44,284. | | | |
| Medical/Dental/Mental Health | 11,020.00 | 361.00 | 361.00 | 101,020.20 | 3,249.00 | 3,249. | | | |
| | | 001.00 | 001.00 | | 012-10.00 | 0,249. | | | |

| 08/31/10 | Actual vs Bud | gn County Nu loet Statemer | | ns | | |
|-------------------------------------------------|----------------------|-------------------------------|----------------------|------------------------|--------------------------|------------|
| Description | Actual | Budget | Variance | YTD Actual | YTD Budget | Variance |
| | | | 371.80 | | 25,911.00 | 1,014.39 |
| Laboratory Fees Equipment Rentals | 2,507.20 2,563.36 | 2,879.00 2,014.00 | (549.36) | 24,896.61 28,125.03 | 18,126.00 | (9,999.03 |
| Dues & Licenses | 2,000.00 | 2,014.00 | (349.30) | 356.58 | 18,120.00 | (356.58 |
| Conferences & Training | 1,584.00 | 366.00 | (1,218.00) | 7,915.05 | 3,294.00 | (4,621.05 |
| Contract Nursing Services | 170,204.54 | 100,000.00 | (70,204.54) | 902,145.94 | 900,000.00 | (2,145.94 |
| Medicare Medical Services | 3,413.78 | 8,626.00 | 5,212.22 | 24,851.56 | 77,634.00 | 52,782.44 |
| Medical/ Health Equipment | | 0,020.00 | 0,212.22 | 6,181.59 | 11,004.00 | (6,181.59 |
| Total Nursing Services | 615,744.64 | 545,879.70 | (69,864.94) | 4,834,866.06 | 4,912,917.30 | 78,051.24 |
| Activities | | | | | | |
| Reg. Full-Time Employees | 13,851.29 | 11,815.70 | (2,035.59) | 122,497.65 | 106,341.30 | (16,156.35 |
| Temp. Salaries & Wages | 2.06 | | (2.06) | 323.83 | | (323.83 |
| TOPS - Balances | (13.04) | | 13.04 | 944.25 | | (944.25 |
| TOPS - FICA | (1.00) | | 1.00 | 72.24 | | (72.24 |
| Social Security - Employer | 955.06 | 904.00 | (51.06) | 8,587.19 | 8,136.00 | (451.19 |
| IMRF - Employer Cost | 1,282.38 | 984.00 | (298.38) | 9,405.32 | 8,856.00 | (549.32 |
| Workers' Compensation Insurance | 602.62 | 432.00 | (170.62) | 4,448.50 | 3,888.00 | (560.50 |
| Unemployment Insurance | 165.10 | 135.00 | (30.10) | 2,780.46 | 1,215.00 | (1,565.46 |
| Employee Health/Life Insurance | 2,418.60 | 3,850.00 | 1,431.40 | 21,767.40 | 34,650.00 | 12,882.60 |
| Books, Periodicals & Manuals | | 71.00 | 71.00 | 60.00 | 639.00 | 579.00 |
| Operational Supplies | 205.65 | 184.00 | (21.65) | 2,415.73 | 1,656.00 | (759.73 |
| Professional Services | 120.70 | 146.00 | 25.30 | 965.60 | 1,314.00 | 348.40 |
| Conferences & Training Total Activities | 15.00 | 3.00 | (12.00) | 706.02 | 27.00 | (679.0) |
| Social Services | | | | | | |
| Reg. Full-Time Employees | 9,696.52 | 10,786.90 | 1,090.38 | 83,597.49 | 97,082.10 | 13,484.6 |
| Overtime | 693.81 | 63.00 | (630.81) | 4,087.17 | 567.00 | (3,520.1 |
| TOPS - Balances | 718.73 | | (718.73) | 1,298.86 | | (1,298.8 |
| TOPS - FICA | 54.98 | | (54.98) | 99.36 | | (99.3 |
| Social Security - Employer | 769.41 | 825.00 | 55.59 | 6,514.10 | 7,425.00 | 910.9 |
| IMRF - Employer Cost | 1,041.02 | 899.00 | (142.02) | 7,225.19 | 8,091.00 | 865.8 |
| Workers' Compensation Insurance | 421.80 | 395.00 | (26.80) | 3,028.50 | 3,555.00 | 526.5 |
| Unemployment Insurance | 15.78 | 113.00 | 97.22 | 1,743.26 | 1,017.00 | (726.2 |
| Employee Health/Life Insurance | 996.20 | 2,200.00 | 1,203.80 | 5,598.80 | 19,800.00 | 14,201.2 |
| Professional Services | 8,273.03 | 114.00 | (8,159.03) | 11,617.93 | 1,026.00 | (10,591.9 |
| Conferences & Training | 00.001.00 | 19.00 | 19.00 | 104.040.00 | 171.00 | 171.0 |
| Total Social Services | 22,681.28 | 15,414.90 | (7,266.38) | 124,810.66 | 138,734.10 | 13,923.4 |
| Physical Therapy | | | | | | |
| Reg. Full-Time Employees | 2,328.51 | 2,149.00 | (179.51) | 21,441.97 | 19,341.00 | (2,100.9 |
| Overtime | | | | 824.63 | | (824.6 |
| No Benefit Full-Time Employees | 2,404.88 | 2,007.00 | (397.88) | 20,381.62 | 18,063.00 | (2,318.6 |
| Social Security - Employer | 354.40 | 318.00 | (36.40) | 3,200.26 | 2,862.00 | (338.2 |
| IMRF - Employer Cost | 474.83 | 346.00 | (128.83) | 3,530.24 | 3,114.00 | (416.2 |
| Workers' Compensation Ins. | 205.89 | 79.00 | (126.89) | 1,509.36 | 711.00 | (798.3 |
| Unemployment Insurance | | 135.00 | 135.00 | 870.52 | 1,215.00 | 344.4 |
| Employee Health/Life Insurance | 512.60 | 550.00 | 37.40 | 4,613.40 | 4,950.00 | 336.6 |
| Operational Supplies | | 51.00 | 51.00 | 770.70 | 459.00 | (311.7 |
| Professional Services Total Physical Therapy | 44,070.08 50,351.19 | 49,402.00 | 5,331.92 4,685.81 | 343,763.96 | 444,618.00 495,333.00 | 100,854.0 |
| Occurational Thereau | | | | | | |
| Occupational Therapy | 2 101 44 | 1 000 00 | (105 44) | 10 454 70 | 17 154 00 | /1 207 7 |
| Reg. Full-Time Employees | 2,101.44 | 1,906.00 | (195.44) | 18,451.78 | 17,154.00 | (1,297.7 |
| TOPS - Balances | 64.12 | | (64.12) | 158.92 | | (158.9 |
| TOPS - FICA | 4.91 | | (4.91) | 12.16 | | (12.1 |

| 08/31/10 | Champaign County Nursing Home Actual vs Budget Statement of Operations | | | | | | | | | |
|---------------------------------|---------------------------------------------------------------------------|------------|------------|------------|------------|------------|--|--|--|--|
| Description | Actual | Budget | Variance | YTD Actual | YTD Budget | Variance | | | | |
| Social Security - Employer | 160.75 | 146.00 | (14.75) | 1,411.57 | 1,314.00 | (97.57 | | | | |
| IMRF - Employer Cost | 215.35 | 159.00 | (56.35) | 1,561.78 | 1,431.00 | (130.78 | | | | |
| Workers' Compensation Ins. | 91.42 | 70.00 | (21.42) | 667.33 | 630.00 | (37.33 | | | | |
| Unemployment Insurance | | 23.00 | 23.00 | 397.14 | 207.00 | (190.14 | | | | |
| Employee Health/Life Insurance | 394.60 | 550.00 | 155.40 | 3,551.40 | 4,950.00 | 1,398.60 | | | | |
| Operational Supplies | 853.52 | 216.00 | (637.52) | 1,374.09 | 1,944.00 | 569.91 | | | | |
| Professional Services | 49,956.00 | 48,091.50 | (1,864.50) | 424,593.51 | 432,823.50 | 8,229.99 | | | | |
| Total Occupational Therapy | 53,842.11 | 51,161.50 | (2,680.61) | 452,179.68 | 460,453.50 | 8,273.82 | | | | |
| Speech Therapy | | | | | | | | | | |
| Operational Supplies | | 42.00 | 42.00 | | 378.00 | 378.00 | | | | |
| Professional Services | 11,520.88 | 12,331.00 | 810.12 | 153,654.71 | 110,979.00 | (42,675.71 | | | | |
| Total Speech Therapy | 11,520.88 | 12,373.00 | 852.12 | 153,654.71 | 111,357.00 | (42,297.71 | | | | |
| Food Services | | | | | | | | | | |
| Reg. Full-Time Employees | 40,061.58 | 47,236.00 | 7,174.42 | 311,039.56 | 425,124.00 | 114,084.44 | | | | |
| Reg. Part-Time Employees | 897.22 | 2,454.90 | 1,557.68 | 38,821.95 | 22,094.10 | (16,727.85 | | | | |
| Temp. Salaries & Wages | | | | 3,743.00 | | (3,743.00 | | | | |
| Overtime | 1,356.44 | 1,458.00 | 101.56 | 11,883.14 | 13,122.00 | 1,238.86 | | | | |
| TOPS - Balances | 1,399.62 | | (1,399.62) | 1,835.78 | | (1,835.78 | | | | |
| TOPS - FICA | 107.07 | | (107.07) | 140.44 | | (140.44 | | | | |
| Social Security - Employer | 3,155.79 | 3,913.00 | 757.21 | 27,269.92 | 35,217.00 | 7,947.08 | | | | |
| IMRF - Employer Cost | 4,154.60 | 4,261.00 | 106.40 | 28,986.33 | 38,349.00 | 9,362.67 | | | | |
| Workers' Compensation Insurance | 1,781.80 | 1,872.00 | 90.20 | 12,809.57 | 16,848.00 | 4,038.43 | | | | |
| Unemployment Insurance | 440.10 | 637.00 | 196.90 | 8,926.27 | 5,733.00 | (3,193.27 | | | | |
| Employee Health/Life Insurance | 8,138.40 | 9,900.00 | 1,761.60 | 78,884.20 | 89,100.00 | 10,215.80 | | | | |
| Food | 36,076.10 | 29,013.90 | (7,062.20) | 294,125.23 | 261,125.10 | (33,000.13 | | | | |
| Nutritional Supplements | 2,326.86 | 1,331.00 | (995.86) | 17,656.39 | 11,979.00 | (5,677.39 | | | | |
| Operational Supplies | 4,065.38 | 2,894.00 | (1,171.38) | 31,160.33 | 26,046.00 | (5,114.33 | | | | |
| Professional Services | 1,912.12 | 1,771.90 | (140.22) | 16,837.71 | 15,947.10 | (890.61 | | | | |
| Equipment Rentals | 379.95 | 441.00 | 61.05 | 3,419.55 | 3,969.00 | 549.45 | | | | |
| Dues & Licenses | | 20.00 | 20.00 | 80.00 | 180.00 | 100.00 | | | | |
| Conferences & Training | | 55.00 | 55.00 | 738.02 | 495.00 | (243.02 | | | | |
| Total Food Services | 106,253.03 | 107,258.70 | 1,005.67 | 888,357.39 | 965,328.30 | 76,970.91 | | | | |
| Barber & Beauty | | | | | | | | | | |
| Reg. Full-Time Employees | 2,163.05 | 2,791.80 | 628.75 | 23,326.51 | 25,126.20 | 1,799.69 | | | | |
| TOPS - Balances | 22.25 | | (22.25) | (60.46) | | 60.46 | | | | |
| TOPS - FICA | 1.71 | | (1.71) | (4.62) | | 4.62 | | | | |
| Social Security - Employer | 120.95 | 214.00 | 93.05 | 1,370.40 | 1,926.00 | 555.60 | | | | |
| IMRF - Employer Cost | 162.03 | 233.00 | 70.97 | 1,424.58 | 2,097.00 | 672.42 | | | | |
| Workers' Compensation Insurance | 94.10 | 102.10 | 8.00 | 833.43 | 918.90 | 85.47 | | | | |
| Unemployment Insurance | 29.45 | 23.00 | (6.45) | 408.75 | 207.00 | (201.75 | | | | |
| Employee Health/Life Insurance | 512.60 | 550.00 | 37.40 | 4,613.40 | 4,950.00 | 336.60 | | | | |
| Operational Supplies | 148.64 | 89.59 | (59.05) | 690.88 | 806.30 | 115.42 | | | | |
| Total Barber & Beauty | 3,254.78 | 4,003.49 | 748.71 | 32,602.87 | 36,031.40 | 3,428.53 | | | | |
| Adult Day Care | 10 570 50 | 15 240 00 | 1 700 44 | 100 006 40 | 127 000 00 | 17 574 5 | | | | |
| Reg. Full-Time Employees | 13,579.59 | 15,312.00 | 1,732.41 | 120,236.46 | 137,808.00 | 17,571.54 | | | | |
| Temp. Salaries & Wages | 583.69 | 47 - 4 | (583.69) | 2,543.70 | | (2,543.70 | | | | |
| Overtime | 28.21 | 37.90 | 9.69 | 319.63 | 341.10 | 21.4 | | | | |
| TOPS - Balances | (191.56) | | 191.56 | (549.90) | | 549.9 | | | | |
| TOPS - FICA | (14.66) | | 14.66 | (42.07) | 10 503 00 | 42.0 | | | | |
| Social Security - Employer | 1,058.30 | 1,174.20 | 115.90 | 9,196.94 | 10,567.80 | 1,370.86 | | | | |
| IMRF - Employer Cost | 1,357.49 | 1,278.60 | (78.89) | 10,036.79 | 11,507.40 | 1,470.6 | | | | |
| Workers' Compensation Insurance | 616.09 | 561.80 | (54.29) | 4,501.50 | 5,056.20 | 554.70 | | | | |

| | Champai | gn County Nu | irsing Home | | | | |
|------------------------------------------------|--------------|--------------|----------------|---------------|---------------|------------|--|
| 08/31/10 | Actual vs Bu | dget Stateme | nt of Operatio | ons | | ε | |
| Description | Actual | Budget | Variance | YTD Actual | YTD Budget | Variance | |
| Unemployment Insurance | 26.16 | 180.40 | 154.24 | 2,321.58 | 1,623.60 | (697.98 | |
| Employee Health/Life Insurance | 2,503.60 | 4,400.00 | 1,896.40 | 22,532.40 | 39,600.00 | 17,067.60 | |
| Books, Periodicals & Manuals | | 9.40 | 9.40 | 71.28 | 84.60 | 13.32 | |
| Gasoline & Oil | 1,580.47 | 724.80 | (855.67) | 7,460.94 | 6,523.20 | (937.74 | |
| Operational Supplies | 90.49 | 125.10 | 34.61 | 969.02 | 1,125.90 | 156.88 | |
| Dues & Licenses | | 32.00 | 32.00 | 250.00 | 288.00 | 38.00 | |
| Conferences & Training | 15.00 | | (15.00) | 1,869.97 | | (1,869.97 | |
| Total Adult Day Care | 21,232.87 | 23,836.20 | 2,603.33 | 181,718.24 | 214,525.80 | 32,807.56 | |
| Alzheimers and Related Disorde | | | | | | | |
| Reg. Full-Time Employees | 28,522.64 | 19,941.00 | (8,581.64) | 245,052.52 | 179,469.00 | (65,583.52 | |
| Reg. Part-Time Employees | 2,192.20 | 482.00 | (1,710.20) | 13,674.44 | 4,338.00 | (9,336.44 | |
| Overtime | 8,430.16 | 5,701.70 | (2,728.46) | 90,072.76 | 51,315.30 | (38,757.4 | |
| TOPS - Balances | 921.93 | | (921.93) | 931.34 | | (931.3 | |
| No Benefit Full-Time Employees | 22,634.72 | 14,627.00 | (8,007.72) | 251,343.29 | 131,643.00 | (119,700.2 | |
| No Benefit Part-Time Employees | 3,299.94 | 5,366.50 | 2,066.56 | 35,173.89 | 48,298.50 | 13,124.6 | |
| TOPS - FICA | 70.53 | | (70.53) | 71.23 | | (71.2 | |
| Social Security - Employer | 4,772.12 | 3,528.00 | (1,244.12) | 47,883.62 | 31,752.00 | (16,131.6 | |
| IMRF - Employer Cost | 6,608.02 | 3,848.70 | (2,759.32) | 52,914.48 | 34,638.30 | (18,276.1 | |
| Workers' Compensation Insurance | 2,464.29 | 1,688.00 | (776.29) | 19,639.74 | 15,192.00 | (4,447.7 | |
| Unemployment Insurance | 592.02 | 680.00 | 87.98 | 13,651.35 | 6,120.00 | (7,531.3 | |
| Employee Health/Life Insurance | 2,563.00 | 3,114.00 | 551.00 | 25,108.40 | 28,026.00 | 2,917.6 | |
| Operational Supplies | | 114.00 | 114.00 | 227.91 | 1,026.00 | 798.0 | |
| Conferences & Training | | 15.00 | 15.00 | 2,660.84 | 135.00 | (2,525.8 | |
| Total Alzheimers and Related Disorders | 83,071.57 | 59,105.90 | (23,965.67) | 798,405.81 | 531,953.10 | (266,452.7 | |
| Total Expenses | 1,347,853.25 | 1,228,430.19 | (119,423.06) | 11,166,910.02 | 11,055,871.70 | (111,038.3 | |
| Net Operating Income | (57,382.79) | (52,480.21) | (4,902.58) | (595,322.46) | (546,854.88) | (48,467.5 | |
| NonOperating Income | | | | | | | |
| Local Taxes | | | | | | | |
| Current-Nursing Home Operating | 80,973.00 | 80,973.00 | | 728,757.00 | 728,757.00 | | |
| Payment in Lieu of Taxes | | | | 464.05 | | 464.0 | |
| Total Local Taxes | 80,973.00 | 80,973.00 | | 729,221.05 | 728,757.00 | 464.0 | |
| Miscellaneous NI Revenue | | | | | | | |
| Investment Interest | | 301.00 | (301.00) | 1,285.38 | 2,709.00 | (1,423.6 | |
| Restricted Donations | | 275.60 | (275.60) | 2,058.03 | 2,480.40 | (422.3 | |
| Interfund Transfer-From General Corporate Fund | 3 | | | 13,342.42 | | 13,342.4 | |
| Total Miscellaneous NI Revenue | | 576.60 | (576.60) | 16,685.83 | 5,189.40 | 11,496.4 | |
| Total NonOperating Income | 80,973.00 | 81,549.60 | (576.60) | 745,906.88 | 733,946.40 | 11,960.4 | |
| Net Income (Loss) | 23,590.21 | 29,069.39 | (5,479.18) | 150,584.42 | 187,091.52 | (36,507.1 | |
| | | | | | | | |

| 08/31/10 | | | | | | unty Nursin ment of Op | and the second se | | | | | | |
|------------------------------------|---------|--------|-----------------------|--------|--------|---------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|--------|----------|--------|---------|----------|
| Description | 09/09 | 10/09 | 11/09 | 12/09 | 01/10 | 02/10 | 03/10 | 04/10 | 05/10 | 06/10 | 07/10 | 08/10 | Tot |
| Operating Expenses | | | | | | | | | | | | | |
| Administration | | | | | | | | | | | | | |
| Automobiles, Vehicles | | | | | | | | | | | | | |
| Total Administration | | | | | | | | | | | | | |
| Administration | | | | | | | | | | | | | |
| Reg. Full-Time Employees | 39,108 | 28,654 | 25,534 | 27,188 | 27,537 | 25,974 | 31,281 | 26,312 | 29,748 | 46,000 | 27,828 | 28,821 | 363,985 |
| Temp. Salaries & Wages | 658 | 376 | 816 | 925 | 1,041 | 522 | 871 | 988 | 1,249 | 1,453 | 1,488 | 870 | 11,257 |
| Per Diem | 135 | 180 | 180 | | 228 | 274 | 212 | 276 | 226 | 162 | 181 | 276 | 2,330 |
| Overtime | 727 | 7 | 216 | 129 | 688 | 118 | 164 | 230 | 152 | 509 | 335 | 76 | 3,353 |
| TOPS - Balances | | | | | | | | | 2,712 | (19,380) | 904 | (1,150) | (16,913) |
| TOPS - FICA | | | | | | | | | 208 | (1,483) | 69 | (88) | (1,294) |
| Social Security - Employer | 2,948 | 2,140 | 1,902 | 2,052 | 1,905 | 2,090 | 2,309 | 1,956 | 2,240 | 3,551 | 2,226 | 2,194 | 27,513 |
| IMRF - Employer Cost | 1,751 | 1,837 | 1,709 | 1,986 | 1,992 | 2,177 | 2,429 | 2,261 | 2,362 | 3,802 | 2,330 | 2,828 | 27,465 |
| Workers' Compensation Insurance | 976 | 128 | 1,944 | 1,097 | 481 | 1,018 | 1,159 | 1,084 | 1,131 | 1,312 | 1,733 | 1,292 | 13,355 |
| Unemployment Insurance | 13 | 161 | (122) | 19 | 1,044 | 684 | 602 | 499 | 385 | 1,660 | 489 | 450 | 5,883 |
| Employee Health/Life Insurance | 3,824 | 5,243 | 2,406 | 3,972 | 3,972 | 3,972 | 3,972 | 3,972 | 3,462 | 3,462 | 2,981 | 2,981 | 44,220 |
| IMRF - Early Retirement Obligation | 3,441 | 3,441 | 3,490 | 3,471 | 3,471 | 3,471 | | 3,471 | 3,471 | 7,132 | 3,471 | 3,471 | 41,804 |
| Employee Development/Recognition | 32 | 87 | 34 | 3,586 | 402 | 429 | 1,129 | 61 | 1,262 | 275 | (970) | (1,047) | 5,278 |
| Employee Physicals/Lab | 1,755 | 3,033 | 3,178 | 2,000 | 1,156 | 700 | 802 | 1,204 | | 1,198 | 2,300 | 3,479 | 20,806 |
| Stationary & Printing | 380 | | 394 | 185 | 250 | | 150 | | 610 | | 666 | | 2,636 |
| Copier Supplies | 558 | 459 | 416 | 851 | 661 | 456 | 304 | 946 | 352 | 549 | 554 | 808 | 6,914 |
| Postage, UPS, Federal Express | 16 | 897 | (178) | 790 | 464 | 642 | 858 | 481 | 940 | 630 | 548 | 869 | 6,955 |
| Equipment < \$2,500 | | | | | | | 5,331 | 4,060 | 3,774 | 934 | | | 14,099 |
| Operational Supplies | 2,035 | 1,602 | 353 | 2,214 | 3,019 | 1,957 | 952 | 1,878 | 2,201 | 1,584 | 2,415 | 2,138 | 22,348 |
| Audit & Accounting Fees | 12,604 | 3,135 | (6,338) | 3,229 | 3,229 | 3,229 | | 3,229 | 3,229 | 3,229 | 3,229 | 13,172 | 45,175 |
| Architect Fees | | 7,928 | (7,928) | | | | | | | | | | |
| Attorney Fees | 1,760 | 2,431 | 7,685 | 5,761 | 5,665 | 4,243 | 1,707 | 2,931 | 9,620 | 9,267 | 3,530 | 12,528 | 67,126 |
| Professional Services | 33,169 | 41,545 | 19,765 | 27,387 | 21,104 | 31,509 | 24,218 | 48,711 | 31,730 | 29,859 | 27,802 | 30,409 | 367,208 |
| Job Required Travel Expense | (32) | 53 | 212 | . 252 | 156 | 30 | 127 | 39 | 12 | 413 | 153 | 140 | 1,556 |
| Insurance | 28,416 | 28,416 | 28,416 | 19,189 | 40,233 | 23,240 | 40,550 | (18,142) | 18,918 | 3,173 | 19,168 | 19,168 | 250,743 |
| Property Loss & Liability Claims | 710 | 75 | | 44 | | | | 6 | 42 | | 1,158 | | 2,035 |
| Computer Services | (8,622) | 6,615 | 9,348 | 1,837 | 1,868 | 1,875 | 1,904 | 1,846 | 1,937 | 1,866 | 6,025 | 1,892 | 28,390 |
| Telephone Services | 1,639 | 1,642 | 2,024 | 1,149 | 1,549 | 1,987 | 1,514 | 1,580 | 1,519 | 1,703 | 1,679 | 2,117 | 20,101 |
| Automobile Maintenance | | | 250 | | | | | | | | | | 250 |
| Legal Notices, Advertising | 1,663 | 4,814 | 2,145 | 6,869 | 4,459 | 4,105 | 2,293 | 3,349 | 3,954 | 5,026 | 3,194 | 6,061 | 47,931 |
| Photocopy Services | 760 | 760 | 1,520 | 760 | 760 | 760 | 760 | | 760 | 760 | 760 | 760 | 9,119 |
| Public Relations | | 71 | 1 - 2 - 1 - 2 - 1 - 2 | | | 109 | 370 | | | 93 | 391 | 445 | 1,479 |
| Dues & Licenses | | 185 | 1,157 | 132 | 6,235 | | | 425 | | | | | 8,135 |
| Conferences & Training | | 300 | 1012-1012-1011 | | 853 | | 4,505 | 1,012 | 2,076 | 2,450 | 3,130 | 145 | 14,471 |

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| 08/31/10 | | | | | npaign Cou rical State | | | | | | | | : |
|----------------------------------------|------------|----------|---------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|-------------------|---------|---------|---------|---------|---------|-----------------|------------------|
| Description | 09/09 | 10/09 | 11/09 | 12/09 | 01/10 | 02/10 | 03/10 | 04/10 | 05/10 | 06/10 | 07/10 | 08/10 | Tota |
| Grant Match | 171,798 | (11,606) | 215,638 | | | Arrection Arrests | | | | | | | 375.829 |
| Finance Charges, Bank Fees | 1,085 | 1,104 | 2.857 | 1,385 | 1,295 | 1,365 | 1,258 | 1,419 | 1,297 | 1,767 | 2,331 | 2,115 | 19,278 |
| Cable/Satellite TV Expense | 2,071 | 2,071 | 2,071 | 2,175 | 2.090 | 2,090 | 2.090 | 2,261 | 2,176 | 2,175 | 2,175 | 2,175 | 25,622 |
| IPA Licensing Fee | 10,935 | 11,300 | 10,935 | 11,300 | 11,300 | 10,206 | 11,299 | 10,935 | 11,300 | 10,936 | 11,300 | 11,300 | 133,043 |
| Fines & Penalties | | | | | | | | 50,000 | | | 9,295 | 975 | 60,270 |
| General Liability Claims | 1,000 | | | | | 7,500 | | | | | -10 | | 8,500 |
| Furnishings, Office Equipment | (14,913) | | | | | 1. • CEARSON | | | | | | | (14,913) |
| Depreciation Expense | 60,024 | 59,747 | 60,715 | 60,513 | 60,513 | 60,531 | 60,531 | 60,463 | 60,463 | 60,463 | 60,463 | 60,462 | 724,886 |
| Transfers to General Corporate Fund | 6,964 | 2,354 | 2,354 | 2,500 | 1,138 | 850 | (2,500) | 2,100 | 1,200 | (25) | 575 | 1,063 | 18,572 |
| Interest-Tax Anticipation Notes Payabl | 388 | No. | 1 | | - | | 104 | | 745 | 1,652 | 72 | 710 | 3,567 |
| Interest- Bonds Payable | 4600.0 | | | | | | 51,769 | 13,324 | 13,324 | 13.324 | 12.542 | 12,542 | 116,827 |
| Total Administration | 369,776 | 211,184 | 395,094 | 194,947 | 210,757 | 198,114 | 254,921 | 235,169 | 220,786 | 201,482 | 218,517 | 226,448 | 2,937,195 |
| Environmental Services | | | | | (24) | | | | | | | | |
| Reg. Full-Time Employees | 36,070 | 30,538 | 29,655 | 29,483 | 27,854 | 29,435 | 34,242 | 34,177 | 31,599 | 31,122 | 31,171 | 31,235 | 376,582 |
| Temp. Salaries & Wages | 00,010 | 00,000 | 902 | 1,216 | 1,344 | 768 | 07,272 | 04,111 | 01,000 | 51,122 | 51,171 | 51,255 | 4,230 |
| Overtime | 1,187 | 110 | 2,011 | 1,427 | 2.044 | 4 | | | 239 | 1,082 | 718 | 239 | 9,062 |
| TOPS - Balances | 1,101 | 110 | 2,011 | 1,127 | 2,011 | - | | | 200 | 1,132 | (2,889) | 1,037 | |
| TOPS- FICA | | | | | | | | | | 87 | (2,009) | 79 | (721) |
| Social Security - Employer | 2,833 | 2,308 | 2,434 | 2,430 | 2,295 | 2,328 | 2,578 | 2,574 | 2,395 | 2,422 | 2.416 | 2,364 | (55) |
| IMRF - Employer Cost | 2,000 | 2,087 | 2,434 | 2,430 | 2,295 | 2,328 | 2,578 | 2,728 | 2,655 | 2,422 | 2,410 | 2,364 | 29,377 |
| Workers' Compensation Insurance | 1,219 | 124 | 2,082 | 1,125 | 2,565 | 1,071 | 1,173 | 1,197 | 1,126 | 649 | 1,908 | 1,359 | 30,117 14.601 |
| Unemployment Insurance | 99 | 944 | (643) | 221 | 403 | 425 | 879 | 831 | 836 | 1,111 | 692 | 239 | 6,037 |
| Employee Health/Life Insurance | 5,812 | 5,812 | 6.219 | 6,036 | 5,523 | 5,523 | 5,533 | 5,523 | 5,523 | 5,523 | 6,036 | 5,523 | 68,587 |
| Operational Supplies | 6,567 | 4,384 | 3,596 | 7,048 | 5,169 | 3,667 | 5,803 | 4,457 | 5,464 | 6,814 | 4,802 | 4,355 | 62,125 |
| Gas Service | 2012403630 | | 1000 M 1000 M 1000 M 1000 | 16,232 | 19,237 | 20,623 | 17,501 | 17,157 | 16.025 | 8,744 | 4,802 | 4,355 9,960 | 171,033 |
| Electric Service | 6,887 | 12,908 | 15,611 28,745 | 15,041 | 16,076 | 20,023 | 21,013 | 24,973 | 25,399 | 29,371 | 27,406 | 9,960 29,602 | |
| | 14,179 | 22,623 | 1011101 | 10 문화 20 문제 20 EM | 110-34 Content of the | | 923 | 1,420 | 1,950 | | | 29,002 | 275,344 |
| Water Service | 1,437 | 1,384 | 1,758 | 1,424 | 1,379 | 1,347 | | | | 2,186 | 2,079 | | 19,513 |
| Pest Control Service | 468 | 468 | 468 | 468 | 468 | 468 | 468 | 480 | 480 | 468 | 468 | 468 | 5,637 |
| Waste Disposal & Recycling | 2,494 | 1,942 | 942 | 4,144 | 2,647 | 2,285 | 2,421 | 2,418 | 2,287 | 2,200 | 2,878 | 2,205 | 28,863 |
| Equipment Rentals | 268 | 268 | 268 | 268 | 268 | 268 | 268 | 268 | 268 | 268 | 268 | 268 | 3,216 |
| Sewer Service & Tax | 1,147 | 1,258 | 1,079 | 1,200 | 1,306 | 1,242 | 12 | 1,303 | 1,327 | 1,213 | 1,390 | 1,302 | 13,779 |
| Total Environmental Services | 83,127 | 87,158 | 97,245 | 89,946 | 89,911 | 92,729 | 95,484 | 99,506 | 97,574 | 97,076 | 91,947 | 95,625 | 1,117,327 |
| aundry | | | | | | * - t. | | | | | | | |
| Reg. Full-Time Employees | 10,426 | 9,598 | 9,035 | 9,509 | 9,761 | 8,628 | 10,404 | 10,414 | 9,709 | 9,469 | 9,531 | 9,784 | 116,267 |
| Overtime | 444 | | 747 | 492 | 614 | | | | | 240 | 245 | 8 | 2,790 |
| TOPS Balances | | | | | | | | | | (209) | (420) | 39 | (591) |
| TOPS - FICA | | | | | | | | | | (16) | (32) | 3 | (45) |
| Social Security - Employer | 850 | 735 | 720 | 757 | 763 | 668 | 783 | 785 | 730 | 731 | 741 | 737 | 9,001 |
| IMRF - Employer Cost | 737 | 675 | 633 | 720 | 788 | 762 | 834 | 807 | 810 | 810 | 822 | 987 | 9,383 |
| Workers' Compensation Insurance | 349 | 52 | 647 | 354 | 171 | 334 | 366 | 354 | 347 | 202 | 578 | 426 | 4,179 |

| 08/31/10 | Champaign County Nursing Home Historical Statement of Operations | | | | | | | | | | | | |
|--------------------------------------|---------------------------------------------------------------------|---------|-----------|----------|---------|-----------------|---------------------|--------------|--------|--------|----------|------------------|-----------|
| Description | 09/09 | 10/09 | 11/09 | 12/09 | 01/10 | 02/10 | 03/10 | 04/10 | 05/10 | 06/10 | 07/10 | 08/10 | Tota |
| Unemployment Insurance | 25 | 188 | (188) | 49 | 309 | 258 | 305 | 288 | 290 | 336 | 184 | 16 | 2,060 |
| Employee Health/Life Insurance | 1,325 | 1,325 | 2,125 | 1,422 | 1,422 | 1,422 | 2,222 | 1,422 | 1,422 | 1,422 | 1,422 | 1,422 | 18,376 |
| Laundry Supplies | 1,092 | 1,646 | 3,014 | 1,721 | 2,014 | 1,243 | 1,803 | 1,663 | 1,447 | 1,223 | 1,571 | 2,044 | 20,481 |
| Linen & Bedding | 1,162 | 3,018 | 964 | 127 | 576 | 254 | 560 | 1,259 | 781 | 1,288 | 2,234 | 1,100 | 13,325 |
| Total Laundry | 16,410 | 17,238 | 17,696 | 15,153 | 16,419 | 13,569 | 17,278 | 16,992 | 15,536 | 15,496 | 16,876 | 16,564 | 195,226 |
| Maintenance | | | | | | | | | | | | | |
| Reg. Full-Time Employees | 5,761 | 6,024 | 4,954 | 5,806 | 5,005 | 5,483 | 5,881 | 6,234 | 5,491 | 5,686 | 5,671 | 5,671 | 67,668 |
| Overtime | 5 | 18 | | 100 | 5423562 | 0.2.0.0.00 | 100000000 | | | -1 | -10. | 0,011 | 23 |
| TOPS - Balances | | | | | | | | | | (266) | (451) | (168) | (885) |
| TOPS - FICA | | | | | | | | | | (20) | (35) | (13) | (68) |
| Social Security - Employer | 383 | 460 | 342 | 416 | 342 | 377 | 403 | 432 | 377 | 391 | 410 | 390 | 4,723 |
| IMRF - Employer Cost | 315 | 394 | 323 | 381 | 401 | 387 | 430 | 440 | 418 | 433 | 454 | 522 | 4,898 |
| Workers' Compensation Insurance | 178 | 37 | 379 | 209 | 105 | 186 | 208 | 211 | 201 | 118 | 342 | 247 | 2,422 |
| Unemployment Insurance | 35 | 169 | (84) | 52 | 269 | 25 | 154 | 154 | 151 | 200 | 162 | 56 | 1,342 |
| Employee Health/Life Insurance | 650 | 650 | 861 | 1,302 | 1.302 | 1.302 | 1,302 | 1,321 | 1,439 | 1.865 | 1.302 | 2,102 | 15,397 |
| Gasoline & Oil | | | 1,155 | 1840 235 | 44 | 6 | 0.00 million (1997) | 49 | 50 | 1000 | (2) | 2,102 | 1,302 |
| Ground Supplies | | | 57 | 276 | | 138 | | 29 | 14 | | (-/ | | 513 |
| Maintenance Supplies | 1,147 | 2,275 | 2,372 | 1,935 | 1,917 | 1,871 | 2,700 | 1,413 | 3,069 | 1,187 | 598 | 1,729 | 22,212 |
| Automobile Maintenance | 348 | 486 | 103 | | 499 | 388 | 307 | 165 | 716 | 155 | 111 | 274 | 3,552 |
| Equipment Maintenance | 1,509 | 1,537 | 1,680 | 1,743 | 1,855 | 2,100 | 921 | 1,065 | 4,984 | 1,047 | 3,914 | 1.477 | 23,832 |
| Equipment Rentais | | | 28 | | | | | | | | | 5. A 1997 (1997 | 28 |
| Nursing Home Building Repair/Mainte | 6,817 | 9,042 | 3,812 | 4,026 | 6,925 | 6,704 | 4,693 | 3,912 | 3,630 | 3,613 | 2,212 | 9,372 | 64,758 |
| Conferences & Training | | 150 | | | 284 | | 132 | 533 | | | | | 1,100 |
| Parking Lot/Sidewalk Maintenance | | | 580 | 3,860 | 4,517 | 2,790 | | | | | | | 11,747 |
| Nursing Home Building Construction/I | | | | | | | | | | | | | |
| Total Maintenance | 17,148 | 21,242 | 16,562 | 20,006 | 23,466 | 21,757 | 17,129 | 15,958 | 20,540 | 14,409 | 14,688 | 21,660 | 224,565 |
| lursing Services | | | | | | | | | | | | | |
| Reg. Full-Time Employees | 137,065 | 123,232 | 114,749 | 125,928 | 113,727 | 94,190 | 111,523 | 100,725 | 96,344 | 86,707 | 90,020 | 89,622 | 1,283,831 |
| Reg. Part-Time Employees | 2,032 | 1,939 | 1,835 | 609 | 5,194 | 10,407 | 14,322 | 14,354 | 16,243 | 10,790 | 11,177 | 9,329 | 98,231 |
| Temp. Salaries & Wages | 40.994 | 33,695 | 25,321 | 27,233 | 27,127 | 25,117 | 23,535 | 16,767 | 19,637 | 18,455 | 26,545 | 28,354 | 312,780 |
| Overtime | 36,308 | 36,435 | 47,513 | 58,298 | 41,099 | 24,839 | 31,776 | 33,211 | 29,159 | 34,824 | 33,491 | 24,814 | 431,768 |
| TOPS - Balances | | | 10.10.000 | 10000 | 2012 | | | | 10000 | (168) | (15,054) | 4,906 | (10,317) |
| No Benefit Full-Time Employees | 123,444 | 122,939 | 106,361 | 124,400 | 109,988 | 95,152 | 112,840 | 129,547 | 92,746 | 72,975 | 74,415 | 81,963 | 1,246,768 |
| No Benefit Part-Time Employees | 7,693 | 11,629 | 10,331 | 9,841 | 10,543 | 7,836 | 8,678 | 15,191 | 23,026 | 22,096 | 28,942 | 33,244 | 189.048 |
| TOPS - FICA | | | | | | 100 TO TO TO TO | 0 | 0.5.4 (5.50) | | (13) | (1,152) | 375 | (789) |
| Social Security - Employer | 25.534 | 26,010 | 23,179 | 26,337 | 21,385 | 21,462 | 22,958 | 23,531 | 21,045 | 18,660 | 20,352 | 20,311 | 270,763 |
| IMRF - Employer Cost | 19,493 | 20,744 | 19,343 | 22,620 | 22,196 | 20,811 | 23,244 | 24,243 | 21,405 | 19,014 | 20,009 | 24,143 | 257,265 |
| Workers' Compensation Insurance | 10,106 | 1,565 | 19,634 | 10,591 | 4,693 | 9,464 | 9,862 | 10,005 | 8,737 | 4,649 | 13,686 | 10,549 | 113,540 |
| Unemployment Insurance | 1,862 | 7,646 | (3,180) | 3,221 | 15,802 | 2,004 | 8,713 | 7,484 | 6,706 | 7,594 | 5,160 | 5,014 | 68,027 |
| | | | 1-1/ | | | | | | 100 | | | 100 | |

| Description 09059 1009 1109 1209 01/10 02/10 03/10 04/10 05/10 06/10 07/10 08/10 Books, Pronticulat & Manula: 98 443 366 366 3266 3266 3266 3266 3267 2,740 3267 2,740 3267 2,740 3,260 3,307 2,740 3,260 3,307 2,740 3,260 3,307 2,740 3,260 3,307 2,740 3,260 3,267 2,680 1,337 1,367 1,327 1,752 3,520 3,205 3,206 1,207 1,752 3,420 4,475 6,775 5,773 5,727 5,721 8,244 6,328 6,462 7,755 0,226 9,400 6,300 7,745 0,321 1,725 1,720 1,745 1,745 0,313 1,725 1,745 0,321 1,745 1,745 0,314 1,745 0,314 1,745 0,314 1,745 0,314 1,745 0,314 1,745 | 08/31/10 | | | | | npaign Co rical State | | | | | | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|-------------|---------|-----------|---------|--------------------------|---------|---------|---------|---------|---------|---------|---------|-----------|
| Spoke 2,18 5,069 2,286 1,970 2,292 2,022 1,971 2,211 2,305 3,305 3,072 2,740 Dorgen 2,234 1,535 3,500 1,040 1,424 1,420 1,424 1,420 1,236 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,346 1,446 1,448 1,2207 1,448 1,4264 1,4264 1,4264 1,4264 1,4263 1,4051 1,417 1,4254 1,2216 1,4164 1,4264 | | 09/09 | 10/09 | 11/09 | | | | | 04/10 | 05/10 | 06/10 | 07/10 | 08/10 | Tota |
| Specied Drugs 2,18 5,069 2,286 1,970 2,292 2,002 1,970 2,214 2,326 3,325 3,272 2,740 Dorgon 2,234 1,535 3,500 1,040 1,634 1,244 1,420 1,268 2,283 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,337 1,435 1,4024 1,432 1,332 1,448 1,436 1,4364 1,3463 | Books, Periodicals & Manuals | | | 98 | | | 483 | | | 366 | | | | 947 |
| Opgen 2.244 1.555 5.390 5.172 9.2.185 7.728 7.768 2.444 6.582 6.542 Pharmacy Charges - Insurance 3.575 1.728 3.550 4.575 6.175 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.026 6.225 9.400 6.622 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.076 5.077 5.076 5.0710 5.076 5.0710 <th< td=""><td></td><td>2,138</td><td>5,059</td><td></td><td>1,970</td><td>2,299</td><td>2,092</td><td>1,937</td><td>2,211</td><td>2,326</td><td>3,305</td><td>3,072</td><td>2,740</td><td>31,514</td></th<> | | 2,138 | 5,059 | | 1,970 | 2,299 | 2,092 | 1,937 | 2,211 | 2,326 | 3,305 | 3,072 | 2,740 | 31,514 |
| Organ 2.24 1.535 5.590 | | 1000 States | 333 | 210 | 1,040 | 1,654 | 1,244 | 1,420 | 3,042 | 1,628 | 2,363 | 1,357 | 1,357 | 16,537 |
| incontence Supplies7,7125,3305,1279,2219,6515,4096,0529,9797,6129,4246,5288,452Demargo Charges I-burance3,6751,7253,2504,5756,1755,0753,7255,8007,7606,2255,4006,2850,4006,980Demargo Charge-Medicare11,85013,30011,22511,27512,20014,68422,46412,92517,79521,1157026,69420,16927,84411Decisional Services11,8025,2199,462,0166,72517,763,2472,2301,16702,6942,01692,263Endemine Marinal8641722851,9606,7281,7703,2472,2302,5003,6404,0992,563Endemine Marinal8641722851,9006,8751,7603,2472,8108,77517,2001,7Des & Licenses10322,72261,613,3925,9477,80164,2792,7711,4851,7218991,584Contract Nursing Services93,70952,727514,967435,96852,556546,50257,81153,035575,13161,7766,227Total Nursing Services573,274502,655376,244532,772514,967435,96852,556546,50257,81153,035575,13161,7766,227Total Nursing Services13,90711,76210,82113,26013,361 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1,729</td> <td></td> <td></td> <td></td> <td></td> <td>26,420</td> | | | | | | | | | 1,729 | | | | | 26,420 |
| Pharmacy Charges - Isuance 3,75 1,728 3,560 4,575 6,175 5,07 12,26 5,800 7,760 6,225 9,400 6,890 Porational Synches 11,865 14,834 17,907 19,986 21,464 12,207 22,000 14,684 22,466 19,994 22,661 22,271 2 Pharmacy Charges-Medicare 11,750 13,000 11,225 11,275 12,000 6,575 12,825 14,025 17,995 17,475 20,131 17,025 1 Madical/Contal/Mental Health 350 350 350 1,800 (16,00) Medical/Contal/Mental Health 350 350 3,014 2,036 6,75 12,825 14,025 17,995 17,475 20,131 17,025 1 Laboratory Fees 2,903 2,038 3,014 2,206 6,776 0,3247 2,930 2,256 3,850 2,963 2,963 2,963 Laboratory Fees 1,030 220 120 150 87 Contract Nursing Services 93,078 52,722 69,161 63,392 59,967 55,247 78,015 64,279 122,776 116,70 155,875 170,205 1,1 Madical/Mental Services 93,078 52,722 69,161 63,392 59,967 55,247 78,015 64,279 122,776 116,707 159,893 3,414 Contract Nursing Services 93,078 52,722 69,161 63,392 59,967 55,247 78,015 64,279 122,776 116,707 159,875 170,205 1,1 Madical/Mental Services 573,274 502,635 376,244 532,772 514,967 435,988 525,546 54,550 557,811 530,355 575,131 615,745 6,2 Madical/Mental Services 573,274 502,635 376,244 532,772 514,967 435,988 525,546 557,811 530,355 575,131 615,745 6,2 Madical/Mental Services 13,907 11,782 10,821 13,220 13,083 11,996 13,391 14,951 13,514 14,074 14,346 13,851 1 Tem, Salaries & Wages | | | 5,330 | 5,127 | 9,221 | 9,651 | 5,499 | 6,052 | 9,879 | 7,612 | 9,424 | 6,526 | 8,542 | 90,574 |
| Piarmargo Charges-Medicare 11,750 13,200 11,225 11,275 12,800 8,575 12,825 14,025 17,095 17,475 2,0,131 17,025 1 Professional Services 10,03 500 1,000 (f,600) Professional Services 10,03 2,038 3,014 2,308 1,750 3,247 2,930 2,550 3,850 2,963 2,507 Laboratory Frees 10,3 2,038 3,014 2,308 1,750 3,247 2,930 2,550 3,650 2,540 4,099 2,263 Laboratory Frees 10,3 220 120 150 57 Contract Nursing Services 9,706 52,752 60,161 53,992 59,967 56,247 78,015 84,279 12,276 118,700 155,875 17,020 11,547 Contract Nursing Services 9,706 52,752 60,161 53,992 59,967 56,247 78,015 84,279 12,2776 118,700 155,875 170,020 11,548 170 155,875 170,020 11,548 170 155,875 170,020 11,548 170 155,875 170,020 11,548 170 155,875 170,020 11,548 170 155,875 170,020 11,548 170 155,875 170,020 11,548 170 155,875 170,020 11,548 170 155,875 170,020 11,548 170 155,875 170,020 11,548 18,510 11,548 18,510 11,548 18,510 11,548 18,510 11,548 18,510 11,548 18,510 11,548 18,510 11,548 18,510 11,548 18,510 11,548 18,510 11,548 18,510 11,548 18,510 11,548 18,510 11,548 18,510 11,548 11,551 11,558 18,500,55 575,131 0,517,55 10 0,528 13,508 525,556 566 567,508 0,508 0,508 557,5131 0,517,55 10 0,518 18,500 11,548 11,551 11,558 18,500 11,548 11,551 11,558 18,500 11,548 11,551 11,558 18,500 11,548 11,551 11,558 18,500 11,548 11,551 11,558 18,500 11,548 11,551 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 18,500 11,558 11,558 18,500 11,558 11,588 13,500 11,578 11,598 13,500 11,598 13,500 11,598 13,500 11,578 13,500 11,578 13,500 11,578 13,500 11,578 13,500 11,578 13,500 11,578 11,598 13,500 11,598 13,500 11,598 13,500 11,598 13,500 11,578 11,598 13,500 11,578 11,598 13,500 11,578 11,598 13,500 11,598 14,598 148 149 17,598 1498 149 14,518 149 14,518 149 14,518 149 14,518 | | 3,575 | 1,725 | 3,550 | 4,575 | 6,175 | 5,075 | 3,725 | 5,800 | 7,750 | 6,225 | 9,400 | 6,950 | 64,525 |
| Medical/Derivativential Health 350 350 1,600 (1,600) Professional Services 11,802 5,219 946 2,106 8,728 9,356 1,714 3,112 11,570 26,684 20,169 27,844 1 Equipment Rentalis 864 172 225 106 409 2,174 4,294 5,352 2,500 3,630 2,963 2,663 Does & Licenses 103 220 120 150 87 | Operational Supplies | 19,656 | 14,834 | 17,907 | 19,998 | 21,454 | 12,207 | 22,000 | 14,684 | 22,446 | 19,994 | 22,661 | 22,271 | 230,112 |
| Professional Services 11,802 5,219 946 2,105 7,228 9,366 1,714 3,112 11,570 28,694 20,169 27,844 1 Laboratory Frees 2,903 2,038 3,014 2,256 1,750 3,247 2,930 2,550 3,630 2,983 2,507 Dues & Licenses 103 220 120 150 87 | Pharmacy Charges-Medicare | 11,750 | 13,200 | 11,225 | 11,275 | 12,600 | 8,575 | 12,825 | 14,025 | 17,995 | 17,475 | 20,131 | 17,025 | 168,101 |
| Laboratory Fies 2,033 2,033 2,034 2,205 1,750 3,247 2,203 2,250 5,630 2,963 2,207 Equipment Rentalis 864 172 285 198 409 2,174 4,294 5,532 2,566 5,450 4,999 2,563 Des & Licenses 103 220 120 150 67 100 155 1772 899 1,554 Conferences & Training 665 10,30 663 36,324 717 1,465 4,790 155,876 170,205 1,1 Medicar Medial Fault Equipment 6,122 100 357 614 50,26 546,502 557,881 530,355 575,131 615,745 6,2 Netlin Tree Epuipers 13,907 11,722 10,821 13,083 11,996 13,391 14,951 13,514 14,074 14,346 13,861 1 Terms, Salarias & Wages 2 2 2 2 2 2 107 176 | Medical/Dental/Mental Health | 350 | 350 | 350 | 1,600 | (1,600) | | | | | | | | 1,050 |
| Equipment Rentails 864 172 285 196 409 2,174 4,294 5,532 2,505 5,450 4,999 2,563 Daes & Liomese 103 220 120 150 87 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - | Professional Services | 11,802 | 5,219 | 946 | 2,106 | 8,728 | 9,356 | 1,714 | 3,112 | 11,570 | 26,694 | 20,169 | 27,844 | 129,259 |
| Duss & Licenses 103 220 120 120 150 87 103 103 103 103 663 103 663 834 472 203 717 1,485 1,721 899 1,584 Conferences & Training 665 52,752 69,161 53,992 59,967 56,247 78,015 64,279 118,700 155,875 170,205 1,1 Medical Methic Exploment 60 (120,010) 337 614 55,226 3,545 4,955 3,001 3,869 3,414 4 Medical Methic Exploment - - 618,22 557,881 530,355 575,131 615,745 6,2 Activities - - - 322 2 0 Confirme 4 - - - 360 10,073 1,4951 13,514 14,074 14,346 13,851 1 TOPS - FicA - - - - 322 2 0 < | Laboratory Fees | | 2,903 | 2,038 | 3,014 | 2,306 | 1,750 | 3,247 | 2,930 | 2,550 | 3,630 | 2,963 | 2,507 | 29,838 |
| Conferences & Training 665 1.030 663 834 472 2.03 717 1.485 1.721 899 1.584 Contract Nursing Services 93.708 52.752 69.161 53.992 59.874 78.015 844.279 122.778 118.700 1155.875 17.70.205 1,1 Medicare Medical Services 573.274 502.635 376.244 532.772 514.967 435.968 525.546 546.502 557.881 593.955 575.131 615.745 6.2 Activities 13.907 13.290 13.083 11.996 13.391 14.951 13.514 14.074 14.346 13.861 1 Torps - Finch 1.0821 13.290 13.083 11.996 13.391 14.951 13.514 14.074 14.366 14 TOPs - Finch 13.081 11.996 13.391 14.951 13.514 14.074 13.60 11 24.99 24.99 24.99 24.99 | Equipment Rentals | 864 | 172 | 285 | 196 | 409 | 2,174 | 4,294 | 5,532 | 2,506 | . 5,450 | 4,999 | 2,563 | 29,446 |
| Contract Nursing Services 93,708 52,752 69,161 53,992 59,967 58,247 78,015 84,279 122,776 118,700 155,875 170,205 1,1 Medicar Medical Services 60 (120,010) 337 614 5,028 3,545 4,955 3,071 3,869 3,414 0 Medicar Medical Featines 573,274 502,635 376,244 532,772 514,967 435,968 525,546 546,502 557,881 530,355 576,131 615,745 62,22 Activities Reg. Full-Time Employees 13,907 11,782 10,821 13,290 13,083 11,996 13,391 14,951 13,514 14,074 14,346 13,861 1 TOPS - Fickar 700 731 952 895 856 975 996 930 968 1,062 955 Social Security - Employer 882 840 731 952 895 856 975 996 930 968 1,062 9 | Dues & Licenses | 103 | | 220 | | 120 | | 150 | 87 | | | | | 679 |
| Medicare Medicar Services 60 (120,010) 357 614 5,026 3,545 4,955 3,071 3,869 3,414 0 Medicar Medicar Services 573,274 502,635 376,244 532,772 514,967 435,968 525,546 546,502 557,811 530,355 575,131 615,745 6.2 Activities Reg. Full Time Employees 13,907 11,782 10,821 13,290 13,083 11,996 13,391 14,951 13,514 14,074 14,346 13,851 1 Coeffine 4 - - - - 322 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 < | Conferences & Training | 665 | 1,030 | 663 | | 834 | 472 | 203 | 717 | 1,485 | 1,721 | 899 | 1,584 | 10,273 |
| Medical/ Health Equipment 6,182 Total Nursing Services 573,274 502,635 376,244 532,772 514,967 435,968 526,546 546,502 557,881 530,355 575,131 615,745 6,2 Activities Reg. Full-Time Employees 13,907 117,782 10,821 13,290 13,083 11,996 13,391 14,951 13,514 14,074 14,346 13,851 1 Temp. Salaries & Wages 0 4 1078 - FiCA 1070 787 (13) Social Security - Employer 882 840 731 952 895 856 975 996 930 968 1,062 955 MRF - Employer Cost 801 774 676 897 392 924 1,039 1,073 1,150 1,282 Unemployment Insurance 34 386 (348) 62 431 294 398 367 290 485 287 165 Employee Healtit/Life Insurance 2,284 | Contract Nursing Services | 93,708 | 52,752 | 69,161 | 53,992 | 59,967 | 58,247 | 78,015 | 84,279 | 122,776 | 118,790 | 155,875 | 170,205 | 1,117,768 |
| Total Nursing Services 573,274 502,635 376,244 532,772 514,967 435,968 525,546 546,502 557,881 530,355 575,131 615,745 6,2 Activities Reg. Full-Time Employees 13,907 11,782 10,821 13,290 13,083 11,996 13,391 14,951 13,514 14,074 14,346 13,851 1 Tomp. Salaries & Wages Overtime 4 322 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 <th2< th=""> 2 2<</th2<> | Medicare Medical Services | | 60 | (120,010) | | 357 | 614 | 5,026 | 3,545 | 4,955 | 3,071 | 3,869 | 3,414 | (95,099) |
| Activities Reg. Full-Time Employees 13,907 11,782 10,821 13,290 13,083 11,996 13,391 14,951 13,514 14,074 14,346 13,851 13,222 2 Cvertime 4 | Medical/ Health Equipment | | | | | | | | 6,182 | | | | | 6,182 |
| Reg. Full-Time Employees 13,907 11,782 10,821 13,290 13,083 11,996 13,391 14,951 13,514 14,074 14,346 13,851 1 Temp. Salaries & Wages 322 2 322 2 322 2 322 2 322 2 322 2 322 2 322 2 322 2 322 2 322 2 322 2 322 2 322 2 322 2 322 2 322 2 322 2 322 2 322 2 322 2 325 325 325 325 325 325 325 325 325 335 403 60 61 13.060 10.73 1150 1.282 367 603 365 293 873 603 365 367 290 485 287 165 365 367 966 367 290 485 287 165 365 367 209 485 287 165 366 367 363 3 | Total Nursing Services | 573,274 | 502,635 | 376,244 | 532,772 | 514,967 | 435,968 | 525,546 | 546,502 | 557,881 | 530,355 | 575,131 | 615,745 | 6,287,018 |
| Temp. Salaries & Wages 322 2 Overtime 4 70PS - Balances 170 787 (13) TOPS - FLOA 13 60 (1) Social Security - Employer 882 840 731 952 895 856 975 996 930 968 1,062 955 MRF - Employer Cost 801 774 676 897 932 924 1,039 1,078 1.030 1,073 1,662 955 MRF - Employer Cost 801 774 676 897 932 924 1,039 1,078 1,030 1,073 1,662 955 Unemployment Insurance 34 366 (348) 62 431 294 398 367 290 485 287 165 Employee Health/Life Insurance 2,284 2,631 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,41 | Activities | | | | | | | | | | | a. | | |
| Overtime 4 TOPS - Balances 170 787 (13) TOPS - FICA 13 60 (1) Social Security - Employer 882 840 731 952 895 856 975 996 930 968 1,062 955 MRF - Employer Cost 801 774 676 897 932 924 1,039 1,078 1,030 1,073 1,150 1,282 Workers' Compensation Insurance 488 38 633 490 249 439 495 513 495 293 873 603 Unemployment Insurance 2,284 2,631 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2, | Reg. Full-Time Employees | 13,907 | 11,782 | 10,821 | 13,290 | 13,083 | 11,996 | 13,391 | 14,951 | 13,514 | 14,074 | 14,346 | 13,851 | 159,007 |
| 170 PS - Balances 170 PS - Balances 170 PS - FIGA Social Security - Employer 882 840 731 952 895 856 975 996 930 968 1,062 955 IMRF - Employer Cost 801 774 676 897 932 924 1,039 1,078 1,030 1,072 1,150 1,282 Worker's Compensation Insurance 488 38 833 490 249 439 495 513 495 293 873 603 Unemployment Insurance 2,844 2,849 2,631 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 2,419 | Temp. Salaries & Wages | | | | | | | | | | | 322 | 2 | 324 |
| 10 Substruct 13 60 Social Security - Employer 882 840 731 952 895 996 930 968 1,062 955 MRF - Employer Cost 801 7774 676 897 930 968 1,030 1,073 1,160 1,282 Workers' Compensation Insurance 488 38 836 (34) 366 (34) 366 (34) 366 (34) 366 (34) 34 346 (34) 34 346 (34) 34 346 (34) 34 346 (34) 34 346 (34) 34 346 (34) 34 346 (34) 34 | | | | | | | | | | | | | | |

| 08/31/10 | | | | | | unty Nursin ment of Op | | | | | | | |
|---------------------------------|--------|--------|--------|--------|--------|---------------------------|--------|--------|--------|--------|--------|--------|---------|
| Description | 09/09 | 10/09 | 11/09 | 12/09 | 01/10 | 02/10 | 03/10 | 04/10 | 05/10 | 06/10 | 07/10 | 08/10 | Tot |
| TOPS - FICA | | | | | | | | | | 10 | 35 | 55 | 99 |
| Social Security - Employer | 914 | 889 | 809 | 656 | 592 | 550 | 668 | 581 | 857 | 904 | 937 | 769 | 9,126 |
| IMRF - Employer Cost | 780 | 736 | 692 | 797 | 568 | 544 | 688 | 597 | 950 | 1,002 | 1,038 | 1,041 | 9,432 |
| Workers' Compensation Insurance | 420 | 48 | 747 | 421 | 67 | 236 | 273 | 257 | 403 | 250 | 699 | 422 | 4,244 |
| Unemployment Insurance | 16 | 156 | (156) | 35 | 221 | 193 | 248 | 210 | 256 | 398 | 165 | 16 | 1,759 |
| Employee Health/Life Insurance | 959 | 959 | 959 | 996 | 515 | 515 | 515 | 515 | 515 | 515 | 515 | 996 | 8,476 |
| Professional Services | 121 | 121 | 149 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 2,500 | 8,273 | 12,009 |
| Conferences & Training | | 150 | | | | | | | | | | | 150 |
| Total Social Services | 15,822 | 14,748 | 14,178 | 11,820 | 10,072 | 9,676 | 12,189 | 9,555 | 14,598 | 15,445 | 18,775 | 22,681 | 169,558 |
| Physical Therapy | | | | | | | | | | | | | |
| Reg. Full-Time Employees | 2,736 | 2,222 | 2,048 | 2,623 | 1,860 | 2,429 | 2,490 | 2,704 | 2,307 | 2,373 | 2,328 | 2,329 | 28,448 |
| Overtime | | | | | | | | _, | 388 | 417 | 20 | 2,020 | 825 |
| No Benefit Full-Time Employees | 2,320 | 2,276 | 2,064 | 2,191 | 1,631 | 2,594 | 2,453 | 2,405 | 2,025 | 2,405 | 2,273 | 2,405 | 27,042 |
| Social Security - Employer | 366 | 359 | 307 | 363 | 341 | 296 | 370 | 384 | 353 | 390 | 349 | 354 | 4,232 |
| IMRF - Employer Cost | 315 | 331 | 286 | 329 | 366 | 349 | 406 | 395 | 392 | 432 | 387 | 475 | 4,462 |
| Workers' Compensation Ins. | 165 | 24 | 313 | 315 | (57) | 154 | 179 | 174 | 159 | 99 | 280 | 206 | 2,012 |
| Unemployment Insurance | 000000 | 0.000 | | 22 | 140 | 124 | 145 | 144 | 144 | 151 | 200 | 200 | 871 |
| Employee Health/Life Insurance | 499 | 499 | 499 | 513 | 513 | 513 | 513 | 513 | 513 | 513 | 513 | 513 | 6,109 |
| Operational Supplies | 101 | 38 | (598) | (180) | 285 | 61 | 0.00 | | 605 | | | 0.0 | 312 |
| Professional Services | 39,057 | 47,658 | 33,841 | 39,447 | 37,321 | 25,065 | 29,700 | 35,508 | 48,107 | 42,346 | 42,200 | 44,070 | 464,320 |
| Total Physical Therapy | 45,559 | 53,406 | 38,760 | 45,622 | 42,399 | 31,584 | 36,256 | 42,227 | 54,993 | 49,125 | 48,350 | 50,351 | 538,632 |
| Occupational Therapy | | | | | | | | | | | | | |
| Reg. Full-Time Employees | 1,938 | 1,955 | 2,021 | 2,214 | 1,565 | 2,173 | 2,346 | 1,819 | 2,006 | 2,101 | 2,126 | 2,101 | 24,365 |
| TOPS - Balances | | | | _, | | | | | | (103) | 198 | 64 | 159 |
| TOPS - FICA | | | | | | | | | | (8) | 15 | 5 | 12 |
| Social Security - Employer | 150 | 156 | 155 | 169 | 158 | 128 | 179 | 139 | 153 | 161 | 163 | 161 | 1,872 |
| IMRF - Employer Cost | 158 | 149 | 138 | 159 | 172 | 138 | 177 | 172 | 170 | 178 | 180 | 215 | 2,007 |
| Workers' Compensation Ins. | 81 | 10 | 143 | 149 | (28) | 59 | 76 | . 74 | 73 | 44 | 127 | 91 | 901 |
| Unemployment Insurance | | 8 | (8) | 11 | 67 | 50 | 62 | 60 | 65 | 71 | 12 | | 397 |
| Employee Health/Life Insurance | 325 | 325 | 332 | 395 | 395 | 395 | 395 | 395 | 395 | 395 | 395 | 395 | 4,533 |
| Operational Supplies | 47 | 43 | 860 | | 18 | 271 | 95 | | 136 | | | 854 | 2,324 |
| Professional Services | 46,586 | 51,161 | 43,775 | 48,990 | 42,552 | 35,850 | 50,213 | 47,216 | 51,473 | 49,018 | 49,325 | 49,956 | 566,115 |
| Total Occupational Therapy | 49,284 | 53,806 | 47,415 | 52,087 | 44,900 | 39,063 | 53,544 | 49,875 | 54,470 | 51,857 | 52,541 | 53,842 | 602,685 |
| Speech Therapy | | | | | | | | | | | | | |
| Professional Services | 15,490 | 19,670 | 13,367 | 15,649 | 18,000 | 15,172 | 20,750 | 17,275 | 18,917 | 17,144 | 19,226 | 11,521 | 202,181 |
| Total Speech Therapy | 15,490 | 19,670 | 13,367 | 15,649 | 18,000 | 15,172 | 20,750 | 17,275 | 18,917 | 17,144 | 19,226 | 11,521 | 202,181 |
| Food Services | | | | | | | | | | | | | |
| Reg. Full-Time Employees | 39,700 | 37,521 | 32,350 | 33,497 | 30,135 | 31,331 | 35,767 | 36,185 | 34,993 | 32,331 | 36,738 | 40,062 | 420,611 |
| Tuesday, September 21, 2010 | | | | | | | | 4 | | | | | 2:11 PM |

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• •

| 08/31/10 | | | | | npaign Cou rical Stater | | | | | | | | 5 |
|---------------------------------|---------|--------|--------|---------|----------------------------|--------|---------|--------|--------|--------|--------|---------|-----------|
| Description | 09/09 | 10/09 | 11/09 | 12/09 | 01/10 | 02/10 | 03/10 | 04/10 | 05/10 | 06/10 | 07/10 | 08/10 | Tota |
| Reg. Part-Time Employees | 6,344 | 7,230 | 5,623 | 6,799 | 6,219 | 5,087 | 5,205 | 3,596 | 5,156 | 3,675 | 2,189 | 897 | 58,019 |
| Temp. Salaries & Wages | | | | 736 | 910 | 851 | 1,038 | 208 | | | | | 3,743 |
| Overtime | 1,525 | 100 | 3,204 | 3,111 | 2,875 | 133 | 106 | 466 | 5 | 1,993 | 1,837 | 1,356 | 16,711 |
| TOPS - Balances | | | | | | | | | | 403 | 33 | 1,400 | 1,836 |
| TOPS - FICA | | | | | | | | | | 31 | 3 | 107 | 140 |
| Social Security - Employer | 3,572 | 3,414 | 3,068 | 3,322 | 2,824 | 2,945 | 3,133 | 3,011 | 2,987 | 2,827 | 3,066 | 3,156 | 37,324 |
| IMRF - Employer Cost | 2,996 | 3,078 | 2,530 | 2,825 | 3,027 | 2,999 | 3,184 | 3,071 | 3,248 | 3,133 | 3,345 | 4,155 | 37,591 |
| Workers' Compensation Insurance | 1,580 | 172 | 2,990 | 2,734 | (503) | 1,431 | 1,476 | 1,377 | 1,407 | 775 | 2,331 | 1,782 | 17,552 |
| Unemployment Insurance | 127 | 1,052 | (710) | 369 | 1,809 | 581 | 1,276 | 1,191 | 1,134 | 1,334 | 793 | 440 | 9,395 |
| Employee Health/Life Insurance | 9,890 | 9,392 | 8,894 | 9,164 | 9,164 | 9,164 | 8,651 | 8,651 | 8,651 | 8,651 | 8,651 | 8,138 | 107,060 |
| Food | 31,153 | 28,742 | 27,031 | 34,018 | 28,602 | 28,636 | 33,364 | 29,556 | 30,683 | 36,122 | 37,069 | 36,076 | 381,052 |
| Nutritional Supplements | 1,458 | 1,710 | 1,544 | 1,921 | 1,683 | 1,957 | 2,202 | 2,068 | 2,014 | 2,133 | 1,352 | 2,327 | 22,369 |
| Operational Supplies | 3,866 | 2,494 | 2,985 | 4,259 | 2,475 | 2,653 | 4,460 | 7,164 | 3,154 | 3,194 | (263) | 4,065 | 40,505 |
| Professional Services | 1,013 | 1,506 | 1,403 | 1,451 | 1,344 | 1,835 | 1,534 | 2,269 | 1,869 | 2,264 | 2,359 | 1,912 | 20,759 |
| Equipment Rentals | 380 | 380 | 380 | 380 | 380 | 380 | 380 | 380 | 380 | 380 | 380 | 380 | 4,559 |
| Dues & Licenses | | | | | | | 80 | | | | | | 80 |
| Conferences & Training | | 150 | | | 334 | | 137 | 267 | | - | | | 888 |
| Total Food Services | 103,604 | 96,941 | 91,291 | 104,584 | 91,278 | 89,981 | 101,994 | 99,460 | 95,681 | 99,245 | 99,882 | 106,253 | 1,180,193 |
| Barber & Beauty | ĩ | | | | | | | | | | | | |
| Reg. Full-Time Employees | 3,299 | 3,114 | 2,534 | 3,314 | 2,666 | 2,989 | 3,389 | 2,389 | 2,065 | 2,188 | 2,163 | 2,163 | 32,274 |
| TOPS - Balances | | | | | | | | | | 87 | (169) | 22 | (60) |
| TOPS - FICA | | | | | | | | | | 7 | (13) | 2 | (5) |
| Social Security - Employer | 273 | 205 | 155 | 221 | 146 | 172 | 199 | 133 | 116 | 123 | 141 | 121 | 2,004 |
| IMRF - Employer Cost | 243 | 185 | 148 | 208 | 183 | 172 | 200 | 143 | 128 | 73 | 157 | 162 | 2,001 |
| Workers' Compensation Insurance | 117 | 17 | 197 | 224 | (38) | 101 | 115 | 86 | 76 | 46 | 130 | 94 | 1,164 |
| Unemployment Insurance | 37 | 56 | (56) | 8 | 51 | 43 | 51 | 48 | 45 | 76 | 57 | 29 | 446 |
| Employee Health/Life Insurance | 499 | 499 | 499 | 513 | 513 | 513 | 513 | 513 | 513 | 513 | 513 | 513 | 6,109 |
| Operational Supplies | | 162 | | | 177 | | 110 | 143 | | 113 | | 149 | 853 |
| Total Barber & Beauty | 4,467 | 4,238 | 3,478 | 4,488 | 3,696 | 3,990 | 4,577 | 3,453 | 2,942 | 3,224 | 2,978 | 3,255 | 44,785 |
| Adult Day Care | | | | | | | | | | | | | |
| Reg. Full-Time Employees | 14,605 | 15,105 | 12,980 | 13,614 | 12,185 | 11,818 | 14,700 | 14,271 | 12,915 | 13,583 | 13,570 | 13,580 | 162,927 |
| Temp. Salaries & Wages | 474 | 382 | | | | | | | | 508 | 1,452 | 584 | 3,400 |
| Overtime | 14 | 68 | 5 | 65 | 5 | 18 | 14 | 50 | 75 | 35 | 29 | 28 | 406 |
| TOPS - Balances | | | | | | | | | | (581) | 223 | (192) | (550) |
| TOPS - FICA | | | | | | | | | | (44) | 17 | (15) | (42) |
| Social Security - Employer | 1,147 | 1,186 | 972 | 1,029 | 880 | 907 | 1,097 | 1,068 | 968 | 1,053 | 1,137 | 1,058 | 12,502 |
| IMRF - Employer Cost | 943 | 951 | 846 | 999 | 1,030 | 1,056 | 1,137 | 1,125 | 1,073 | 1,124 | 1,135 | 1,357 | 12,778 |
| Workers' Compensation Insurance | 527 | 54 | 921 | 941 | (180) | 467 | 504 | 497 | 473 | 292 | 891 | 616 | 6,003 |
| Unemployment Insurance | 77 | 261 | (255) | 65 | 420 | 348 | 417 | 287 | 265 | 448 | 46 | 26 | 2,404 |
| Employee Health/Life Insurance | 2,489 | 2,489 | 2,489 | 2,504 | 2,504 | 2,504 | 2,504 | 2,504 | 2,504 | 2,504 | 2,504 | 2,504 | 29,999 |

| 08/31/10 | | | | | mpaign Co prical State | | | | | | | | |
|-------------------------------------|-----------|-----------|-----------|-----------|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| Description | 09/09 | 10/09 | 11/09 | 12/09 | 01/10 | 02/10 | 03/10 | 04/10 | 05/10 | 06/10 | 07/10 | 08/10 | Tota |
| Books, Periodicats & Manuals | | | | | | | 71 | | | | | | 71 |
| Gasoline & Oil | 948 | 868 | 1,072 | 840 | (235) | 502 | 716 | 651 | 1,495 | 754 | 1,158 | 1,580 | 10,348 |
| Operational Supplies | 216 | 70 | 680 | 32 | 40 | 138 | 113 | 29 | 157 | 235 | 134 | 90 | 1,935 |
| Dues & Licenses | | 125 | (250) | | | | | | 250 | | | | 125 |
| Conferences & Training | 159 | 250 | (293) | 215 | 284 | | 152 | 1,480 | (276) | | | 15 | 1,986 |
| Total Adult Day Care | 21,599 | 21,809 | 19,167 | 20,303 | 16,934 | 17,759 | 21,424 | 21,962 | 19,898 | 19,911 | 22,295 | 21,233 | 244,294 |
| Alzheimers and Related Disorde | | | | | | | | | | | | | |
| Reg. Full-Time Employees | 18,205 | 19,045 | 16,825 | 17,938 | 27,163 | 32,961 | 32,611 | 26,056 | 28,957 | 25,013 | 25,830 | 28,523 | 299,128 |
| Reg. Part-Time Employees | | | | | | | 1,438 | 1,939 | 2,607 | 2,746 | 2,752 | 2,192 | 13,674 |
| Overtime | 5,564 | 3,570 | 11,396 | 12,592 | 13,086 | 6,579 | 6,789 | 8,689 | 8,545 | 13,802 | 11,562 | 8,430 | 110,603 |
| TOPS - Balances | | | | | | | | | | (1,004) | 1,014 | 922 | 931 |
| No Benefit Full-Time Employees | 26,059 | 28,001 | 33,000 | 31,787 | 26,999 | 33,180 | 32,354 | 26,259 | 28,462 | 24,444 | 25,223 | 22,635 | 338,403 |
| No Benefit Part-Time Employees | 4,281 | 4,526 | 3,755 | 5,880 | 3,248 | 4,672 | 3,854 | 2,972 | 4,868 | 2,698 | 3,683 | 3,300 | 47,736 |
| TOPS - FICA | | | | | | | | | | (77) | 78 | 71 | 71 |
| Social Security - Employer | 4,225 | 4,208 | 4,935 | 5,192 | 5,811 | 5,335 | 5,805 | 4,961 | 5,551 | 5,203 | 5,254 | 4,772 | 61,251 |
| IMRF - Employer Cost | 3,910 | 3,703 | 4,403 | 4,882 | 5,717 | 5,918 | 6,322 | 5,724 | 10,964 | 956 | 5,823 | 6,608 | 64,931 |
| Workers' Compensation Insurance | 1,722 | 308 | 3,592 | 3,827 | (704) | 2,398 | 2,523 | 2,191 | 2,234 | 1,245 | 3,461 | 2,464 | 25,261 |
| Unemployment Insurance | 391 | 1,292 | (794) | 515 | 2,832 | 1,221 | 2,294 | 1,766 | 1,599 | 1,981 | 851 | 592 | 14,541 |
| Employee Health/Life Insurance | 2,992 | 2,992 | 2,992 | 3,579 | 3,076 | 3,076 | 2,563 | 2,563 | 2,563 | 2,563 | 2,563 | 2,563 | 34,083 |
| Books, Periodicals & Manuals | | 119 | | | | | | | | | | | 119 |
| Operational Supplies | | | 888 | | | 228 | | | | | | | 1,116 |
| Conferences & Training | | | 35 | | 284 | | | 828 | 903 | 645 | | | 2,696 |
| Total Alzheimers and Related Disord | 67,348 | 67,764 | 81,027 | 86,194 | 87,512 | 95,568 | 96,552 | 83,948 | 97,253 | 80,215 | 88,092 | 83,072 | 1,014,545 |
| Total Expenses | 1,401,541 | 1,189,130 | 1,227,719 | 1,212,081 | 1,189,086 | 1,082,184 | 1,276,881 | 1,262,798 | 1,290,299 | 1,214,917 | 1,290,811 | 1,347,853 | 14,985,300 |
| Net Operating Income | (239,987) | (89,928) | (98,332) | (106,541) | (16,502) | (96,413) | (79,239) | (225,164) | 9,897 | (9,046) | (14,932) | (57,383) | (1,023,570) |
| NonOperating Income | | | | | | | | | | | | | |
| Local Taxes | | | | | | | | | | | | | |
| Current-Nursing Home Operating | 78,902 | 78,902 | 70,797 | 80,973 | 80,973 | 80,973 | 80,973 | 80,973 | 80,973 | 80,973 | 80,973 | 80,973 | 957,357 |
| Back Tax-Nursing Home Operating | | | 743 | | | | | | | | | | 743 |
| Mobile Home Tax | | | 1,095 | | | | | | | | | | 1,095 |
| Payment in Lieu of Taxes | | | | 464 | | | | | | | | | 464 |
| Total Local Taxes | 78,902 | 78,902 | 72,635 | 81,437 | 80,973 | 80,973 | 80,973 | 80,973 | 80,973 | 80,973 | 80,973 | 80,973 | 959,659 |
| Miscellaneous NI Revenue | | | | | | | | | | | | | |
| Investment Interest | 201 | 141 | 527 | | | | 353 | 373 | 304 | 256 | | | 2,155 |
| Restricted Donations | 3,457 | 475 | 7,537 | 447 | 20 | 28 | | 410 | 592 | 410 | 150 | | 13,528 |
| Interfund Transfer-From General Cor | | | 1,000,000 | | | | 13,342 | | | | | | 1,013,342 |
| Total Miscellaneous NI Revenue | 3,658 | 616 | 1,008,065 | 447 | 20 | 28 | 13,695 | 783 | 896 | 667 | 150 | | 1,029,025 |

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Tuesday, September 21, 2010

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| 08/31/10 | | _ | | | | unty Nursin ment of Op | | _ | | | | | 9 |
|---------------------------|-----------|----------|-----------|----------|--------|---------------------------|--------|-----------|--------|--------|--------|--------|-----------|
| Description | 09/09 | 10/09 | 11/09 | 12/09 | 01/10 | 02/10 | 03/10 | 04/10 | 05/10 | 06/10 | 07/10 | 08/10 | Total |
| Total NonOperating Income | 82,560 | 79,518 | 1,080,700 | 81,884 | 80,993 | 81,001 | 94,668 | 81,756 | 81,869 | 81,640 | 81,123 | 80,973 | 1,988,685 |
| Net Income (Loss) | (157,428) | (10,410) | 982,368 | (24,657) | 64,491 | (15,411) | 15,429 | (143,408) | 91,766 | 72,594 | 66,191 | 23,590 | 965,115 |